



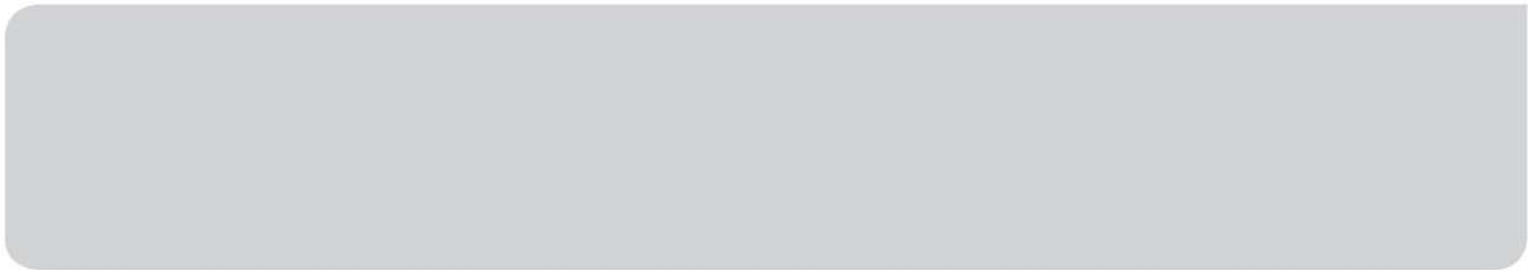
Frankston
City Council



opportunity
growth
lifestyle

2014/15 Annual Budget

Adopted on 26 May 2014



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Mayor's introduction

On behalf of my fellow Councillors, it gives me great pleasure to present to our community the 2014-2015 Budget.

We have worked hard to honour our commitment to keep rates low while maintaining our promise to meet service demands and support our municipal growth.

Last year we adopted our long term financial plan to ensure rate increases would be kept to 5.5 per cent over the next five years and we have honoured that promise.

Preparing our annual budget can be a challenging process with so many competing demands, however we have scrutinised each line item to find cost savings for our community.

There is only a 1.01 per cent increase in overall expenditure, which shows how serious we are about spending within our means.

Our long term financial viability depends on our operating surplus in order to maintain our assets and fund new projects.

We are proud of this budget which has been developed to achieve our long term financial sustainability.

Major outcomes of this budget include:

- a moderate rate increase and significant capital investment
- an average rate increase of 5.5 per cent, including 1 per cent investment towards much needed infrastructure renewal
- estimated capital expenditure of \$50.27 million including a commitment to asset renewal
- borrowing will be \$5.72 million for capital works projects
- an underlying operational surplus of \$7.56 million.

We are committed to funding services and initiatives in all suburbs within our municipality while maintaining our assets and building infrastructure to serve us in the future.

In the lead up to the state election this November we will be advocating on your behalf to support our transformation as we become a regional services provider. We are a major centre for Melbourne's south-east and our prudent financial management will support this transition.

Our top five priorities for Frankston City are:

1. We want a new waste transfer centre for our residents
2. We want to see an improved transit interchange development realised
3. We are proposing a Health and Human Services Hub adjacent to the Frankston Hospital to support residents with mental health and drug and alcohol addiction
4. We want to improve our regional basketball and netball facilities that require modernisation and further extensions. Carrum Downs Recreation Reserve also needs major improvements to meet the demands of our booming population
5. We want to improve our popular waterfront so we can create a regional boating facility and enhance accessibility in the precinct.

Our new developments are underway including our new Peninsula Aquatic Recreation Centre, a function centre at Frankston Park, a new yacht club on our foreshore and South East Water's new headquarters.

While these developments are exciting and will generate more local jobs, there is significant infrastructure and financial demands that come with being a regional capital, these demands form the basis of our financial strategy.

We look forward to our future with enthusiasm as cranes appear in our skyline and our core services and infrastructure are financially supported to meet your needs.

Cr Darrel Taylor
Mayor, Frankston City Council

Chief Executive Officer's Summary

There are a number of key components of the adopted 2014/15 Annual Budget to highlight as covered in the below points:-

- The Budget is based on Year 1 of the endorsed 2014/15 – 2018/19 Long Term Financial Plan.
- The adopted 2014/15 Annual Budget is based on an average increase in Council rates of 5.50%.
- An increasing investment in the delivery of capital works, and in particular the commitment to maintain the condition of community assets through asset renewal (\$21.49 million in 2014/15 increasing to \$26.75 million in 2018/19)
- The Budget has an overall increase to waste charges for the collection and disposal of waste at 5.50%.
- Capital works budget of \$50.27 million (\$67.40 million in 2013/14 Forecast including carry forwards).
- Loan borrowings of \$5.72 million in 2014/15.

This budget continues to deliver value to the Frankston community in the provision of services and capital works. This budget provides for:

- \$21.49 million to be invested in maintaining and renewing existing community assets such as buildings, parks, footpaths and drains;
- \$14.50 million to be invested in new capital works;
- \$14.29 million to be invested in capital works projects to meet compliance and upgrade requirements;
- \$4.25 million to finalise the development of the Peninsula Aquatic Recreation Centre; and
- \$0.502 million in new operational initiatives to provide greater service capability to the community now and in the future.

These investments are in addition to a commitment to service delivery at 2013/14 levels to ensure community needs continue to be met, with some selected services increasing to meet growing demand.

The adopted 2014/15 Budget includes some key outcomes that are covered in the below points:-

Rates and Charges increase adopted for 2014/15

Description	Budget 2014/15
Rates percentage increase	5.50%

The adopted 2014/15 Annual Budget provides for an overall increase in rate revenue and municipal charge of **5.50%**.

In terms of the rate increase of 5.50%, it is highlighted that this incorporates a **1.0%** of funding required to meet asset renewal requirements. The underlying increase (exclusive of borrowing costs) is **4.50%**.

The rate increase adopted in the 2014/15 Budget incorporates a minimal increase in the cost of waste collection due to a number of factors including increases in general waste collection charges. The provision of waste services is based on a cost recovery basis and these costs are therefore passed on to residents via an increase in the garbage charges to be levied.

In terms of the impact on the average residential property in Frankston City Council, the total rates and charges annual impact is \$75.09 or \$1.44 per week (includes waste charges).

Residential Rate in the Dollar	2013/14	2014/15	Variance %	Variance \$
Median Residential Valuation in Frankston	\$ 375,046	\$ 373,651		
Residential Rate in the Dollar	0.002801	0.002955		
General Rates	\$ 1,050.50	\$ 1,104.14	5.1%	\$53.64
Municipal Charge	\$ 133.75	\$ 141.10	5.5%	\$7.35
Council Garbage Charge (120L)	\$ 257.50	\$ 271.60	5.5%	\$14.10
Total Rates & Charges Median Residential	\$ 1,441.75	\$ 1,516.84	5.2%	\$75.09

New Initiatives

To facilitate a greater investment in capital works, new initiatives have been kept to a minimum during the preparation of the adopted 2014/15 Annual Budget. The 2014/15 Annual Budget does however include a total of \$0.502 million in new program initiatives including the following:

- \$200,000 Condition Audit of Council owned assets
- \$80,000 Review of Waste Minimisation and Management Strategy
- \$56,689 Coastal Management Plan Development
- \$40,000 Stage 2 Modernist Heritage Study
- \$37,554 Environmental Planner
- \$30,000 Native Vegetation Study review for Planning Amendment - additional funding
- \$30,000 Karingal Town Centre Design Guidelines
- \$20,000 Built Form Guidelines - Residential Growth Zones
- \$7,800 Dial Before You Dig program

Operational Budget Challenges in 2013/14 and 2014/15

A number of issues have occurred that have a significant impact on Council's financial position in 2014/15. These are:

- \$1.20 million for legal costs in 2012/13, \$0.75 million forecast in 2013/14 and a budgeted \$0.50 million in 2014/15 for the Stevenson's Road landfill matter.
- \$1.20 million in 2013/14 and a budgeted \$1.87 million for set up costs in establishing the Peninsula Aquatic Recreation Centre in 2014/15.
- Closure of Jubilee Park Aquatic Centre.

Efficiencies achieved in delivering the 2014/15 Budget

Whilst the annual cost escalation factor for Council has been assessed at 4.50% for 2014/15, the preparation of this annual budget involved a review of all operational services and costs. As a result of this review, budget reductions were identified and factored into the adopted 2014/15 Annual Budget. The operational efficiencies identified have been used to meet the forecast rate increase in the Long Term Financial Plan and to fund much needed asset renewal.

Operating Expenditure Movement	Budget	Budget	Variance
	2013/14	2014/15	
	\$'000	\$'000	%
Total expenses	126,922	129,568	
Less Stevenson's Road legal costs	(500)	(500)	
Less PARC set-up costs	(1,142)	(1,875)	
Less borrowing interest costs	(1,542)	(1,773)	
Less Jubilee Park closure costs		(430)	
Expenses	123,738	124,990	1.01%

Differential Rates

As part of the consideration of the adopted 2014/15 Annual Budget, Council has further completed a review of its Rating system and the differential rates that it applies in equitably distributing the rating burden. In 2012 the Parliament passed the Local Government Amendment Act 2012 which provides that the Minister may provide guidelines for the use of differential rating.

Further, by reason of section 161(2A) of the *Local Government Act* 1989, a Council must have regard to any Ministerial guidelines made under subsection (2B) before declaring a differential rate for any land. These Ministerial Guidelines for Differential Rating (Guidelines) have been prepared to guide Councils in the application of differential rates under S.161 of the Local Government Act 1989 (the Act). Councils must have regard to these guidelines before declaring a differential rate for any land. As at April 2013, there is a need for greater consistency, transparency and certainty across the 79 municipalities in Victoria.

The table below highlights the differential rates for 2014/15 in comparison to the previous rating period.

Differential Type	% Difference to	% Difference to
	General Rate	General Rate
	2014/15	2013/14
Rate for Retirement Villages	- 25.00%	- 25.00%
Rate for Commercial Land	+ 25.00%	+ 25.00%
Rate for Industrial Land	+ 25.00%	+ 25.00%
Rate for Vacant Residential Land	+ 25.00%	-
Rate for Acacia Estate	+11.00%	+11.68%
Rate for Farm Land	- 20.00%	- 20.00%
Rate for Derelict Land	+ 200.00%	+ 200.00%

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land by the relevant percentages indicated in the following table:

- A general rate of 0.2955% for all rateable Other Land.
- A general rate of 0.2217% for all rateable Retirement Village Land; and
- A general rate of 0.3694% for all rateable Commercial Land; and
- A general rate of 0.3694% for all rateable Industrial Land; and
- A general rate of 0.3694% for all rateable Vacant Residential Land; and
- A general rate of 0.3290% for all rateable Acacia Heath Properties; and
- A general rate of 0.2364% for all rateable Farm Land; and.
- A general rate of 0.8865% for all rateable Derelict Land.

Vacant Residential land

Council has introduced a surcharge of 25% of the general rate to vacant residential properties to encourage property owners to develop vacant land.

Derelict land

Council is revising the definition of 'derelict properties' and it is likely that more properties will be re-classified and charged 3 times the general rate. Frankston City Council currently has few properties classified as derelict. The definition adopted by Council at a Special Meeting held 29 June 2009 was as follows:

That properties are to be considered dilapidated and the derelict land use rate is to be applied in cases where building improvements are involved, the properties have been unoccupied for a period in excess of three (3) months and:

- A. Are not securely fenced and hoarded to prevent unauthorised entry;
- B. Have been subjected to an excessive level of graffiti;
- C. Are subject to a building permit and there has not been reasonable progress in any of the building works applied for;
- E. Are not free of vermin, litter, fire or other environmental hazards; and / or
- F. Are otherwise of unsightly appearance and not in keeping with the surrounding neighbourhood.

It is recommended that the requirement for the three month period of non-occupancy be removed and the definition of Derelict Land be altered to be any land that meets one or more of the following criteria:

- The building or land is destroyed, decayed, deteriorated, or fallen into partial ruin especially through neglect or misuse. This may include but not be limited to excessive dirt; peeling paint; broken windows, elements of the facade or advertising signs; loose or broken fittings, fixtures; or faulty lighting.
- The building or land constitutes a danger to health or property. This may include but not limited to:
 - The existence on the property of vermin, litter, fire or other environmental hazards;
 - A partially built structure where there is no reasonable progress of the building permit.
- Provides an opportunity to be used in a manner that may cause a nuisance or become detrimental to the amenity of the immediate area.
- Is in such a state of repair that would prohibit its occupation.
- The condition of the property or land has a potential to affect the value of other land or property in the vicinity.

- There is excessive growth of grass and or noxious weeds or undergrowth.
- Affects the general amenity of adjoining land or neighbourhood by the appearance of graffiti, any stored unregistered motor vehicles, machinery (or parts thereof), scrap metal, second hand timber and or building materials, waste paper, rags, bottles, soil or similar materials.

Service levels

Frankston City Council is continually reviewing and ensuring that appropriate service levels are provided to the Frankston community. Currently, this budget provides for some limited service growth in areas such as infrastructure, building and property maintenance and waste collection services in 2014/15.

A focus of the budget development has been on doing the same for less. Any increase in expenditure / service levels has been offset with savings in areas with discretionary spending.

Maintaining the asset renewal challenge

The challenge to fund the appropriate replacement of existing assets (roads, drains, buildings etc.) is one that City of Frankston shares with many other municipalities.

Council has reduced its required level of spending in the last two years to assist in the funding of the Frankston Regional Aquatic Facility. It is planned that the asset renewal spend will be replenished in 2014/15 and onwards to maintain the level of resources required to renewing our assets and address the renewal backlog.

Funds available for Capital Works

The total Capital Works Program for 2014/15 is \$50.27 million. The total works funded from Council operations is \$31.08 million.

Sources of funding	2013/14 Forecast \$'000	2014/15 Budget \$'000	Variance \$'000
Works carried forward			
Current year funding			
Grants	2,193	-	(2,193)
Contributions	270	-	(270)
Loan borrowings	-	-	-
Council cash			
- operations	6,527	-	(6,527)
- proceeds from sale of assets	64	-	(64)
- reserve cash and investments	79	4,241	4,162
Total works carried forward	9,133	4,241	(4,892)
New works			
Current year funding			
Grants	15,455	8,687	(6,768)
Contributions	450	140	(310)
Loan borrowings	11,705	2,527	(9,178)
Council cash			
- operations	24,508	31,077	6,569
- proceeds from sale of assets	1,274	1,094	(180)
- reserve cash and investments	4,887	2,507	(2,380)
Total new works	58,279	46,032	(12,247)
Total funding sources	67,412	50,273	(17,139)

Key infrastructure projects included in the adopted 2014/15 Annual Budget

The most significant capital project included in the adopted 2014/15 Annual Budget is the development of the Frankston Yacht Club facilities (\$6.00 million provision in 2014/15) (*\$1.75 million Council contribution, \$2.53 million loan borrowings, \$1.72 million grant funding*) which consists of the main building and boat storage, public toilets and change room facilities, the shell of a restaurant, the pavement, sand migration wall and boat transition area on the beach side.

The Peninsula Aquatic Recreation Centre project costing \$49.71 million (\$4.25 million provision in 2014/15) will be completed during 2014/15. This project has been funded by grant funds received from the State Government (\$12.50 million) and Federal Government (\$13.50 million). The balance of funds required for the project is funded by Council loan borrowings drawn down in 2013/14 and funding from Council operations.

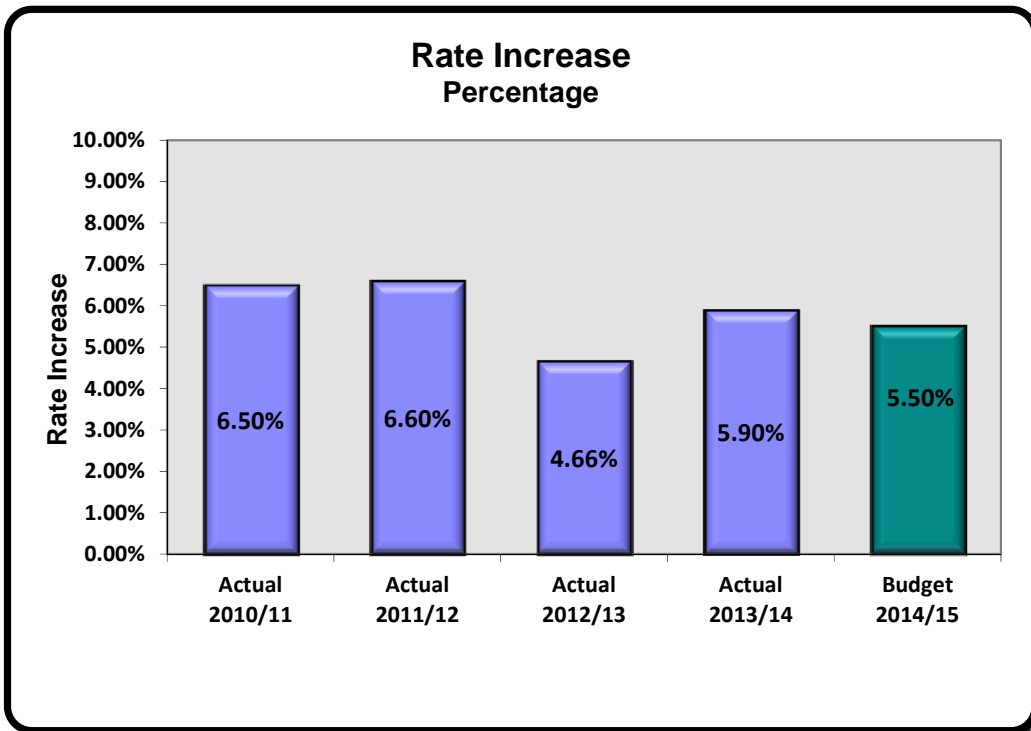
Other budget allocations for key projects during 2014/15 are:

- \$2,401,000 CAA Streetscape - Structure Plan Implementation Wells and Thompson St (*\$250,280 Council contribution*)
- \$2,387,000 Frankston Park Master Plan - Dolphins Function Centre (*\$500,000 Council contribution*)
- \$1,170,000 Expansion of the Delacombe Park Preschool - Design and construct. (*\$270,000 Council contribution*)
- \$920,000 Baxter Park Cricket/ Football Pavilions (Oval 1 & 6) (*\$920,000 Council contribution*)

- \$860,000 Frankston Park Master Plan - Plowman and Bay St Reconfiguration(\$860,000 Council contribution)
- \$750,000 Public Realm South East Water(\$750,000 Council contribution)
- \$692,000 Robinson Reserve Water Recycling Scheme(\$509,000 Council contribution)
- \$500,000 Expansion of Frankston District Basketball Association(\$500,000 Council contribution)
- \$473,000 City Wide Pathway and Cycle Way Plan Development (\$473,000 Council contribution)
- \$461,000 Frankston Arts Centre Trigeration System(\$0 Council contribution)
- \$425,000 Men's Shed, Langwarrin (\$0 Council contribution)
- \$400,000 Sportsground Lighting Upgrade/ Installation Program(\$140,000 Council contribution)
- \$400,000 Resource Recovery Transfer Station(\$200,000 Council contribution)
- \$350,000 Public Toilet Plan(\$350,000 Council contribution)
- \$320,000 Renewable Energy for Frankston(\$320,000 Council contribution)
- \$300,000 Carrum Downs Recreation Reserve Master Plan Implementation(\$300,000 Council contribution)
- \$140,000 Centenary Park Golf Course Masterplan Implementation(\$140,000 Council contribution)

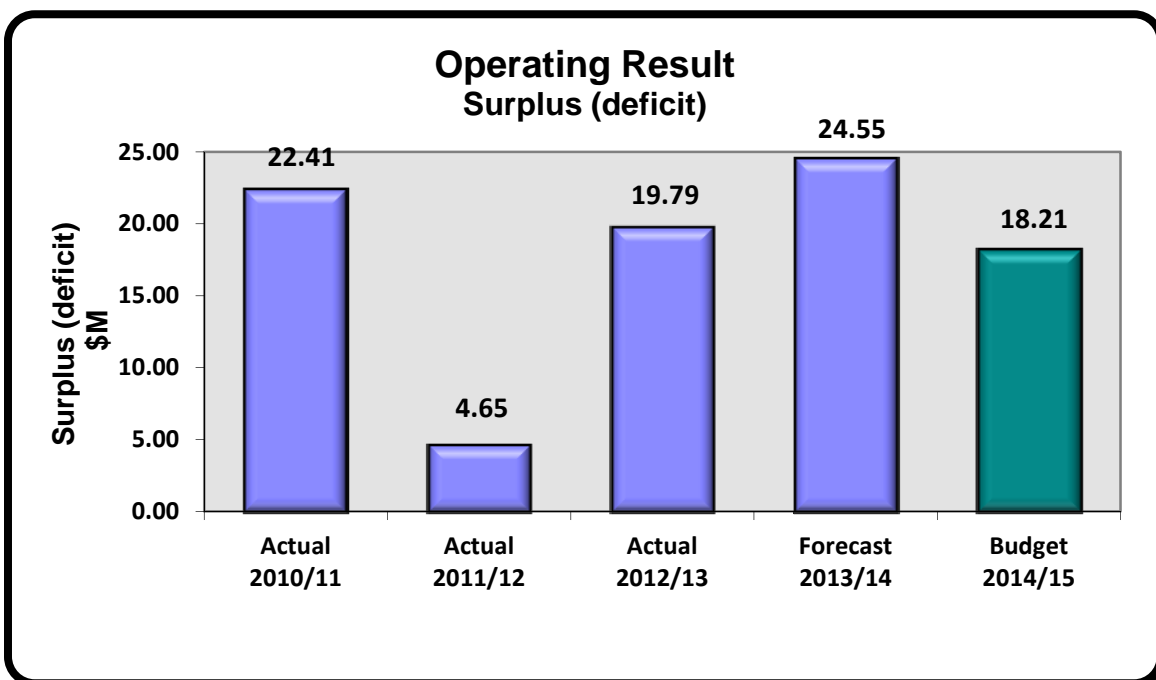
Budget Comparisons

Rates



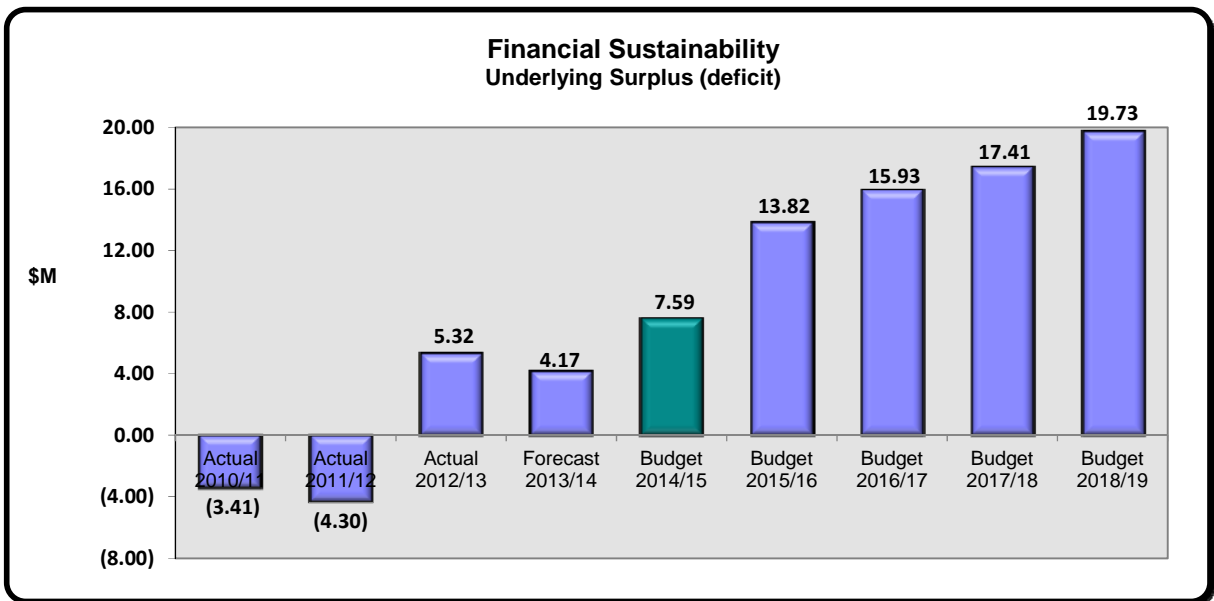
General rates will increase by 5.50% raising total rates and charges of \$101.44 million, including \$0.80 million generated from supplementary rates on new and redeveloped properties.

Operating Result



The expected operating result for the 2014/15 year is a surplus of \$18.21 million, which is a reduction of \$6.34 million over 2013/14 forecast. The reduction is due mainly to the external funding for the Peninsula Aquatic Recreation Centre of \$14 million received in 2013/14.

Financial Sustainability

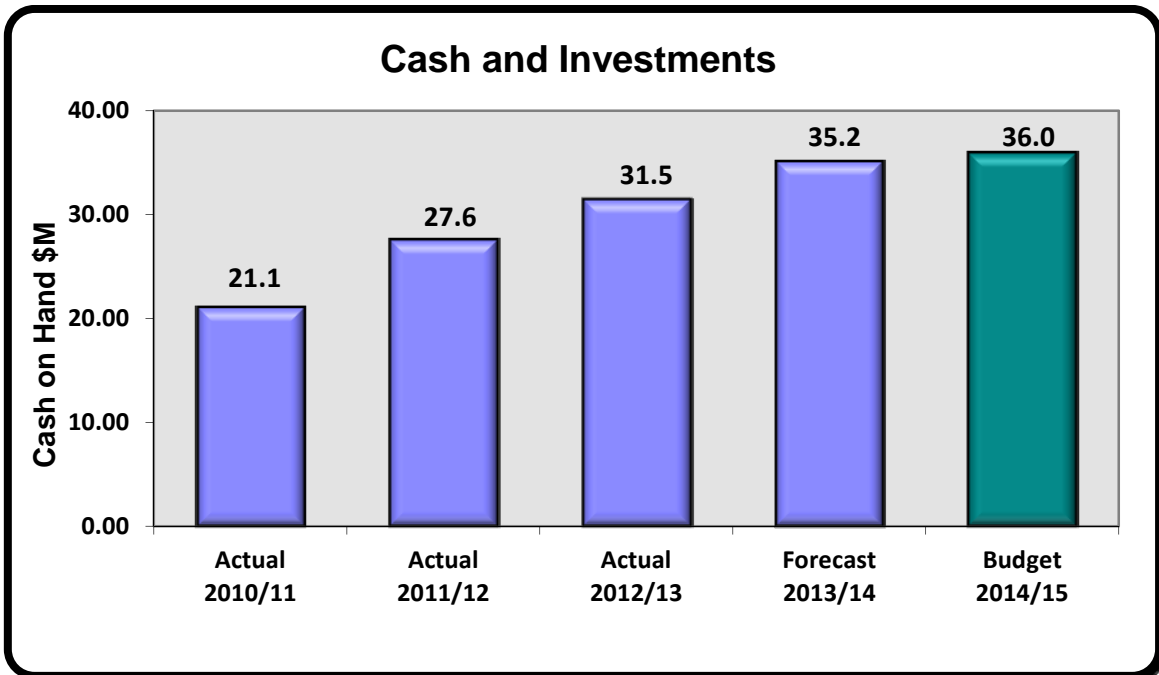


The underlying result, which excludes items such as capital grants and contributions, is a surplus of \$7.59 million. (The forecast underlying result for the 2013/14 year is a surplus of \$4.17 million). The Underlying Operating Result is one of Council’s key indicators of financial performance as it measures Council’s day to day operating activities. It excludes one off items such as capital grants and contributions as well as non-monetary assets.

The Underlying Operating Result is of most concern as Council’s long term financial viability depends on its ability to make an operating surplus on a day to day basis in order to fund the replacement of assets and to fund new projects. Council’s 2014/15 budget has been built on embedding long term financial sustainability and this graph indicates that Frankston’s future financial position will support the delivery of its Council Plan and long term community outcomes.

A high level Strategic Resource Plan for the years 2014/15 to 2018/19 has been developed to assist Council in adopting a budget within a longer term prudent financial framework

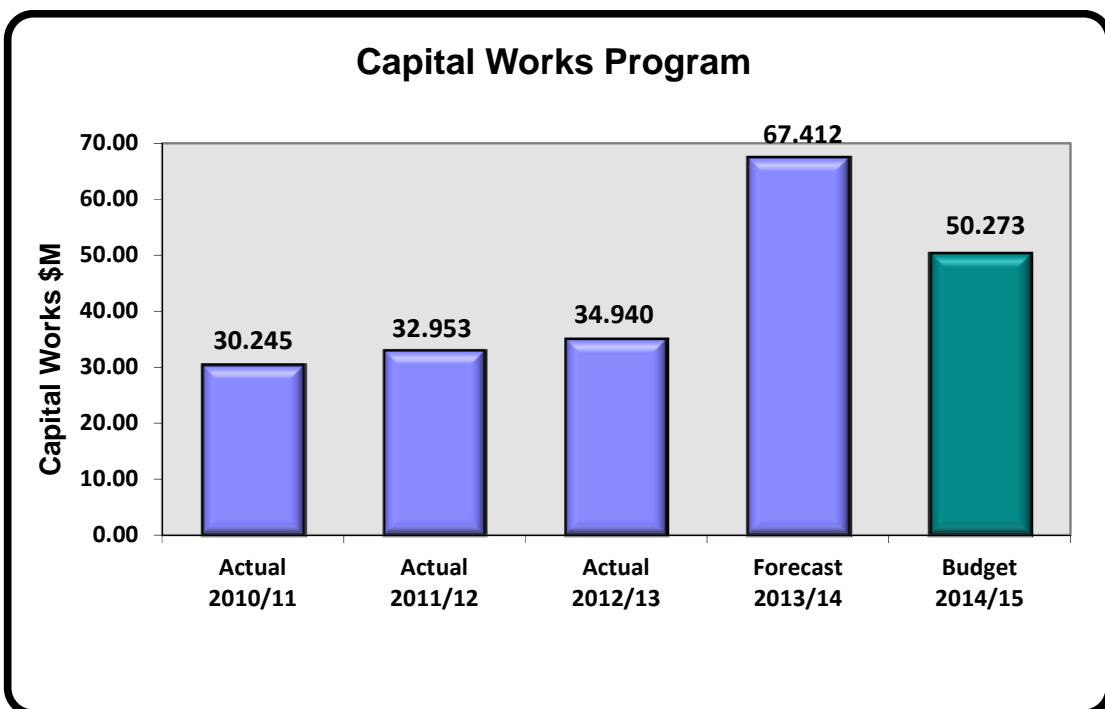
Cash and Investments



Cash and investments (including investments for Long Service Leave provision) are expected to increase to \$36.0 million as at 30 June 2015 due mainly to loan borrowings and grant funding for major capital projects being received.

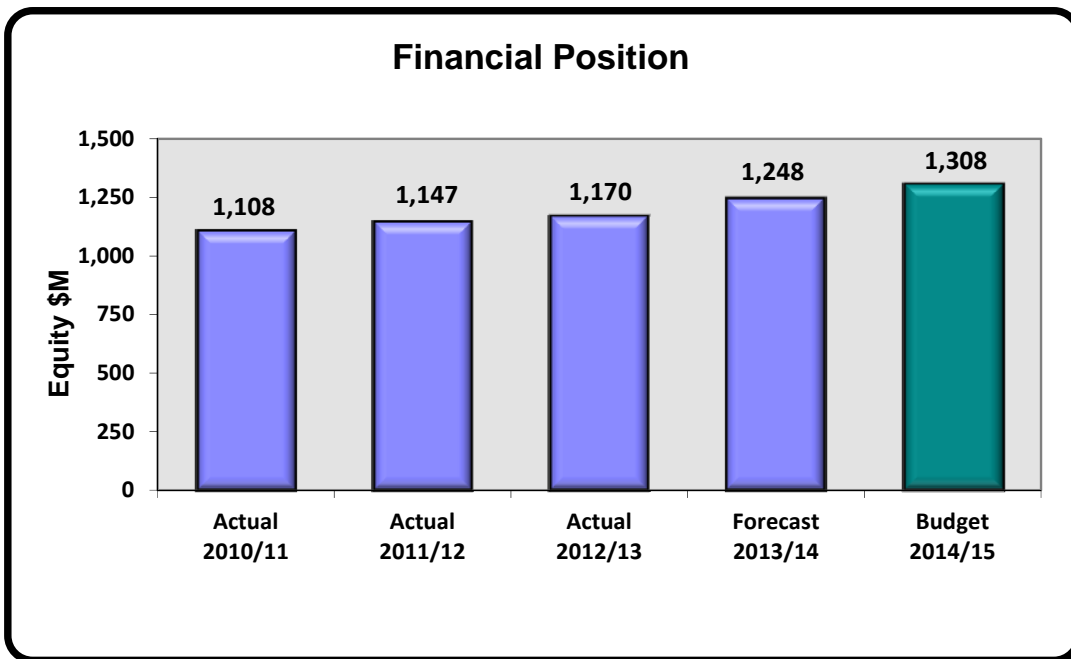
Capital Works

The capital works program for the 2014/15 year is budgeted to be \$50.27 million. The carried forward component from 2013/14 will be fully funded from the 2013/14 budget. The capital expenditure program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project. The graph highlights the growth in capital works spend between 2010/11 to 2014/15 (removing Aquatic Centre project) of 52%.



Financial Position

Council’s overall financial position is expected to improve with net assets (net worth) to increase by \$60 million to \$1.308 billion due mainly to the asset revaluation of infrastructure scheduled to occur at year end. (Total equity is forecast to be \$1.248 billion as at 30 June 2014).



Major 2014/15 budget outcomes

Major components of the adopted 2014/15 Annual Budget are as follows:

- Council has been able to deliver a budget that achieves financial sustainability, a moderate rate increase and significant capital investment.
- An average Council rate increase by 5.50%.
- Council’s total capital expenditure in 2014/15 is estimated to be \$50.27 million including a commitment to asset renewal of \$21.49 million with \$31.08 million being funded from Council operations.
- Council borrowing in 2014/15 will be \$5.72 million for capital works projects.
- Council will record an underlying operational surplus in 2014/15 of \$7.59 million.

Council has prepared a Budget for the 2014/15 financial year which seeks to balance the demand for services and infrastructure with the community’s capacity to pay rates. Key budget information is provided below about the rate increase, operating result, service levels, cash and investments, capital works, financial position, financial sustainability and key strategic activities of the Council.

I commend the 2014/15 Annual Budget to Council.

Dennis Hovenden
Chief Executive Officer

Budget processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the *Local Government Act 1989* (the Act) and *Local Government (Planning and Reporting) Regulations 2014* (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2014/15 budget, which is included in this report, is for the year 1 July 2014 to 30 June 2015 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a budgeted Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ended 30 June 2015 in accordance with the Act and Regulations, and consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards. The budget also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

In advance of preparing the budget, officers firstly review and update Council's long term financial projections. Financial projections for at least four years are ultimately included in Council's Strategic Resource Plan, which is the key medium-term financial plan produced by Council on a rolling basis. The preparation of the budget, within this broader context, begins with officers preparing the operating and capital components of the annual budget during December and January. A draft consolidated budget is then prepared and various iterations are considered by Council at informal briefings during February and March. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in April for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its internet web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. Whilst the budget is required to be adopted and a copy submitted to the Minister by 31 August, it is considered optimal for Council to commence the new financial year on 1 July, 2014 with a Budget in place.

The key dates for the budget process are summarised below:

Budget process	Timing
1. Officers update Council's long term financial projections	Nov/Dec
2. Officers prepare operating and capital budgets	Jan/Feb
3. Councillors consider draft budgets at informal briefings	Mar/Apr
4. Proposed budget submitted to Council for approval	April
5. Public notice advising intention to adopt budget	April
6. Budget available for public inspection and comment	April
7. Public submission process undertaken	April/May
8. Submissions period closes (28 days)	May
9. Submissions considered by Council/Committee	May
10. Budget and submissions presented to Council for adoption	May
11. Copy of adopted budget submitted to the Minister	Jun
12. Revised budget where a material change has arisen	Sep-Jun

1. Linkage to Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Plan), medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Audited Statements).

1.1 Planning and accountability framework

The Strategic Resource Plan, included in the Council Plan, is a rolling five year plan that outlines the financial and non-financial resources that Council requires to achieve the long term community outcomes described in the Council Plan. The Annual Budget is then framed within the Strategic Resource Plan, taking into account the services and initiatives. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.

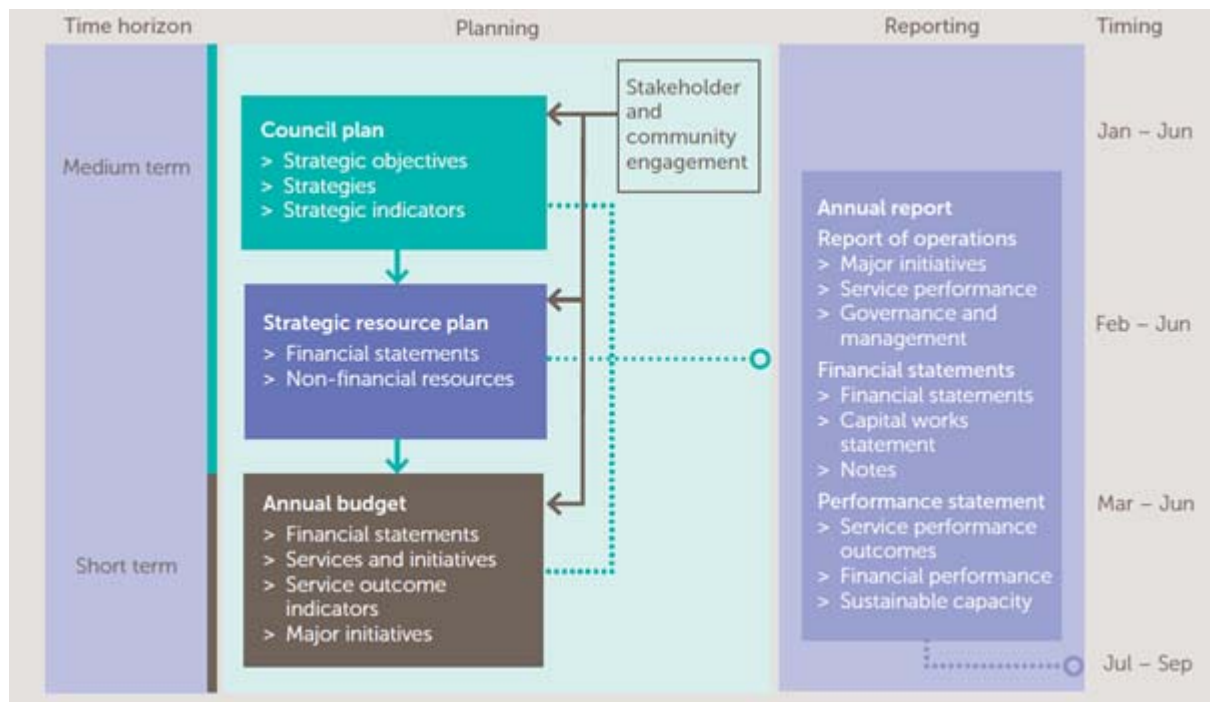


Figure 1: Local Government Planning and Accountability Framework. Source: Department of Transport, Planning and Local Infrastructure

In addition to the above, Council has a long term Community Plan, which articulates a community vision, mission and values. The Council Plan is prepared with reference to the Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year in advance of the commencement of the Annual Budget process.

The diagram below depicts the Council Planning Framework.

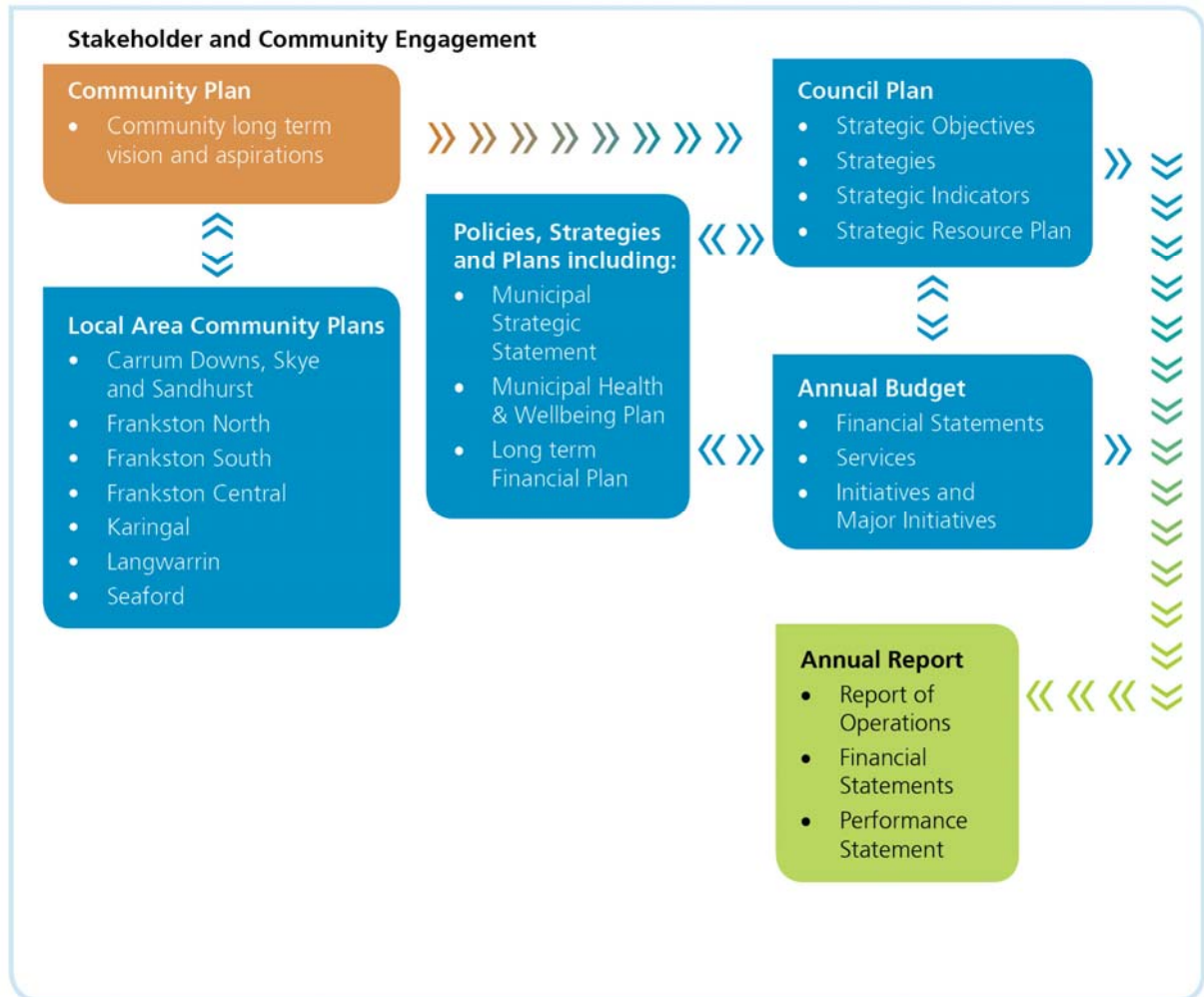


Figure 2: Council Planning Framework

1.2 Our purpose

Our vision for the City

A sustainable regional capital on the bay – vibrant, inclusive and a natural lifestyle choice.

Our mission

Lead and govern a connected community and deliver services and infrastructure which promotes the quality of life for our current and future generations.

Our values

The core values that help Council to achieve the vision are:

- **Community** - We work with our community, for the best interests of current and future generations.
- **Respect** - We are courteous and respectful to everyone at all times
- **Excellence** - We accept the challenge & strive to be the best we can be
- **Accountability** - We take responsibility for our performance, development and safety
- **Teamwork** - We work together with others to achieve a shared outcome
- **Integrity** - We deal honestly and ethically with others and keep our commitments
- **Sustainability** - We consider the long term impacts when making decisions

1.3 Long term Community Outcomes

The Council Plan details the long term community outcomes that will drive Council's role in partnership with our community to achieve the vision and aspirations outlined in the Community Plan. The Council Plan identifies three (3) long-term community outcomes under which Council's activity for the next four years will be delivered. The table below lists the three long term community outcomes described in the Council Plan.

Long term community outcome	Description
1. Planned city for future growth	<p>Frankston City is one of six designated Central Activities Areas in Metropolitan Melbourne, identified as a place that can perform a 'Capital City' role for the Mornington Peninsula and south-east bayside municipalities.</p> <p>Frankston City Council's plans for future growth will be to increase housing, jobs and services in designated areas, while protecting and enhancing our diverse range of natural assets, including wetlands, coastline and natural reserves. Council will review its Municipal Strategic Statement to provide a clear policy framework for a long term vision for growth and development that ensures the city becomes a sustainable, inclusive and vibrant municipality.</p>
2. A liveable city	<p>Liveable city is the term given to cities seen as ideal destinations due to the broad availability of goods and services, effective infrastructure and transport. Important considerations are safety; education; health care, a natural environment; arts and cultural recreation opportunities and political and economic stability.</p> <p>As a city, Frankston boasts many enviable attributes including its beaches, natural reserves, open spaces, cultural and community facilities and easy rail access to the Melbourne CBD. However, evidence indicates that the health and wellbeing challenges are greater in Frankston than many other parts of Victoria. To fulfil its potential the overall health and wellbeing picture, including access to more local employment and affordable housing, needs to be addressed in collaboration with other tiers of Government and the Not-for-profit sector.</p>
3. A sustainable city	<p>Sustainability refers to a city's ability to improve the quality of life for its residents while living within its environmental, social and economic resource limits - ensuring good governance, financial viability and a robust economy, managed infrastructure and balanced development that protects the natural environment.</p> <p>The ongoing challenge for Frankston is to meet community expectations while achieving balance between the level of development and the responsible use of resources for the benefit of current and future generations. Therefore the key to sustainably shaping Frankston's future is effective planning via community engagement that accurately gauges needs and expectations. Council's role is education about reducing resource usage and providing a viable economic and financial plan ensuring Frankston is a place where people choose to live, work, visit and invest.</p>

2. Services, initiatives and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2014/15 year and how these will contribute to achieving the long term community outcomes specified in the Council Plan. It also includes a number of initiatives, major initiatives and service performance outcome indicators. The Strategic Resource Plan (SRP) is part of and prepared in conjunction with the Council Plan (N.B. The State Government's diagram below references *Strategic Objectives*. These are the same as Frankston City Council's Long Term Community Outcomes detailed in the Council Plan.) The relationship between these components of the Budget and the Council Plan, along with the link to reporting in the Annual Report, is shown below. Services for which there are prescribed performance indicators to be reported on in accordance with the Regulations are listed in a table at the end of each long term community outcome.

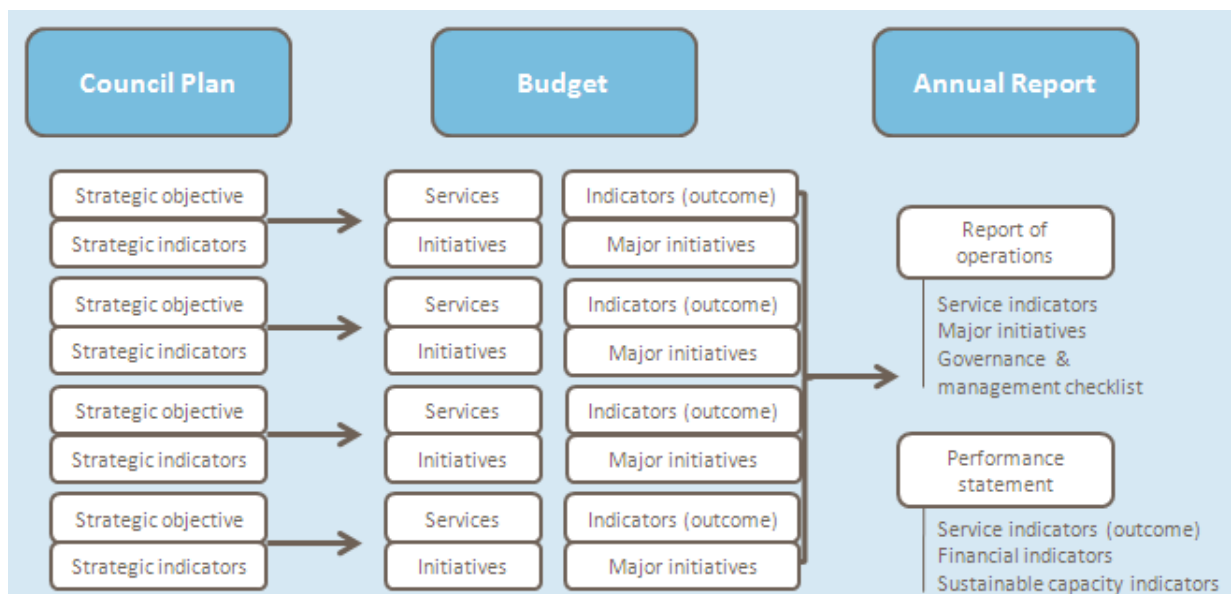


Figure 3: Relationship between the Budget, Council Plan and Annual Report. Source: Department of Transport, Planning and Local Infrastructure

Long term community outcome 1: Planned city for future growth

This section describes the strategies, services, initiatives, major initiatives and service performance indicators for each business area that will play a key role in achieving this outcome. The initiatives and major initiatives are listed under each strategy.

Strategies to achieve the outcome

- Work with other tiers of Government, industry and business to create more jobs and job skills in Frankston.
- Enhance transport connectivity.
- Review the Municipal Strategic Statement (MSS), also known as the Local Planning Scheme, to accommodate future population growth.

Services

Business area	Description of services provided	Expenditure
		(Revenue) Net Cost \$'000
Economic Development, Events and Tourism	Implements the Council's economic development strategy to position the municipality as a preferred place to live, learn, work, visit and invest through business development services; events to attract visitation; tourism; operating the Frankston Visitor Information Centre; employment programs; and vocational education programs.	1,471 <u>(168)</u> 1,303
Infrastructure	Delivers traffic, parking and transport services including road safety programs and local area traffic management services. Implements the Integrated Transport Strategy and provides expert advice on traffic engineering and transport planning issues.	709 <u>(0)</u> 709
Planning & Building	Formulates the land use vision and policy framework for the municipality, including structure planning and housing strategy. Provides statutory planning services, including assessing proposals for development, land use, and subdivisions. Administers and enforces the Building Act 1993 to ensure quality construction of buildings throughout the municipality.	3,720 <u>(1,045)</u> 2,675
Urban Design & Development	Provides expert advice and delivery to the Council and the Frankston community on urban design, landscape, architecture, project management and construction management. Delivers the major building and public realm capital program.	485 <u>(0)</u> 485

Initiatives

- 1) Advocate to Peninsula Health and the state government to support the relocation of Peninsula Health employees to Frankston City.
- 2) Advocate to position Frankston as the service hub for Port of Hastings through investment attraction activities that promote Frankston as the capital of the Mornington Peninsula.
- 3) Deliver a program of business attraction, retention and expansion in accordance with the Economic Development Strategy and the Budget.
- 4) Implement the Central Activities Area Streetscape Structure Plan, including designing and constructing improvements to Wells and Thompson Streets in partnership with the state government.
- 5) Develop a Coastal Management Plan to protect and enhance the foreshore.
- 6) Adopt rooming house guidelines and advocate to the state government to regulate the management of rooming houses.

Major Initiatives

- 7) Advocate to the state government for funding key transportation projects, including improving the rail/transit interchange in Young Street and extending electrification of the Stony Point line to Baxter to improve commuter parking and access to critical services.
- 8) Adopt the Municipal Strategic Statement and commence the formal Planning Scheme Amendment process.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Economic Development	Economic activity	Change in number of businesses (Percentage change in the number of businesses with an ABN in the municipality)	[Number of businesses with an ABN in the municipality at the end of the financial year <i>less</i> the number of businesses at the start of the financial year / Number of businesses with an ABN in the municipality at the start of the financial year] x100
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100

Long term outcome 2: Liveable City

This section describes the strategies, services, initiatives, major initiatives and service performance indicators for each business area that will play a key role in achieving this outcome. The initiatives and major initiatives are listed under each strategy.

Strategies to achieve the outcome

- Activate the city centre and encourage more housing, leisure and retail options.
- Improve the municipality's safety, image and pride.
- Engage the community to shape the services and future of the city and their local area.
- Improve the health and wellbeing of residents.

Services

Business area	Description of services provided	Expenditure
		(Revenue) Net Cost \$'000
Economic Development	Encourages and advocates for mixed use development in the city centre. Promotes the image, attributes and lifestyle qualities of Frankston.	1,471 <u>(168)</u> 1,303
Frankston Arts Centre	Stimulates activity in the city centre through events, entertainment, arts and culture, including performing arts, visual arts, ticketing services and community development programs. Provides facilities and services for events and functions.	3,014 <u>(1,961)</u> 1,053
Urban Design and Development	Delivers and manages urban and landscape design services to improve the public realm. Manages streetscape design, street furniture and landscaping services to improve amenity and appeal in the municipality.	283 <u>(0)</u> 283
Compliance and Safety	Enforces state and local laws relating to parking, environmental health, animal management, rooming houses, dilapidated buildings and abandoned vehicles. Local law prosecutions. Fire prevention and management. Collaboration with the community, the police and other stakeholders to reduce and prevent crime, promote safety and improve the aesthetic of the city centre.	7,002 <u>(6,123)</u> 879
Operations	Preserves local amenity and promotes a safe, clean and attractive city through maintaining civil infrastructure, shopping centre precincts, natural resources, foreshore infrastructure and recreation reserves. Provides services and strategies for emergency management and waste management.	7,914 <u>(20)</u> 7,894
Community Development	Undertakes research and implements policies and programs to enhance community wellbeing, social inclusion, participation, empowerment and resilience.	1,841 <u>(179)</u> 1,662

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
	Community planning and engagement of local areas. Develops and implements the Municipal Health and Wellbeing Plan. Manages grants to support charities and community groups.	
Assets Strategy	Supports service provision through strategic planning of Council infrastructure to meet current and future community needs.	183 <u>(0)</u> 183
Facilities and Leisure	Supports active and passive recreation for the community through strategic planning; developing and maintaining sporting infrastructure, delivering recreational and aquatic programs and building relationships with sporting clubs.	6,359 <u>(595)</u> 5,764
Family and Youth	Supports and enhances the health and wellbeing of families, children and young people through maternal and child health services, kindergarten infrastructure, childcare, youth services and advocacy. Supports other local providers of children's, family and youth services.	8,988 <u>(4,293)</u> 4,695
Libraries and Learning	Provides access to digital and print resources for research and recreation from its own collection and other Australian libraries. Enhances opportunities for early and adult literacy, informal learning and community development. Provides formal and informal community meeting spaces.	3,417 <u>(1,002)</u> 2,415
Active Ageing and Disability	Provides home and community based services and support to maintain dignity and independence of older people, people with disability and their carers, including supporting positive ageing, volunteering opportunities, meals on wheels, personal and home care, senior citizens, U3A, respite care and activity groups.	8,914 <u>(5,722)</u> 3,192

Initiatives

- 9) Manage the CCTV network and work with police to improve safety and reduce antisocial behaviour, including advocating for proactive real-time monitoring of the CCTV system by Victoria Police.
- 10) Implement the new community grants policy to support community based projects and review the Miscellaneous Grants Program.
- 11) Enhance proactive maintenance services such as proactive graffiti management to improve the cleanliness and presentation of Frankston City.
- 12) Support the Aboriginal community and activate the Nairn Marr Djambana, an Aboriginal Gathering Place in Jubilee Park.
- 13) Work with the community to implement the Frankston Community Plan and vision.
- 14) Implement the new Kindergarten Central Enrolment Procedure.
- 15) Review the effectiveness of the Neighbourhood Youth Services Model.
- 16) Review the implications of the Productivity Commission's recommendations for Home and Community Care (HACC) and disability services.

Major Initiatives

- 17) Advocate for government support for a Health and Human Services Hub for mental health, drugs and alcohol addiction.
- 18) Embed delivery of parking enforcement services in-house.
- 19) Complete the review of leases and licences of all Council-owned buildings.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Home and Community Care	Participation	Participation in HACC service (Percentage of the municipal target population that receive a HACC service)	[Number of people that received a HACC service / Municipal target population for HACC services] x100
		Participation in HACC service by CALD people (Percentage of the municipal target population in relation to CALD people that receive a HACC service)	[Number of CALD people who receive a HACC service / Municipal target population in relation to CALD people for HACC services] x100
Maternal and Child Health	Participation	Participation in MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100

		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100

Long term outcome 3: Sustainable City

This section describes the strategies, services, initiatives, major initiatives and service performance indicators for each business area that will play a key role in achieving this outcome. The initiatives and major initiatives are listed under each strategy.

Strategies to achieve the outcome

- 3.1 Plan, build, maintain and retire infrastructure to meet the needs of the city and its residents.
- 3.2 Build a local community culture of good stewardship of the environment.
- 3.3 Ensure good governance and management of Council resources.

Services

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Infrastructure	Provides and maintains assets that are fit for purpose through managing design and construction of infrastructure including roads, buildings, drains and open space.	930 <u>(0)</u> 930
Operations	Maintains the foreshore, natural reserves and parklands, sporting facilities and community facilities. Operates the Frankston Waste Transfer and Recycling Centre	17,521 <u>(662)</u> 16,859
Assets Strategy	Supports the sustainable planning, construction, maintenance and disposal of municipal assets. Plans and monitors delivery of the Capital Works Program. Provides fleet management services.	2,826 <u>(3,732)</u> (906)
Environment	Develops and implements policies and programs to preserve biodiversity, enhance the natural environment. Promotes sustainable, efficient use of natural resources. Monitors and reduces Council's environmental impact and reports on environmental performance and resources usage. Delivers environmental education and behaviour change programs. Supports Friends groups and volunteers.	924 <u>(17)</u> 907
Finance	Ensures organisational financial sustainability through financial management, accounting services, rates, valuations, contract management and purchasing.	3,686 <u>(909)</u> 2,777
Information Services	Delivers and maintains technology, information systems and management to support Council in delivering services to the community.	3,935 <u>(9)</u> 3,926

Human Resources	Supports Council in delivering services to the community through staff recruitment, workforce planning, performance development and management, workplace safety and employee wellbeing, learning and development, payroll functions, industrial and employee relations, and human resources advice.	1,548 <u>(15)</u> 1,533
Governance and Customer Relations	Oversees the corporate governance and civic functions of Council, including Council meetings, elections and citizenship ceremonies. Manages customer service requests, insurance and the Council property portfolio. Performs compliance and risk management functions.	2,373 <u>(581)</u> 1,792
Media and Communications	Communicates key messages to internal and external stakeholders about Council policy decisions, activities, services and events through a range of media and communications tools and techniques. Manages and enhances the reputation of Frankston City as the place in which to live, learn, work, visit and invest.	880 <u>(0)</u> 880

Initiatives

- 20) Complete detailed concepts for the Frankston Indoor Basketball Stadium expansion to plan infrastructure needs of the city and its residents.
- 21) Commence implementation of the recommendations from the service review of Frankston Arts Centre (FAC) to position FAC as an iconic business in Frankston's economy.
- 22) Develop an organisational Human Resources Strategy to build organisational capability.
- 23) Develop and implement a policy and procedure on debt recovery to support the financial sustainability of the organisation.
- 24) Implement the master plan for Jubilee Park, including completing a design for the replacement of existing outdoor netball court infrastructure.
- 25) Implement the master plan for Carrum Downs Recreation Reserve.

Major Initiatives

- 26) Advocate to the state government to support establishment of a site for a Frankston Waste Transfer and Recycling Centre.
- 27) Deliver the annual capital works program adopted by Council, including:
 - o Commence the construction of the Frankston Yacht Club Development
 - o Complete the Peninsula Aquatic Recreation Centre
 - o Complete the Frankston Park Function Community Centre.
- 28) Open the Peninsula Aquatic Recreation Centre to the public.
- 29) Embed a revised organisational structure to improve productivity and customer service.
- 30) Review and upgrade the organisation's payroll system in accordance with legislative and enterprise agreement commitments.
- 31) Deliver the asset renewal program for Council owned infrastructure to support ongoing provision of services.
- 32) Complete the building asset management plan.
- 33) Establish service standards to improve maintenance and rehabilitation of Council-owned roads and building assets.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with the performance of Council in making decisions in the interests of the community

2.4 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on within the Performance Statement which is prepared at the end of the year as required by section 132 of the Act and included in the 2014/15 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance and sustainable capacity, which are not included in this budget report. The full set of prescribed performance indicators are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the report of operations.

2.5 Reconciliation with budgeted operating result

	Net Cost		
	(Revenue)	Expenditure	Revenue
	\$'000	\$'000	\$'000
Planned city for future growth	5,172	6,385	1,213
Liveable city	29,323	49,386	20,063
Sustainable city	28,698	34,623	5,925
Total services and initiatives	63,193	90,394	27,201
Non attributable expenditure			
Depreciation	24,427		
Written down value of assets	908		
Finance costs	1,773		
Set up of Peninsula Aquatic Recreation Centre	1,870		
Legal costs for Stevenson's Road Landfill Case	500		
Other non attributable expenditure *	11,404		
Deficit before funding sources	104,075		
Funding sources			
Rates and charges		101,444	
Victoria Grants Commission		8,725	
Investment income		1,351	
Proceeds from sale of assets		1,139	
Contributions - non monetary assets		800	
Capital funding		8,827	
Total funding sources		122,286	
Surplus for the year		18,211	

* Other non attributable includes bad and doubtful debts, bank charges, debt collection, insurance, workcover, grants, annual leave and long service leave provisions.

3. Budget influences

3.1 Frankston City...at a glance

Frankston City is the preferred place to live, learn, work, visit and invest, offering:

- vibrant and diverse communities with a potential catchment of over 328,000 people
- a unique lifestyle
- 11 kilometres of beautiful coastline, award winning clean foreshore and beaches
- cutting-edge arts and culture facilities and excellent restaurants and cafés
- world-class health and education facilities
- proactive commercial, retail and clean manufacturing business environment
- varied tourism experiences throughout Frankston and the broader Mornington Peninsula region, which attracts 1.4 million overnight visitors and 2.9 million day trippers visiting annually.

Our Place

Frankston City is situated on the eastern shores of Port Phillip Bay approximately 40 kilometres south of Melbourne. The municipality covers an area of approximately 131 square kilometres from Seaford Wetlands in the north, to Mount Eliza in the south, and the Western Port Highway in the east. The western boundary of the city is made up of about 11 kilometres of beautiful coastline, and clean foreshore and beaches along Port Phillip Bay.

Frankston City is strategically placed as the regional capital for the Mornington Peninsula and the nearby south east growth corridor of Melbourne. Currently, Frankston City provides regional shopping, education, health, community service, financial, recreation and leisure and entertainment facilities for a population catchment far greater than its municipal boundaries.

Frankston City is more than just the suburb of Frankston. It comprises the suburbs of Frankston central, Carrum Downs, Frankston North, Frankston South, Langwarrin, Seaford, Karingal, Sandhurst and Skye.

Our People

The population of Frankston City is 126,458 (ABS Census 2011) and is likely to grow to approximately 160,000 by 2050. Frankston City has a young population, with nearly 26 per cent of residents under the age of 19 and 46 per cent aged 34 years or younger.

Overall, 21.8 per cent of the population were born overseas and 10.2 per cent are from a non-English speaking background, compared with 31.4 per cent and 24.2 per cent respectively for Greater Melbourne.

Whilst the city has a strong Aboriginal and Torres Strait Islander community, Frankston City has been a predominantly Anglo-Australian community. The cultural diversity of the city is developing. From 2006 to 2011 the number of people living in Frankston who were born in India has almost doubled (652 to 1282 people), there was a 51 per cent increase of people who were born in the Philippines (564 to 855 people), 75 per cent increase of people born in China (343 to 603 people), 43 per cent increase of people born in South Africa (519 – 747 people)

Our labour force comprises 64,221 individuals, of which over 60,579 are employed. Frankston City residents contribute to the wellbeing of their community through a significant amount of unpaid work, including volunteering and unpaid childcare. There are 14,046 people in Frankston City who volunteer their time (13.8 per cent of the adult population), an increase of 1,015 people from 2006-2011.

Overall, 42.1 per cent of the population held educational qualifications – including 11.9 per cent with a Bachelor or higher degree and 21.7 per cent who had a vocational qualification. 46.7 per cent of our population have no qualifications (although this figure has continued to decline in the past two census periods changed significantly (declined by 9.8 per cent since 2001)).

In 2006, Frankston City contained 53,252 dwellings, 81.1 per cent of which were separate houses. Owning a home is important to people living in Frankston City, with 39.9 per cent in the process of buying their own home, while 26.3 per cent own their own homes and a smaller proportion rent (26.6 per cent).

Recreation and Leisure

Council has an emphasis on developing first-class facilities –golf courses, basketball and netball facilities, quality football grounds, gardens, playgrounds, boardwalks and bike trails – to meet the needs of a community where approximately 20,000 people take part in sport. In 2011-2012, 84 per cent of residents surveyed participate in local recreational activities.

3.2 Significant influences

External influences

In preparing the proposed 2014/15 Annual Budget, a number of external influences have been taken into consideration. These include:

- A consolidated Cost Escalation Factor of 4.50% which is derived from a number of independently assessed cost indices which impact on the various cost components of Council's operating budget.
- A continuation of cost shifting where Federal and State government grants do not increase by the same percentage as Council's cost of providing these services.

Internal influences

In addition to the external factors noted, there are a number of internal factors which also impact on the setting of the proposed 2014/15 Annual Budget. These include:

- Ongoing objective to gain operational efficiencies and to achieve long term financial sustainability.
- Funding the set-up of Peninsula Aquatic Recreation Centre start-up costs total \$1.87 million.
- An overall reduction in fees and charges as a percentage of total income.
- Cost escalation of 4.50% to provide same level of services to the community.
- The joining of Frankston in the Class Action relating to Stevenson's Road Landfill has placed additional budget pressures for legal costs.
- Increased asset renewal backlog as facilities are not maintained at a high standard.
- Ongoing skill and workforce shortages in a tight labour market.
- A heightened risk management environment.

Key budget principles for the 2014/15 year

The 2014/15 Annual Budget aims to meet the objectives of Council's draft Long Term Financial Plan which are:

- An increased ability to fund asset renewal requirements
- An enhanced funding level for capital works in general
- Progressing Council towards a position of financial sustainability in the long term
- Achievement and maintenance of Operating Statement underlying surpluses whilst maintaining the provision of operational services that respond to the needs of the Frankston community
- Rate and fee increases that are both manageable and sustainable

Guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles include:

- Existing fees and charges to be increased in line with Council's cost escalation index or market levels
- Grants to be based on confirmed funding levels
- New revenue sources to be identified where possible
- Service levels to be maintained at 2013/14 levels with the aim to use less resources with an emphasis on innovation and efficiency
- New initiatives or new employee proposals which are not cost neutral to be justified through a business case
- Operating revenues and expenses arising from completed 2013/14 capital projects to be included.

In terms of the direct parameters upon which the 2014/15 Annual Budget is based, the below table tabulates the assumptions:

Key Assumptions	2014/15 %
Rate increases	5.50%
Waste Charges	5.50%
Fees - Set by Council	5.50%
Fees and Charges (Statutory)	2.00%
Other Recurrent Grants	2.80%
Grants Commission Grants	1.30%
Employee Costs	4.00%
Contracts & Materials	3.00%
Gas	5.00%
Water	7.40%
Electricity	5.50%
Insurance	5.00%

1. Fees and Charges are fully documented in Appendix D. The majority of Fees and Charges have been escalated by the cost indexation that measures the increased cost for Council to provide services. There is however a number of individual fees where increases are below or higher than the base index due to them being of a statutory nature.
2. A combined increase of 4.00% has been allowed to cover EBA increases, superannuation guarantee increases and periodic increases that occur as staff progress through the employee banding structure provided for in Awards.

Budget Analysis

4. Analysis of operating budget

This section analyses the operating budget including expected income and expenses of the Council for the 2014/15 year.

4.1 Budgeted income statement

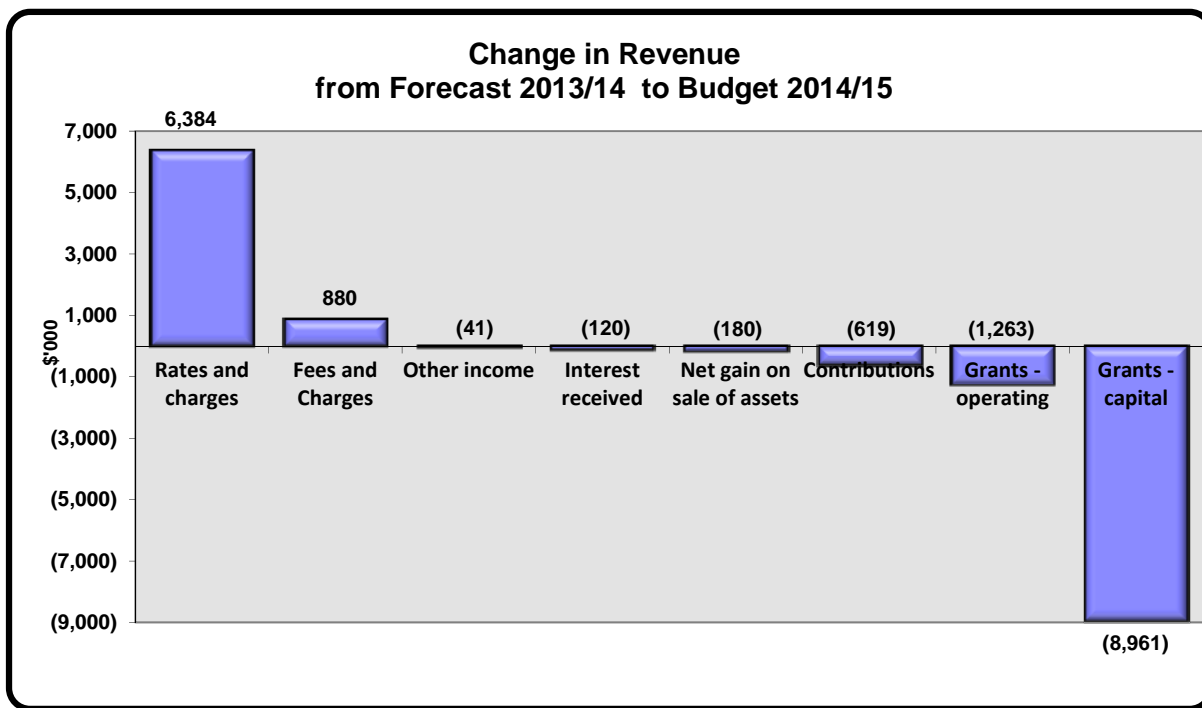
	Ref	2013/14 Forecast \$'000	2014/15 Budget \$'000	Variance \$'000
Total income	4.2	151,699	147,779	(3,920)
Total expenses	4.3	(127,151)	(129,568)	(2,417)
Surplus (deficit) for the year		24,548	18,211	(6,337)
Grants - capital	4.2.8	(17,648)	(8,687)	8,961
Contributions - capital	4.2.9	(2,322)	(1,703)	619
Net gain on sale of land		(411)	(231)	180
Underlying surplus (deficit)	4.1.1	4,167	7,590	3,423

4.1.1 Underlying surplus (\$3.42 million increase)

The underlying result is the net surplus or deficit for the year adjusted for capital grants, contributions of non-monetary assets and other once-off adjustments. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not affected by non-recurring or once-off items of income and expenses which can often mask the operating result. The underlying result for the 2014/15 year is a surplus of \$7.59 million which is an increase of \$3.42 million over the 2013/14 year. In calculating the underlying result, Council has excluded grants received for capital purposes as funding for the capital works program is once-off and usually non-recurrent. Contributions of non-monetary assets are excluded as the value of assets assumed by Council is dependent on the level of development activity each year. Net gain or loss on sale of land and/or buildings are also excluded as they are generally one off in nature.

4.2 Income

Income Types	Ref	2013/14 Forecast \$'000	2014/15 Budget \$'000	Variance \$'000
Rates and charges	4.2.1	95,060	101,444	6,384
Statutory fees and fines	4.2.2	2,897	3,865	968
User fees	4.2.3	11,765	11,677	(88)
Grants - operating (recurrent)	4.2.4	18,040	17,879	(161)
Grants - operating (non-recurrent)	4.2.4	1,633	531	(1,102)
Interest received	4.2.5	1,471	1,351	(120)
Net gain on sale of other assets	4.2.6	366	186	(180)
Net gain on sale of land	4.2.6	45	45	-
Other income	4.2.7	452	411	(41)
Grants - capital	4.2.8	17,648	8,687	(8,961)
Contributions - capital	4.2.9	759	140	(619)
Contributions - non monetary assets	4.2.9	800	800	-
Contributions - cash	4.2.9	763	763	-
Total income		151,699	147,779	(3,920)



4.2.1 Rates and charges (\$6.38 million increase)

The 2014/15 Annual Budget proposes an increase in base rates of 5.50% or \$6.38 million over 2013/14 to \$101.45 million.

Supplementary rates, for new rateable assessments or properties completing improvement works during the financial year, are forecast to provide \$0.78 million in rate revenue over 2014/15. Section 10, "Rating Information" provides a detailed analysis of the rates and charges to be levied for 2014/15.

4.2.2 Statutory fees and fines (\$0.97 million increase)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, Health Act registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are forecast to increase by 33% or \$0.97 million compared to 2013/14 due mainly due to the change in accounting treatment of Car Parking Infringements to be included as a gross figure instead of a net collected amount.

A detailed listing of statutory fees and fines are included in Appendix D to this report.

	Forecast 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Building and town planning fees	901	955	54
Infringements and costs	1,832	2,740	908
Land information certificates	98	100	2
Permits	66	70	4
Total statutory fees and charges	2,897	3,865	968

4.2.3 User fees (\$0.09 million decrease)

Fees, Charges and Fines relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. The principal sources of fee income arise from services such as child care, pre-schools, recreational facilities, home care, family day care, entertainment and other community facilities. The increase in user fees income is mainly due to:

- Fees from Recreation and Leisure will decrease in 2014/15 as a result of the impending closure of Jubilee Park Pool.
- Other Fees & Charges are expected to reduce in 2014/15 due to the one-off State Revenue Office fee paid in 2013/14 to reimburse the costs in implementing the Fire Services Levy collection process.
- Valuations are expected to increase in 2014/15 due to this being a revaluation year.

	Forecast 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Aged care services (incl home care and meals on wh	861	872	11
Arts centre	1,877	1,953	76
Building permits and other charges	80	85	5
Childcare/ children's program fees	636	674	38
Debt collection recovery charges	430	433	3
Events and festivals	111	113	2
Library	188	207	19
Other fees and charges	1,422	1,283	(139)
Parking fees	1,197	1,249	52
Recreation and leisure	2,389	1,909	(480)
Registrations and other permits	1,521	1,557	36
Rental/lease	459	465	6
Transportation and developments	283	323	40
Valuations and fire service levy fees	90	335	245
Waste management	221	219	(2)
Total fees and charges	11,765	11,677	(88)

A detailed listing of user fees are included in Appendix D to this report. To diminish Council's reliance on rate income, a full review of user fees and charges will be completed in 2014/15.

4.2.4 Grants - Operating (\$1.26 million decrease)

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Included in this amount is grants received from the Victorian Grants Commission. This is a general purpose grant that is not tied to specific programs, and includes a component for roads maintenance. The adopted 2014/15 Annual Budget amount is based on an estimated increase in grant funding of 2.8% with formal notification of the funding level not yet received. Operating grants included in the adopted 2014/15 Annual Budget are projected to decrease by \$1.26 million compared to 2013/14 forecast.

The Federal Government remits in advance (to the Victorian Grants Commission) 6 months of Council's future year grants commission allocation in the prior financial year. The annual

grant for 2014/15 will be paid to Council in advance and will assist with the cash flow position during the year. This advance payment totals \$4.50 million.

Council has taken a prudent financial management approach by including the 6 months advanced payment as an unexpended grant at balance date and therefore restricting the surplus achieved to bring this 6 month funding into the correct financial year. By utilising such an approach, should the advance payment method ever change, Council is then protected from any financial shock that would occur very late in the financial year without the ability to take remedial action.

A summary of the operational grants to be received by Frankston City Council is provided below.

	Forecast 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
<i>Recurrent - Commonwealth Government</i>			
Victorian grants commission	8,660	8,725	65
Active aging	209	215	6
Family and youth	2017	2,124	107
<i>Recurrent - State Government</i>			
Active aging	4432	4378	(54)
Family and youth	1615	1315	(300)
Libraries and learning	758	755	(3)
Community development	114	132	18
Compliance and safety	235	235	-
Total recurrent grants	18,040	17,879	(161)
<i>Non-recurrent - Commonwealth Government</i>			
Family and youth	270	-	(270)
Community development	5	-	(5)
Compliance and safety	95	-	(95)
<i>Non-recurrent - State Government</i>			
Active aging	138	133	(5)
Family and youth	420	227	(193)
Libraries and learning	60	39	(21)
Community development	270	-	(270)
Compliance and safety	38	17	(21)
Environment	245	-	(245)
Other grants	92	115	23
Total non-recurrent grants	1,633	531	(1,102)

4.2.5 Interest (\$0.12 million decrease)

Interest earnings relate to proceeds from cash investments or interest charges levied as a penalty for late rate payments.

Interest on investments is forecast to decline compared to 2013/14 due to a reduction in Council's available cash reserves during 2014/15 to fund major infrastructure projects and lower interest rates. Interest on unpaid rates is forecast to increase compared to 2013/14 due to an expected increase in the level of unpaid rates during 2014/15.

4.2.6 Net gain on sale of assets (\$0.18 million decrease)

Net gain on sale of Council assets is forecast to be \$0.23 million for 2014/15 and relates to the planned cyclical replacement of part of the plant and vehicle fleet

4.2.7 Other income (\$0.04 million increase)

Other income in the adopted 2014/15 Annual Budget is projected to be \$0.41 million.

4.2.8 Grants - capital (\$8.96 million decrease)

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has decreased by 52% or \$8.96 million compared to 2013/14 due mainly to the completion of the Peninsula Aquatic Recreation Centre and the majority of grant funds received in 2013/14 for this project. Section 6 "Analysis of Capital Budget" includes a more detailed analysis of the grants expected to be received during the 2014/15 year. A list of capital grants by type and source, classified into recurrent and non-recurrent, is included below.

	Forecast 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
<i>Recurrent - Commonwealth Government</i>			
Roads to Recovery	80	320	240
Total recurrent grants	80	320	240
<i>Non-recurrent - Commonwealth Government</i>			
Buildings	11,407	3,398	(8,009)
Building improvements	-	1,233	1,233
Recreational, leisure and community facilities	-	1,120	1,120
<i>Non-recurrent - State Government</i>			
Buildings	6,161	1,446	(4,715)
Building Improvements	-	-	-
Parks open space streetscapes	-	770	770
Recreational, leisure and community facilities	-	200	200
Waste	-	200	200
Total non-recurrent grants	17,568	8,367	(9,601)

4.2.9 Contributions (\$0.62 million decrease)

Contributions for capital works in the 2014/15 Annual Budget has decreased by \$0.62 million from the 2013/14 forecast primarily due to the one off contribution in 2013/4 from South East Water for the design and construction of a verandah around the South East Water Limited office complex – pending application. Revenues from this income stream are closely linked to the projects that are included in the capital works program.

Cash contributions are charges paid by developers in regard to recreational lands, drainage and car parking in accordance with planning permits issued for property development. Cash contributions in the adopted 2014/15 Annual Budget are projected to remain constant with the 2013/14 forecast due to the completion of property developments within the municipality during the 2014/15 year.

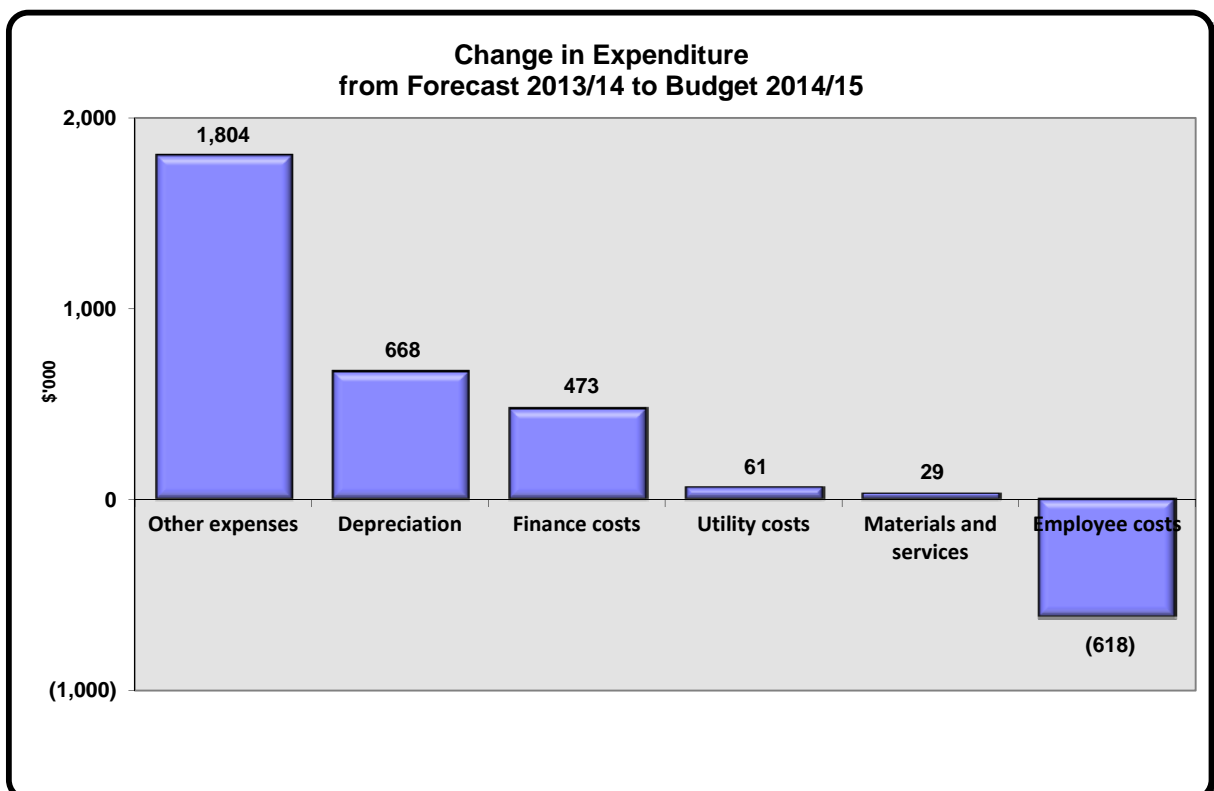
Non-monetary contributions represent assets which transfer to Council from property developers at the completion of subdivisional work. The assets generally consist of land used for public open space or infrastructure assets. Council recognises these new assets at 'fair value'. No cash is transferred but the fair value of the assets is recorded as revenue.

4.3 Operating Expenditure

Expense Types	2013/14 Forecast \$'000	2014/15 Budget \$'000	Variance \$'000
Employee costs	57,880	57,262	(618)
Materials and services	33,573	33,602	29
Depreciation	23,759	24,427	668
Utility costs	2,937	2,998	61
Finance costs	1,300	1,773	473
Other expenses	7,702	9,506	1,804
Total expenses	127,151	129,568	2,417

When comparing operating expenditure from 2013/14 Annual Budget to the adopted 2014/15 Annual Budget (refer to table below), an overall increase of 1.01% has been achieved. This comparison reflects the like for like expenditure reduced by the contribution to Peninsula Aquatic Recreational Centre (PARC), legal costs associated with Stevenson's Road Landfill matter, closure of Jubilee Park pool and interest on borrowings.

Operating Expenditure Movement	Budget 2013/14 \$'000	Budget 2014/15 \$'000	Variance %
Total expenses	126,922	129,568	
Less Stevenson's Road legal costs	(500)	(500)	
Less PARC set-up costs	(1,142)	(1,875)	
Less borrowing interest costs	(1,542)	(1,773)	
Less Jubilee Park closure costs		(430)	
Expenses	123,738	124,990	1.01%



4.3.1 Employee costs (\$0.62 million decrease)

Employee costs include all labour related expenditure inclusive of oncosts such as WorkCover insurance, superannuation, leave loading and long service leave entitlements. These costs are largely driven by Council's Enterprise Agreement No 7 2013. A combined increase of 3.25% has been allowed to cover EBA increases, superannuation guarantee increases and periodic increases that occur as staff progress through the employee banding structure provided for in Awards.

Employee costs are forecast to decrease in the adopted 2014/15 Annual Budget by \$0.62 million or 1% compared to 2013/14. This decrease relates to a number of key factors:

- Reduction in FTE of 15.42 across Council mainly due to the impending closure of Jubilee Park pool and the transfer of PARC employees into a separate legal entity, wholly owned by Council.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2014/15 \$'000	Comprises	
		Permanent Full time \$'000	Permanent Part time \$'000
Chief Executive Officer	645	450	195
Human Resources	1,213	1,001	212
Corporate Management	354	354	-
Media & Communications	622	304	318
Information Services	2,452	1,712	740
Finance	2,246	1,773	473
Governance & Customer RI	1,970	1,016	954
Assets Management	356	356	-
Communities Management	446	350	96
Community Development	1,117	566	551
Active Ageing and Disability Services	8,080	5,553	2,527
Family & Youth	6,900	2,664	4,236
Frankston Arts Centre	1,475	760	715
Libraries & Learning	2,753	1,112	1,641
Development Management	353	353	-
Compliance & Safety	3,895	2,716	1,179
Economic Development, Events and Tourism	1,724	1,295	429
Operations	10,327	9,948	379
Planning	3,090	2,453	637
Infrastructure	2,142	2,099	43
Urban Design and Development	730	568	162
Facilities & Leisure	1,377	1,024	353
Asset Strategy	1,397	1,227	170
Environment	649	380	269
Total permanent staff expenditure	56,313	40,034	16,279
Casual and other expenditure	949		
Total expenditure	57,262		

A summary of the number of full time equivalent (FTE) Council Staff in relation to the above expenditure is included below:

Department	Budget 2014/15 FTE	Comprises	
		Permanent Full time FTE	Permanent Part time FTE
Chief Executive Officer	4.5	2.0	2.5
Human Resources	11.3	9.0	2.3
Corporate Management	2.0	2.0	-
Media & Communications	6.3	3.0	3.3
Information Services	28.2	19.8	8.4
Finance	23.1	18.0	5.1
Governance & Customer RI	23.6	10.8	12.8
Assets Management	2.0	2.0	-
Communities Management	2.8	2.0	0.8
Community Development	10.7	5.0	5.7
Active Ageing and Disability Services	106.8	73.4	33.5
Family & Youth	74.0	45.6	28.4
Frankston Arts Centre	16.5	8.0	8.5
Libraries & Learning	32.2	12.0	20.2
Development Management	2.0	2.0	-
Compliance & Safety	49.0	19.0	30.0
Economic Development, Events and Tourism	17.8	13.0	4.8
Operations	140.8	135.0	5.8
Planning	30.4	24.0	6.4
Infrastructure	20.6	20.0	0.6
Urban Design and Development	12.0	10.0	2.0
Facilities & Leisure	19.8	12.8	7.0
Asset Strategy	13.9	13.0	0.9
Environment	7.8	5.0	2.8
Total permanent staff	658.0	466.4	191.6
Casual and other	15.8		
Total staff	673.8		

The most significant increases in employee costs by service unit are summarised below:

Service Unit		Forecast		
		Actual	Budget	Variance
		2013/14	2014/15	
		\$'000	\$'000	\$'000
Chief Executive Office	Chief Executive Office	725	652	(73)
Human Resources	Health & Safety	475	373	(102)
	HR Advisory	241	184	(57)
Information Services	Systems Support Team	522	640	118
	Systems Delivery Team	346	390	44
Community Development	Community Development	915	1,021	106
Peninsula Aquatic Recreation Centre *	Peninsula Aquatic & Recreation Centre	908	0	(908)
Asset Strategy	Asset Strategy Management	148	171	23
	Capital Works Planning & Monitoring	68	112	44
Environment	Environment Management	202	43	(160)

* This variance relates to the movement of the Peninsula Aquatic Recreation Centre labour to a separate legal entity

4.3.2 Materials and services (\$0.03 million increase)

Materials and services includes the purchase of consumables and payments to contractors for the provision of services. Materials and services are forecast to increase by \$0.03 million in the adopted 2014/15 Annual Budget compared to the 2013/14 forecast, primarily due to:

- A robust review by Councillors and management during the budget process has resulted in a significant reduction in costs in this area.
- Contract expenses are increasing based on CPI.

4.3.3 Depreciation (\$0.67 million increase)

Depreciation relates to the usage of Council's property, plant and equipment and infrastructure assets including roads and drains. It is an accounting measure which attempts to allocate the value of an asset over its useful life. The increase of \$0.67 million for 2014/15 is due mainly to the completion of the 2013/14 capital works program and the full year effect of depreciation on the 2013/14 capital works program. Refer to section 6. 'Analysis of Capital Budget' for a more detailed analysis of Council's capital works program for the 2014/15 year.

4.3.4 Utilities (\$0.06 million increase)

The utility expense represents payments for water, electricity, telephone and gas. The movement from 2013/14 to 2014/15 in utilities reflects market increases in water, gas and electricity charges. Cost increases have been offset by savings with the impending closure of the Jubilee Park Aquatic Centre.

	Forecast 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Telecommunication	573	552	(21)
Gas	154	122	(32)
Electricity	1,596	1,730	134
Water	614	594	(20)
Total Utility Payments	2,937	2,998	61

4.3.5 Finance costs (\$0.47 million increase)

Finance costs relate to interest charged by financial institutions on funds borrowed. Interest expense is budgeted to be \$1.77 million reflecting the agreed borrowing arrangements in 2014/15 to fund capital works projects. Council is proposing to borrow a further \$5.74 million during 2014/15.

4.3.6 Other expenses (\$1.80 million increase)

Other expenses relate to a range of administration and professional services including advertising, insurances, motor vehicle registrations, audit services, debt collection, legal services, contributions to community groups and other miscellaneous expenditure items. Other expenses are forecast to increase by 25% or \$1.80 million compared to 2013/14 due mainly to various reasons as highlighted in the table over page.

	Forecast 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Advertising	360	369	(9)
Bad and doubtful debts expense	6	916	(910)
Bank fees and charges	377	375	2
Conferences, seminars and training	618	566	52
Court lodgement fees	333	309	24
Councillor expenses	333	342	(9)
Debt collection	421	446	(25)
External auditor remuneration	80	71	9
Fire services levy	168	174	(6)
Grants and contributions	956	2,540	(1,584)
Insurance (<i>incl excess</i>)	926	1,028	(102)
Memberships and subscriptions	268	204	64
Other	431	290	141
Postage	353	377	(24)
Rent	145	115	30
Solicitor fees	1,187	796	391
Stationery and printing	740	588	152
Total other expenditure	7,702	9,506	(1,804)

The significant increase of \$1.80 million is primarily due to the following adjustments:

- Bad and Doubtful Debts have increased based on a change in accounting treatment of Car Parking Infringements to be included as a gross figure instead of a net collected amount.
- Grants and contributions now include Council's contribution to the Peninsula Aquatic Recreation Centre \$1.87 million.

Partially offset by:

- Legal fees have reduced by \$0.39 million due to the actual costs incurred in 2013/14 relating to the Stevenson's Road Landfill case and an employee litigation case.
- Other various costs have been reduced through Council's robust review of its administrative costs to provide services to the community. Efficiencies will be implemented and expenditure will be monitored to ensure that the budget is achieved.

5. Analysis of budgeted cash position

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2014/15 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained.

The analysis is based on three main categories of cash flows:

- **Operating activities** – Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, plant and equipment.
- **Financing activities** – Refers to the cash generated or used in the financing of Council functions and include proceeds from and repayment of borrowings from financial institutions.

5.1 Budgeted cash flow statement

	Ref	2013/14 Forecast \$'000	2014/15 Budget \$'000	Variance \$'000
Cash flows from operating activities	5.1.1			
<i>Receipts</i>				
Rates and charges		92,328	101,444	9,116
User fees and fines		16,872	15,542	(1,330)
Grants - operating		15,333	18,410	3,077
Grants - capital		17,648	8,687	(8,961)
Contributions		1,522	903	(619)
Interest		1,981	1,351	(630)
Other receipts		458	1,419	961
<i>Payments</i>				
Employee costs		(56,498)	(57,262)	(764)
Materials and services		(36,497)	(33,602)	2,895
Utility costs		(2,937)	(2,998)	(61)
Other payments		(7,702)	(9,506)	(1,804)
Net cash provided by operating activities		42,508	44,388	1,880
Cash flows from investing activities	5.1.2			
Payments for fixed assets		(65,912)	(48,773)	17,139
Proceeds from sale of fixed assets		1,319	1,139	(180)
Net cash used in investing activities		(64,593)	(47,634)	16,959
Cash flows from financing activities	5.1.3			
Finance costs		(1,300)	(1,773)	(473)
Proceeds from borrowings		29,840	5,724	(24,116)
Repayment of borrowings		(2,198)	(3,231)	(1,033)
Increase/(Decrease) in trust funds		(574)		574
Payments for Investments (greater than 3 months maturity)		(3,076)		3,076
Net cash used in financing activities		22,692	720	(21,972)
Net increase (decrease) in cash and cash equivalents		607	(2,526)	(3,133)
Cash and cash equivalents at the beginning of the period		31,494	32,101	607
Cash and cash equivalents at end of the year	5.1.4	32,101	29,575	(2,526)

Source: Appendix A

5.1.1 Operating activities (\$1.88 million increase)

The increase in cash inflows from operating activities is due mainly to a \$9.11 million increase in rates and charges and improved debt management, movements in current assets and liabilities increases and offset by significant reductions in capital grants to fund the capital works program.

The net cash flows from operating activities does not equal the operating result for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	2013/14 Forecast \$'000	2014/15 Budget \$'000	Variance \$'000
Surplus (deficit) for the year	24,548	18,211	(6,337)
Depreciation	23,759	24,427	668
Net gain on sale of assets	(411)	(231)	180
Finance costs	1,300	1,773	473
Contributions - non monetary assets	(800)	(800)	-
Net movement in current assets and liabilities	(10,833)	1,008	11,841
Cash flows available from operating activities	37,563	44,388	6,825

5.1.2 Investing activities (\$16.96 million decrease)

The decrease in net cash outflows from investing activities of \$16.96 million is primarily due to the decrease in capital works expenditure of \$17.14 million.

5.1.3 Financing activities (\$21.97 million decrease)

The decrease in net cash inflows from financing activities of \$21.97 million is primarily due to Council borrowing funds in 2013/14 for capital works expenditure.

5.2 Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement above indicates that Council is estimating at 30 June 2013 it will have cash and investments of \$35.77 million, which has been restricted as shown in the following table.

	Ref	2013/14 Forecast \$'000	2014/15 Budget \$'000	Variance \$'000
Total cash and investments		35,177	35,980	803
Restricted cash and investments				
- Statutory reserves	5.2.1	(14,991)	(9,006)	5,985
- Trusts and deposits	5.2.2	(900)	(900)	-
Unrestricted cash and investments		19,286	26,074	6,788
- Discretionary reserves	5.2.3	(8,770)	(11,020)	(2,250)
Unrestricted cash adjusted for discretionary reserves	5.2.4	10,516	15,054	4,538

5.2.1 Statutory reserves (\$9.01 million)

These funds must be applied for specified statutory purposes in accordance with various legislative requirements. While these funds earn interest revenues for Council, the funds are not available for other purposes.

5.2.2 Trusts and Deposits (\$0.90 million)

Are monies held in trust and are to be refunded, and mainly constitute developer monies relating to the two major Development Contribution Plans which are refunded upon the completion of capital works.

5.2.3 Discretionary reserves (\$11.02 million)

Discretionary Reserves are funds set aside by Council for a specific purpose or project but not protected by statute.

5.2.4 Unrestricted cash and investments (\$15.05 million)

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants, contributions or carried forward capital works. Of the balance on hand at 30 June 2013, \$5 million is to be expended to complete capital works carried forward to the 2014/15 year. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

5.3 Reserve fund balances for 2014/15

The table below highlights Council's Reserve funds and the projected balance at 30 June 2015.

Projected Reserve Balances	Budget July 2014 Opening Balance	Transfers To Reserve	Transfers From Reserve	Budget June 2015 Closing Balance
Public resort and recreation	2,632	550	(2,507)	675
Native vegetation	1,102	213	-	1,315
Infrastructure	74	-	-	74
Strategic projects	8,770	2,250	-	11,020
Resource efficiency fund	71	-	-	71
Other reserves	143	-	-	143
Undelivered projects 2013/14	2,241	-	(2,241)	-
Aquatic recreation facility	2,000	-	(2,000)	-
Unexpended grants - capital	551	-	-	551
Unexpended grants - operating	6,177	-	-	6,177
Totals	23,761	3,013	(6,748)	20,026

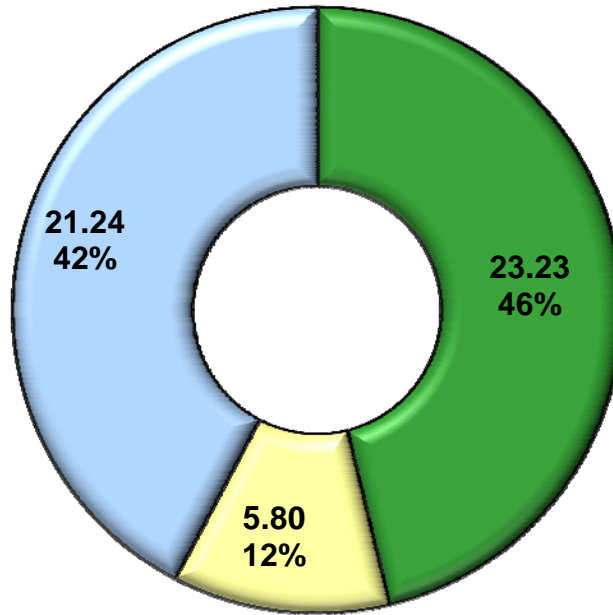
6. Analysis of capital budget

This section analyses the planned capital expenditure budget for the 2014/15 year and the sources of funding for the capital budget.

6.1 Capital works

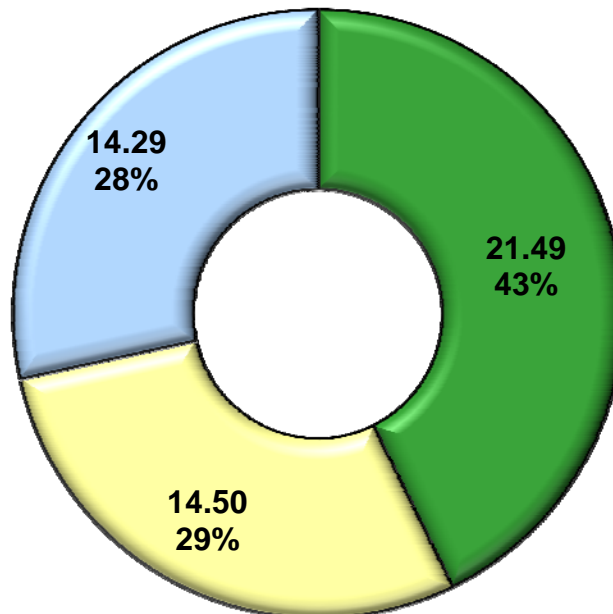
	Ref	2013/14 Forecast \$'000	2014/15 Budget \$'000	Variance \$'000
Works Carried Forward	6.1.1			
Property				
Buildings		4,475	2,000	(2,475)
Building improvement		47	461	414
Total Property		4,522	2,461	(2,061)
Plant and equipment				
Plant, machinery and equipment		470	-	(470)
Computers and telecommunications		337	-	(337)
Total plant and equipment		807		(807)
Infrastructure				
Roads		2,565	-	(2,565)
Drainage		100	-	(100)
Waste Management		75	-	(75)
Parks, open space and streetscapes		1,064	1,781	717
Total infrastructure		3,804	1,781	(2,023)
Total works carried forward		9,133	4,242	(4,891)
New Works				
Property	6.1.2			
Buildings		36,007	15,268	(20,739)
Building Improvements		2,072	5,501	3,429
Total property		38,079	20,769	(17,310)
Plant and equipment	6.1.3			
Plant, machinery and equipment		4,302	5,359	1,057
Computers and telecommunications		385	441	56
Total plant and equipment		4,687	5,800	1,113
Infrastructure	6.1.4			
Roads		4,381	5,640	1,259
Bridges		651	2,010	1,359
Footpaths and cycleways		1,596	2,389	793
Drainage		856	520	(336)
Rec. leisure and community facilities		3,806	3,120	(686)
Waste Management		316	549	233
Parks, open space and streetscapes		3,592	4,424	832
Off street car parks		315	810	495
Total infrastructure		15,513	19,462	3,949
Total new works		58,279	46,031	(12,248)
Total capital works expenditure		67,412	50,273	(17,139)

**2014/15 Budgeted capital works
(\$ million)**



■ Property ■ Plant and equipment ■ Infrastructure

**2014/15 Budgeted capital works
(\$ million)**



■ Asset renewal expenditure ■ New asset expenditure
■ Asset upgrade expenditure

6.1.1 Works carried forward (\$4.24 million)

At the end of each financial year there are projects that are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2013/14 year it is forecast that \$4.24 million of capital works will be incomplete and be carried forward into the 2014/15 year.

6.1.2 Property (\$23.23 million)

The property class comprises buildings and building improvements including community facilities, municipal offices, sporting facilities and pavilions.

Significant projects include:

- \$2,387,000 Frankston Park Master Plan - Dolphins Function Centre(\$500,000 Council contribution)
- \$1,170,000 Expansion of the Delacombe Park Preschool - Design and construct. (\$270,000 Council contribution)
- \$425,000 Men's Shed, Langwarrin (\$0 Council contribution)

6.1.3 Plant and equipment (\$5.80 million)

Plant and equipment includes plant, machinery and equipment, computers and telecommunications, and library books.

Significant projects include:

- Plant & Equipment Replacement - \$1.23 million (\$939,000 Council contribution)
- Light Vehicle Replacement - \$1.38 million (\$580,000 Council contribution)
- Library Collection - \$700,000 (\$700,000 Council contribution)

6.1.4 Infrastructure (\$21.24 million)

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, parks, open space and streetscapes, car parks and other structures.

Significant projects include:

- \$2,401,000 CAA Streetscape - Structure Plan Implementation Wells and Thompson St (\$250,280 Council contribution)
- \$920,000 Baxter Park Cricket/ Football Pavilions (Oval 1 & 6) (\$920,000 Council contribution)
- \$860,000 Frankston Park Master Plan - Plowman and Bay St Reconfiguration(\$860,000 Council contribution)
- \$750,000 Public Realm South East Water(\$750,000 Council contribution)
- \$692,000 Robinson Reserve Water Recycling Scheme(\$509,000 Council contribution)
- \$500,000 Expansion of Frankston District Basketball Association(\$500,000 Council contribution)
- \$473,000 City Wide Pathway and Cycle Way Plan Development (\$473,000 Council contribution)
- \$461,000 Frankston Arts Centre Trigeration System(\$0 Council contribution)
- \$400,000 Sportsground Lighting Upgrade/ Installation Program(\$140,000 Council contribution)
- \$400,000 Resource Recovery Transfer Station(\$200,000 Council contribution)
- \$350,000 Public Toilet Plan(\$350,000 Council contribution)
- \$320,000 Renewable Energy for Frankston(\$320,000 Council contribution)

- \$300,000 Carrum Downs Recreation Reserve Master Plan Implementation(\$300,000 Council contribution)
- \$140,000 Centenary Park Golf Course Masterplan Implementation(\$140,000 Council contribution)

6.1.5 Asset renewal (\$21.49 million), new assets (\$14.50 million) and asset upgrade (\$14.29 million)

A distinction is made between expenditure on new assets, expenditure on asset renewal and asset upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, which improves the service potential or the life of the asset. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The forecast value above does not include carried forward projects from 2013/14. The adopted budget for 2013/14 was \$15.787 million and when comparing budget figures against 2014/15, the asset renewal spending has increased significantly by \$3.48 million. Asset Renewal funding reduced by \$1.5M in 2012/13 and 2013/14 as a short term funding mechanism for the Peninsula Aquatic Recreation Centre. The 2014/15 Annual Budget ensures that the asset renewal spending is brought back to the required level of spending to eliminate this gap.

Significant renewal projects funded from Council contributions include:

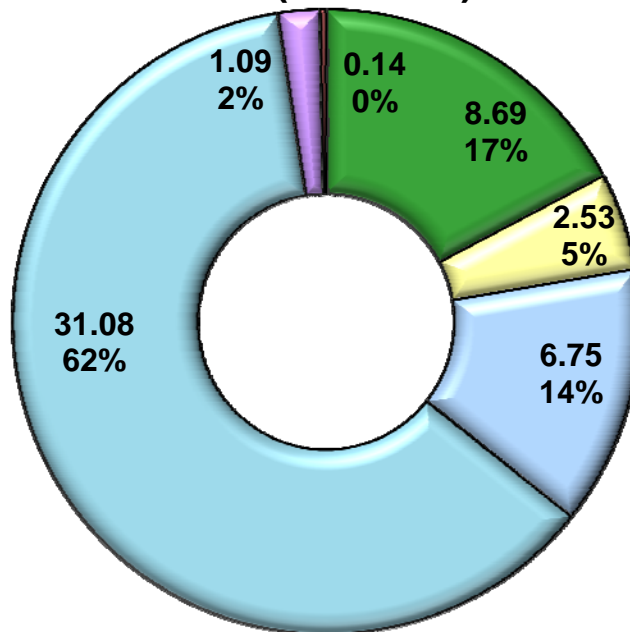
- Road Renewal Program - \$4.23 million (\$320,000 grants)
- Facilities Renewal Program - \$4.13 million
- Bridge Renewal Program - \$1.82 million
- Footpath Renewal Program - \$1.79 million
- Office Furniture and Equipment renewal - \$1.84 million
- Park Furnishings and Equipment renewal - \$1.59 million (\$200,000 grants, \$40,000 contribution)
- Light Vehicle Replacement - \$1.38 million (\$800,000 plant sales)
- Plant & Equipment Replacement - \$1.23 million (\$294,000 plant sales)
- Car Park renewal - \$0.81 million
- Library Collection - \$0.70 million
- Civic Centre facility - \$0.50 million
- Renewal of athletics track - Ballam Park – \$0.40 million
- Playground Strategy Implementation - \$0.40 million
- Kerb Renewal Program - \$0.30 million
- Drainage Renewal - \$0.27 million

6.2 Funding sources

The table below highlights the source of funds for the various total expenditure amounts. It highlights that funding from rate revenue for capital expenditure in 2014/15 is \$31.08 million.

Sources of funding	Ref	2013/14 Forecast \$'000	2014/15 Budget \$'000	Variance \$'000
Works carried forward				
<i>Current year funding</i>				
Grants		2,193	-	(2,193)
Contributions		270	-	(270)
Loan borrowings		-	-	-
Council cash				
- operations		6,527	-	(6,527)
- proceeds from sale of assets		64	-	(64)
- reserve cash and investments		79	4,241	4,162
Total works carried forward	6.2.1	9,133	4,241	(4,892)
New works				
<i>Current year funding</i>				
Grants	6.2.2	15,455	8,687	(6,768)
Contributions	6.2.3	450	140	(310)
Loan borrowings	6.2.4	11,705	2,527	(9,178)
Council cash				
- operations	6.2.5	24,508	31,077	6,569
- proceeds from sale of assets	6.2.6	1,274	1,094	(180)
- reserve cash and investments	6.2.7	4,887	2,507	(2,380)
Total new works		58,279	46,032	(12,247)
Total funding sources		67,412	50,273	(17,139)

2014/15 Budgeted funding source
(\$ million)



- Grants - capital
- Reserve cash and investments
- Sale of plant
- Loan borrowings
- Operations
- Contributions

6.2.1. Works carried forward (\$4.24 million)

At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultations. For the 2013/14 year it is forecast that \$4.24 million of capital works will be incomplete and be carried forward into the 2014/15 year.

6.2.2. Grants – capital (\$8.69 million)

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has decreased by 52% or \$8.96 million compared to 2013/14 due mainly to the completion of the Peninsula Aquatic Recreation Centre and the majority of grant funds received in 2013/14 for this project.

Significant grants included in the adopted 2014/15 Annual Budget are:

• Frankston Park Master Plan - Dolphins Function Centre	\$1,646,000
• Frankston Yacht Club Redevelopment	\$1,723,000
• Federal Government funding for Regional Aquatic Centre	\$1,250,000
• Delacombe Park Preschool	\$900,000
• Funding for Central Activity Development Streetscapes	\$500,000
• Men's Shed, Langwarrin	\$425,000
• Golflinks Road Reconstruction	\$320,000
• Resource Recovery Transfer Station	\$200,000
• Renewal of Athletics Track at Ballam Park	\$200,000
• Robinson Reserve Water Recycling Scheme	\$183,000
• Sportsground Lighting Upgrade/ Installation Program	\$160,000
• Baxter Park Cricket/ Football Pavilions (Oval 1 & 6)	\$100,000
• Bathing Box 10 - Frankston Foreshore	\$50,000

6.2.3 Contributions (\$0.14 million)

Contributions represent contributions by developers and other parties in relation to capital works.

6.2.4 Loan borrowings (\$2.53 million)

The adopted 2014/15 Annual Budget includes borrowings of \$2.53 million for the Frankston Yacht Club.

6.2.5 Council cash - operations (\$31.08 million)

Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$31.08 million will be generated from operations to fund the 2014/15 capital works program. This amount is funded from cash generated from operating activities represented in the Cash Flow Statement (\$49.36 million) as set out in section 5 of this budget.

6.2.6 Council cash - proceeds from sale of plant (\$1.09 million)

Proceeds from sale of assets include the sale of heavy plant and motor vehicles in accordance with Council's fleet renewal policy.

6.2.7 Council cash - reserve cash and investments (\$2.50 million)

The adopted 2014/15 Annual Budget utilises available reserve funds for the funding of various capital projects, including the following significant applications:

• Baxter Park Cricket/ Football Pavilions (Oval 1 & 6)	\$820,000
• Carrum Downs Recreation Reserve Master Plan	\$300,000
• Frankston Park Master Plan - Dolphins Function Centre	\$241,795
• Playground Fencing and Signage	\$120,000
• Jubilee Park - Master Plan Implementation	\$120,000
• Sandfields Reserve Landscape Plan	\$105,000
• Tennis Club Relocation Feasibility	\$100,000
• McCulloch Avenue Boardwalk	\$100,000
• Playground Strategy Implementation - New Playgrounds	\$90,000
• Lloyd Park - Masterplan Implementation	\$85,000
• Centralised Computer Irrigation System	\$75,000
• Upgrade of Clifton Reserve	\$50,000
• McClelland Reserve Soccer Pavilion (Design)	\$50,000

7. Analysis of budgeted financial position

This section analyses the movements in assets, liabilities and equity between 2013/14 and 2014/15. It also considers a number of key performance indicators.

7.1 Budgeted balance sheet

	Ref	2013/14 Forecast \$'000	2014/15 Budget \$'000	Variance \$'000
Current assets	7.1.1			
Cash and cash equivalents		32,101	29,575	(2,526)
Other financial assets		3,076	6,404	3,328
Trade and other receivables		11,979	8,980	(2,999)
Inventories		289	302	13
Other assets		900	1,446	546
Total current assets		48,345	46,707	(1,638)
Non-current assets	7.1.1			
Trade and other receivables		1,056	1,103	47
Property, infrastructure, plant and equipment		1,248,410	1,314,708	66,298
Total non-current assets		1,249,466	1,315,811	66,345
Total assets		1,297,811	1,362,518	64,707
Current liabilities	7.1.2			
Trade and other payables		9,008	9,585	577
Provisions		12,400	13,717	1,317
Interest bearing loans and borrowings		2,265	2,711	446
Total current liabilities		23,673	26,013	2,340
Non-current liabilities	7.1.2			
Provisions		1,236	1,285	49
Interest bearing loans and borrowings		25,377	27,424	2,047
Total non-current liabilities		26,613	28,709	2,096
Total liabilities		50,286	54,722	4,436
Net assets		1,247,525	1,307,796	60,271
Equity	7.1.4			
Accumulated surplus		579,379	601,326	21,947
Asset revaluation reserve		644,386	686,444	42,058
Other reserves		23,760	20,026	(3,734)
Total equity		1,247,525	1,307,796	60,271

Source: Appendix A

7.1.1 Current assets (\$1.64 million decrease) and Non-Current Assets (\$66.35 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected remain constant throughout the 2014/15 year.

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are not expected to change significantly in the budget. Other assets include

items such as prepayments for expenses that Council has paid in advance of service delivery and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles and equipment which has been built up by Council over many years. The increase in this balance is attributable to the net result of the capital works program (\$50.27 million of new assets), contribution of non-monetary assets, depreciation of assets (\$24.48 million) and through the sale of property, plant and equipment.

7.1.2 Current Liabilities (\$2.34 million increase) and Non-Current Liabilities (\$2.10 million increase)

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to remain consistent with 2013/14 levels.

Provisions include accrued long service leave, annual leave. These employee entitlements are only expected to increase marginally due to more active management of entitlements.

7.1.3 Working Capital (\$4.00 million decrease)

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

Council has also committed further current assets to specific and restricted purposes, represented by reserves, which may not yet be represented as current liabilities at 30 June.

	2013/14 Forecast \$'000	2014/15 Budget \$'000	Variance \$'000
Current Assets	48,345	46,707	(1,638)
Current Liabilities	23,673	26,013	2,340
Working Capital	24,672	20,694	(3,978)
Restricted cash and investment current assets			
- Statutory reserves	(14,991)	(9,006)	5,985
- Discretionary reserves	(8,770)	(11,020)	(2,250)
- Trusts and deposits	(900)	(1,737)	(837)
Unrestricted working capital *	11	(1,069)	(1,080)

* Unrestricted working capital may also be committed to completion of carry forward capital works. Refer to table 6.2 for funding of capital works carried forward.

7.1.4 Equity (\$60.27 million increase)

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed.

- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. The increase in accumulated surplus of \$21.92 million results directly from the surplus for the year.

During the year an amount of \$3.73 million (net) is budgeted to be transferred to accumulated surplus to other reserves. This reflects the transfer of loan borrowings to partly fund the capital works program. This is a transfer between equity balances only and does not impact on the total balance of equity.

7.2 Key assumptions

In preparing the Budgeted Balance Sheet for the year ending 30 June 2015 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- A total of 98.0% of total rates and charges raised will be collected in the 2014/15 year
- Trade creditors to be based on total capital and operating expenditure less written down value of assets sold, depreciation and employee costs. Payment cycle is 30 days
- Other debtors and creditors to remain consistent with 2013/14 levels
- Employee entitlements to be increased by the Enterprise Bargaining Agreement outcome offset by the impact of more active management of leave entitlements of staff
- Repayment of loan principal to be \$3.23 million
- Total capital expenditure to be \$50.27 million
- A total of \$6.75 million to be transferred from reserves to accumulated surplus, representing the internal funding of the capital works program for the 2014/15 year.

8. Impact of current year (2013/14) on the 2014/15 Annual Budget

This section of the report highlights the impact that outcomes in 2013/14 have had on the adopted 2014/15 Annual Budget. The figures utilised in this section adjust the net operating result calculated in accordance with accounting standards to include cash costs such as capital works and exclude non-cash transactions such as depreciation to reach an underlying cash result. The table below illustrates that Council is forecasting to complete 2014/15 with an accumulated cash surplus outcome of \$3.20 million.

	Forecast 2013/14 \$'000	Budget 2014/15 \$'000	Variance \$'000
Surplus (deficit) for the year	24,548	18,211	(6,337)
<i>Add back non-cash items:</i>			
Depreciation	23,759	24,427	668
Granted assets	(800)	(800)	
Written down value of assets sold/scrapped	908	908	
	23,867	24,535	668
<i>Less non-operating cash items:</i>			
Capital expenditure	65,912	48,773	(17,139)
Transfers to (from) reserves	7,851	(3,735)	(11,586)
Defined benefits superannuation call			
Proceeds from borrowing	(29,840)	(5,724)	24,116
Debt redemption	2,198	3,231	1,033
	46,121	42,545	(3,576)
Cash surplus (deficit) for year	2,294	201	(2,093)
Accumulated cash surplus (deficit) b/fwd	701	2,995	2,294
Accumulated cash surplus (deficit) c/fwd	2,995	3,196	201

9. Strategic resource plan and financial performance indicators

The Act requires a Strategic Resource Plan (SRP) to be prepared describing both financial and non-financial resources (including human resources) for at least four financial years to achieve the strategic objectives in the Council Plan.

Council has prepared a SRP for the five years 2014-2019 as part of its ongoing financial planning to assist in adopting a budget within a longer term framework. The SRP takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next five years.

9.1 Plan development

The key objective of Council's current Long Term Financial Plan (LTFFP) is to establish a financial framework that ensures that Frankston City Council can reach a position of financial sustainability in the medium to long-term. The key financial objectives that underpin the LTFFP are:

- An increased ability to fund asset renewal requirements
- An enhanced funding level for capital works in general
- Progressing Council towards a position of financial sustainability in the long-term
- Achievement and maintenance of Operating Statement underlying surpluses whilst maintaining the provision of operational services that respond to the needs of the Frankston community
- Rate and fee increases that are both manageable and sustainable

In preparing the LTFFP, Council has also been mindful of the need to comply with the following principles of sound financial management as contained in the Act which requires Council to:

- Prudently manage the financial risks relating to debt, assets and liabilities;
- Provide reasonable stability in the level of rate burden;
- Consider the financial effects of Council decisions on future generations; and
- Provide full, accurate and timely disclosure of financial information.

9.2 Financial resources

The following table summarises the key indicative financial results for the five years 2014-2019. Appendix A provides further detail in respect of the key financial statements.

Indicator	Forecast	Budget	Strategic Resource Plan Projections			
	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000
Surplus (deficit) for the year	24,548	18,211	15,750	17,801	19,290	21,774
Underlying operating result	4,167	7,590	13,824	15,933	17,410	19,729
Accum. cash position	2,996	3,197	3,915	4,390	4,533	4,338
Cash and investments	35,177	35,980	40,858	46,516	52,864	58,930
Cash flow from operations	42,508	44,389	42,111	45,428	48,280	52,134
Capital works expenditure	67,412	50,273	34,911	39,260	42,041	46,310
Loan Finance	(27,642)	(30,135)	(26,584)	(24,759)	(23,469)	(22,106)

9.3 Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial indicators (KPI's). KPI's provide useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Notes	Measure	Forecast	Budget	Strategic Resource Plan Projections			
			2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
Operating position								
Adjusted underlying result	1	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	3.2%	5.5%	9.3%	10.2%	10.7%	11.5%
Liquidity								
Working capital	2	Current assets / current liabilities	204%	180%	202%	223%	241%	255%
Unrestricted cash		Unrestricted cash/ current liabilities	44%	55%	59%	61%	61%	59%
Obligations								
Loans and borrowings	3	Interest bearing loans and borrowings / rate revenue	29.1%	29.7%	24.9%	21.9%	19.7%	17.6%
Loans and borrowings		Interest and principal repayments on interest bearing loans and borrowings / rate revenue	3.7%	4.9%	4.9%	3.0%	2.3%	2.2%
Indebtedness		Non-current liabilities / own source revenue	24%	24%	20%	18%	16%	15%
Asset renewal	4	Asset renewal expenses / depreciation	81.2%	88.0%	77.6%	78.9%	80.2%	89.0%
Stability								
Rates concentration	5	Rate revenue / adjusted underlying revenue	72%	74%	72%	72%	73%	73%
Rates effort		Rate revenue / CIV of rateable properties in the municipality	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%
Efficiency								
Expenditure level		Total expenses / no. of property assessments	2,152	2,148	2,205	2,268	2,329	2,393
Revenue level		Residential rate revenue / No. of residential property assessments	1,489	1,566	1,652	1,743	1,839	1,940
Workforce turnover		No. of permanent staff resignations & terminations / average no. of permanent staff for	10.5%	11.9%	9.9%	9.1%	8.4%	8.4%

Notes to indicators

- Adjusted underlying result** – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services.
- Working capital** – The proportion of current liabilities represented by current assets. Working capital is forecast to decrease significantly in 2014/15 year due to a run down in cash reserves to fund the capital program. The trend in later years is to remain steady at an acceptable level.
- Debt compared to rates** – Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.
- Asset renewal** – This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.
- Rates concentration** - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

9.4 Non- financial resources

In addition to the financial resources to be consumed over the planning period, Council will also consume non-financial resources, in particular human resources. A summary of Council's anticipated human resources requirements for the 2014/15 year is shown below and further detail is included in section 4.3.1 of this budget. A statement of Human Resources is included in Appendix A.

	Forecast	Budget	Strategic Resource Plan Projections			
	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000
Staff expenditure						
Employee Costs - operating	56,986	56,175	58,350	60,819	63,443	66,180
Employee Costs - capital	894	1,087	1,127	1,220	1,269	1,319
Total staff expenditure	57,880	57,262	59,477	62,039	64,712	67,499
	EFT	EFT	EFT	EFT	EFT	EFT
Staff numbers						
Employees	681	674	674	674	674	674
Total staff numbers	681	674	674	674	674	674

10. Rating Information

This section contains information on Council's past and foreshadowed rating levels along with Council's rating structure and the impact of changes in property valuations. This section should be read in conjunction with Council's Rating Strategy which is available on Council's website.

10.1 Rating context

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue, accounting for 69% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Frankston community.

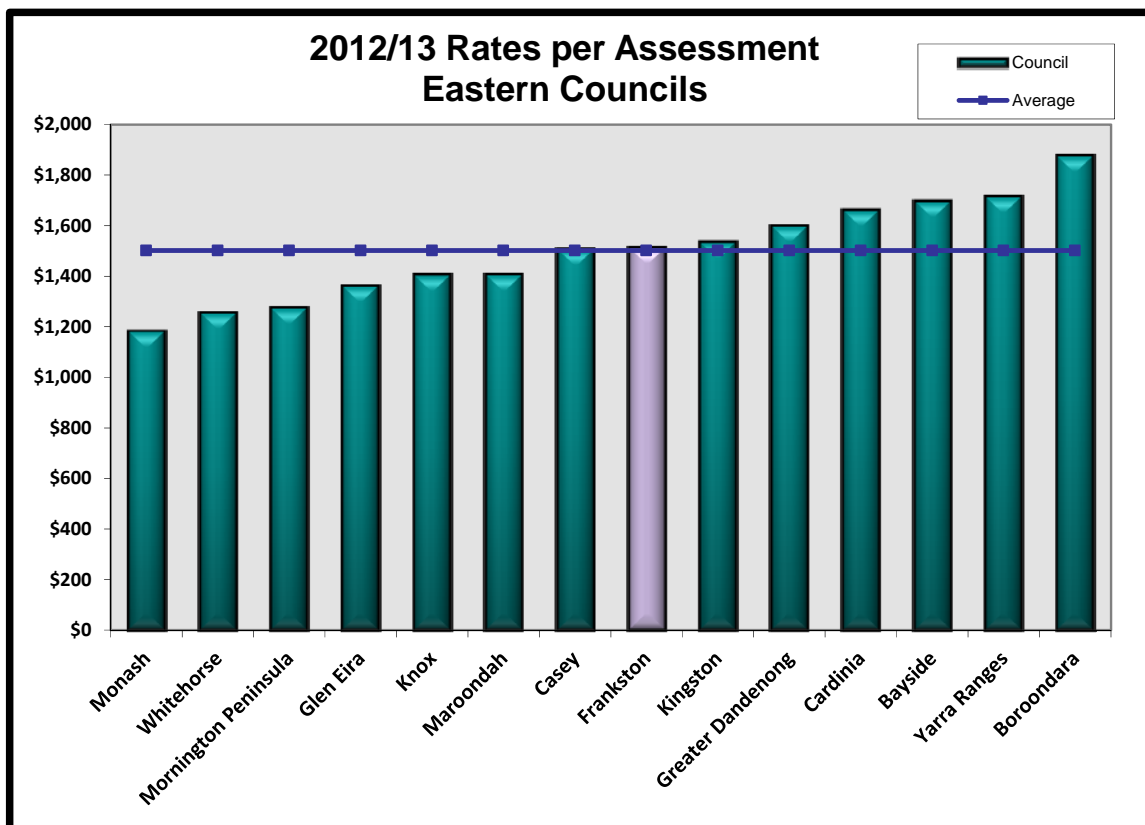
Where considered appropriate, Council will utilise the range of rates and charges prescribed under Section 155 of the Act to spread the rate burden across the municipality to recover the costs for the provision of specific services. This will include the annual declaration of a municipal charge to cover some of the administrative costs of Council and a service charge for the full cost recovery of the collection and disposal of refuse.

However, it has also been necessary to balance the importance of rate revenue as a funding source with community sensitivity to increases, particularly every second year when applying new valuations to all properties within the municipality which results in individual rate payers facing varied increases in their rate payments.

Council needs to increase its revenue contributions from rates if it is in the long term to continue to provide services which are at least of a standard comparable to those offered elsewhere in the Melbourne metropolitan area. Otherwise it will not be able to meet the challenge of being able to be an outstanding Victorian regional capital on the bay.

The following highlights benchmark data comparing Frankston City Council's level of rating to that of fourteen comparable Eastern Melbourne Councils and the likely future percentage increases in the quantum of Council's rate revenue.

Benchmark data highlights that Frankston City Council has a slightly higher rating compared to its regional grouping. The below graph displays that on a rates per assessment basis (for the 2012/13 financial year), Council's \$1,516 per assessment is the seventh lowest of the group and slightly higher than the average amount of \$1,512 per assessment.



The figures highlighted above are drawn from the 2012/13 Annual Reports of the various Councils and given Council's rate increase in 2014/15 of 5.50%, the variance amount below the average figure is expected to have been maintained.

10.2 Current year rate

It is predicted that the 2014/15 operating position will impact wage growth and reductions in government funding. It will therefore be necessary to achieve future revenue growth while containing costs in order to maintain robust capital works programs and achieve a financially sustainable position in the future.

In order to achieve these objectives while maintaining service levels and a strong capital expenditure program, the general rate and municipal charge will increase by 5.5% and the waste collection charge by 5.5%. This will raise total rate and charges for 2014/15 of \$101.44 million, including \$0.78 million generated from supplementary rates.

The table below highlights the indicative rate increase over the forward 5 year period. These forward indexes are indicative only, are reviewed on an annual basis, and are subject to change.

Year	General Rate Increase %	Municipal Charge Increase %	Waste Charge Increase %	Total Rates Raised \$'000
2013/14	5.90	5.90	5.90	95,065
2014/15	5.50	5.50	5.50	101,444
2015/16	5.50	5.50	5.50	106,992
2016/17	5.50	5.50	5.50	112,843
2017/18	5.50	5.50	5.50	119,015
2018/19	5.50	5.50	5.50	125,525

10.3 Rating Structure

Council has established a rating structure which is comprised of three key elements. These are:

- Property values, which form the central basis of rating under the *Local Government Act 1989*
- A 'user pays' component to reflect usage of certain services provided by Council
- A fixed municipal charge per property to cover some of the administrative costs of the Council.

Striking a proper balance between these elements provides equity in the distribution of the rate burden across residents.

Council makes a further distinction within the property value component of rates based on the purpose for which the property is used. In previous financial years, Frankston City Council has established a general rate in the dollar to be applied to the valuation of all residential assessments in order to levy rates. It has further raised a number of differential rates that vary from the general rate in respect of certain rating types. This distinction is based on the concept that business should pay a fair and equitable contribution to rates, taking into account the benefits those properties derive from the local community. The table below highlights the variance from the general rates for the 2014/15 financial year.

Differential Type		% Difference to	% Difference to
		General Rate 2014/15	General Rate 2013/14
Rate for Retirement Villages	▼	- 25.00%	- 25.00%
Rate for Commercial Land	▲	+ 25.00%	+ 25.00%
Rate for Industrial Land	▲	+ 25.00%	+ 25.00%
Rate for Vacant Residential Land	▲	+ 25.00%	-
Rate for Acacia Estate	▲	+11.00%	+11.68%
Rate for Farm Land	▼	- 20.00%	- 20.00%
Rate for Derelict Land	▲	+ 200.00%	+ 200.00%

Having reviewed the various valuation bases for determining the property value component of rates, Council has determined to apply a Capital Improved Value (CIV) basis on the grounds that it provides the most equitable distribution of rates across the municipality. There are currently no plans to change that basis, but Council will review its rating structure every two years.

The existing rating structure also comprises a rate concession for recreational land. These rates are structured in accordance with the requirements of Section 161 'Differential Rates' of the Act. Under the *Cultural and Recreational Lands Act 1963*, provision is made for a Council to levy the rate for recreational lands at "such amount as the municipal council thinks reasonable having regard to the services provided by the municipal council in relation to such lands and having regard to the benefit to the community derived from such recreational lands". Council also levies a municipal charge and a waste collection charge as allowed under the Act.

The following table summarises the rates to be made for the 2014/15 year. A more detailed analysis of the rates to be raised is contained in Appendix B “Statutory Disclosures”.

Rate Type	How applied	2013/14	2014/15
Ordinary Rate	Cents/\$ CIV	0.2801	0.2955
Rate for Retirement Villages	Cents/\$ CIV	0.2101	0.2217
Rate for Commercial Land	Cents/\$ CIV	0.3501	0.3694
Rate for Industrial Land	Cents/\$ CIV	0.3501	0.3694
Rate for Vacant Residential Land	Cents/\$ CIV	-	0.3694
Rate for Acacia Heath	Cents/\$ CIV	0.2954	0.3290
Rate for Farm Land	Cents/\$ CIV	0.2241	0.2364
Rate for Derelict Land	Cents/\$ CIV	0.8403	0.8865
Rate for Cultural & Recreational	Cents/\$ CIV	various	various
Rate by agreement (including Baxter Village)	Cents/\$ CIV	various	various
Municipal Charge	\$/ property	\$133.75	\$141.10
Residential Bin 240L	\$/ property	\$387.50	\$408.80
Residential Bin 120L	\$/ property	\$257.50	\$271.60
Residential Bin 80L	\$/ property	\$205.00	\$216.30
Commercial Bin 120L (Incl.GST)	\$/ property	\$283.30	\$298.80
Commercial Bin 80L (Incl.GST)	\$/ property	\$225.50	\$237.90
Residential Bin 120L (Fortnightly Pickup)	\$/ property	\$237.50	\$251.60
Residential Bin 80L (Fortnightly Pickup)	\$/ property	\$185.00	\$196.30
Green Waste Bin	\$/ property	\$119.30	\$125.85
Green Waste Bin - Tenant	\$/ property	\$119.30	\$125.85
Commercial Recycling Bin (Incl.GST)	\$/ property	\$151.40	\$159.70
Additional Residential Recycling Bin	\$/ property	\$50.00	\$50.00

Council has endorsed in principle a formal Rating Strategy that contains expanded information on Council’s rating structure and the reasons behind its choices in applying the rating mechanisms it has used.

The table below provides a summary of the forecast rate revenue in 2014/15 highlighting that Council’s total rate revenue will grow by 5.50%.

Rate - Category	No. of Assessments	Rates Levied 2014/15 \$	Increase in rates %
General - Residential	53,403	59,519,965	5.1%
Commercial	2,274	7,450,328	2.7%
Industrial	2,346	4,414,370	10.3%
Retirement Village	558	256,812	9.1%
Residential Vacant Land	903	1,104,201	35.4%
Acacia Estate	240	423,819	8.3%
Derelict	6	28,412	(19.3%)
Farm	13	94,785	11.5%
Other	578	316,802	Various
Total	60,321	73,609,494	5.5%

10.4 General revaluation of properties

Council is required under the *Local Government Act 1989* to conduct a revaluation of all properties within the municipal boundaries on a two-yearly basis. The effective date of the 2014 revaluation is 1 January 2014, which is consistent for all Councils in Victoria. The revaluation is conducted by independent contract valuers and outcomes are certified by the Office of the Valuer General.

It is important to note that property revaluations do not increase the amount of rate revenue raised by Council – it only redistributes who pays the rates. The below table highlights the movements in property valuations by Council's rating type over the past two years.

Rate - Category	No. of Assessments	Revaluation		% Growth in Valuation
		2013/14 CIV \$	2014/15 CIV \$	
General - Residential	53,403	20,211,923,500	20,142,120,000	(0.3%)
Commercial	2,274	2,072,728,775	2,016,872,725	(2.7%)
Industrial	2,346	1,143,633,900	1,195,010,900	4.5%
Retirement Village	558	112,005,000	115,837,500	3.4%
Residential Vacant Land	903	291,172,495	298,917,500	2.7%
Acacia Estate	240	132,425,000	128,840,000	(2.7%)
Derelict	6	4,190,000	3,205,000	(23.5%)
Farm	13	37,950,000	40,095,000	5.7%
Other	578	184,682,500	175,795,048	(4.8%)
Total	60,321	24,190,711,170	24,116,693,673	(0.3%)

As highlighted in the table, increases in property value have not been uniform across rating types. This is particularly the case between the three largest groups in terms of total valuation with residential values reducing by 0.3%, commercial by 2.8% and industrial values increasing by 4.5%.

Frankston City Council is predominantly fully developed apart from some residential parcels in Langwarrin, Carrum Downs and Skye, most of which are being developed. The shortage of available new home sites and first home buyer demand for relatively affordable properties has pushed up prices for land across the municipality.

The opening of Peninsula Link has had a positive affect on both Commercial and Industrial properties within the municipality (excluding CBD) making Frankston more accessible to the eastern corridor and Melbourne City. Commercial properties within the Frankston CBD has seen a drop in values.

There are a lot of new and planned developments within Frankston including the rejuvenation of Kananook Creek, the development of South East Water building, the redevelopment of The Peninsula Centre (residential and commercial development) and the former derelict 'Dimmays' site – all improving the Central Activity District (CAD). This positive approach to new developments and rejuvenating the CAD will have a positive affect on property development and values. It is now becoming apparent that many investors are now realising the 'value for money' available in the Frankston area in comparison to any other coastal suburbs between Port Melbourne and Portsea.

The below table highlights the percentage increase in rates 2014/15, by rating type.

Rate - Category	No. of Assessments	% Movement in Valuation	Increase in rates %
General - Residential	53,403	(0.3%)	5.1%
Commercial	2,274	(2.7%)	2.7%
Industrial	2,346	4.5%	10.3%
Retirement Village	558	3.4%	9.1%
Residential Vacant Land	903	2.7%	35.4%
Acacia Estate	240	(2.7%)	8.3%
Derelict	6	(23.5%)	(19.3%)
Farm	13	5.7%	11.5%
Other	578	(4.8%)	Various
Total	60,321	(0.3%)	5.5%

It should be noted the increase in residential rates of 5.1% will not be experienced uniformly across the municipality.

11. Debt strategy

11.1 Borrowings

The use of debt funding for the provision of major community assets that will provide community benefit over a number of years is considered sound practice and governments at all levels have regularly enacted this approach. The use of debt funding enables the cost of community assets to be spread inter-generationally and smooths the impact of the borrowings on the long term financial structure for the Council.

The 2014/15 Annual budget includes borrowing of \$5.724M to fund major projects with repayments spread over a 15 year term.

Frankston City Council has clearly endorsed policies in relation to the undertaking of borrowings to fund major projects which have been reviewed and endorsed by Council. This includes clear definition of the types of projects that can be funded and the financial governance ratios that must be met in undertaking any borrowings. The Victorian Government principles on loan borrowing are also referenced for further validation of any proposed borrowings.

The following table sets out future proposed borrowings, based on the forecast financial position of Council as at 30 June 2014.

Year	New Borrowings \$'000	Principal Paid \$'000	Interest Expense \$'000	Balance 30 June \$'000
2013/14	29,840	2,198	1,300	27,642
2014/15	5,724	3,231	1,773	30,135
2015/16	-	3,551	1,686	26,584
2016/17	-	1,825	1,545	24,759
2017/18	-	1,290	1,472	23,469
2018/19	-	1,363	1,399	22,106

The table below shows information on borrowings specifically required by the Regulations.

	2013/14 \$	2014/15 \$
Total amount borrowed as at 30 June of the prior year	-	27,642,000
Total amount to be borrowed	29,840,000	5,724,000
Total amount projected to be redeemed	(2,198,000)	(3,231,000)
Total amount proposed to be borrowed as at 30 June	27,642,000	30,135,000

12. Infrastructure Strategy

12.1 Strategy Development

The management of Council's assets is an integral component of Council's Long Term Financial Plan and one that poses significant challenges, not only for this Council, but for all Victorian municipalities. Council is developing an Asset Management Strategy for its long-term infrastructure based on the knowledge provided by various Asset Management plans which sets out the capital expenditure requirements of the Council for the next 10 years by class of assets and is a key input into its long term financial plan. It predicts infrastructure consumption, renewal needs and considers infrastructure needs to meet future community service expectations.

The strategy has been developed through a rigorous process of consultation and evaluation. The key aspects of the process are as follows:

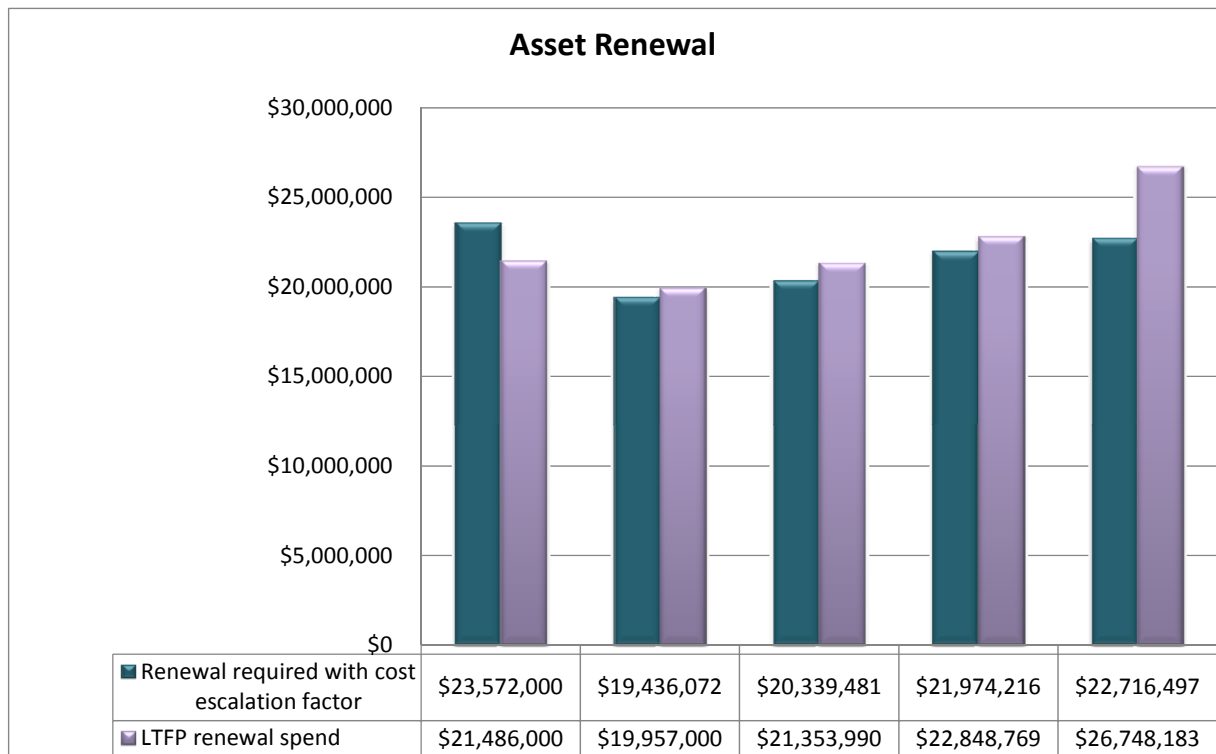
- Long-term capital planning process which integrates with the Council Plan, the long-term financial plan and the annual budget process.
- Identification of capital projects through the preparation of asset management plans.
- Prioritisation of capital projects within classes of assets on the basis of evaluation criteria.
- Methodology for allocating annual funding to classes of capital projects.
- Business Case templates for officers to document capital project submissions.

A key objective of the Asset Management Strategy is to maintain or renew Council's existing assets at desired condition levels. If sufficient funds are not allocated to assist renewal, then Council's investment in those assets will reduce, along with the capacity to deliver services to the community.

12.2 Future asset renewal requirements

At present, Council is similar to most municipalities in that it is presently unable to fully fund asset renewal requirements. Council is endeavouring to provide a sufficient level of annual funding to meet ongoing asset renewal needs.

The backlog will be addressed within the 10 year Capital Program and no additional levy or rate increase is required from 2014/15 onwards for this purpose. The graph below sets out the required and actual asset renewal from 2014/15 to 2018/19.



The following table summarises Council's forward outlook on capital funding sources for the next five years.

Sources of funding	Forecast	Budget	Strategic Resource Plan Projections			
	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000
Works carried forward						
<i>Current year funding</i>						
Grants	2,193	-	-	-	-	-
Contributions	270	-	-	-	-	-
Loan borrowings	-	-	-	-	-	-
Council cash						
- operations	6,527	-	-	-	-	-
- proceeds from sale of assets	64	-	-	-	-	-
- reserve cash and Investments	79	4,241	-	-	-	-
Total works carried forward	9,133	4,241				
New works						
<i>Current year funding</i>						
Grants	15,455	8,687	-	-	-	-
Contributions	450	140	-	-	-	-
Loan borrowings	11,705	2,527	-	-	-	-
Council cash						
- operations	24,508	31,077	33,768	38,185	40,965	45,115
- proceeds from sale of assets	1,274	1,094	1,143	1,075	1,076	1,195
- reserve cash and investments	4,887	2,507	-	-	-	-
Total new works	58,279	46,032	34,911	39,260	42,041	46,310
Total funding sources	67,412	50,273	34,911	39,260	42,041	46,310



2014/15 Annual Budget

Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in Sections 1 to 12 of this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. While the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix A	Budgeted Statements
Appendix B	Rates and charges
Appendix C	Capital works program
Appendix D	Fees and charges schedule
Appendix E	Detailed capital projects



2014/15 Annual Budget

Appendix A

Budgeted Statements

This appendix presents information in regard to the Budgeted Financial Statements and Statement of Human Resources. The budget information for the years 2014/15 to 2018/19 has been extracted from the Strategic Resource Plan.

At the end of each financial year council is required to include in the Financial Statements in its Annual Report a comparison of actual income and expenditure compared with the income and expenditure in the financial statements in the Budget.

The appendix includes the following budgeted information:

- Budgeted Comprehensive Income Statement
- Budgeted Balance Sheet
- Budgeted Statement of Changes in Equity
- Budgeted Statement of Cash Flows
- Budgeted Statement of Capital Works
- Budgeted Statement of Human Resources

Budgeted Comprehensive Income Statement
For the five years ended 30 June 2019

FRANKSTON CITY COUNCIL 2014/15 BUDGET

	Forecast	Budget	Strategic Resource Plan Projections			
	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000
Income						
Rates and charges	95,060	101,444	106,969	112,819	118,990	125,500
Statutory fees and fines	2,897	3,865	3,942	4,021	4,102	4,184
User fees	11,765	11,677	17,049	18,387	18,811	20,025
Contributions - cash	763	763	783	793	804	850
Contributions - non monetary assets	800	800	800	800	800	800
Contributions - capital	759	140				
Grants - operating (recurrent)	19,666	18,410	18,795	19,188	19,591	20,004
Grants - operating (non-recurrent)	7					
Grants - capital (non-recurrent)	17,648	8,687				
Net gain on sale of assets	411	231	343	275	276	395
Interest received	1,471	1,351	1,398	1,447	1,498	1,550
Other income	452	411	423	434	446	459
Total income before capital	151,699	147,779	150,502	158,164	165,318	173,767
Expenses						
Employee costs	57,880	57,262	59,477	62,039	64,712	67,499
Materials and services	33,573	33,602	34,587	35,966	37,023	38,113
Depreciation	23,759	24,427	25,713	27,052	28,489	30,053
Utility costs	2,937	2,998	3,156	3,323	3,498	3,682
Finance costs	1,300	1,773	1,686	1,545	1,472	1,399
Other expenses	7,702	9,506	10,134	10,440	10,835	11,247
Total expenses	127,151	129,568	134,753	140,365	146,029	151,993
Surplus (deficit)	24,548	18,211	15,749	17,799	19,289	21,774
Other comprehensive income						
Net asset revaluation increment / decrement	52,596	42,061	13,179	45,427	10,686	43,092
Total Comprehensive result	77,144	60,272	28,928	63,226	29,975	64,866

Note: The amount indicated for rates and charges includes an estimate of income from supplementary rates (i.e. properties newly subdivided or improved upon during the year) and therefore doesn't balance to the amounts indicated in Section 10 and the Declaration of Rates and Charges in **Appendix B**.

Conversion to cash result

	Forecast	Budget	Strategic Resource Plan Projections			
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Surplus (deficit) for the year	24,548	18,211	15,749	17,799	19,289	21,774
Add back non-cash items:						
Depreciation	23,759	24,427	25,713	27,052	28,489	30,053
Granted assets	(800)	(800)	(800)	(800)	(800)	(800)
Written down value of assets sold/scrapped	908	908	800	800	800	800
	23,867	24,535	25,713	27,052	28,489	30,053
Less non-operating cash items:						
Capital expenditure	65,912	48,773	33,411	37,760	40,541	44,810
Transfers to (from) reserves	7,851	(3,735)	3,783	4,793	5,804	5,850
Defined benefits superannuation call						
Proceeds from borrowing	(29,840)	(5,724)				
Debt redemption	2,198	3,231	3,551	1,825	1,290	1,363
	46,121	42,545	40,745	44,378	47,635	52,023
Cash surplus (deficit) for year	2,294	201	717	473	143	(196)
Accumulated cash surplus (deficit) b/fwd	701	2,996	3,197	3,915	4,390	4,533
Accumulated cash surplus (deficit) c/fwd	2,995	3,197	3,914	4,388	4,533	4,337

Budgeted Balance Sheet
For the five years ended 30 June 2019

FRANKSTON CITY COUNCIL 2014/15 BUDGET

	Forecast	Budget	Strategic Resource Plan Projections			
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Current assets						
Cash and cash equivalents	32,101	29,575	34,182	39,554	45,607	51,366
Other financial assets	3,076	6,404	6,676	6,960	7,256	7,564
Trade and other receivables	11,979	8,980	9,384	9,806	10,247	10,708
Inventories	289	302	316	330	345	360
Other assets	900	1,446	1,511	1,579	1,650	1,724
Total current assets	48,345	46,707	52,069	58,229	65,105	71,722
Non-current assets						
Trade and other receivables	1,056	1,103	1,153	1,205	1,259	1,315
Property, infrastructure, plant and equipment	1,248,410	1,314,708	1,335,585	1,391,720	1,414,459	1,472,308
Total non-current assets	1,249,466	1,315,811	1,336,738	1,392,925	1,415,718	1,473,623
Total assets	1,297,811	1,362,518	1,388,807	1,451,154	1,480,823	1,545,345
Current liabilities						
Trade and other payables	9,008	9,585	9,853	10,129	10,413	10,705
Provisions	12,400	13,717	14,304	14,916	15,555	16,221
Interest bearing loans and borrowings	2,265	2,711	1,586	1,033	1,094	1,150
Total current liabilities	23,673	26,013	25,743	26,078	27,062	28,076
Non-current liabilities						
Provisions	1,236	1,285	1,340	1,397	1,456	1,518
Interest bearing loans and borrowings	25,377	27,424	24,998	23,726	22,375	20,956
Total non-current liabilities	26,613	28,709	26,338	25,123	23,831	22,474
Total liabilities	50,286	54,722	52,081	51,201	50,893	50,550
Net assets	1,247,525	1,307,796	1,336,726	1,399,953	1,429,930	1,494,795
Equity						
Accumulated surplus	579,379	601,326	613,292	626,300	639,786	655,710
Asset revaluation reserve	644,386	686,444	699,625	745,051	755,738	798,829
Other reserves	23,760	20,026	23,809	28,602	34,406	40,256
Total equity	1,247,525	1,307,796	1,336,726	1,399,953	1,429,930	1,494,795

Budgeted Statement of Changes in Equity
For the five years ended 30 June 2019

FRANKSTON CITY COUNCIL 2014/15 BUDGET

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2015				
Balance at beginning of the financial year	1,247,524	579,379	644,384	23,761
Comprehensive result	60,272	18,211	42,061	
Transfer to reserves		(3,013)		3,013
Transfer from reserves		6,748		(6,748)
Balance at end of the financial year	1,307,796	601,326	686,445	20,026
2016				
Balance at beginning of the financial year	1,307,797	601,326	686,446	20,026
Comprehensive result	28,929	15,750	13,179	
Transfer to reserves		(3,783)		3,783
Transfer from reserves				
Balance at end of the financial year	1,336,726	613,292	699,625	23,809
2017				
Balance at beginning of the financial year	1,336,726	613,292	699,625	23,809
Comprehensive result	63,228	17,801	45,427	
Transfer to reserves		(4,793)		4,793
Transfer from reserves				
Balance at end of the financial year	1,399,954	626,300	745,052	28,602
2018				
Balance at beginning of the financial year	1,399,955	626,300	745,053	28,602
Comprehensive result	29,976	19,290	10,686	
Transfer to reserves		(5,804)		5,804
Transfer from reserves				
Balance at end of the financial year	1,429,932	639,786	755,739	34,406
2019				
Balance at beginning of the financial year	1,429,929	639,786	755,736	34,406
Comprehensive result	64,866	21,774	43,092	
Transfer to reserves		(5,850)		5,850
Transfer from reserves				
Balance at end of the financial year	1,494,794	655,710	798,828	40,256

Budgeted Statement of Cash Flows
For the five years ended 30 June 2019

FRANKSTON CITY COUNCIL 2014/15 BUDGET

	Forecast	Budget	Strategic Resource Plan Projections			
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities						
<i>Receipts</i>						
Rates and charges	92,328	101,444	106,969	112,819	118,990	125,500
User fees and fines	16,872	15,542	20,992	22,408	22,912	24,209
Grants - operating	15,333	18,410	18,795	19,188	19,591	20,004
Grants - capital	17,648	8,687				
Contributions	1,522	903	783	793	804	850
Interest	1,981	1,351	1,398	1,447	1,498	1,550
Other receipts	458	1,419	528	540	551	563
<i>Payments</i>						
Employee costs	(56,498)	(57,262)	(59,477)	(62,039)	(64,712)	(67,499)
Materials and services	(36,497)	(33,602)	(34,587)	(35,966)	(37,023)	(38,113)
Utility costs	(2,937)	(2,998)	(3,156)	(3,323)	(3,498)	(3,682)
Other payments	(7,702)	(9,506)	(10,134)	(10,440)	(10,835)	(11,247)
Net cash provided by operating activities	42,508	44,388	42,111	45,427	48,278	52,135
Cash flows from investing activities						
Payments for fixed assets	(65,912)	(48,773)	(33,411)	(37,760)	(40,541)	(44,810)
Proceeds from sale of fixed assets	1,319	1,139	1,143	1,075	1,076	1,195
Net cash used in investing activities	(64,593)	(47,634)	(32,268)	(36,685)	(39,465)	(43,615)
Cash flows from financing activities						
Finance costs	(1,300)	(1,773)	(1,686)	(1,545)	(1,472)	(1,399)
Proceeds from borrowings	29,840	5,724				
Repayment of borrowings	(2,198)	(3,231)	(3,551)	(1,825)	(1,290)	(1,363)
Increase/(Decrease) in trust funds	(574)					
Payments for Investments (greater than 3 months maturity)	(3,076)					
Net cash used in financing activities	22,692	720	(5,237)	(3,370)	(2,762)	(2,762)
Net increase (decrease) in cash and cash equivalents	607	(2,526)	4,606	5,372	6,051	5,758
Cash and cash equivalents at the beginning of the period	31,494	32,101	29,576	34,182	39,556	45,608
Cash and cash equivalents at end of the year	32,101	29,575	34,182	39,554	45,607	51,366

Budgeted Statement of Capital Works
For the five year ended 30 June 2019

	Forecast	Budget	Strategic Resource Plan Projections			
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property						
Buildings	40,481	17,367	8,436	9,897	11,130	14,332
Building Improvements	2,120	5,863	2,861	3,294	3,336	3,446
Land acquisitions			200	200	200	200
Total property	42,601	23,230	11,497	13,391	14,666	17,978
Plant and equipment						
Plant, machinery and equipment	4,772	5,359	5,377	5,553	6,103	6,042
Computers and telecommunications	722	441	831	1,008	1,027	1,073
Total plant and equipment	5,494	5,800	6,208	6,561	7,130	7,115
Infrastructure						
Roads	6,946	5,640	3,655	3,786	4,086	4,242
Bridges	651	2,010	980	1,077	1,092	1,162
Footpaths and cycleways	1,596	2,389	2,037	2,436	2,720	2,975
Drainage	956	520	630	764	778	813
Rec. leisure and community facilities	3,806	3,120	2,420	2,957	3,015	3,154
Waste Management	391	549	228	250	253	258
Parks, open space and streetscapes	4,656	6,205	7,043	7,817	8,076	8,432
Off street car parks	315	810	213	221	225	181
Total infrastructure	19,317	21,243	17,206	19,308	20,245	21,217
Total capital works expenditure	67,412	50,273	34,911	39,260	42,041	46,310
Represented by:						
Asset renewal expenditure	22,281	21,486	19,957	21,354	22,849	26,748
New asset expenditure	40,851	14,496	2,075	2,282	2,510	2,761
Asset upgrade expenditure	4,280	14,291	12,879	15,624	16,682	16,801
Asset expansion expenditure						
Total capital works expenditure	67,412	50,273	34,911	39,260	42,041	46,310

Note: The 2014/15 Budget does not include carry forward amounts from 2013/14.

Budgeted Statement of Human Resources
For the five year ended 30 June 2019

	Forecast	Budget	Strategic Resource Plan Projections			
	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000
Staff expenditure						
Employee Costs - operating	56,986	56,175	58,350	60,819	63,443	66,180
Employee Costs - capital	894	1,087	1,127	1,220	1,269	1,319
Total staff expenditure	57,880	57,262	59,477	62,039	64,712	67,499
	EFT	EFT	EFT	EFT	EFT	EFT
Staff numbers						
Employees	681	674	674	674	674	674
Total staff numbers	681	674	674	674	674	674



2014/15 Annual Budget

Appendix B **Rates and charges**

This appendix presents information about rates and charges which the Act and the Regulations require to be disclosed in the Council's annual budget.

1. Rates and charges

1.1 The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2013/14 cents/\$CIV	2014/15 cents/\$CIV	Change
Ordinary Rate	0.2801	0.2955	5.5%
Rate for Retirement Villages	0.2101	0.2217	5.5%
Rate for Commercial Land	0.3501	0.3694	5.5%
Rate for Industrial Land	0.3501	0.3694	5.5%
Rate for Vacant Residential Land	-	0.3694	-
Rate for Acacia Heath	0.2954	0.3290	11.4%
Rate for Farm Land	0.2241	0.2364	5.5%
Rate for Derelict Land	0.8403	0.8865	5.5%
Rate concession for rateable recreational properties	various	various	-
Rate by agreement (including Baxter Village)	various	various	-

1.2 The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	Budget 2013/14 \$	Annualised rates levied 2013/14 \$	Budget 2014/15 \$	Change
Ordinary Rate	55,470,409	56,613,598	59,519,965	5.1%
Retirement Villages	235,018	235,323	256,812	9.1%
Commercial Land	7,135,957	7,256,623	7,450,328	2.7%
Industrial Land	3,913,480	4,003,862	4,414,370	10.3%
Vacant Residential Land	893,960	815,574	1,104,201	35.4%
Acacia Heath	386,546	391,183	423,819	8.3%
Farm Land	82,917	85,046	94,785	11.5%
Derelict Land	38,990	35,209	28,412	-19.3%
Rateable recreational properties	198,393	198,393	194,618	-1.9%
Rate by agreement (including Baxter Village)	110,725	117,674	122,185	3.8%
Total amount to be raised by general	68,466,395	69,752,486	73,609,494	5.5%

1.3 The number of assessments in relation to each type or class of land, and the total number of assessments, compared to the previous financial year.

Type or class of land	2013/14 \$	2014/15 \$	Change
Ordinary Rate	52,206	53,403	2.3%
Retirement Villages	558	558	-
Commercial Land	2,273	2,274	0.0%
Industrial Land	2,240	2,346	4.7%
Vacant Residential Land	983	903	-8.1%
Acacia Heath	240	240	-
Farm Land	12	12	-
Derelict Land	7	7	-
Rateable recreational properties	5	5	-
Rate by agreement (including Baxter Village)	550	550	-
Total number of assessments	59,074	60,298	2.07%

1.4 The basis of valuation to be used is the Capital Improved Value (CIV)

1.5 The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	2013/14 \$	2014/15 \$	Change
Ordinary Rate	19,803,787,500	20,142,120,000	1.7%
Retirement Villages	111,860,000	115,837,500	3.6%
Commercial Land	2,038,262,475	2,016,872,725	-1.0%
Industrial Land	1,117,817,900	1,195,010,900	6.9%
Vacant Residential Land	319,157,495	298,917,500	-6.3%
Acacia Heath	130,855,000	128,840,000	-1.5%
Farm Land	37,000,000	40,095,000	8.4%
Derelict Land	4,640,000	3,205,000	-30.9%
Rateable recreational properties	103,855,000	96,227,548	-7.3%
Rate by agreement (including Baxter Village)	75,867,500	79,567,500	4.9%
Total value of land	23,743,102,870	24,116,693,673	1.6%

1.6 The municipal charge under section 159 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property 2013/14 \$	Per Rateable Property 2014/15 \$	Change
Municipal	133.75	141.10	5.5%

1.7 The estimated total amount to be raised by municipal charges compared with the previous financial year.

Type of Charge	2013/14 \$	2014/15 \$	Change
Municipal	7,901,248	8,510,823	7.7%

1.8 The unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property 2013/14 \$	Per Rateable Property 2014/15 \$	Change
Residential Bin 240L	387.50	408.80	5.5%
Residential Bin 120L	257.50	271.60	5.5%
Residential Bin 80L	205.00	216.30	5.5%
Residential Bin 120L (Fortnightly Pickup)	237.50	251.60	5.9%
Residential Bin 80L (Fortnightly Pickup)	185.00	196.30	6.1%
Green Waste Bin (incl tenants)	119.30	125.85	5.5%
Commercial Bin 120L (incl GST)	283.30	298.80	5.5%
Commercial Bin 80L (incl GST)	225.50	237.90	5.5%
Commercial Recycling Bin (incl GST)	151.40	159.70	5.5%
Additional Recycling Bin	50.00	50.00	-

1.9 The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	Annualised			Change
	2013/14 \$	2013/14 \$	2014/15 \$	
Residential Bin 240L	3,875	5,425	5,723	5.5%
Residential Bin 120L	9,602,396	9,674,275	10,206,378	5.5%
Residential Bin 80L	3,239,446	3,367,125	3,552,645	5.5%
Residential Bin 120L (Fortnightly Pickup)	120,650	103,550	109,699	5.9%
Residential Bin 80L (Fortnightly Pickup)	77,886	70,671	74,985	6.1%
Green Waste Bin (incl tenants)	3,836,688	4,049,281	4,272,238	5.5%
Commercial Bin 120L (incl GST)	216,557	219,647	231,677	5.5%
Commercial Bin 80L (incl GST)	31,980	36,080	38,068	5.5%
Commercial Recycling Bin (incl GST)	31,241	24,084	25,406	5.5%
Additional Recycling Bin	15,138	26,337	27,797	5.5%
Total	17,175,857	17,576,475	18,544,616	5.5%

1.10 The estimated total amount to be raised by all rates and charges compared with the previous financial year.

Type of Charge	Annualised			Change
	2013/14 \$	2013/14 \$	2014/15 \$	
Rates and charges	93,543,500	95,396,894	100,664,933	5.5%

1.11 Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2014/15: estimated \$779,377, 2013/14: \$600,000)
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes of use of land such that residential land becomes business land and vice versa.

2. Differential rates

2.1 Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.2955% for all rateable Other Land.
- A general rate of 0.2217% for all rateable Retirement Village Land; and
- A general rate of 0.3694% for all rateable Commercial Land; and
- A general rate of 0.3694% for all rateable Industrial Land; and
- A general rate of 0.3694% for all rateable Vacant Residential Land; and
- A general rate of 0.3290% for all rateable Acacia Heath Properties; and
- A general rate of 0.2364% for all rateable Farm Land; and.
- A general rate of 0.8865% for all rateable Derelict Land.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate are set out below.

2.2 Other Land

Definitions/Characteristics:

Any land that is developed or vacant which is not Retirement Village Land, Industrial Land, Vacant Residential, Acacia Estate Properties, Derelict Land, Farm Land or Commercial Land.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health & community services; and
3. Provision of general support services.
4. Requirement to ensure that Council has adequate funding to undertake its strategic, statutory, and service provision obligations.

Types and Classes:

Rateable land having the relevant characteristics described in the definition / characteristics.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2014/15 Financial Year.

2.3 Retirement Village Land

Definitions/Characteristics:

Any land which is used primarily for the purposes of a retirement village.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Requirement to ensure that Council has adequate funding to undertake its strategic, statutory, and service provision obligations; and
5. Recognition of expenditures made by Council on behalf of the retirement village sector.

Types and Classes:

Rateable land having the relevant characteristics described in the definition/ characteristics.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2014/15 Financial Year.

2.4 Commercial Land**Definitions/Characteristics:**

Any land which is used primarily for the purposes of a commercial land including developed and vacant land.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
5. Encouragement of employment opportunities; and
6. Promotion of economic development; and
7. Requirement to ensure that streetscaping and promotional activity is complementary to the achievement of industrial and commercial objectives.

Types and Classes:

Rateable land having the relevant characteristics described in the definition/ characteristics.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2014/15 Financial Year.

2.5 Industrial Land**Definitions/Characteristics:**

Any land which is used primarily for the purposes of an industrial land including developed and vacant land.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
5. Encouragement of employment opportunities; and
6. Promotion of economic development; and
7. Requirement to ensure that streetscaping and promotional activity is complementary to the achievement of industrial and commercial objectives.

Types and Classes:

Rateable land having the relevant characteristics described in the definition/ characteristics.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2014/15 Financial Year.

2.6 Vacant Residential Land**Definitions/Characteristics:**

Any land which is zoned residential under the relevant Planning Scheme and on which there is no building that is occupied or adapted for occupation.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Encouragement of development on land; and
2. Construction and maintenance of public infrastructure; and
3. Development and provision of health & community services; and
4. Provision of general support services; and
5. Requirement to ensure that Council has adequate funding to undertake its strategic, statutory, and service provision obligations.

Types and Classes:

Rateable land having the relevant characteristics described in the definition/ characteristics.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

2.7 Acacia Heath Land**Definitions/Characteristics:**

Any land in the Acacia Heath precinct (as defined in plans of subdivision 446669/70, 448786/7/8, 512750, 531862/63, 537447 and 546857/58).

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the Recommendation and which otherwise would not be classed as derelict land.

Use and Level of Differential Rate:

The differential rate will be used to offset the costs of works associated each year with the protection and management of public open space and expanded road reserves in the subdivision, approved under Planning Permit No. 01020.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2014/15 Financial Year.

2.8 Farm Land**Definitions/Characteristics:**

Farm Land is any land which does not have the characteristics of general land or vacant sub-standard land or commercial land or industrial land; which is:

- "farm land" within the meaning of Section 2(1) of the *Valuation of Land Act 1960*

Objective:

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

1. Construction and maintenance of infrastructure assets
2. Development and provision of health and community services
3. Provision of general support services.

Types and Classes:

The types and classes of rateable land within this category are those having the relevant characteristics described above.

Use and Level of Differential Rate:

The money raised by the differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Geographic Location:

The geographic location of the land within this category is wherever it is located within the municipal district, without reference to ward boundaries.

Use of Land:

The use of the land within this category is any use of land permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

The types of buildings on the land within this category are all buildings already constructed on the land or which will be constructed prior to the expiry of the 2014/15 financial year.

2.9 Derelict Land

Definitions/Characteristics:

Derelict Land is any land that meets one or more of the following criteria:

- The building or land is destroyed, decayed, deteriorated, or fallen into partial ruin especially through neglect or misuse. This may include but not be limited to excessive dirt; peeling paint; broken windows, elements of the facade or advertising signs; loose or broken fittings, fixtures; or faulty lighting.
- The building or land constitutes a danger to health or property. This may include but not limited to:
 - The existence on the property of vermin, litter, fire or other environmental hazards
 - A partially built structure where there is no reasonable progress of the building permit
- Provides an opportunity to be used in a manner that may cause a nuisance or become detrimental to the amenity of the immediate area
- Is in such a state of repair that would prohibit its occupation
- The condition of the property or land has a potential to affect the value of other land or property in the vicinity.
- There is excessive growth of grass and or noxious weeds or undergrowth
- Affects the general amenity of adjoining land or neighbourhood by the appearance of graffiti, any stored unregistered motor vehicles, machinery (or parts thereof), scrap metal, second hand timber and or building materials, waste paper, rags, bottles, soil or similar materials.

Objective:

To ensure that the incidence of dilapidated properties reduce in the municipality and all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the Recommendation.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2014/15 Financial Year



2014/15 Annual Budget

Appendix C

Capital works program

This appendix presents a listing of the capital works projects that will be undertaken for the 2014/15 year.

The capital works projects are grouped by class and include the following:

- New works for 2014/15
- Works carried forward from the 2013/14 year.

Capital works program
For the year ended 30 June 2015

1. New works

Capital Works Area	2014/15 Budget Allocation \$'000	Summary of funding sources			
		Grants \$'000	Contribution \$'000	Council Cash \$'000	Borrow's \$'000
PROPERTY					
BUILDINGS					
New asset expenditure					
Peninsula Aquatic Recreation Centre	2,250	1,250	-	1,000	-
Frankston Park Function Centre	2,388	1,646	-	742	-
Frankston Yacht Club Redevelopment	6,000	1,723	-	1,750	2,527
Total new asset expenditure - buildings	10,638	4,619	-	3,492	2,527
Asset Renewal Expenditure					
Community facilities	1,100	-	-	1,100	-
Municipal offices	1,055	-	-	1,055	-
Arts centre and library	1,000	-	-	1,000	-
Pavilions	700	-	-	700	-
Other buildings	775	-	-	775	-
Total asset renewal expenditure - buildings	4,630	-	-	4,630	-
TOTAL BUILDINGS	15,268	4,619	-	8,122	2,527
BUILDING IMPROVEMENTS					
New asset expenditure					
Community facilities and meeting places	1,924	1,050	-	874	-
Family and youth facilities	1,220	-	-	1,220	-
Sustainable Facilities	1,087	183	-	904	-
Total new asset expenditure - buildings	4,231	1,233	-	2,998	-
Asset Renewal Expenditure					
Facilities compliance	1,320	-	-	1,320	-
Total asset renewal expenditure - buildings	1,320	-	-	1,320	-
TOTAL BUILDING IMPROVEMENTS	5,551	1,233	-	4,318	-
TOTAL PROPERTY	20,819	5,852	-	12,440	2,527
PLANT AND EQUIPMENT, FURNITURE AND ARTWORKS					
PLANT, MACHINERY AND EQUIPMENT					
New asset expenditure					
Public artwork	115	-	-	115	-
Total new asset expenditure - PM&E	115	-	-	115	-
Asset renewal expenditure					
Public artwork renewal program	30	-	-	30	-
Plant and fleet renewal	2,671	-	-	2,671	-
Total asset renewal expenditure - PM&E	2,701	-	-	2,701	-
TOTAL PLANT, MACHINERY & EQUIPMENT	2,816	-	-	2,816	-

FRANKSTON CITY COUNCIL 2014/15 BUDGET

Capital Works Area	2014/15 Budget Allocation \$'000	Summary of funding sources			
		Grants \$'000	Contribution \$'000	Council Cash \$'000	Borrow's \$'000
FIXTURES, FITTINGS AND FURNITURE					
Asset renewal expenditure					
Fixtures, fittings and furniture	2,543	-	-	2,543	-
TOTAL FIXTURE, FITTING & FURNITURE	2,543	-	-	2,543	-
COMPUTERS AND TELECOMMUNICATIONS					
New asset expenditure					
Information Services: Enhancements	296	-	-	296	-
Information Services: Devices	22	-	-	22	-
Information Services: Other	123	-	-	123	-
Total new asset expenditure - C&T	441	-	-	441	-
TOTAL COMPUTERS & TELECOMM'S	441	-	-	441	-
TOTAL PLANT AND EQUIPMENT, FURNITURE AND ARTWORKS	5,800	-	-	5,800	-
INFRASTRUCTURE					
ROADS					
New asset expenditure					
Roads & Bridges	1,105	-	100	1,005	-
Total new asset expenditure	1,105	-	100	1,005	-
Asset renewal expenditure					
Roads Resealing	2,960	-	-	2,960	-
Road Widening	40	-	-	40	-
Road/Street Reconstruction	885	320	-	565	-
Traffic devices	200	-	-	200	-
Kerb Renewal	300	-	-	300	-
Other	150	-	-	150	-
Total asset renewal expenditure - roads	4,535	320	-	4,215	-
Asset upgrade expenditure					
Local roads	-	-	-	-	-
Total asset upgrade expenditure - roads	-	-	-	-	-
Asset expansion expenditure					
Local roads	-	-	-	-	-
Total asset expansion expenditure - roads	-	-	-	-	-
TOTAL ROADS	5,640	320	100	5,220	-

FRANKSTON CITY COUNCIL 2014/15 BUDGET

Capital Works Area	2014/15 Budget Allocation \$'000	Summary of funding sources			
		Grants \$'000	Contribution \$'000	Council Cash \$'000	Borrow's \$'000
BRIDGES					
Asset renewal expenditure					
Bridges Compliance	190	-	-	190	-
Bridges and culverts	1,820	-	-	1,820	-
Total asset renewal expenditure	2,010	-	-	2,010	-
TOTAL BRIDGES	2,010	-	-	2,010	-
FOOTPATHS AND CYCLEWAYS					
New asset expenditure					
Pathways	413	-	-	413	-
Bicycle Facilities	100	-	-	100	-
Total new asset expenditure - footpaths	513	-	-	513	-
Asset renewal expenditure					
Footpath Compliance	89	-	-	89	-
Footpaths	1,687	-	-	1,687	-
Bike paths	100	-	-	100	-
Total asset renewal expenditure - footpaths	1,876	-	-	1,876	-
TOTAL FOOTPATHS AND CYCLEWAYS	2,389	-	-	2,389	-
DRAINAGE					
New asset expenditure					
Storm Water Management	250	-	-	250	-
Total new asset expenditure - drainage	250	-	-	250	-
Asset renewal expenditure					
Audit & Analysis	170	-	-	170	-
WSUD Renewal	100	-	-	100	-
Total asset renewal expenditure - drainage	270	-	-	270	-
TOTAL DRAINAGE	520	-	-	520	-
RECREATIONAL, LEISURE AND COMMUNITY FACILITIES					
New asset expenditure					
Playground equipment:	250	-	-	250	-
Pavilion	1,385	1,385	-	-	-
Design & Construction	1,295	160	-	1,135	-
Irrigation systems	140	-	-	140	-
Total new asset expenditure - RL&CF	3,070	1,545	-	1,525	-
Asset renewal expenditure					
Playground Compliance	50	-	-	50	-
Total asset renewal expenditure	50	-	-	50	-
TOTAL REC, LEISURE & COMM FACILITIES	3,120	1,545	-	1,575	-

FRANKSTON CITY COUNCIL 2014/15 BUDGET

Capital Works Area	2014/15 Budget Allocation \$'000	Summary of funding sources			
		Grants \$'000	Contribution \$'000	Council Cash \$'000	Borrow's \$'000
WASTE MANAGEMENT					
New asset expenditure					
Transfer Station	400	200	-	200	-
Total new asset expenditure	400	200	-	200	-
Asset renewal expenditure					
Waste Compliance	149	-	-	149	-
Total asset renewal expenditure	149	-	-	149	-
TOTAL WASTE MANAGEMENT	549	200	-	349	-
PARKS, OPEN SPACE AND STREETSCAPES					
New asset expenditure					
CAA Initiatives	1,500	500	-	1,000	-
Open Space, Foreshore & Unstructured	20	-	-	20	-
Passive Initiatives	15	-	-	15	-
Streetscapes	360	70	-	290	-
Total new asset expenditure	1,895	570	-	1,325	-
Asset renewal expenditure					
Park Furnishings & Equipment Renewal	2,391	200	40	2,151	-
Parks & Leisure Compliance	88	-	-	88	-
Total asset renewal expenditure	2,479	200	40	2,239	-
TOTAL PARKS, O/SPACE & STREETSCAPES	4,374	770	40	3,564	-
OFFSTREET CAR PARKS					
Asset renewal expenditure					
Car Park Renewal	810	-	-	810	-
Total asset renewal expenditure	810	-	-	810	-
TOTAL OFFSTREET CAR PARKS	810	-	-	810	-
TOTAL INFRASTRUCTURE	19,412	2,835	140	16,437	-
TOTAL NEW CAPITAL WORKS 2014/15	46,031	8,687	140	34,677	2,527
REPRESENTED BY:					
Asset renewal expenditure	21,487	520	40	20,927	-
New asset expenditure	12,034	3,253	100	8,681	-
Asset upgrade expenditure	12,510	4,914	-	5,069	2,527
Asset expansion expenditure	-	-	-	-	-

Capital works program
For the year ended 30 June 2015

2. Works carried forward from the 2013/14 year

Capital Works Area	2014/15 Budget Allocation \$'000	Summary of funding sources			
		Grants \$'000	Contribution \$'000	Council Cash \$'000	Borrow's \$'000
PROPERTY					
BUILDINGS					
New asset expenditure					
Peninsula Aquatic Recreation Centre	2,000	-	-	2,000	-
Total new asset expenditure - buildings	2,000	-	-	2,000	-
TOTAL BUILDINGS	2,000	-	-	2,000	-
BUILDING IMPROVEMENTS					
New asset expenditure					
Sustainability Initiatives - FAC Trigeration System	461	-	-	461	-
Total new asset expenditure - buildings	461	-	-	461	-
TOTAL BUILDING IMPROVEMENTS	461	-	-	461	-
TOTAL PROPERTY	2,461	-	-	2,461	-
INFRASTRUCTURE					
PARKS, OPEN SPACE AND STREETSCAPES					
Asset renewal expenditure					
Streetscapes	1,781	-	-	1,781	-
Total asset renewal expenditure	1,781	-	-	1,781	-
TOTAL PARKS, O/SPACE & STREETSCAPES	1,781	-	-	1,781	-
TOTAL INFRASTRUCTURE	1,781	-	-	1,781	-
TOTAL WORKS CARRIED FORWARD FROM 2013/14	4,242	-	-	4,242	-
REPRESENTED BY:					
Asset renewal expenditure	-	-	-	-	-
New asset expenditure	2,461	-	-	2,461	-
Asset upgrade expenditure	1,781	-	-	1,781	-
Asset expansion expenditure	-	-	-	-	-

Capital works program
For the year ended 30 June 2015

3. Summary

Capital Works Area	2014/15 Budget Allocation \$'000	Summary of funding sources			
		Grants \$'000	Contribution \$'000	Council Cash \$'000	Borrow's \$'000
Asset renewal expenditure	21,486	520	40	20,926	-
New asset expenditure	14,496	3,253	100	11,143	-
Asset upgrade expenditure	14,291	4,914	-	6,850	2,527
Asset expansion expenditure	-	-	-	-	-
TOTAL CAPITAL WORKS	50,273	8,687	140	38,919	2,527



2014/15 Annual Budget

Appendix D

Fees and charges schedule

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charges in respect to various goods and services provided during the 2014/15 year.

Frankston City Council 2014/15 Fees & Charges



Type of Fees and Charges	UNIT CHARGE RATE	Adopted 2013/14 Fee GST Incl.	Adopted 2014/15 Fee GST Incl.	Fee Increase \$
INFRASTRUCTURE				
Drainage Tapings (Roads & Easements)	Per Application	\$ 181.00	\$ 191.00	\$ 10.00
Flood Plain Building Approval	Per Application	\$ 110.00	\$ 116.50	\$ 6.50
Fees -Building Over Easements	Per Application	\$ 66.00	\$ 70.00	\$ 4.00
Fees & Fines Asset Protection	Per Application	\$ 200.00	\$ 200.00	\$ -
RMA Fees - VC, Nature strips, Road Openings	Per Application	\$ 102.00	\$ 102.00	\$ -
Asset Protection Permit	Per Application	\$ 175.00	\$ 185.00	\$ 10.00
Dispensation Corner Fencing	Per Application	\$ 112.20	\$ 112.20	\$ -
Sale of plans	Per Application	\$ 122.00	\$ -	-\$ 122.00
Legal Point Of Discharge	Per Application	\$ 57.90	\$ 61.50	\$ 3.60
WASTE				
Green waste fees- Full year	Per Bin	\$ 119.30	\$ 125.85	\$ 6.55
Green waste fees- 3/4 year	Per Bin	\$ 89.48	\$ 94.39	\$ 4.91
Green waste fees- 1/2 year	Per Bin	\$ 59.65	\$ 62.93	\$ 3.28
Green waste fees- 1/4year	Per Bin	\$ 29.83	\$ 31.46	\$ 1.64
Commercial and Duplicate Bins- Full year	Per Bin	\$ 257.50	\$ 271.64	\$ 14.14
Commercial and Duplicate Bins- 3/4 year	Per Bin	\$ 193.13	\$ 203.73	\$ 10.61
Commercial and Duplicate Bins- 1/2 year	Per Bin	\$ 128.75	\$ 135.82	\$ 7.07
Commercial and Duplicate Bins- 1/4year	Per Bin	\$ 64.38	\$ 67.91	\$ 3.54
PARKS SUPERVISION				
Parks Crossing Fees	Per Application	\$ 525.00	\$ 554.00	\$ 29.00
Arboretum	Per Application	\$ 185.00	\$ 195.50	\$ 10.50
FACILITIES & LEISURE				
Frankston South Community & Rec Centre				
Agestrong Income Jul-Dec	Per Class	\$ 5.50	\$ 5.50	\$ -
Agestrong Income Jan-Jun	Per Class	\$ 5.50	\$ 6.00	\$ 0.50
Corporate 1/2 day Jul-Dec	Per Half Day	\$ 75.00	\$ 75.00	\$ -
Corporate 1/2 day Jan-Jun	Per Half Day	\$ 75.00	\$ 82.00	\$ 7.00
Corporate full day Jul-Dec	Per Day	\$ 150.00	\$ 150.00	\$ -
Corporate full day Jan-Jun	Per Day	\$ 150.00	\$ 165.00	\$ 15.00
FCC run activities Badminton Comp Jul-Dec	Per Class	\$ 9.00	\$ 9.00	\$ -
FCC run activities Badminton Comp Jan-Jun	Per Class	\$ 9.00	\$ 9.50	\$ 0.50
FCC run activities Pryme Ball Jan-Jun	Per Class	\$ 7.50	\$ 8.00	\$ 0.50
FCC run activities Pryme Ball Jul-Dec	Per Class	\$ 7.50	\$ 7.50	\$ -
FCC run activities Social Badminton Jul-Dec	Per Class	\$ 8.00	\$ 8.00	\$ -
FCC run activities Social Badminton Jan-Jun	Per Class	\$ 8.00	\$ 8.50	\$ 0.50
FCC run exercise program Jul-Dec	Per Class	\$ 7.50	\$ 7.50	\$ -
FCC run exercise program Jan-Jun	Per Class	\$ 7.50	\$ 8.00	\$ 0.50
Hire of FSRC facilities - Energise room Jul-Dec	Per Hour	\$ 19.00	\$ 19.00	\$ -
Hire of FSRC facilities - Energise room Jan-Jun	Per Hour	\$ 19.00	\$ 21.00	\$ 2.00
Hire of FSRC facilities - meeting room 1 - commercial Jul-Dec	Per Hour	\$ 22.00	\$ 22.00	\$ -
Hire of FSRC facilities - meeting room 1 - commercial Jan-Jun	Per Hour	\$ 22.00	\$ 24.00	\$ 2.00
Hire of FSRC facilities - meeting room 1 - community Jul-Dec	Per Hour	\$ 20.00	\$ 20.00	\$ -
Hire of FSRC facilities - meeting room 1 - community Jan-Jun	Per Hour	\$ 20.00	\$ 21.50	\$ 1.50
Hire of FSRC facilities - Relaxation Room Jul-Dec	Per Hour	\$ 20.00	\$ 20.00	\$ -
Hire of FSRC facilities - Relaxation Room Jan-Jun	Per Hour	\$ 20.00	\$ 21.50	\$ 1.50
Hire of FSRC facilities - stadium Jul-Dec	Per Hour	\$ 27.00	\$ 27.00	\$ -
Hire of FSRC facilities - stadium Jan-Jun	Per Hour	\$ 27.00	\$ 28.50	\$ 1.50
Tumble Gym Income Jul-Dec	Per Class	\$ 12.00	\$ 12.00	\$ -
Tumble Gym Income Jan-Jun	Per Class	\$ 12.00	\$ 13.00	\$ 1.00

Frankston City Council 2014/15 Fees & Charges



FRANKSTON CITY COUNCIL 2014/15 BUDGET

Type of Fees and Charges	UNIT CHARGE RATE	Adopted 2013/14 Fee GST Incl.	Adopted 2014/15 Fee GST Incl.	Fee Increase \$
FACILITIES & LEISURE cont.				
Pines Pool				
Adult Swim Entry	Per Admission	\$ 5.90	\$ 6.50	\$ 0.60
Child Swim Entry	Per Admission	\$ 4.20	\$ 4.50	\$ 0.30
Pensioner Swim Entry	Per Admission	\$ 4.20	\$ 4.50	\$ 0.30
Student Swim Entry	Per Admission	\$ 4.20	\$ 4.50	\$ 0.30
Family Swim (2+2)	Per Admission	\$ 16.00	\$ 17.00	\$ 1.00
Spectators	Per Admission	\$ 2.50	\$ -	-\$ 2.50
Adult 50 Swim Book	Per Pass	\$ 220.00	\$ 232.50	\$ 12.50
Adult 25 Swim Book	Per Pass	\$ 125.00	\$ 132.00	\$ 7.00
Adult 10 Swim Book	Per Pass	\$ 53.00	\$ 56.00	\$ 3.00
Pines Slide	Per Slide	\$ 1.50	\$ 2.00	\$ 0.50
School Lane Hire	Per Hire	\$ 40.00	\$ 42.50	\$ 2.50
Pool Hire	Per Booking	\$ 240.00	\$ 253.50	\$ 13.50
Slide Hire	Per Booking	\$ 175.00	\$ 185.00	\$ 10.00
Miscell. Income (Squad)	Annual charge	\$ 17.50	\$ -	-\$ 17.50
Jubilee Pool				
Adult entry fees	Per Admission	\$ 5.90	\$ 5.90	\$ -
Child	Per Admission	\$ 4.20	\$ 4.20	\$ -
Student	Per Admission	\$ 4.20	\$ 4.20	\$ -
Pensioner	Per Admission	\$ 4.20	\$ 4.20	\$ -
Family Swim	Per Admission	\$ 16.00	\$ 16.00	\$ -
Swim/Sauna/Spa (Adult)	Per Admission	\$ 12.00	\$ 12.00	\$ -
Swim/ /Spa (Pens, Child)	Per Admission	\$ 8.50	\$ 8.50	\$ -
Adult Water Aerobics	Per Class	\$ 12.50	\$ 12.50	\$ -
Concession Water Aerobics	Per Class	\$ 11.50	\$ 11.50	\$ -
Locker Hire	Per Hire	\$ 1.00	\$ 1.00	\$ -
Swim School fees	Per Class	\$ 14.50	\$ 14.50	\$ -
Birthday Parties	Per Booking	\$ 15.50	\$ 15.50	\$ -
Lessons/Schools	Per Class	\$ 8.00	\$ 8.00	\$ -
Adult SSS Membership 3 month	Per Membership	\$ 330.00	\$ -	-\$ 330.00
Adult SSS Membership 12 month	Per Membership	\$ 980.00	\$ -	-\$ 980.00
Conc. SSS Membership 3 month	Per Membership	\$ 240.00	\$ -	-\$ 240.00
Conc. SSS Membership 12 month	Per Membership	\$ 725.00	\$ -	-\$ 725.00
Adult Swim Membership 3 month	Per Membership	\$ 170.00	\$ -	-\$ 170.00
Adult Swim Membership 12 month	Per Membership	\$ 495.00	\$ -	-\$ 495.00
Conc. Swim Membership 3 month	Per Membership	\$ 105.00	\$ -	-\$ 105.00
Conc. Swim Membership 12 month	Per Membership	\$ 325.00	\$ -	-\$ 325.00
Conc. Off Peak Membership 3 month	Per Membership	\$ 95.00	\$ -	-\$ 95.00
25 Adult Swim	Per Pass	\$ 125.00	\$ -	-\$ 125.00
25 Concession Swim	Per Pass	\$ 88.00	\$ -	-\$ 88.00
50 Adult Swim	Per Pass	\$ 220.00	\$ -	-\$ 220.00
50 Concession Swim	Per Pass	\$ 148.00	\$ -	-\$ 148.00
10 Adult Swim	Per Pass	\$ 53.00	\$ -	-\$ 53.00
10 Concession Swim	Per Pass	\$ 36.00	\$ -	-\$ 36.00
20 Swim Spa Sauna Aerobics	Per Pass	\$ 180.00	\$ -	-\$ 180.00
10 Swim Spa Sauna Aerobics	Per Pass	\$ 95.00	\$ -	-\$ 95.00
20 Concession SSS Aerobics	Per Pass	\$ 120.00	\$ -	-\$ 120.00
10 Concession SSS Aerobics	Per Pass	\$ 70.00	\$ -	-\$ 70.00
Instructor Hire	Per Hire	\$ 42.00	\$ -	-\$ 42.00
JP Hire	Per Hire	\$ 200.00	\$ -	-\$ 200.00
Training	Per Hour	\$ 32.00	\$ -	-\$ 32.00
Monash memberships	Per Membership Per Year	\$ 125.00	\$ -	-\$ 125.00

Frankston City Council

2014/15 Fees & Charges



Type of Fees and Charges	UNIT CHARGE RATE	Adopted 2013/14 Fee GST Incl.	Adopted 2014/15 Fee GST Incl.	Fee Increase \$
FACILITIES & LEISURE cont.				
Boat Launching				
Boat Launching Fees - Resident	Per Permit	\$ 42.00	\$ 85.00	\$ 43.00
Boat Launching Fees - Resident discounted 3 year in advance payment	Per 3 yr Permit	\$ -	\$ 200.00	\$ 200.00
Boat Launching Fees - Non resident	Per Permit	\$ 85.00	\$ 150.00	\$ 65.00
Boat Launching Fees - Replacement permits	Per Permit	\$ 10.00	\$ 11.00	\$ 1.00
Boat Launching Fees - 24 Hour	Per Day	\$ 12.00	\$ 13.00	\$ 1.00
Golf Course				
18 holes- Mid week	18 holes	\$ 28.00	\$ 26.00	-\$ 2.00
9 holes- Mid week	9 holes	\$ 21.00	\$ 20.00	-\$ 1.00
18 holes- Mid week Concession	18 holes	\$ 21.00	\$ 20.00	-\$ 1.00
9 holes- Mid week Concession	18 holes	\$ 16.50	\$ 16.00	-\$ 0.50
18 holes- Weekend	18 holes	\$ 31.00	\$ 30.00	-\$ 1.00
9 holes- Weekend	9 holes	\$ 22.00	\$ 21.50	-\$ 0.50
18 holes- Weekend Junior	18 holes	\$ 21.50	\$ 20.00	-\$ 1.50
9 holes- Weekend Junior	9 holes	\$ 17.50	\$ 17.00	-\$ 0.50
Daylight Savings Round	Various	\$ -	\$ 15.00	\$ 15.00
Season Tickets- Adult (play Saturday or Sunday)	Season Tickets	\$ 970.00	\$ 950.00	-\$ 20.00
Season Tickets- Pensioner (Weekdays)	Season Tickets	\$ 640.00	\$ 630.00	-\$ 10.00
Season Tickets- Senior Card Holder - Mid week Concession	Season Tickets	\$ 660.00	\$ 690.00	\$ 30.00
Season Tickets- Junior/Student	Season Tickets	\$ 340.00	\$ 325.00	-\$ 15.00
Hall Hire				
Mechanics Hall - Hourly Hire Retail/Commercial - Jul-Dec	Per Hour	\$ 32.50	\$ 34.50	\$ 2.00
Mechanics Hall - Hourly Hire Retail/Commercial - Jan-Jun	Per Hour	\$ 35.00	\$ 37.00	\$ 2.00
Mechanics Hall - Hourly Hire Casual - Jul-Dec	Per Hour	\$ 20.00	\$ 21.50	\$ 1.50
Mechanics Hall - Hourly Hire Casual - Jan-Jun	Per Hour	\$ 21.00	\$ 22.50	\$ 1.50
Mechanics Hall - Hourly Hire Permanent - Jul-Dec	Per Hour	\$ 17.50	\$ -	-\$ 17.50
Mechanics Hall - Hourly Hire Permanent - Jan-Jun	Per Hour	\$ 18.50	\$ -	-\$ 18.50
Mechanics Hall - Block Hire 3.00pm - 1.30am - Jul-Dec	Per Booking	\$ 215.00	\$ 215.00	\$ -
Mechanics Hall - Block Hire 3.00pm - 1.30am - Jan-Jun	Per Booking	\$ 215.00	\$ 227.00	\$ 12.00
Mechanics - Main Hall Community Rate: July - December	Per Hour	\$ 40.00	\$ 40.00	\$ -
Mechanics - Main Hall Community Rate: January - Jun	Per Hour	\$ 40.00	\$ 42.50	\$ 2.50
Mechanics - Main Hall Commercial Rate: July - December	Per Hour	\$ 60.00	\$ 60.00	\$ -
Mechanics - Main Hall Commercial Rate: January - June	Per Hour	\$ 60.00	\$ 63.50	\$ 3.50
Mechanics - Main Hall Block Rate: July - December	Per Booking	\$ 400.00	\$ 400.00	\$ -
Mechanics - Main Hall Block Rate: January - June	Per Booking	\$ 400.00	\$ 422.00	\$ 22.00
Mechanics - Meeting Room Community Rate: July - December	Per Hour	\$ 25.00	\$ 25.00	\$ -
Mechanics - Meeting Room Community Rate: January - June	Per Hour	\$ 25.00	\$ 26.50	\$ 1.50
Mechanics - Meeting Room Commercial Rate: July - December	Per Hour	\$ 30.00	\$ 30.00	\$ -
Mechanics - Meeting Room Commercial Rate: January - June	Per Hour	\$ 30.00	\$ 32.00	\$ 2.00

Frankston City Council 2014/15 Fees & Charges



Type of Fees and Charges	UNIT CHARGE RATE	Adopted 2013/14 Fee GST Incl.	Adopted 2014/15 Fee GST Incl.	Fee Increase \$
FACILITIES & LEISURE cont.				
Bruce Park Hall - Hourly Hire Retail/Commercial - Jul-Dec	Per Hour	\$ 33.00	\$ 33.00	\$ -
Bruce Park Hall - Hourly Hire Retail/Commercial - Jan-Jun	Per Hour	\$ 33.00	\$ 35.00	\$ 2.00
Bruce Park Hall - Hourly Hire Casual - Jul-Dec	Per Hour	\$ 21.00	\$ 21.00	\$ -
Bruce Park Hall - Hourly Hire Casual - Jan-Jun	Per Hour	\$ 21.00	\$ 22.50	\$ 1.50
Bruce Park Hall - Hourly Hire Permanent - Jul-Dec	Per Hour	\$ 18.00	\$ 18.00	\$ -
Bruce Park Hall - Hourly Hire Permanent - Jan-Jun	Per Hour	\$ 18.00	\$ 19.00	\$ 1.00
Bruce Park Hall - Block Hire 3.00pm - 1.30am - Jul-Dec	Per Booking	\$ 220.00	\$ 220.00	\$ -
Bruce Park Hall - Block Hire 3.00pm - 1.30am - Jan-Jun	Per Booking	\$ 220.00	\$ 232.50	\$ 12.50
Bruce Park Hall - Senior Rates - Jul-Dec	Per Hour	\$ 5.00	\$ 5.00	\$ -
Bruce Park Hall -Senior Rates - Jan-Jun	Per Hour	\$ 5.00	\$ 5.80	\$ 0.80
Langwarrin Hall - Hourly Hire Permanent - Jul-Dec	Per Hour	\$ 19.00	\$ 19.00	\$ -
Langwarrin Hall - Hourly Hire Permanent - Jan-Jun	Per Hour	\$ 19.00	\$ 20.50	\$ 1.50
Langwarrin Hall - Hourly Hire Retail/Commercial - Jul-Dec	Per Hour	\$ 33.00	\$ 33.00	\$ -
Langwarrin Hall - Hourly Hire Retail/Commercial - Jan-Jun	Per Hour	\$ 33.00	\$ 37.00	\$ 4.00
Langwarrin Hall - Block Hire 3.00pm - 1.30am - Jul-Dec	Per Booking	\$ 220.00	\$ 220.00	\$ -
Langwarrin Hall - Block Hire 3.00pm - 1.30am - Jan-Jun	Per Booking	\$ 220.00	\$ 240.00	\$ 20.00
Langwarrin Hall - Hourly Hire Casual - Jul-Dec	Per Hour	\$ 21.00	\$ 21.00	\$ -
Langwarrin Hall - Hourly Hire Casual - Jan-Jun	Per Hour	\$ 21.00	\$ 23.00	\$ 2.00
Seaford Hall - Hourly Hire Retail/Commercial - Jul-Dec	Per Hour	\$ 45.00	\$ 45.00	\$ -
Seaford Hall - Hourly Hire Retail/Commercial - Jan-Jun	Per Hour	\$ 45.00	\$ 50.00	\$ 5.00
Seaford Hall - Hourly Hire Casual - Jul-Dec	Per Hour	\$ 32.50	\$ 32.50	\$ -
Seaford Hall - Hourly Hire Casual - Jan-Jun	Per Hour	\$ 32.50	\$ 34.50	\$ 2.00
Seaford Hall - Hourly Hire Permanent - Jul-Dec	Per Hour	\$ 21.00	\$ 21.00	\$ -
Seaford Hall - Hourly Hire Permanent - Jan-Jun	Per Hour	\$ 21.00	\$ 22.50	\$ 1.50
Seaford Hall - Block Hire 3.00pm - 1.30am - Jul-Dec	Per Booking	\$ 310.00	\$ 310.00	\$ -
Seaford Hall - Block Hire 3.00pm - 1.30am - Jan-Jun	Per Booking	\$ 310.00	\$ 327.50	\$ 17.50
Seaford Hall - Room Hourly Hire Casual - Jul-Dec	Per Hour	\$ 21.00	\$ 21.00	\$ -
Seaford Hall - Room Hourly Hire Casual - Jan-Jun	Per Hour	\$ 21.00	\$ 22.50	\$ 1.50
Seaford Hall - Room Hourly Hire Retail/Commercial - Jul-Dec	Per Hour	\$ 21.00	\$ 21.00	\$ -
Seaford Hall - Room Hourly Hire Retail/Commercial - Jan-Jun	Per Hour	\$ 21.00	\$ 22.50	\$ 1.50
Seaford Hall - Room Hourly Hire Permanent - Jul-Dec	Per Hour	\$ 17.00	\$ 17.00	\$ -
Seaford Hall - Room Hourly Hire Permanent - Jan-Jun	Per Hour	\$ 17.00	\$ 19.00	\$ 2.00
Seaford Hall - Senior Rates - Jul-Dec	Per Hour	\$ 5.00	\$ 5.00	\$ -
Seaford Hall - Senior Rates - Jan-Jun	Per Hour	\$ 5.00	\$ 5.80	\$ 0.80
Environment				
Local Law 17	Per Application	\$ 98.00	\$ 103.50	\$ 5.50
Guidelines for street tree removal - small	Per Application	\$ 870.00	\$ 918.00	\$ 48.00
Guidelines for street tree removal - medium	Per Application	\$ 1,582.00	\$ 1,669.50	\$ 87.50
Guidelines for street tree removal - large	Per Application	\$ 3,715.00	\$ 3,919.50	\$ 204.50
Net Gain setup & administration	Per Application	\$ 1,142.00	\$ 1,205.00	\$ 63.00
Developer contributions per tree	Per Application	\$ 165.00	\$ 175.50	\$ 10.50
Worm Farm	Per Unit	\$ 70.00	\$ 74.00	\$ 4.00
Compost Bin	Per Bin	\$ 35.00	\$ 37.00	\$ 2.00
Compost Mates	Per Mate	\$ 15.00	\$ 16.00	\$ 1.00
Net Gain Setup & Admin	Per Application	\$ 2,284.00	\$ 2,410.00	\$ 126.00
Net Gain Setup & Admin	Per Application	\$ 573.00	\$ 605.00	\$ 32.00
Guidelines for street tree removal - indigenous self sown - small	Per Application	\$ 1,460.00	\$ 1,540.50	\$ 80.50
Guidelines for street tree removal - indigenous self sown - medium	Per Application	\$ 2,836.00	\$ 2,992.00	\$ 156.00
Guidelines for street tree removal - indigenous self sown - large	Per Application	\$ 6,851.00	\$ 7,228.00	\$ 377.00

Frankston City Council 2014/15 Fees & Charges



FRANKSTON CITY COUNCIL 2014/15 BUDGET

Type of Fees and Charges	UNIT CHARGE RATE	Adopted 2013/14 Fee GST Incl.	Adopted 2014/15 Fee GST Incl.	Fee Increase \$
Planning				
BUILDING				
Above Ground (Pool Building Permit)	Per Application	\$ 344.00	\$ 363.00	\$ 19.00
Additional Permit Inspections (Building Permit)	Per Application	\$ 132.00	\$ 140.00	\$ 8.00
Below Ground not more than \$20,000 (Pool Building Permit)	Per Application	\$ 723.00	\$ 763.00	\$ 40.00
Below Ground over \$20,000 (Pool Building Permit)	Per Application	\$ 963.00	\$ 1,016.00	\$ 53.00
Charity Event (POPE)	Per Application	\$ 401.00	\$ 423.50	\$ 22.50
Commercial (Demolition Building Permit)	Per Application	\$ 728.00	\$ 768.50	\$ 40.50
Commercial Project - Builder up to \$15,000 (Building Permit)	Per Application	\$ 660.00	\$ 696.50	\$ 36.50
Commercial Project - Builder over \$15,000 - \$30,000 (Building Permit)	Per Application	\$ 728.00	\$ 768.50	\$ 40.50
Commercial Project - Builder over \$30,000 - \$60,000 (Building Permit)	Per Application	\$ 1,000.00	\$ 1,055.00	\$ 55.00
Commercial Project - Builder over \$60,000 - \$100,000 (Building Permit)	Per Application	\$ 1,300.00	\$ 1,371.50	\$ 71.50
Commercial Project - Builder over \$100,000 - \$200,000 (Building Permit)	Per Application	\$ 1,800.00	\$ 1,899.00	\$ 99.00
Commercial Project - Builder over \$200,000 - \$300,000 (Building Permit)	Per Application	\$ 2,200.00	\$ 2,321.00	\$ 121.00
Commercial Project - Builder over \$300,000 - \$400,000 (Building Permit)	Per Application	\$ 3,000.00	\$ 3,165.00	\$ 165.00
Commercial Project - Builder over \$400,000 - \$500,000 (Building Permit)	Per Application	\$ 3,300.00	\$ 3,481.50	\$ 181.50
Commercial Project - Owner up to \$15,000 (Building Permit)	Per Application	\$ 800.00	\$ 844.00	\$ 44.00
Commercial Project - Owner over \$15,000 - \$30,000 (Building Permit)	Per Application	\$ 900.00	\$ 949.50	\$ 49.50
Commercial Project - Owner up to \$30,000 - \$60,000 (Building Permit)	Per Application	\$ 1,200.00	\$ 1,266.00	\$ 66.00
Commercial Project - Owner over \$60,000 - \$100,000 (Building Permit)	Per Application	\$ 1,500.00	\$ 1,582.50	\$ 82.50
Commercial Project - Owner over \$100,000 - \$200,000 (Building Permit)	Per Application	\$ 2,000.00	\$ 2,110.00	\$ 110.00
Commercial Project - Owner over \$200,000 - \$300,000 (Building Permit)	Per Application	\$ 2,500.00	\$ 2,637.50	\$ 137.50
Commercial Project - Owner over \$300,000 - \$400,000 (Building Permit)	Per Application	\$ 3,300.00	\$ 3,481.50	\$ 181.50
Commercial Project - Owner over \$400,000 - \$500,000 (Building Permit)	Per Application	\$ 3,700.00	\$ 3,903.50	\$ 203.50
Copy of Documents A1 (Industrial/Commercial) (Administration)	Per Application	\$ 10.00	\$ 11.00	\$ 1.00
Copy of Documents A0 (Industrial/Commercial) (Administration)	Per Application	\$ 15.00	\$ 15.00	\$ -
Cost per \$100,000 (Residential)	Per Application	\$ 164.80	\$ 164.80	\$ -
Cost per \$100,000 (Commercial/Industrial/Public)	Per Application	\$ 164.80	\$ 164.80	\$ -
Council Information Requests	Per Application	\$ 49.00	\$ 52.00	\$ 3.00
Dispensations (Surveyor Report and Consent)	Per Application	\$ 232.90	\$ 232.90	\$ -
Domestic Project - Builder not More than \$5,000 (Minor Work Building Permit)	Per Application	\$ 400.00	\$ 422.00	\$ 22.00
Domestic Project - Builder over \$5,000 to \$10,000 (Minor Work Building Permit)	Per Application	\$ 600.00	\$ 633.00	\$ 33.00
Domestic Project - Builder over \$10,000 to \$20,000 (Minor Work Building Permit)	Per Application	\$ 750.00	\$ 791.50	\$ 41.50
Domestic Project - Owner not More than \$5,000 (Minor Work Building Permit)	Per Application	\$ 506.00	\$ 534.00	\$ 28.00
Domestic Project - Owner over \$5,000 to \$10,000 (Minor Work Building Permit)	Per Application	\$ 700.00	\$ 738.50	\$ 38.50
Domestic Project - Owner over \$10,000 - \$20,000 (Minor Work Building Permit)	Per Application	\$ 880.00	\$ 928.50	\$ 48.50
Domestic Project - Builder \$15,000 to \$30,000 (Major Work Building Permit)	Per Application	\$ 728.00	\$ 768.50	\$ 40.50
Domestic Project - Builder over \$30,000 - \$60,000 (Major Work Building Permit)	Per Application	\$ 982.00	\$ 1,036.50	\$ 54.50
Domestic Project - Builder over \$60,000 - \$100,000 (Major Work Building Permit)	Per Application	\$ 1,155.00	\$ 1,219.00	\$ 64.00
Domestic Project - Builder over \$100,000 - \$200,000 (Major Work Building Permit)	Per Application	\$ 1,507.00	\$ 1,590.00	\$ 83.00
Domestic Project - Builder over \$200,000 - \$300,000 (Major Work Building Permit)	Per Application	\$ 1,903.00	\$ 2,008.00	\$ 105.00
Domestic Project - Builder over \$300,000 - \$400,000 (Major Work Building Permit)	Per Application	\$ 2,540.00	\$ 2,680.00	\$ 140.00
Domestic Project - Owner \$15,000 to \$30,000 (Major Work Building Permit)	Per Application	\$ 850.00	\$ 897.00	\$ 47.00
Domestic Project - Owner over \$30,000 - \$60,000 (Major Work Building Permit)	Per Application	\$ 1,150.00	\$ 1,213.50	\$ 63.50
Domestic Project - Owner over \$60,000 - \$100,000 (Major Work Building Permit)	Per Application	\$ 1,350.00	\$ 1,424.50	\$ 74.50
Domestic Project - Owner over \$100,000 - \$200,000 (Major Work Building Permit)	Per Application	\$ 1,700.00	\$ 1,793.50	\$ 93.50
Domestic Project - Owner over \$200,000 - \$300,000 (Major Work Building Permit)	Per Application	\$ 2,200.00	\$ 2,321.00	\$ 121.00
Domestic Project - Owner over \$300,000 - \$400,000 (Major Work Building Permit)	Per Application	\$ 2,850.00	\$ 3,007.00	\$ 157.00
Dual Occupancies up to \$500,000(500sq.m) (Major Work Building Permit)	Per Application	\$ 2,425.00	\$ 2,558.50	\$ 133.50
Enforcement Administration Fee - Outstanding Building Order Investigations	Per Application	\$ -	\$ 500.00	\$ 500.00
Fences (other than brick) (Minor Work Building Permit -Owner)	Per Application	\$ 330.00	\$ 348.50	\$ 18.50
Fences (other than brick) (Minor Work Building Permit -Builder)	Per Application	\$ 300.00	\$ 316.50	\$ 16.50
Lapsed Permit Inspections within FCC (Building Permit)	Per Application	\$ 252.00	\$ 266.00	\$ 14.00
Lapsed Permit Inspections outside FCC(Building Permit)	Per Application	\$ 330.00	\$ 348.50	\$ 18.50
Lodgement Fee (Administration)	Per Application	\$ 34.85	\$ 37.00	\$ 2.15

Frankston City Council 2014/15 Fees & Charges



FRANKSTON CITY COUNCIL 2014/15 BUDGET

Type of Fees and Charges	UNIT CHARGE RATE	Adopted 2013/14 Fee GST Incl.	Adopted 2014/15 Fee GST Incl.	Fee Increase \$
Multi building up to \$200,000(300sq.m) per occupancy (Major Work Building	Per Application	\$ 1,155.00	\$ 1,219.00	\$ 64.00
Other Event (POPE)	Per Application	\$ 610.00	\$ 644.00	\$ 34.00
Pool Fencing/Barriers (Pool Building Permit)	Per Application	\$ 330.00	\$ 348.50	\$ 18.50
Residential - Basic (Demolition Building Permit)	Per Application	\$ 506.00	\$ 534.00	\$ 28.00
Residential Complex (Demolition Public space Building Permit)	Per Application	\$ 642.00	\$ 677.50	\$ 35.50
Request for Building Particulars (Administration)	Per Application	\$ 46.30	\$ 50.00	\$ 3.70
Retrieval and Copy of Documents (Residential) (Administration)	Per Application	\$ 96.00	\$ 101.50	\$ 5.50
Retrieval of Documents (Industrial/Commercial) (Administration)	Per Application	\$ 138.00	\$ 146.00	\$ 8.00
Temporary Structure Sitting Consent	Per Admission	\$ 229.00	\$ 242.00	\$ 13.00
Variation/Extension Fee Less than \$50,000(Building Permit)	Per Application	\$ 132.00	\$ 140.00	\$ 8.00
Variation/Extension Fee More than \$50,000(Building Permit)	Per Application	\$ 500.00	\$ 527.50	\$ 27.50
STATUTORY PLANNING				
Development <\$10,000	Per Application	\$ 102.00	\$ 102.00	\$ -
Single Dwelling \$10,000-\$100,000	Per Application	\$ 239.00	\$ 239.00	\$ -
Single Dwelling >\$100,000	Per Application	\$ 490.00	\$ 490.00	\$ -
Use Application	Per Application	\$ 502.00	\$ 502.00	\$ -
Development \$10,000-\$250,000	Per Application	\$ 604.00	\$ 604.00	\$ -
Development \$250,000-\$500,000	Per Application	\$ 707.00	\$ 707.00	\$ -
Development \$500,000-\$1,000,000	Per Application	\$ 815.00	\$ 815.00	\$ -
Development \$1,000,000-\$7,000,000	Per Application	\$ 1,153.00	\$ 1,153.00	\$ -
Development \$7,000,000-\$10,000,000	Per Application	\$ 4,837.00	\$ 4,837.00	\$ -
Development \$10,000,000-\$50,000,000	Per Application	\$ 8,064.00	\$ 8,064.00	\$ -
Development >\$50,000,000	Per Application	\$ 16,130.00	\$ 16,130.00	\$ -
Subdivision (realignment, two lots, and existing buildings)	Per Application	\$ 386.00	\$ 386.00	\$ -
Subdivision (three or more lots)	Per Application	\$ 781.00	\$ 781.00	\$ -
Subdivision (removal of restriction)	Per Application	\$ 249.00	\$ 249.00	\$ -
Create vary or remove restriction or right of way	Per Application	\$ 541.00	\$ 541.00	\$ -
Create vary or remove easement	Per Application	\$ 404.00	\$ 404.00	\$ -
Certificate of Compliance	Per Application	\$ 144.00	\$ 144.00	\$ -
Satisfaction Matters	Per Application	\$ 102.00	\$ 102.00	\$ -
Secondary Consent	Per Application	\$ 118.00	\$ 124.50	\$ 6.50
Ext. of Time	Per Application	\$ 118.00	\$ 124.50	\$ 6.50
Copy of Permit and Plans post 2011	Per Request	\$ 118.00	\$ 124.50	\$ 6.50
Copy of Permit and plans pre 2011	Per Request	\$ 141.00	\$ 149.00	\$ 8.00
Copy of Permit pre 2011	Per Request	\$ 38.00	\$ 40.50	\$ 2.50
Copy of Permit post 2011	Per Request	\$ 24.00	\$ 25.50	\$ 1.50
Written Confirmation	Per Application	\$ 65.00	\$ 69.00	\$ 4.00
Subdivision Per application	Per Application	\$ 103.00	\$ 103.00	\$ -
Subdivision fee per lot	Per Application	\$ 20.60	\$ 20.60	\$ -
Subdivision recertification fee	Per Application	\$ 103.00	\$ 103.00	\$ -
Public Notification preparation of advert fee	Per Application	\$ 83.00	\$ 88.00	\$ 5.00
Public Notification fee per letter	Per Application	\$ 5.20	\$ 5.50	\$ 0.30
Public Notification sign	Per Application	\$ 35.50	\$ 37.50	\$ 2.00
Photocopy A4 Sheets	Per Copy	\$ 1.20	\$ 1.50	\$ 0.30
Photocopy A3 Sheets	Per Copy	\$ 1.20	\$ 1.50	\$ 0.30
Photocopy A1 Sheets	Per Copy	\$ 10.00	\$ 11.00	\$ 1.00
Photocopy A0 Sheets	Per Copy	\$ 14.00	\$ 15.00	\$ 1.00
Town Planning Amendments	Per Application	\$ 1,768.50	\$ 3,200.00	\$ 1,431.50
Individual Fine	Per Application	\$ 590.80	\$ 722.00	\$ 131.20
Company Fine	Per Application	\$ 1,180.70	\$ 1,444.00	\$ 263.30
Preparation of Section 173	Per Application	\$ 700.00	\$ 738.50	\$ 38.50

Frankston City Council 2014/15 Fees & Charges



Type of Fees and Charges	UNIT CHARGE RATE	Adopted 2013/14 Fee GST Incl.	Adopted 2014/15 Fee GST Incl.	Fee Increase \$
Economic Development, Events & Tourism				
Events				
Frankston Waterfront Festival - Food and Beverage Stall 3m x 3m Site	Per Site	\$ 525.00	\$ 554.00	\$ 29.00
Frankston Waterfront Festival - Food and Beverage Stall 6m x 3m Site	Per Site	\$ 680.00	\$ 717.50	\$ 37.50
Frankston Waterfront Festival - Food and Beverage Stall 9m x 3m Site	Per Site	\$ 1,200.00	\$ 1,300.00	\$ 100.00
Frankston Waterfront Festival - Market Stall Holder 3m x 3m site	Per Site	\$ -	\$ 90.00	\$ 90.00
Frankston Waterfront Festival - Food and Beverage Stall Marquee Hire 3m x 3m	Per Site	\$ 230.00	\$ -	-\$ 230.00
Frankston Waterfront Festival - Food and Beverage Stall Marquee Hire 6m x 3m	Per Site	\$ 360.00	\$ -	-\$ 360.00
Frankston Waterfront Festival - Food and Beverage Stall Shared Cool Room	Per Site	\$ 105.00	\$ -	-\$ 105.00
Frankston Waterfront Festival - Food and Beverage Stall Extra Power	Per Site	\$ 52.00	\$ -	-\$ 52.00
Frankston Waterfront Festival - Frankston Tourism Member Stall 3m x 3m Site	Per Site	\$ 145.00	\$ -	-\$ 145.00
Frankston Waterfront Festival - Frankston Tourism Member Stall 6m x 3m Site	Per Site	\$ 240.00	\$ -	-\$ 240.00
Frankston Waterfront Festival - Frankston Tourism Member Trestle Table Hire	Per Site	\$ 16.00	\$ -	-\$ 16.00
Frankston Waterfront Festival - Frankston Tourism Member Chair Hire	Per Site	\$ 6.00	\$ -	-\$ 6.00
Frankston Waterfront Festival - Frankston Tourism Member Display Board Hire	Per Site	\$ 22.00	\$ -	-\$ 22.00
Frankston Waterfront Festival - Frankston Tourism Member Power Supply	Per Site	\$ 22.00	\$ -	-\$ 22.00
Frankston Waterfront Festival - Frankston Tourism Member Power Upgrade	Per Site	\$ 52.00	\$ -	-\$ 52.00
Frankston Christmas Festival of Lights - Market Stall Holder 3m x 3m Site	Per Site	\$ -	\$ 75.00	\$ 75.00
Frankston Christmas Festival of Lights - Market Stall Holder 6m x 3m Site	Per Site	\$ -	\$ 100.00	\$ 100.00
Commercial Run Events - Prime Site - Wells St Plaza per day	Per Perm	\$ -	\$ 1,000.00	\$ 1,000.00
Commercial Run Events - Prime Site - Wells St Plaza weekly	Per Perm	\$ -	\$ 3,500.00	\$ 3,500.00
Commercial Run Events - Secondary Site - Ballam Park, Keast Park and Other per day	Per Perm	\$ -	\$ 750.00	\$ 750.00
Commercial Run Events - Secondary Site - Ballam Park, Keast Park and Other	Per Perm	\$ -	\$ 1,500.00	\$ 1,500.00
Pets Day Out Food & Beverage Stall 3m x 3m Site	Per Site	\$ -	\$ 220.00	\$ 220.00
Pets Day Out Food & Beverage Stall 3m x 6m Site	Per Site	\$ -	\$ 300.00	\$ 300.00
Pets Day Out Food & Beverage Stall Holder	Per Site	\$ -	\$ 120.00	\$ 120.00
Commercial Run Events - Prime Site - Frankston Waterfront per day	Per Perm	\$ -	\$ 1,500.00	\$ 1,500.00
Commercial Run Events - Prime Site - Frankston Waterfront weekly	Per Perm	\$ -	\$ 5,000.00	\$ 5,000.00
Frankston Christmas Festival of Lights - Food and Beverage Stall 3m x 3m Site	Per Site	\$ 470.00	\$ 500.00	\$ 30.00
Frankston Christmas Festival of Lights - Food and Beverage Stall 6m x 3m Site	Per Site	\$ 580.00	\$ 630.00	\$ 50.00
Frankston Christmas Festival of Lights - Food and Beverage Stall 9m x 3m Site	Per Site	\$ 790.00	\$ 820.00	\$ 30.00

Frankston City Council 2014/15 Fees & Charges



Type of Fees and Charges	UNIT CHARGE RATE	Adopted 2013/14 Fee GST Incl.	Adopted 2014/15 Fee GST Incl.	Fee Increase \$
Family & Youth				
PRE SCHOOL EDUCATION				
Enrolment Fee	Per Enrolment	\$ 17.00	\$ 17.00	\$ -
CHILD CARE				
Long Day Care Mahogany Rise ChildCare				
Per day	Per Day	\$ 85.00	\$ 90.00	\$ 5.00
Per week	Per Week	\$ 335.00	\$ 400.00	\$ 65.00
Late Collection Fee	Per 15 Minutes	\$ 16.00	\$ 16.00	\$ -
FAMILY DAY CARE				
Parent Administration Fee	Per Hour	\$ 0.65	\$ 0.70	\$ 0.05
Carer Provider Scheme Contribution	Per Week	\$ 4.70	\$ 5.00	\$ 0.30
BEFORE & AFTER SCHOOL CARE				
Before School Care (Karingal)	Per Day	\$ 24.00	\$ 25.50	\$ 1.50
After School Care (Karingal)	Per Day	\$ 24.00	\$ 25.50	\$ 1.50
After School Care (Kingsley Park)	Per Day	\$ 24.00	\$ 25.50	\$ 1.50
Late Collection Fee	Per 15 Minutes	\$ 16.00	\$ 17.00	\$ 1.00
VACATION CARE				
Karingal	Per Day	\$ 55.00	\$ 58.50	\$ 3.50
Kingsley Park	Per Day	\$ 55.00	\$ 58.50	\$ 3.50
Seaford	Per Day	\$ 55.00	\$ 58.50	\$ 3.50
Incursions	Per Incursion	Varies Per Session	Varies Per Session	\$ -
Excursions	Per Excursion	Varies Per	Varies Per	\$ -
Late Collection Fee	Per 15 Minutes	\$ 16.00	\$ 17.00	\$ 1.00
Late Enrolment Fee	Per Application	\$ 21.00	\$ 22.50	\$ 1.50
COMMUNITY BUS HIRE				
Community Bus Hire	Per Day	\$ 115.00	\$ 121.50	\$ 6.50
YOUTH SERVICES				
Frezza Event	Per Admission	Varies Per	Varies Per	\$ -
Youth Programs - Special Activity - Incursions	Per Incursion	Varies Per	Varies Per	\$ -
Youth Programs - Special Activity - Excursions	Per Excursion	Varies Per	Varies Per	\$ -
IMMUNISATIONS				
Vaccines Provided at Corporate Sessions:				
Fluvax	Per Injection	\$ 34.00	\$ 36.00	\$ 2.00
Chicken Pox	Per Injection	\$ 68.00	\$ 72.00	\$ 4.00

Frankston City Council 2014/15 Fees & Charges



FRANKSTON CITY COUNCIL 2014/15 BUDGET

Type of Fees and Charges	UNIT CHARGE RATE	Adopted 2013/14 Fee GST Incl.	Adopted 2014/15 Fee GST Incl.	Fee Increase \$
Libraries and Learning				
Overdue fees	Per Item Per Day	\$ 0.25	\$ 0.30	\$ 0.05
Debt Recovery Fee (Applied on Accounts where balance exceeds \$25 and Account is sent to an External Recovery Agency)	Per Account	\$ 15.00	\$ 16.00	\$ 1.00
Lost Items Processing Fees / Charges for Lost Parts	Per Item	\$ 8.50	\$ 9.00	\$ 0.50
Inter-Library Loans - Set National Library charges	Per Item	\$ 16.50	\$ 17.50	\$ 1.00
Inter-Library Loans	Per Item	\$ 2.20	\$ 2.50	\$ 0.30
Replacement Membership Card	Per Card	\$ 3.50	\$ 4.00	\$ 0.50
Printing & Photocopying - Black& White A4	Per Copy	\$ 0.15	\$ 0.20	\$ 0.05
- Black& White A3	Per Copy	\$ 0.25	\$ 0.30	\$ 0.05
- Colour A4	Per Copy	\$ 1.10	\$ 1.20	\$ 0.10
- Colour A3	Per Copy	\$ 2.20	\$ 2.30	\$ 0.10
Community Groups Room Hire - One Hour	Per Hour	\$ 26.00	\$ 27.50	\$ 1.50
Community Groups Room Hire - Half Day	Per Half Day	\$ 52.00	\$ 55.00	\$ 3.00
Corporate Groups Room Hire - Half Day	Per Half Day	\$ 120.00	\$ 127.00	\$ 7.00
Bookclub - Full Fee	Per Membership	\$ 78.00	\$ 82.50	\$ 4.50
Bookclub - Concession	Per Membership	\$ 52.00	\$ 55.00	\$ 3.00
Active Aging & Disability				
<i>Home & Community Care Client fees are means tested based on Community Health, Home & Community Care Programs - Income Ranges</i>				
General Home Care				
Low	Per Hour	\$ 5.55	\$ 5.80	\$ 0.25
Minimum Medium	Per Hour	\$ 9.45	\$ 10.00	\$ 0.55
Mid Medium	Per Hour	\$ 12.90	\$ 13.65	\$ 0.75
Maximum Medium	Per Hour	\$ 14.70	\$ 15.50	\$ 0.80
Full Fee	Per Hour	\$ 27.30	\$ 28.80	\$ 1.50
Personal Care				
Low	Per Hour	\$ 4.25	\$ 4.30	\$ 0.05
Minimum Medium	Per Hour	\$ 8.50	\$ 8.50	\$ -
Mid Medium	Per Hour	\$ 9.05	\$ 9.55	\$ 0.50
Maximum Medium	Per Hour	\$ 9.05	\$ 9.55	\$ 0.50
Full Fee	Per Hour	\$ 27.30	\$ 28.80	\$ 1.50
Respite Care				
Low	Per Hour	\$ 3.10	\$ 3.25	\$ 0.15
Minimum Medium	Per Hour	\$ 4.25	\$ 4.45	\$ 0.20
Mid Medium	Per Hour	\$ 5.25	\$ 5.55	\$ 0.30
Maximum Medium	Per Hour	\$ 8.50	\$ 9.00	\$ 0.50
Full Fee	Per Hour	\$ 27.30	\$ 28.80	\$ 1.50
Home Maintenance				
Low	Per Hour	\$ 9.60	\$ 10.15	\$ 0.55
Minimum Medium	Per Hour	\$ 10.10	\$ 10.65	\$ 0.55
Mid Medium	Per Hour	\$ 11.20	\$ 11.80	\$ 0.60
Maximum Medium	Per Hour	\$ 12.85	\$ 13.55	\$ 0.70
Full Fee	Per Hour	\$ 44.90	\$ 47.35	\$ 2.45
Group Respite	Per Hour	\$ 4.10	\$ 4.50	\$ 0.40
Meals on Wheels				
Low	Per Meal	\$ 5.65	\$ 6.00	\$ 0.35
Minimum Medium	Per Meal	\$ 8.50	\$ 8.70	\$ 0.20
Mid Medium	Per Meal	\$ 8.50	\$ 8.70	\$ 0.20
Maximum Medium	Per Meal	\$ 8.50	\$ 8.70	\$ 0.20
Full Fee	Per Meal	\$ 12.80	\$ 13.55	\$ 0.75
Commonwealth Respite				
Low	Per Hour	\$ 4.25	\$ 4.50	\$ 0.25
Minimum Medium	Per Hour	\$ 15.25	\$ 16.10	\$ 0.85
Mid Medium	Per Hour	\$ 15.25	\$ 16.10	\$ 0.85
Maximum Medium	Per Hour	\$ 15.25	\$ 16.10	\$ 0.85
Full Fee	Per Hour	\$ 27.35	\$ 29.00	\$ 1.65

Frankston City Council 2014/15 Fees & Charges



Type of Fees and Charges	UNIT CHARGE RATE	Adopted 2013/14 Fee GST Incl.	Adopted 2014/15 Fee GST Incl.	Fee Increase \$
Active Aging & Disability cont.				
Planned Activity Group				
Bingo	Per Session	\$ 5.60	\$ 5.50	-\$ 0.10
Musical Matinees	Per Session	\$ 16.85	\$ 18.00	\$ 1.15
Stepping Out (Personal Care)	Per Session	\$ -	\$ 4.30	\$ 4.30
Cook N Chat (Personal Care)	Per Session	\$ -	\$ 4.30	\$ 4.30
Commercial Package Domestic				
	Per Hour	\$ 50.65	\$ 53.50	\$ 2.85
Commercial Package Home Maint, Personal Care, Respite Care				
	Per Hour	\$ 54.10	\$ 57.50	\$ 3.40
Commercial Package Meals on Wheels				
	Per Meal	\$ 12.80	\$ 14.00	\$ 1.20
Seniors Citizens Centres				
Rental - Frankston	Per Annum	\$ 4,400.00	\$ 4,642.00	\$ 242.00
Rental - Frankston East	Per Annum	\$ 15,100.00	\$ 15,930.50	\$ 830.50
Seaford	Per Annum	\$ 9,670.00	\$ 10,202.00	\$ 532.00
Community Development				
EBDALE COMMUNITY HUB				
Ebdale Community Hub: Community Groups Meeting Room Hire - One Hour	Per Booking	\$ 25.00	\$ 26.50	\$ 1.50
Ebdale Community Hub: Community Groups Room Hire - Half Day	Per Booking	\$ 50.00	\$ 53.00	\$ 3.00
Ebdale Community Hub: Corporate Group Meeting Room Hire - Half Day	Per Booking	\$ 70.00	\$ 74.00	\$ 4.00
Ebdale Community Hub: Corporate Group Meeting Room Hire - Full Day	Per Booking	\$ 115.00	\$ 121.50	\$ 6.50
Compliance & Safety				
CAR PARKING				
CAA Parking Fees - Hourly	Per Hour	\$ 1.00	\$ 1.00	\$ -
CAA Parking Fees - Daily	Per Day	\$ 5.00	\$ 5.00	\$ -
Foreshore Parking - Hourly	Per Day	\$ 2.60	\$ 2.60	\$ -
Frankston House Car Parking 1 July 2014 - 30 Sept 2014	Per Quarter	\$ 160.00	\$ 320.00	\$ 160.00
Frankston House Car Parking 1 October 2014 - 30 June 2015 (Per quarter)	PER PERM		\$ 330.00	\$ 330.00
HEALTH SERVICES				
Registration fee - Hospitals	Per Permit	\$ 1,165.00	\$ 1,229.50	\$ 64.50
Registration fee - Nursing Homes	Per Permit	\$ 435.00	\$ 459.00	\$ 24.00
Registration fee - Hotels	Per Permit	\$ 745.00	\$ 786.00	\$ 41.00
Registration fee - Take Aways	Per Permit	\$ 585.00	\$ 617.50	\$ 32.50
Registration fee - Supermarkets	Per Permit	\$ 446.00	\$ 471.00	\$ 25.00
Registration fee - Milk Bars	Per Permit	\$ 345.00	\$ 364.00	\$ 19.00
Registration fee - Kiosks	Per Permit	\$ 250.00	\$ 264.00	\$ 14.00
Registration fee - Sporting Clubs	Per Permit	\$ 128.00	\$ 135.50	\$ 7.50
Registration fee - Hair and Beauty	Per Permit	\$ 217.00	\$ 229.00	\$ 12.00
Registration fee - Caravan Parks	Per Permit	\$ 2.80	\$ 3.00	\$ 0.20
Registration transfer fee	Per Application	\$ 265.00	\$ 130.00	-\$ 135.00
Septic Tank Permit Fee	Per Permit	\$ 355.00	\$ 375.00	\$ 20.00

Frankston City Council 2014/15 Fees & Charges



FRANKSTON CITY COUNCIL 2014/15 BUDGET

Type of Fees and Charges	UNIT CHARGE RATE	Adopted 2013/14 Fee GST Incl.	Adopted 2014/15 Fee GST Incl.	Fee Increase \$
Compliance & Safety cont.				
COMMUNITY SAFETY				
Burning off Permits - Residential	On Application	\$ 52.00	\$ 60.00	\$ 8.00
Burning off periods - Commercial	On Application	\$ 195.00	\$ 206.00	\$ 11.00
DOMESTIC ANIMALS				
Pound Release Fee - Dogs	Per Animal	\$ 142.00	\$ 150.00	\$ 8.00
Pound Release Fee - Cats	Per Animal	\$ 73.00	\$ 77.50	\$ 4.50
Animal Registration Fees - Full Fee	Per Animal	\$ 42.00	\$ 44.50	\$ 2.50
Animal Registration Fees - Concession	Per Animal	\$ 21.00	\$ 22.50	\$ 1.50
Keast Park Horse Permit Fee	Per Animal	\$ 260.00	\$ 274.50	\$ 14.50
Excess Animal Fee	Per Animal	\$ 55.00	\$ 58.50	\$ 3.50
Restricted, Menacing and Dangerous Dog Permit	Per Animal	\$ 190.00	\$ 200.50	\$ 10.50
LOCAL LAWS				
Outdoor Dining - Tables	Per Table	\$ 55.00	\$ 58.50	\$ 3.50
Outdoor Dining - Chairs	Per Chair	\$ 27.50	\$ 29.50	\$ 2.00
Outdoor Dining - Application Fee	Per Application	\$ 60.00	\$ 63.50	\$ 3.50
Advertising Signage - A Frames	Per Application	\$ 165.00	\$ 174.50	\$ 9.50
Display of Goods	On Application	\$ 275.00	\$ 290.50	\$ 15.50
Containers on Roads	Per Application	\$ 6,880.00	\$ 7,258.50	\$ 378.50
Miscellaneous Vehicle Permit Fees	Per Application	\$ 60.00	\$ 63.50	\$ 3.50
Pound Release Fee - Motor Vehicles	Per Vehicle	\$ 275.00	\$ 290.50	\$ 15.50
Pound Release Fee - Motor Bikes	Per Item	\$ 680.00	\$ 717.50	\$ 37.50
Pound Release Fee - Trolleys & Miscellaneous	Per Item	\$ 55.00	\$ 58.50	\$ 3.50
Busking Permit - Two Months (Adult)	Per Application	\$ 20.00	\$ 21.50	\$ 1.50
Busking Permit - Six Months (Adult)	Per Application	\$ 50.00	\$ 53.00	\$ 3.00
Bulk Bins Annual Permit Fee	Per Annum	\$ 575.00	\$ 607.00	\$ 32.00
Bulk Bins Weekly Permit Fee	Per Week	\$ 52.00	\$ 55.00	\$ 3.00
Bulk Bins Roadway Casual Permit Fee	Per Day	\$ 16.00	\$ 17.00	\$ 1.00
Finance				
Land Information Certificate	Per Certificate	\$ 20.20	\$ 20.20	\$ -
Urgent Land Information Certificate	Per Certificate	\$ 65.00	\$ 69.00	\$ 4.00
Immediate Land Information Certificate	Per Certificate	\$ 88.00	\$ 93.00	\$ 5.00
Supps - State Revenue Office	Per Request	\$ 11.10	\$ 11.10	\$ -
Direct Debit Dishonour Administration Fee	Per Dishonour	\$ -	\$ 22.00	\$ 22.00
Suspension of Direct Debit Fee	Per Request	\$ -	\$ 12.00	\$ 12.00
New Valuations - State Revenue Office	Per Request	\$ 11.10	\$ 11.10	\$ -
Information Services				
Freedom of Information Fees	Per Application	\$ 25.70	\$ 25.90	\$ 0.20
Freedom of Information Search Fee	Per Application	\$ 20.00	\$ 20.00	\$ -
Freedom of Information Inspection Fee per 15 minutes	Per 15 minutes	\$ 15.60	\$ 5.00	\$ -10.60
A4 Copy	Per Copy	\$ 0.20	\$ 0.20	\$ -
A3 Copy	Per Copy	\$ 1.20	\$ 1.20	\$ -
Copy of Plans	Per Copy	\$ 6.00	\$ 6.00	\$ -
Governance & Customer Relations				
Boat Shed Fees	Annual charge	\$ 580.00	\$ 612.00	\$ 32.00



2014/15 Annual Budget

Appendix E

Detailed capital works projects

This appendix presents a listing of the capital works projects that will be undertaken for the 2014/15 year.

The capital works projects are grouped by type include the following:

- Facilities
- Parks and leisure
- Plant, equipment, furniture and artwork
- Stormwater management
- Transportation
- Urban revitalisation
- Aquatic services

Appendix E

CAPITAL WORKS PROGRAM

2014/15 ANNUAL BUDGET



Proj. Code	Project name	2014/15 Budget Allocation	Rates Funded	Other Funding Source
Bridges				
Pedestrian				
PR-1551	Bridges Boardwalk and Staircase Renewal	1,000,000	1,000,000	
PR-1547	Bridge Guard/Barrier Rail Compliance	150,000	150,000	
PR-1550	Bridges Boardwalk and Staircase - Audit and Inspection	20,000	20,000	
PR-1730	Sweetwater Creek Track/ Erosion Repairs	20,000	20,000	
PR-1749	Major Bridge Renewal Program	820,000	820,000	
		2,010,000	2,010,000	
Vehicular				
PR-1545	McCulloch Avenue Boardwalk	100,000		100,000
		100,000		100,000
Bridges Total		2,110,000	2,010,000	100,000
Facilities				
Arts & Library Precinct				
PR-1626	Arts & Libraries Compliance Program	300,000	300,000	
PR-1625	FAC - Car Park Lift	25,000	25,000	
PR-1258	Cube 37 Backstage Amenities	25,000	25,000	
PR-1494	30 Cubic Metre Waste Bins	30,000	30,000	
PR-1668	Arts and Library Facilities Renewal Program	500,000	500,000	
PR-1742	Carpet Replacement at the Frankston Arts Centre	500,000	500,000	
PR-1326	Operations Centre - Western Border Fencing	55,000	55,000	
		1,435,000	1,435,000	
Community				
PR-1756	Communities Facilities Compliance Program	100,000	100,000	
PR-1672	Bathing Box 10 - Frankston Foreshore	50,000		50,000
PR-1622	Men's Shed, Langwarrin	425,000		425,000
PR-1273	Communities Facilities Renewal Program	400,000	400,000	
		975,000	500,000	475,000
Family & Youth				
PR-1669	Aged Services Facilities Renewal Program	200,000	200,000	
PR-1275	Provide new MCHC, community centre and Children's Services facility - Concept design and consultation.	50,000	50,000	
PR-1761	Expansion of the Delacombe Park Preschool - Design and construct.	1,170,000	270,000	900,000
PR-1757	Aged Services Facilities Compliance Program	100,000	100,000	
PR-1274	Family & Youth Services Compliance Program	200,000	200,000	
PR-1667	Family and Youth Facilities Renewal Program	500,000	500,000	
		2,220,000	1,320,000	900,000

Appendix E

CAPITAL WORKS PROGRAM

2014/15 ANNUAL BUDGET



Proj. Code	Project name	2014/15 Budget Allocation	Rates Funded	Other Funding Source
Municipal				
PR-1262	Civic Centre Redevelopment - Staff Accommodation	500,000	500,000	
PR-1592	Frankston RSL War Memorial Relocation	1,300,000	300,000	1,000,000
PR-1747	Facilities - Fit-Out Renewal Program	575,000	575,000	
PR-1723	Inlet for auxiliary power capability in the Operations Centre	10,000	10,000	
PR-1322	Operations Centre Fire Service Upgrade	180,000	180,000	
PR-1758	Civic & Operations Facilities Compliance Program	50,000	50,000	
PR-1280	Facilities - Mechanical Services Renewal	100,000	100,000	
PR-1281	Civic & Operations Facilities Renewal Program	500,000	500,000	
PR-1283	Facilities - Roof Renewal Program	100,000	100,000	
		3,315,000	2,315,000	1,000,000
Recreation				
PR-1735	Parks & Leisure Compliance Program	300,000	300,000	
PR-1305	Baxter Park Cricket/ Football Pavilions (Oval 1 & 6)	920,000		920000
PR-1731	Sports Development Plan Pavilion Upgrade Program	50,000		50000
PR-1448	Regional Tennis Centre and Frankston Tennis Club Relocation Feasibility	100,000		100000
PR-1610	Expansion of Frankston District Basketball Association	500,000	500,000	
PR-1449	Sportsground Lighting Upgrade/ Installation Program	400,000		400000
PR-1385	Lloyd Park - Masterplan Implementation	85,000		85000
PR-1397	Skye Reserve - Masterplan Implementation	20,000		20000
PR-1306	Carrum Downs Recreation Reserve Master Plan Implementation	150,000		150000
PR-1306	Carrum Downs Recreation Reserve Master Plan Implementation	150,000		150000
PR-1406	Jubilee Park - Master Plan Implementation	120,000		120000
PR-1345	Sandfield Reserve - Sandfields Reserve Landscape Plan - New Car Parks	105,000		105000
New	Upgrade of Clifton Reserve	50,000		50000
PR-1442	Centenary Park Golf Course - Masterplan Implementation	140,000	140,000	
New	R.F. Miles Reserve Pavilion Upgrade (Seaford Football Club)	30,000		30000
PR-1670	Install New and Upgrade playgrounds in local parks as per Playground Strategy Year 1 - Construct playground at Dunn - \$130,000	130,000		130,000
New	Frankston Sharks BMX Track upgrade - Design and Consultation	30,000		30,000
PR-1301	Parks & Leisure Pavilions Renewal Program	700,000	700,000	
		3,980,000	1,640,000	2,340,000
Facilities Total		11,925,000	7,210,000	4,715,000

Appendix E

CAPITAL WORKS PROGRAM

2014/15 ANNUAL BUDGET



Proj. Code	Project name	2014/15 Budget Allocation	Rates Funded	Other Funding Source
Parks & Leisure				
Foreshore				
PR-1435	Fencing Replacement - Frankston and Seaford Foreshore	150,000	150,000	
		150,000	150,000	
Natural Reserves				
PR-1739	Renewal of irrigation system at North Seaford Reserve	260,000	260,000	
		260,000	260,000	
Park Management				
PR-1423	Risk Management Works within Council Reserves	20,000	20,000	
PR-1415	Playground Improvements/Demolition	50,000	50,000	
PR-1725	Renewal of Banner Poles	68,000	68,000	
		138,000	138,000	
Passive Reserves				
PR-1411	Dame Elisabeth Murdoch Arboretum - Masterplan Implementation	100,000	100,000	
PR-1426	Various Reserves - Signage	50,000	50,000	
PR-1447	Sporting Ground - Surface renewal	210,000	210,000	
PR-1736	Ballam Park - Renewal of Retaining Wall to Amphitheatre	40,000	40,000	
PR-1724	Removal of Steel Wheel from Norfolk Pine Tree & Replacement System	85,000	85,000	
PR-1727	Seaford Wetlands Fence Renewal	20,000	20,000	
PR-1637	Pathway Renewal - George Pentland Botanical Gardens	20,000	20,000	
PR-1417	BBQ Replacement Program - Major Parks	50,000	50,000	
PR-1599	Garden Bed - Retaining Walls	25,000	25,000	
PR-1752	Renewal of Athletics Track at Ballam Park	400,000	200,000	200,000
PR-1422	Various Reserves - Shade Structures	20,000		20,000
PR-1451	Frankston Waterfront Safety Renewal - including boat ramps, playground, shade structures & furniture	140,000	140,000	
PR-1421	Fence Replacement Program - Internal Fences at Council Reserves	25,000	25,000	
PR-1420	Playground Undersurfacing Renewal Program	40,000	40,000	
PR-1414	Fencing Replacement Program - Boundary Fences - Council Reserves	200,000	200,000	
		1,425,000	1,205,000	220,000
Playgrounds				
PR-1389	Playground Strategy Implementation - Renewal of Playgrounds in Local, Regional & District Parks	400,000	400,000	
	Playground Fencing and Signage at Off Leash Dog Parks	90,000		90,000
		490,000	400,000	90,000
Sporting Infrastructure				
PR-1445	Sporting Ground - Pitch Cover Renewal	16,000	16,000	
PR-1446	Sporting Ground - Goal Post Replacement Program	30,000	30,000	
PR-1732	Cricket Net Replacement Program	150,000	110,000	40,000
		196,000	156,000	40,000
Parks & Leisure Total		2,659,000	2,309,000	350,000

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CAPITAL WORKS PROGRAM

2014/15 ANNUAL BUDGET



Proj. Code	Project name	2014/15 Budget Allocation	Rates Funded	Other Funding Source
Plant, Equipment, Furniture and Artwork				
Artworks				
PR-1600	CAA Public Artworks Program	115,000	115,000	
PR-1702	Public Artworks Renewal Program	30,000	30,000	
		145,000	145,000	
IT Assets				
PR-1704	Data Management Action Plan	50,000	50,000	
PR-1460	Web Development & Enhancements	84,500	84,500	
PR-1707	Safety Management System Enhancements	20,000	20,000	
PR-1471	Pathway - Functionality Enhancements	117,185	117,185	
PR-1708	Loan Mobile Devices	22,000	22,000	
PR-1709	Mobile Customer Service App for external customers	33,525	33,525	
PR-1463	TechnologyOne Functionality Enhancements	21,840	21,840	
PR-1466	OD Systems Enhancements (Chris21)	7,500	7,500	
PR-1653	TCM system enhancements	29,900	29,900	
PR-1659	Remote access for MaCHS - Enhanced and Immunisation	15,090	15,090	
PR-1713	Infocouncil system enhancements	9,760	9,760	
PR-1469	GIS System Enhancements	30,000	30,000	
		441,300	441,300	
Plant and Equipment				
PR-1481	Library Collection	700,000	700,000	
PR-1459	Annual File Server Replacement Program	64,000	64,000	
PR-1458	Asset Management Information System (AMIS)	353,500	353,500	
PR-1472	Kern Mobile Implementation to support AMIS	19,500	19,500	
PR-1468	GIS Mobile Computing Hardware Renewal	30,000	30,000	
PR-1464	GIS - Aerial Photography Update	27,500	27,500	
PR-1492	Office Furniture & Equipment - OG	50,000	50,000	
PR-1714	Business Objects Software Renewal	10,800	10,800	
PR-1656	ProVenue Ticketing software replacement	62,653	62,653	
PR-1715	Smart Library RFID Equipment	25,480	25,480	
PR-1716	EDMS Replacement	433,000	433,000	
PR-1457	Annual PC Renewal	180,000	180,000	
PR-1718	GIS Software Renewal	12,640	12,640	
PR-1719	Spydus Software Renewal	20,000	20,000	
PR-1461	Network & Comms Infrastructure Upgrade	43,000	43,000	
PR-1641	VOIP Handset Replacement	10,250	10,250	
PR-1487	Plant & Equipment Replacement	1,233,000	939,000	294,000
PR-1486	Light vehicles Replacement	1,380,000	580,000	800,000
PR-1493	Litter Bin Replacement Program - Throughout Municipality	50,000	50,000	
PR-1746	Test & Tag Machine Renewal	8,000	8,000	
PR-1720	eNewsletter and replacement of Intuitus	50,000	50,000	
PR-1455	Events Perfect EBMS software replacement	102,225	102,225	
PR-1453	Enveloping Machine Replacement	28,000	28,000	
PR-1623	Precinct Way Finding	45,000	45,000	
PR-1252	Frankston Arts Centre - Technical Equipment Renewal	75,000	75,000	
PR-3710	Ticket Machine Renewal	200,000	200,000	
		5,213,548	4,119,548	1,094,000
Plant, Equipment, Furniture and Artwork Total		5,799,848	4,705,848	1,094,000

Appendix E

CAPITAL WORKS PROGRAM

2014/15 ANNUAL BUDGET



Proj. Code	Project name	2014/15 Budget Allocation	Rates Funded	Other Funding Source
Stormwater Management				
Drainage				
PR-1513	Frankston South Drainage Strategy Implementation	100,000	100,000	
PR-1497	Seaford Drainage Strategy Implementation	100,000	100,000	
PR-1507	Minor Drainage Works	50,000	50,000	
PR-1681	Hydraulic Modelling - Catchment Analysis	60,000	60,000	
PR-1506	Drainage Audit and Data Capture (Strategy areas)	110,000	110,000	
PR-1760	WSUD Renewal	100,000	100,000	
		520,000	520,000	
Sustainability Initiatives				
	FAC Trigenation System	461,000		461,000
	Robinson Reserve Water Recycling Scheme	692,000	509,000	183,000
	Centralised Computer Irrigation System	75,000		75,000
PR-1413	Frankston Tip Risk Management Strategy Implementation	149,000	149,000	
PR-1319	Feasibility Study - Resource Recovery Transfer Station	400,000	200,000	200,000
PR-1282	Renewable Energy for Frankston	320,000	320,000	
		2,097,000	1,178,000	919,000
Stormwater Management Total		2,617,000	1,698,000	919,000
Transportation				
Bicycle Facilities				
PR-1614	Bicycle Strategy Implementation	100,000	100,000	
		100,000	100,000	
Parking Areas				
PR-1339	Carpark Renewal Program	750,000	750,000	
PR-1253	Frankston Arts & Library Precinct - Car Park Floor Sealing	60,000	60,000	
		810,000	810,000	
Pathways				
PR-1352	Bicycle Path Safety Upgrades	100,000	100,000	
PR-1620	Kerb Renewal Program	300,000	300,000	
PR-1348	City Wide Pathway and Cycle Way Plan Development	473,000	473,000	
PR-1611	Frankston Flinders Road Footpath - Woodside to Shops	20,000	20,000	
PR-1748	Retaining Wall Construction at Arabil Laneway	20,000	20,000	
PR-1353	Footpath Renewal Program	1,470,420	1,470,420	
PR-1356	Bicycle Chicane Upgrades	15,000	15,000	
PR-1350	Various Reserves - Footpath Renewal Program / xover installation - Risk Mgt	20,000	20,000	
PR-1354	Crossings Program	53,800	53,800	
PR-1630	Foreshore Minor Infrastructure Renewal Program	60,000	60,000	
PR-1349	Vehicle Crossing Renewal Program - Council Assets	86,400	86,400	
PR-1728	Baxter Trail Shared Pathway Improvements	50,000	50,000	
		2,668,620	2,668,620	

Appendix E

CAPITAL WORKS PROGRAM

2014/15 ANNUAL BUDGET



Proj. Code	Project name	2014/15 Budget Allocation	Rates Funded	Other Funding Source
Roadway				
PR-1331	Roads Resealing Program.	2,960,252	2,960,252	
PR-1331	Foot Street Reconstruction	30,000	30,000	
PR-1331	Golf Link Road Reconstruction	475,000	155,000	320,000
PR-1343	Frankston Park Master Plan - Plowman and Bay St Reconfiguration	785,000	785,000	
PR-1564	Special Charge Scheme - Union Road, Langwarrin (Cozy Valley Road to Mathew Court)	100,000	100,000	
PR-1634	Clifton Grove (frontage of 51R Clifton Grove) - Stage 1 - Consultation & Design	15,000	15,000	
	Frankston-Dandenong Road: Service Road	30,000	30,000	
PR-1331	McCormicks Road Reconstruction	30,000	30,000	
PR-1337	Rehabilitation and Widening of McClelland Drive - Skye Road to Cranbourne-Frankston Road	40,000	40,000	
PR-1372	Traffic Management Devices - Renewal Programme	200,000	200,000	
New	Special Charge Scheme - Newton Avenue and Weeroona Road, Langwarrin South - Consultation and Design	75,000	75,000	
PR-1635	Denbigh Street Reconstruction	350,000	350,000	
		5,090,252	4,770,252	320,000
Streetscape				
PR-1644	Neighbourhood Streetscape - Cranbourne Rd (Josephine St) Langwarrin	15,000	15,000	
PR-1680	Public Realm SEW Works	750,000	750,000	
PR-1581	CAA Streetscape - Structure Plan Implementation - East & West Wells & Thompson Streets	2,401,000	250,280	2,150,720
NEW	Road Related Infrastructure Renewal	150,000	150,000	
PR-1699	CAA Streetscape - Structure Plan Implementation - Key Street Rejuvenation	130,000		130,000
		3,446,000	1,165,280	2,280,720
Roads Total		12,114,872	9,514,152	2,600,720
Urban Revitalisation				
PR-1296	Frankston Yacht Club Redevelopment	6,000,000	1,750,000	4,250,000
PR-1297	Frankston Park Master Plan - Dolphins Function Centre	2,387,795	500,000	1,887,795
PR-1683	Regional Boating Facility	60,000	30,000	30,000
PR-1269	Public Toilet Action Plan	350,000	350,000	
		8,797,795	2,630,000	6,167,795
Urban Revitalisation Total		8,797,795	2,630,000	6,167,795
Aquatic Services				
PR-1295	Frankston Regional Aquatic Centre	4,250,000	1,000,000	3,250,000
		4,250,000	1,000,000	3,250,000
Aquatic Services Total		4,250,000	1,000,000	3,250,000
Total 2014/15 Capital Works Program		50,273,515	31,077,000	19,196,515