

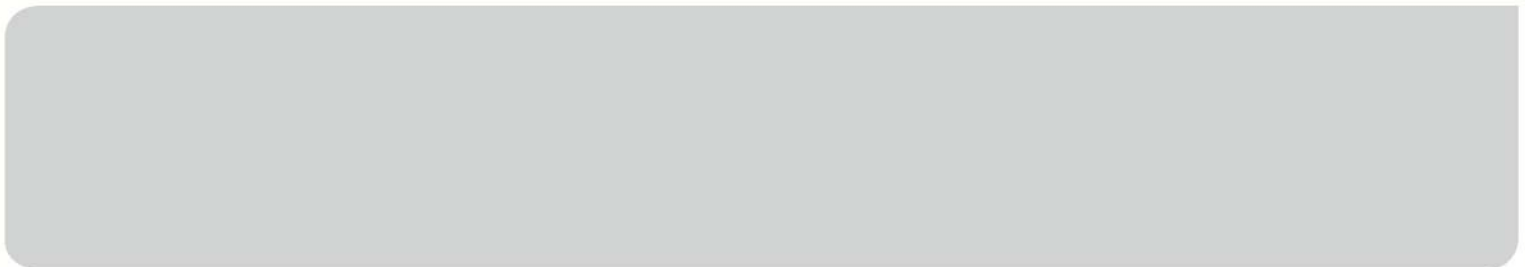


Frankston
City Council



2013/14 Annual Budget

Adopted on 24 July 2013



Contents

	Page
MAYOR’S INTRODUCTION	1
CHIEF EXECUTIVE OFFICER’S SUMMARY	2
BUDGET PROCESSES	13
OVERVIEW	14
1. LINKAGE TO COUNCIL PLAN	14
2. ACTIVITIES, INITIATIVES AND KEY STRATEGIC ACTIVITIES	17
3. BUDGET INFLUENCES	30
BUDGET ANALYSIS	34
4. ANALYSIS OF OPERATING BUDGET	34
5. ANALYSIS OF BUDGETED CASH POSITION	42
6. ANALYSIS OF CAPITAL BUDGET	45
7. ANALYSIS OF BUDGETED FINANCIAL POSITION	52
8. IMPACT OF CURRENT YEAR (2012/13) ON THE 2013/14 BUDGET	54
LONG TERM STRATEGIES	55
9. LONG TERM FINANCIAL PLAN AND KEY FINANCIAL INDICATORS	55
10. RATING INFORMATION	58
11. DEBT STRATEGY	63
12. INFRASTRUCTURE STRATEGY	64
APPENDICES	65
OVERVIEW TO APPENDICES	65
A BUDGETED STANDARD STATEMENTS	66
B STATUTORY DISLOSURES	72
C CAPITAL WORKS PROGRAM 2013/14	83
D FIVE YEAR CAPITAL WORKS PROGRAM 2013/14 – 2017/18	90
E NEW OPERATING INITIATIVES FUNDING 2013/14	93
F FEES AND CHARGES 2013/14	94
G KEY STRATEGIC ACTIVITIES	105

Mayors introduction

It gives me great pleasure to present our Adopted 2013/14 Budget to our Frankston City community.

Your elected Councillors and I have a determined passion to see the city fulfil its potential and establish a reputation as a forward thinking city and a desirable place to live, learn, work, visit and invest.

People value the city's natural attributes and lifestyle opportunities and have given us a mandate to deliver a city in the long term that is well planned for future growth, liveable and sustainable.

While Frankston City is one of six Central Activity Areas (CAA) designated by the State Government to become a hub for people, jobs and services our future is not without its challenges as we strive to keep rates to a minimum while maintaining the same level of service with a growing population.

Our Adopted 2013/14 Budget aims to invest in Frankston City's future while achieving our goals within budget constraints. We have worked very hard to achieve cost savings.

In 2013/14 Councillors are focusing on the following priorities in response to our community's feedback:

1. Attract investment in Frankston's **city centre**
2. Create **jobs** to improve opportunities for current and future generations
3. Improve the city centre's **image** and perception of safety with better streetscapes and a reduction of antisocial behaviour
4. Protect our **environment** and natural assets
5. **Waste** – access to a waste transfer station and reduce waste to landfill
6. Improve **transport** connections.

This year we will welcome South East Water as they begin construction on their new headquarters; we will deliver a world class \$50M Regional Aquatic Centre; see the construction of the \$18.5M Trade Training Centre; and begin work to redevelop the Long Island Precinct and Frankston Yacht Club.

We will increase rates by 5.9 percent in the 2013/14 financial year. This level allows us to maintain existing service levels, fund a number of new initiatives and continue to allocate additional funds to renew our infrastructure.

I commend Councillors and Officers for working as a cohesive team and for their support and commitment to ensure our budget was scrutinised to find efficiencies for our residents. We are also endorsing a long term financial plan to ensure we can fund ongoing asset management and renewal.

The future is exciting and the opportunity to become a major destination in the south east will see new local employment and flourishing active and healthy lifestyle options for us all. I look forward to leading the advocacy on your behalf to develop the future of our municipality.

Cr Sandra Mayer
Mayor, Frankston City Council

Chief Executive Officer's Summary

There are a number of key components of the adopted 2013/14 Annual Budget to highlight as covered in the below points:-

- The Budget is based on Year 1 of the endorsed 2013/14 – 2017/18 Long Term Financial Plan.
- The adopted 2013/14 Annual Budget is based on an average increase in Council rates of 5.90% (inclusive of 3.80% rate increase for loan borrowings).
- The Budget has an overall increase to waste charges for the collection and disposal of waste at 5.00%.
- Capital works budget of \$62.43 million (\$45.17 million in 2012/13 Forecast including carry forwards).
- Loan borrowings of \$29.84 million in 2013/14.
- The combined average increase of rates and waste charges for residential properties is 5.73%.

This budget continues to deliver value to the Frankston community in the provision of services and capital works. This budget provides for:

- \$15.79 million to be invested in maintaining and renewing existing community assets such as buildings, parks, footpaths and drains
- \$11.20 million to be invested in new and upgrade capital works
- \$35.44 million to finalise the development of the Frankston Regional Aquatic Centre; and
- \$0.148 million in new operational initiatives to provide greater service capability to the community now and in the future.

These investments are in addition to a commitment to service delivery at 2012/13 levels to ensure community needs continue to be met, with some selected services increasing to meet growing demand. Council's adopted 2013/14 – 2017/18 Long Term Financial Plan provides for an increasing investment in the delivery of capital works, and in particular the commitment to maintain the condition of community assets through asset renewal (\$15.79 million in 2013/14 increasing to \$22.85 million in 2017/18).

The adopted 2013/14 Budget includes some key outcomes that are covered in the below points:-

Rates and Charges increase adopted for 2013/14

Description	2013/14
Indicative rates & municipal charge increase	2.10%
Indicative rate increase for loan borrowings	3.80%
Total indicative rates percentage increase	5.90%

The adopted 2013/14 Annual Budget provides for an overall increase in rate revenue and municipal charge of **5.90%**.

In terms of the rate increase of 5.90%, it is highlighted that this incorporates a **3.80%** of funding required to meet the estimated cost impacts of loan borrowings. The underlying increase (exclusive of borrowing costs) is **2.10%**.

In addition to the increase in rates, the adopted 2013/14 Budget incorporates a 5.00% increase in the cost of waste collection due to a number of factors including large increases in the cost of hard waste collection and increases in general waste collection charges. The provision of waste services is based on a cost recovery basis and these costs are therefore passed on to residents via an increase in the garbage charges to be levied.

In terms of the impact on the average residential property in Frankston City Council, the total rates and charges annual impact is \$77.45 or \$1.49 per week (includes waste charges).

Residential Rate in the Dollar	2012/13	2013/14	Variance %	Variance \$
Median Residential Valuation in Frankston	\$ 370,533	\$ 370,533		
Residential Rate in the Dollar	0.002645	0.002801		
General Rates	\$ 980.06	\$ 1,037.86	5.90%	\$57.80
Municipal Charge	\$ 126.30	\$ 133.75	5.90%	\$7.45
Council Garbage Charge (120L)	\$ 245.30	\$ 257.50	5.00%	\$12.20
Total Rates & Charges Median Residential	\$ 1,351.66	\$ 1,429.11	5.73%	\$77.45

New Initiatives

New initiatives have been minimal during the preparation of the adopted 2013/14 Annual Budget as there has been a focus to provide status quo in the context of the development of the Frankston Regional Aquatic Centre. The 2013/14 Annual Budget does however include a total of \$0.148 million in new program initiatives to fund the Economic Resilience Package. The current operating initiatives include the following:

- \$10,000 to fund the Construction Job Expo
- \$30,000 to Destination Frankston
- \$20,000 to fund banner flags
- \$22,000 to fund event attraction
- \$66,000 to fund Business Grants

The details for all the new initiatives can be found in Appendix E.

Operational Budget Challenges in 2012/13 and 2013/14

During 2011/12, Council received advice from Vision Super that it required another call-up for the defined benefit superannuation of \$7.05 million. This liability was paid outright in 2012/13 and will be funded from loan borrowings in 2013/14 to be paid over a three year period.

A number of other issues have occurred that have a significant impact on Council's financial position in 2013/14. These are:

- Loan borrowing for the Frankston Regional Aquatic Centre, the superannuation liability payment and other capital works projects resulted in a base increase in the rates percentage at 3.80%. A rigorous review of operational expenditure was undertaken to ensure the rate rise was kept to a minimum.
- \$1.20 million for legal costs in 2012/13 and a budgeted \$500,000 in 2013/14 for the Stevenson's Road landfill matter.
- \$1.14 million for set up costs in establishing the Frankston Regional Aquatic Centre in 2013/14

Efficiencies achieved in delivering the 2013/14 Budget

Whilst the annual cost escalation factor for Council has been assessed at 4.50% for 2013/14, the preparation of this annual budget involved a review of all operational services and costs. As a result of this review, \$2.24 million in budget reductions were identified and factored into the adopted 2013/14 Annual Budget. The impact of these cuts will significantly reduce the organisational flexibility to deal with any new demands or emerging issues that may arise during 2013/14. The operational efficiencies identified have been used to reduce the required rate increase and to fund much needed asset renewal.

2013/14 Operational Efficiencies

CEO, Councillors and Corporate	\$	514,973
Assets	\$	782,965
Communities	\$	582,122
Development	\$	363,884
	\$	2,243,944

In 2011/12 and 2012/13, \$2.40 million and \$0.89 million was cut from the operating Budget, resulting in a cumulative total of \$5.5 million or savings equivalent to 7.7% of rates.

Impact of the Fire Services Levy

From 1 July 2013 the State Government will introduce a property-based levy to fund the Metropolitan Fire and Emergency Services Board (MFB) and Country Fire Authority (CFA). This change follows a recommendation by the Victorian Bushfire Royal Commission.

Until now residents and businesses have made fire services contributions through their insurance premiums on property. This typically includes building and contents insurance. Those with insurance against fire will, from 1 July 2013, no longer pay a levy through their premiums. Instead, it will be charged on your Council rates notice. The Victorian Government has announced that the levy rate will vary for different property types such as residential, industrial and commercial. There will be a fixed component (\$100 for residential and \$200 for non-residential) plus a variable component calculated as a percentage of the capital improved value of a property.

Waste Charges

State Landfill Levy

For 2013/14, the increase in the landfill levy is small due to Council's conservative approach to implementing the \$53.20 per tonne rate in 2012/13. Forecast figures for 2012/13 have been amended to reflect the revised reduction in costs. Therefore the increase in landfill levy costs in 2013/14 is based only on increased tonnes of waste disposed to landfill totalling \$74,480.

Carbon Tax

From 1 July 2012, the Australian Government set a price on carbon. Council will be exposed to this price indirectly through increases in the cost of electricity, steel, concrete, cement, asphalt, natural gas, some vehicle fuels and waste disposal.

The actual cost for waste disposal will be set by the landfill operator and passed on to Council. At the time of the development of the 2012/13 Budget, Council and the landfill operator was not aware of the actual carbon price costs that it would be exposed to from waste disposal and an estimated cost of \$23 per tonne was used.

For the 2013/14 Budget, this price is expected to be around \$15.00 per tonne (total cost of \$460,000). The lower expected price per tonne for 2013/14 will see the carbon price cost drop by \$215,000 or 32% compared to 2012/13. While the carbon price has been set based on the CO₂-e greenhouse gas emissions emitted, the actual level of emissions will vary from landfill to landfill. Additionally, the waste deposited will emit CO₂-e greenhouse gas emissions for a number of years and the price must reflect this over the life of the landfill operation and beyond. Therefore the overall reduction in carbon costs budgeted in 2013/14 is \$213,270.

Index Increase

Each year Council's waste management costs rise around 3.00% to 4.00% due to the rise of contract costs, wages, supplier costs, tenement growth etc. For 2013/14, Council's actual costs are estimated to rise by \$106,980 or 0.80% due mainly to lower inflation.

Corporate Overheads

Corporate Overheads are predominately functions that provide corporate support (essential services or internal support costs) which cannot easily be assigned directly across all Council programs. Internal support costs are those costs incurred on behalf of the organisation where the business unit does not have a direct external service provision role of its own, such as payroll. Most costs are incurred as a direct result of facilitating an office environment for the service providing units of council. A portion of corporate overheads have been applied to the overall cost of waste management and contributed to the increase in waste charges.

In 2013/14, waste charge will increase to \$257.50 (increase of \$12.20 or 5.00%) for those properties attracting the standard 120 litre bin charge and \$205.00 (increase of \$9.70 or 5.00%) for those properties attracting the lower "80 litre bin" charge. Both services are accompanied by a 240 litre recycle bin collection.

It is important to note at the outset that the non-waste components of carbon tax are essentially being borne by Council within its 2013/14 rate increase.

Differential Rates

As part of the consideration of the adopted 2013/14 Annual Budget, Council has further completed a review of its Rating system and the differential rates that it applies in equitably distributing the rating burden. In 2012 the Parliament passed the Local Government Amendment Act 2012 which provides that the Minister may provide guidelines for the use of differential rating.

Further, by reason of section 161(2A) a Council must have regard to any Ministerial guidelines made under subsection (2B) before declaring a differential rate for any land. These Ministerial Guidelines for Differential Rating (Guidelines) have been prepared to guide Councils in the application of differential rates under S.161 of the Local Government Act 1989 (the Act). Councils must have regard to these guidelines before declaring a differential rate for any land. As at April 2013, there is a need for greater consistency, transparency and certainty across the 79 municipalities in Victoria.

The Ministerial guidelines clearly states that it would not be appropriate to declare a differential rate that is defined narrowly and applied specifically or exclusively to the certain types and classes of land such as electronic gaming machine venues. As a result, the differential rate surcharge of 100% applied to the general rate for electronic gaming machines venues has been removed. The reduced rate income from these properties will be redistributed proportionately over the other rating classes.

The below table highlights the changes in the differential rates for 2013/14 in comparison to the previous rating period.

Differential Type	% Difference to General Rate 2013/14	% Difference to General Rate 2012/13
Rate for Retirement Villages	- 25.00%	- 25.00%
Rate for Commercial Land	+ 25.00%	+ 25.00%
Rate for Industrial Land	+ 25.00%	+ 25.00%
Rate for Acacia Estate	+11.68%	+ 4.66%
Rate for Electronic Gaming Machine	-	+ 100.00%
Rate for Farm Land	- 20.00%	- 20.00%
Rate for Derelict Land	+ 200.00%	+ 200.00%

Service levels

The adopted 2013/14 Annual Budget is based on maintaining current service levels to the Frankston community. Currently, this budget provides for some limited service growth in areas such as infrastructure, building and property maintenance and waste collection services in 2013/14.

A focus of the budget development has been on doing the same for less. Any increase in expenditure / service levels has been offset with savings in discretionary areas.

Maintaining the asset renewal challenge

The challenge to fund the appropriate replacement of existing assets (roads, drains, buildings etc) is one that City of Frankston shares with many other municipalities. Over recent years, Council has made decisions to include an infrastructure levy within the rate increases to address the asset renewal spending level to a point where the City could maintain the condition of its assets.

Council has reduced its required level of spending by \$1.5M in both 2012/13 and 2013/14 to assist in the funding of the Frankston Regional Aquatic Facility. It is planned that the asset renewal spend will be replenished in 2014/15 and onwards to maintain the level of resources required to renewing our assets and address the renewal backlog.

The table below highlights the funding provided for asset renewal investment in the 2013/14 Budget. The forecast 2012/13 figures does not include \$3.66 million of carried forward works that will be delivered in 2013/14. The long term plan addresses the asset renewal backlog by increasing expenditure from \$15.79 million in 2013/14 to \$22.85 million in 2017/18.

Asset Renewal Category	Forecast 2012/13 \$'000	Budget 2013/14 \$'000	Variance \$'000
Bridges	851	495	(356)
Facilities	4,381	5,011	630
Parks and leisure	1,780	1,072	(708)
Plant, equipment and other	2,878	4,552	1,674
Transportation	4,559	4,172	(387)
Stormwater management	658	485	(173)
Total	15,107	15,787	680

Funds available for Capital Works

The total Capital Works Program for 2013/14 is \$62.43 million. The total works funded from Council operations is \$23.80 million.

Sources of funding	2013/14 Budget \$'000
Total works carried forward	
New works	
<i>Current year funding</i>	
Grants - capital	16,344
Proceeds from sale of assets	1,122
Loan borrowings	13,705
Contributions - capital	1,502
Operations	23,801
	56,474
<i>Prior years funding</i>	
Reserve cash and investments	5,953
	5,953
Total new works	62,427
Total funding sources	62,427

Key infrastructure projects included in the adopted 2013/14 Annual Budget

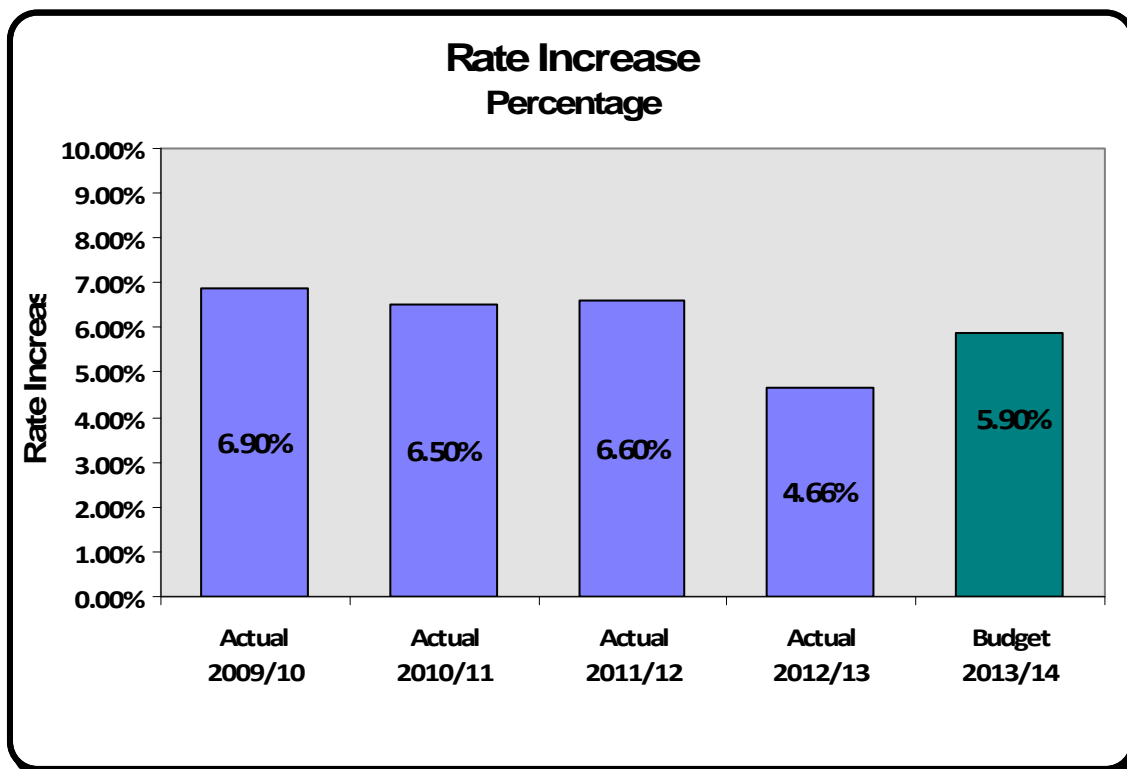
Without doubt, the most significant capital project included in the adopted 2013/14 Annual Budget is the \$49.71 million (\$35.44 million provision in 2013/14) allocate to the Frankston Regional Aquatic Centre project. This project will be funded by grant funds received from the State Government (\$12.50 million) and Federal Government (\$13.50 million). The balance of funds required for the project will be funded by Council loan borrowings drawn down in 2013/14 and funding from Council operations.

Other key projects during 2013/14 are:

- \$1,860,000 Carrum Downs Early Learning and Care Centre
- \$1,000,000 Public Realm South East Water
- \$948,000 Renewable Energy System at Frankston Arts Centre
- \$750,000 Frankston Park Master Plan - Dolphins Function Centre
- \$500,000 CAA Streetscape – Wells Street
- \$400,000 Baxter Oval Six Pavilion Upgrade
- \$396,000 Asset Management Information System
- \$388,000 Skye Reserve - Masterplan Implementation
- \$320,000 Public Toilet Action Plan
- \$300,000 Frankston Yacht Club Redevelopment
- \$300,000 City Wide Pathway and Cycle Way Plan Development
- \$140,000 Centenary Park Golf Course Masterplan Implementation
- \$182,000 McCulloch Avenue Boardwalk

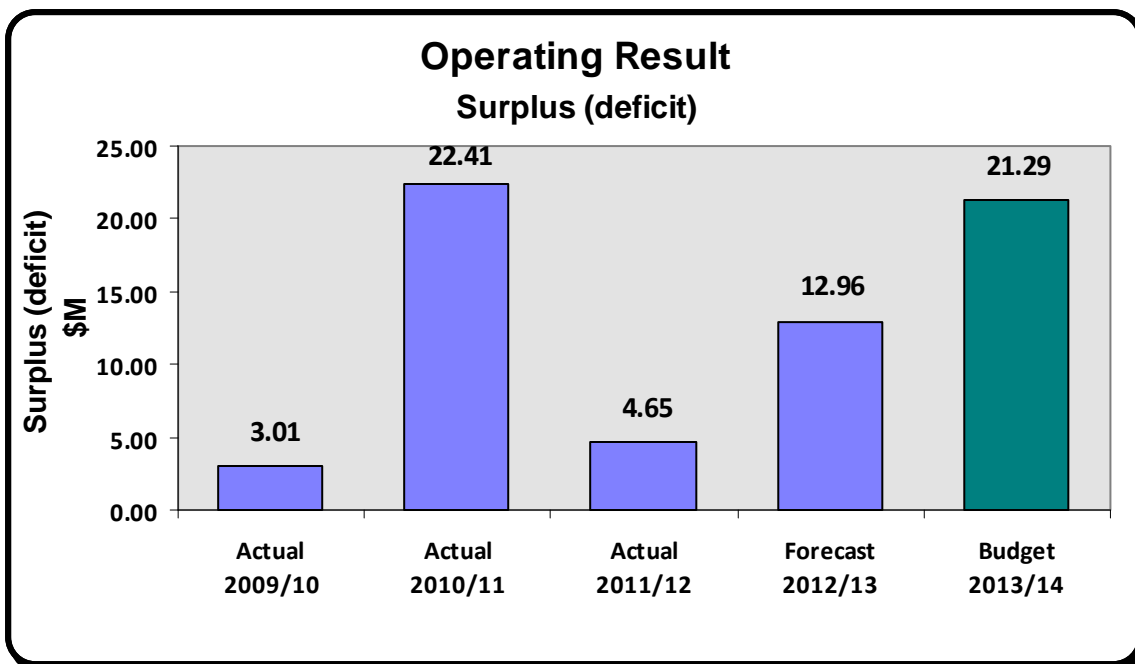
Budget Comparisons

Rates



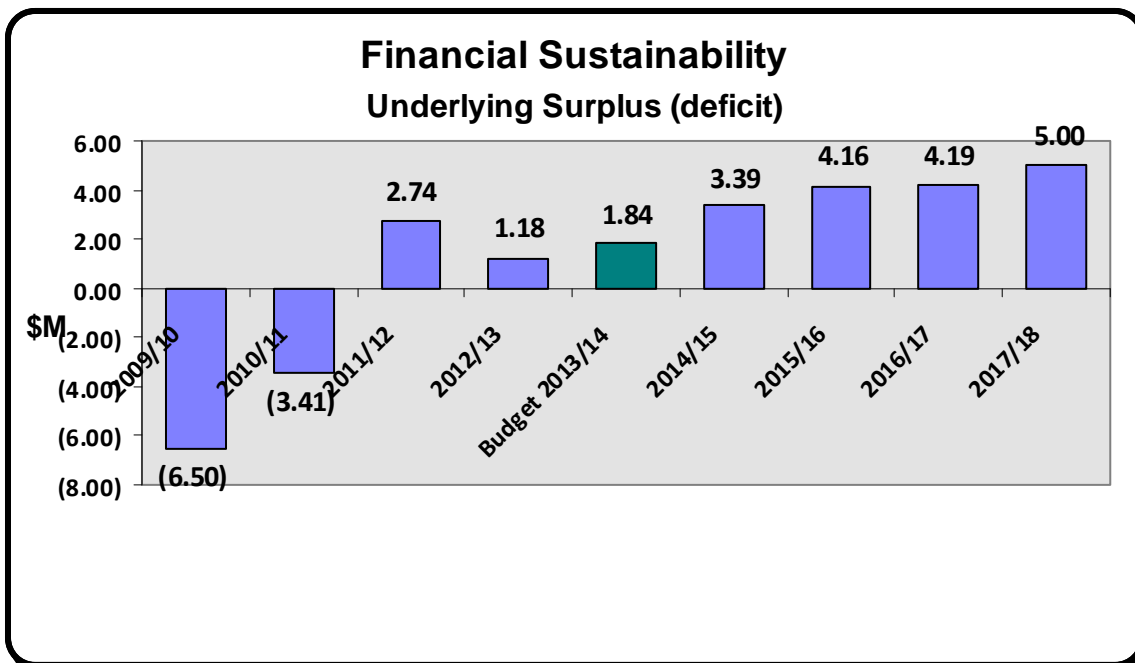
General rates will increase by 5.90% raising total rates of \$76.97 million, including \$0.60 million generated from supplementary rates on new and redeveloped properties.

Operating Result



The expected operating result for the 2013/14 year is a surplus of \$21.29 million, which is an increase of \$8.33 million over forecast 2012/13. The increased operating result is due mainly to the external funding for the Frankston Regional Aquatic Centre of \$14 million.

Financial Sustainability

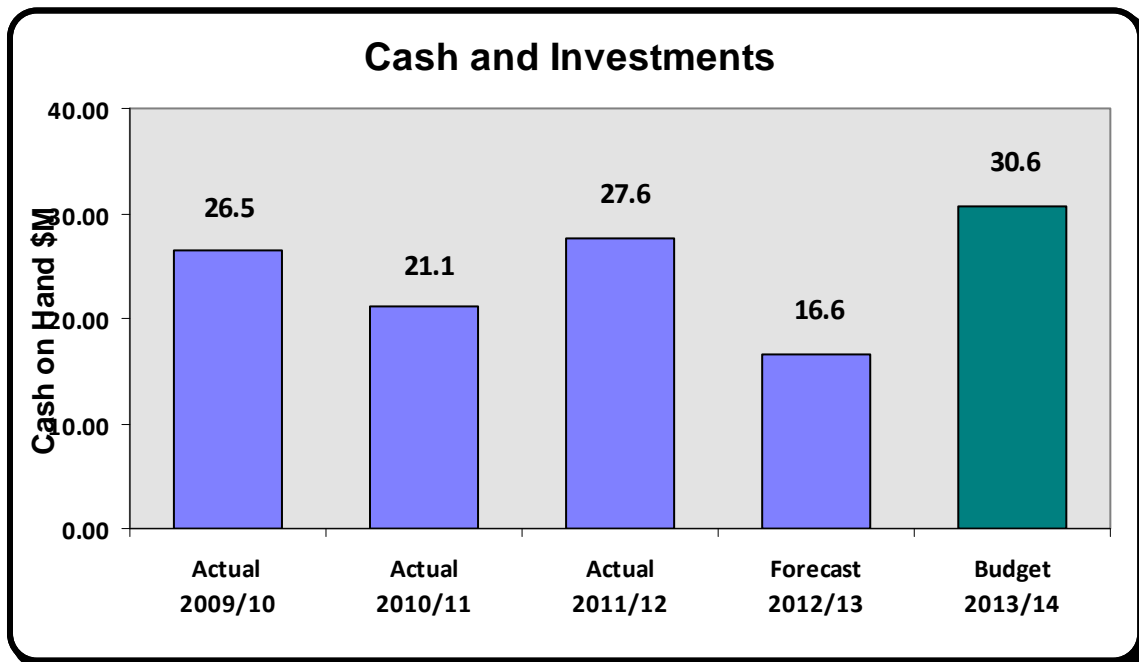


The underlying result, which excludes items such as capital grants and contributions, is a surplus of \$1.84 million. (The forecast underlying result for the 2012/13 year is a surplus of \$1.18 million). The Underlying Operating Result is one of Council's key indicators of financial performance as it measures Council's day to day operating activities. It excludes one off items such as capital grants and contributions as well as non-monetary assets.

The Underlying Operating Result is of most concern as Council's long term financial viability depends on its ability to make an operating surplus on a day to day basis in order to fund the replacement of assets and to fund new projects. In the longer term this result must be brought to a balanced or surplus result.

A high level Strategic Resource Plan for the years 2013/14 to 2017/18 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan.

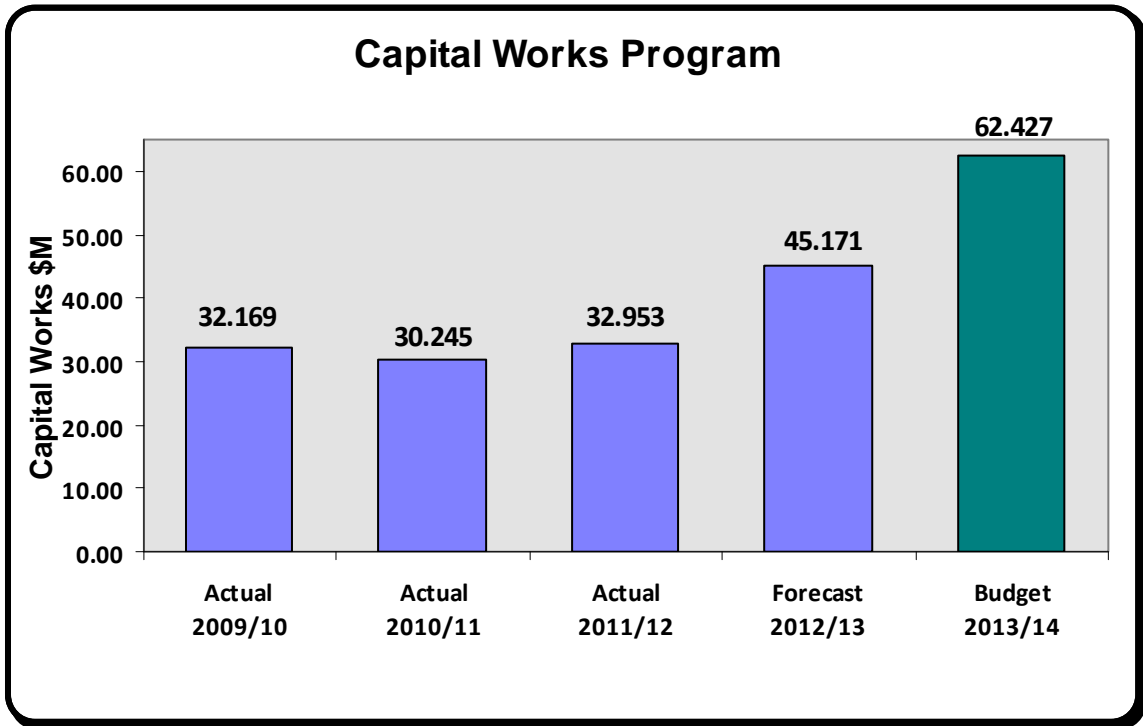
Cash and Investments



Cash and investments (including investments for Long Service Leave provision) are expected to increase by \$14.0 million during the year to \$30.6 million as at 30 June 2014 due mainly to loan borrowings and grant funding for major capital projects being received.

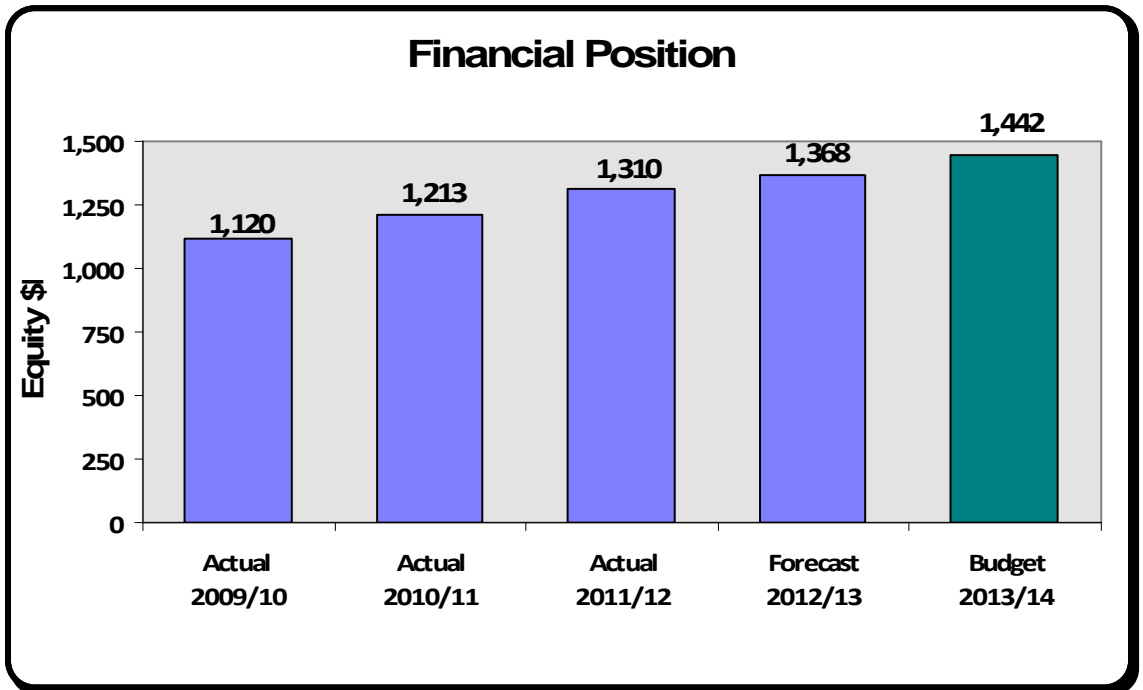
Capital Works

The capital works program for the 2013/14 year is budgeted to be \$62.43 million. The carried forward component from 2012/13 will be fully funded from the 2012/13 budget. The capital expenditure program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.



Financial Position

Council’s overall financial position is expected to improve with net assets (net worth) to increase by \$74 million to \$1.442 billion due mainly to the asset revaluation of infrastructure scheduled to occur at year end. (Total equity is forecast to be \$1.368 billion as at 30 June 2013).



Major 2013/14 budget outcomes

Major components of the adopted 2013/14 Annual Budget are as follows:

- An average Council rate increase by 5.90% including 3.80% required for loan borrowings.
- Existing service levels mostly maintained, with some minor service growth to meet service demands.
- Council's total capital expenditure in 2013/14 is estimated to be \$62.43 million including a commitment to asset renewal of \$15.79 million with \$23.80 million being funded from Council operations.
- Average Council waste charges will increase by 5.00%
- Council borrowing in 2013/14 will be \$29.84 million for capital works projects including the Frankston Regional Aquatic Centre and the repayment of Council's superannuation liability.
- Council will record an underlying operational surplus in 2013/14 of \$1.84 million.

Council has prepared a Budget for the 2013/14 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay rates. Key budget information is provided below about the rate increase, operating result, service levels, cash and investments, capital works, financial position, financial sustainability and key strategic activities of the Council.

Residents and other interested members of the community are welcome to view and make comments and submissions on the budget. I commend the 2013/14 Annual Budget to Council.

Dennis Hovenden
Chief Executive Officer

Budget processes

Council Plan 2013 - 2017

The Council Plan sets the Strategic Objectives for Council and the strategies to achieve these. These Objectives and Strategies, in turn, guide Council towards the achievement of the Community Plan. The Annual Budget establishes the priorities for that year and converts these actions into financial terms to ensure that there are sufficient resources for their achievement.

Section 4 provides a full description of the Council's Key Strategic Activities and the Council Performance Statement.

Basis of budget preparation

Under the *Local Government Act 1989* ("the Act"), Council is required to prepare and adopt an annual budget. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other financial information required by the *Local Government Regulations, 2004* ("the Regulations").

The first step in the budget process is for Councillors and Officers to prepare the draft annual budget in accordance with the Act and submit the proposed budget to Council for approval "in principle". Council is then required to give public notice that it intends to adopt the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection. The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. Whilst the budget is required to be adopted and a copy submitted to the Minister for Local Government by 31 August each year, it is considered optimal for Council to commence the new financial year on 1 July, 2013 with an adopted Budget in place.

The 2013/14 Annual Budget is for the year 1 July 2013 to 30 June 2014 and is prepared in accordance with relevant Act and Regulations. The 2013/14 Annual Budget includes standard statements being a budgeted Income Statement, Balance Sheet, Cash Flow Statement and Capital Works Statement. These statements have been prepared for the year ended 30 June 2014 in accordance with Australian Accounting Standards and other mandatory professional reporting requirements and in accordance with relevant Act and Regulations.

The 2013/14 Annual Budget includes a description of the activities and initiatives to be funded and how they will contribute to achieving the strategic objectives specified in the Council Plan 2013 - 2017, as well as separately identified Key Strategic Activities and performance targets and measures in relation to each of these. The 2013/14 Annual Budget also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken, and other financial information which Council requires in order to make an informed decision about the adoption of the budget.

The budget includes consideration of a number of long-term strategies to assist Council in considering the Budget in a proper financial management context.

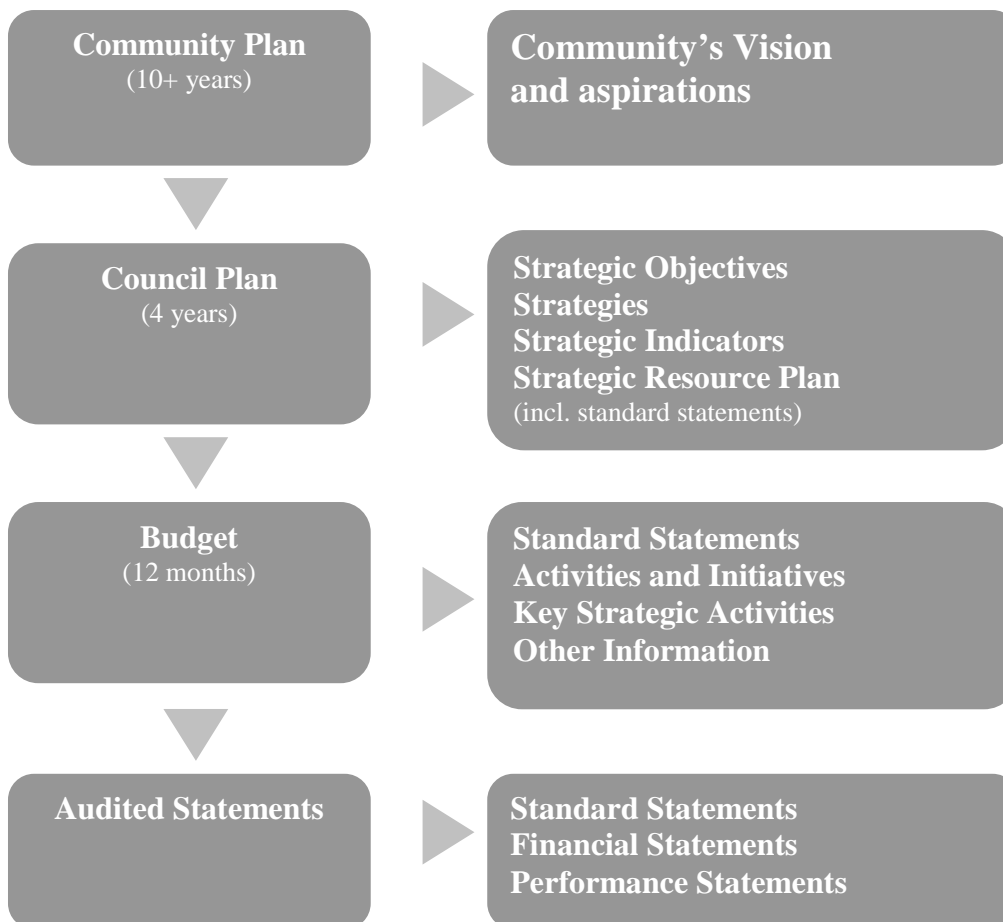
Overview

1. Linkage to Council Plan

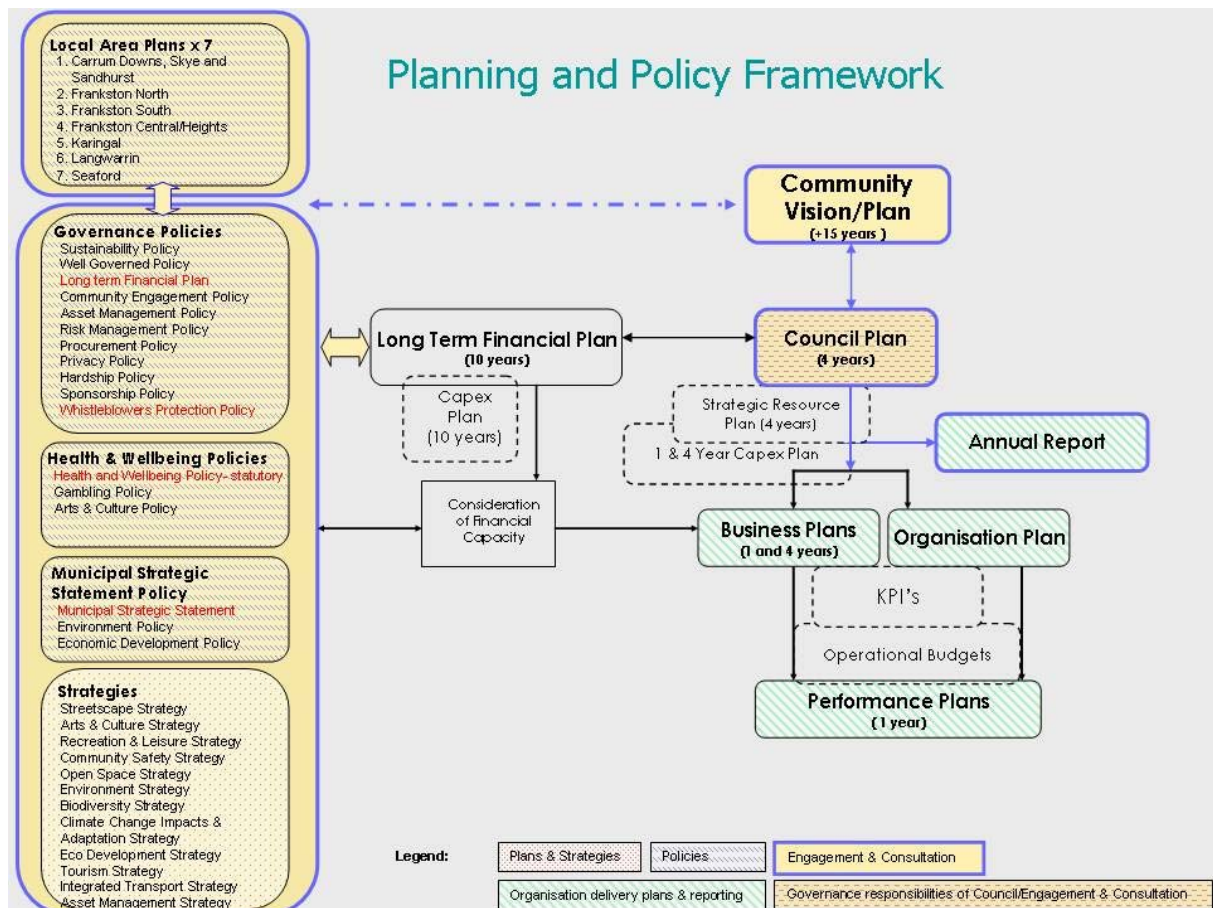
This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Plan), medium term (Council Plan) and short term (Annual Budget) and then holds itself accountable (Audited Statements).

1.1 Strategic Planning Framework

The Strategic Resource Plan, included in the Council Plan summarises the financial and non-financial impacts of the objectives and strategies and determines the sustainability of these objectives and strategies. The Annual Budget is then framed within the Strategic Resource Plan, taking into account the activities and initiatives included in the Annual Budget which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the strategic planning framework of Council.



The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year by February to ensure that there is sufficient time for officers to develop their Activities & Initiatives and Key Strategic Activities in draft form prior to the commencement of the Annual Budget process in March. It also allows time for targets to be established during the Strategic Resource Planning process to guide the preparation of the Annual Budget. The Policy & Planning Framework below highlights the linkages between Council's core strategic approaches.



1.3 Our Purpose, Roles, Vision and Values

Our Vision for the City

A sustainable regional capital on the bay – vibrant, inclusive and a natural lifestyle choice.

Our Mission

Lead and govern a connected community and deliver services and infrastructure which promotes the quality of life for our current and future generations.

Our values

The core values that help Council to achieve the vision are:

- **Community** - We work with our community, for the best interests of current and future generations.
- **Respect** - We are courteous and respectful to everyone at all times
- **Excellence** - We accept the challenge & strive to be the best we can be
- **Accountability** - We take responsibility for our performance, development and safety
- **Teamwork** - We work together with others to achieve a shared outcome
- **Integrity** - We deal honestly and ethically with others and keep our commitments
- **Sustainability** - We consider the long term impacts when making decisions

1.3 Strategic Objectives

The Council Plan details the strategic objectives that will drive Council's role in partnership with our community to achieve the vision and aspirations outlined in the Community Plan. It identifies three (3) long-term community outcomes under which Council's activity for the next four years will be delivered:

Strategic Objectives

1 Planned City for Future Growth

Frankston City is one of six designated Central Activities Areas in Metropolitan Melbourne, identified as a place that can perform a 'Capital City' role for the Mornington Peninsula and south-east bayside municipalities.

Frankston City's plans for future growth will be to increase housing, jobs and services in designated areas, while protecting and enhancing our diverse range of natural assets, including wetlands, coastline and natural reserves. Council will review its Municipal Strategic Statement and policies to provide a clear framework for a long term vision for growth and development that ensures the city is well designed and appropriately managed to become a sustainable, inclusive and vibrant municipality.

2 A Liveable City

Liveable city is the term given to cities seen as ideal destinations due to the broad availability of goods and services, effective infrastructure and transport. Important considerations are safety; education; health care, a natural environment; arts and cultural recreation opportunities and political and economic stability.

As a city, Frankston boasts many enviable attributes including its beaches, natural reserves, open spaces, cultural and community facilities and easy rail access to the Melbourne CBD. However, evidence indicates that the health and wellbeing challenges are greater in Frankston than many other parts of Victoria. To fulfil its potential the overall health and wellbeing picture, including access to more local employment and affordable housing, needs to be addressed in collaboration with other tiers of Government and the Not-for-profit sector.

3 A Sustainable City

Sustainability refers to a city's ability to improve the quality of life for its residents while living within its environmental, social and economic resource limits - ensuring good governance, financial viability and a robust economy, managed infrastructure and balanced development that protects the natural environment.

The ongoing challenge for Frankston is to meet community expectations while achieving balance between the level of development and the responsible use of resources for the benefit of current and future generations. The key to sustainably shaping Frankston's future is therefore effective planning via community engagement that accurately gauges their needs and expectations. Council's role is education about reducing resource usage and providing a viable economic and financial plan which ensures Frankston is a place where people choose to live, work, visit and invest.

2. Activities, initiatives and key strategic activities

This section provides a description of activities, initiatives and key strategic activities to be funded through the 2013/14 Budget. Performance measures and targets are provided for each key strategic activity. The relationship between these components and how they contribute to achieving the Council Plan objectives is shown in the below diagram.

Long term community outcome: Planned city for future growth

Activities and initiatives

Council Plan Priority Actions (Initiatives)	Start date	Activities 13/14	Responsible Department
1.1.1 Attract and promote more industry, small business and large employers into Frankston City to grow more jobs*	1 July 2013	Implement the Economic Development Strategy to promote Frankston City as the preferred destination to live, work, work, visit and invest (as per budget process) and explore additional funding opportunities as they become available.	Economic Development
1.1.2 Pursue State and Federal transport and digital infrastructure grants to support Frankston City's priorities*	1 July 2013	Define Councils Priority Projects.	GM Assets
1.1.3 Adopt a Structure Plan that facilitates development of the city as a regional hub for business, higher density residential development, education, health and the arts	1 July 2013	Report to Council the Statutory Planning controls to enable the implementation of the adopted Frankston Activities area Structure Plan.	Planning & Building
1.1.4 Work with the Tourism Board to enhance and promote Frankston as a prime tourist destination	1 July 2013	Assist with Implementation of the MPRTB Strategic Plan with key focus on activities which benefit Frankston	Economic Development

Council Plan Priority Actions (Initiatives)	Start date	Activities 13/14	Responsible Department
1.1.5 Advocate for improved course diversity at local education institutions and pathways into industry and business	1 July 2013	Continue active membership in education stakeholder Boards. Identify advocacy opportunities as need arises. Deliver Careers Expos.	Economic Development
1.1.6 Facilitate organisation wide work experience, tertiary placements and volunteering opportunities to enhance employability and wellbeing	1 July 2013	Monitor and review existing arrangements for work experience and volunteering within Council and develop strategies to support and facilitate appropriate outcomes for traineeships and other opportunities for funding in 14/15 budget.	Human Resources
1.2.1 Secure State Government support for timely redevelopment of the Rail/Transit interchange and Baxter rail line	1 July 2013	Advocate to DPCD for Council's priorities to be considered as part of the Transit Interchange Master Plan and Business Case. Advocate to DPCD and the State Government the benefits in delivering the redevelopment of the Transit Interchange and electrification	Planning and Building
1.2.2 Advocate for increased frequency and negotiate new and extended (including radial) bus routes to improve access to jobs, goods and services	1 July 2013	Continue advocacy campaign to State Government for improved Bus Services.	Infrastructure (traffic & transport)
1.2.3 Advocate for State Government investment in safe rail / road crossings (grade separation) to reduce traffic hazards and delays at Overton Road	1 July 2013	Submit a business case to State Government for the need to increase priority for the grade separation at Overton Road.	Infrastructure (traffic & transport)

Council Plan Priority Actions (Initiatives)	Start date	Activities 13/14	Responsible Department
1.2.4 Improve car parking in the city centre	1 July 2013	Complete the Parking Precinct Plan for the CAA.	Infrastructure (traffic & transport)
1.3.1 Develop an urban design policy to guide assessment of proposed developments and deliver quality design outcomes	1 July 2013	Develop the background and issues paper for the Municipal Strategic Statement.	Planning and Building
1.3.2 Develop an Open Space Strategy and Foreshore Management Plan to protect and enhance Frankston's natural assets including the foreshore, parks and reserves and open spaces	1 July 2013	Complete Open Space Strategy.	Facility & Leisure Services
1.3.3 Work with State Government and local communities to accommodate more adaptable, affordable and accessible housing that meets individual needs over time (and ageing in place)*	1 July 2013	Report the Housing Strategy to Council for adoption.	Planning & Building

Long term community outcome: Planned city for future growth
Key strategic activities

#	Key Strategic Activity	Indicator	Measures	Target	How data is reported
1	1.1.1 Attract and promote more industry, small business and large employers into Frankston City to grow more jobs	Economic Development	New jobs in Frankston City	>36,800	REMPPLAN
2	1.1.2 Pursue State and Federal infrastructure and digital grants to support Frankston City's priorities	Infrastructure	Government (Federal & State) grants received for Capital Works infrastructure	≥\$16M	TECH ONE - Finance System
3	1.1.3 Work with State Government and local communities to accommodate more adaptable, affordable and accessible housing that meets individual needs over time (and ageing in place)	Planning and Building	New dwellings in Frankston City	≥ 550	Rateable property assessment

Long term community outcome: Planned city for future growth
Expenditure

Council Plan Theme: Planned City for Future Growth	Expenditure \$'000
Economic development	2,094
Urban design and development	532
Planning	3,395
Infrastructure	821
Parks and leisure	8,828
	15,670

Long term community outcome: Liveable city
Activities and initiatives

Council Plan Priority Actions (Initiatives)	Start date	Activities 13/14	Responsible Department
2.1.1 Attract more mixed use development in the city centre*	1 July 2013	Implement relevant actions from the Frankston city Economic Development Strategy 2011.	Economic Development
2.1.2 Stimulate increased activity in the city centre through events and entertainment	1 July 2013	Work collaboratively to hold or facilitate a range of events and activities (in accordance with funding through internal and external sources) including Ventana and exUrbanScreens.	Economic Development
2.1.3 Improve the street front amenity and appeal of the city centre through design, landscaping and quality street furniture	1 July 2013	Endorse Streetscape Strategy and develop Tech note standards for implementation.	Urban Design and Development
2.1.4 Work closely with developers and key land owners to re-orientate the City Centre towards the beach and activate the Kananook Creek area	1 July 2013	Confirm and co-ordinate design with South East Water.	Urban Design and Development
2.2.1 Promote the natural attributes and family friendly lifestyle qualities of Frankston locally, nationally and internationally	1 July 2013	Continue to work with key stakeholders in strengthening Frankston's position within the Mornington Peninsula Tourism Region.	Economic Development
2.2.2 Seek sector and government support for a purpose built hub for clients experiencing drug and alcohol addiction	1 July 2013	A proposal will be discussed with a member of Parliament and local stakeholders to develop concept plans and seek agreement to funding arrangements.	GM Communities

Council Plan Priority Actions (Initiatives)	Start date	Activities 13/14	Responsible Department
2.2.3 Manage the CCTV network and work with Police to improve safety and reduce anti-social behaviour	1 July 2013	Ongoing operational activity	Compliance & Safety
2.2.4 Improve the cleanliness and presentation of the city and local areas	1 July 2013	Implement improvements from Best Value service reviews, i.e. manage community expectations, CAA and graffiti, including annual review and update of all service programs	Operations
2.2.5 Reduce graffiti in Frankston City	1 July 2013	Provide anti-graffiti education programs in local schools Engage Communities to assist in pro-active strategies to minimise incidence of graffiti eg. adopt a park	Operations
2.2.6 Allocate a dedicated Local Laws officer to local areas to better address non-compliant behaviour	1 July 2013	Ongoing operational activity	Compliance & Safety
2.3.1 Work with the community to establish agreed standards for infrastructure that will meet current and future service needs	1 July 2013	Commence service planning and community consultation via the development of the Building Asset Management Plan to ensure agreed standards are developed between the community and Council. Undertake community consultation for the amendment of the Road Management Plan to ensure agreed standards are developed between the community and Council.	Asset Strategy
2.3.2 Expand Council and the community's involvement in planning priorities to support community based projects*	1 July 2013	Ongoing operational activity	Community Development

Council Plan Priority Actions (Initiatives)	Start date	Activities 13/14	Responsible Department
2.3.3 Develop appropriate multi-use agreements for Council owned facilities	1 July 2013	Draft new guidelines	Governance and Customer Relations
2.3.4 Achieve the community plan and local area community plans	1 July 2013	Implement and embed local area plan responsibilities with departmental managers	Community Development
2.4.1 Adopt a four year Health and Wellbeing Plan that also encompasses awareness of a diverse society	1 July 2013	Adopt the Health and Wellbeing Plan	Community Development
2.4.2 Increase participation in 0yrs - 12yrs health, education and care services to enable all young people to fulfill their potential	1 July 2013	Complete Municipal Early Years Plan. Deliver MCH & Day Care services. Commence operations of Carrum Downs Child and Family Centre. Implement central kindergarten enrollment procedures	Family and Youth
2.4.3 Work with people (12-25yrs) in local areas to support their development and access to services	1 July 2013	Implement and monitor effectiveness of revised Neighbourhood Youth Services Model	Family and Youth
2.4.4 Support positive ageing and independent living including activity and service support	1 July 2013	Ongoing deliver of HACC and council support services	Active ageing and Disability Services
2.4.5 Increase community participation in leisure activities including libraries, arts and culture*	1 July 2013	Libraries and Learning: Ongoing community engagement activities Library services Economic Development: Facilitate and promote the value of lifelong learning. Frankston Arts Centre: Provide and inspire creative experiences and facilities that engage and enrich our communities.	GM Communities

Council Plan Priority Actions (Initiatives)	Start date	Activities 13/14	Responsible Department
2.4.6 Improve access to healthy food through health promotion, monitoring of food premises and working with local groups such as the Frankston Food Access Network	1 July 2013	Adopt Food Security Action Plan. Convene monthly Frankston Food Access Network meetings.	Community Development

Long term community outcome: Liveable city
Key strategic activities

#	Key Strategic Activity	Indicator	Measure	Target	How data is reported
4	2.1.1 Attract more mixed use development in the city centre	Economic Development	Occupancy rate in the city centre	≥86.5%	CAA(City Centre) Occupancy Audit
5	2.3.2 Expand Council and the community's involvement in planning priorities to support community based projects	Community Development	Council's consultation and engagement	≥73% satisfaction	DCPD Community Satisfaction Survey
6	2.4.5 Increase community participation in leisure activities including libraries, arts and culture	Events, Libraries and the Arts	Attendance numbers at events, attractions, the Libraries and Frankston Arts Centre	≥930,000	Events Spreadsheet

Long term community outcome: Liveable city
Expenditure

Council Plan Theme: Liveable City		Expenditure \$'000
Media and communications		866
Compliance and safety		6,653
Communities management		655
Community development		1,240
Active ageing and disability services		8,418
Family and youth		9,070
Frankston arts centre		2,934
Libraries and learning		3,242
Business development		700
Transportation and developments		171
Parks and leisure		2,987
Frankston Regional Aquatic Centre - Operations		226
Frankston Regional Aquatic Centre - Set Up		1,142
		38,304

Long term community outcome: Sustainable city
Activities and initiatives

Council Plan Priority Actions (Initiatives)	Start date	Activities 13/14	Responsible Department
3.1.1 Identify and reduce the financial shortfall for maintenance of infrastructure to ensure service standards are maintained	1 July 2013	Review and rationalise infrastructure maintenance budgets to address potential financial and resource shortfalls in line with the defined levels of service for the relevant service units.	Asset Strategy
3.1.2 Deliver key infrastructure projects on schedule and within budget (Capital Works Program) adopted by Council for 2013-2017, such as:*	1 July 2013	Complete the Frankston Regional Aquatic Centre project by 31 May 2014.	Asset Strategy
- Frankston Regional Aquatic Centre	May 14	Complete the Carrum Downs Early Learning Centre project by 28 February 2014	
- Carrum Downs Early Learning Centre	Feb 14		
3.2.1 Educate industry and residents to reduce energy and water usage and waste to landfill*	1 July 2013	CNAP: Implement Year 2 Actions; Monitor and report on CNAP progress and targets WMMS: Implement Year 4 Actions; Monitor and report on progress and targets; Prepare Business Case to review WMMS	Environment
3.2.2 Protect and maintain key natural assets (e.g. parks and reserves) owned by Council	1 July 2013	Review & develop Native Vegetation Study; Prioritise actions from the 'Fauna Linkages & crossing structure design' study; Commence development of Draft BAP	Operations

Council Plan Priority Actions (Initiatives)	Start date	Activities 13/14	Responsible Department
3.2.3 Determine a long term Waste Management solution, including: a Waste Recycling Centre	1 July 2013	Complete the Public Intent process for the establishment of a Waste Transfer Facility. Commence the review of Council's Waste Management and Minimisation Strategy.	GM Assets
3.3.1 Ensure the organisation is financially sustainable*	1 July 2013	Complete Rating Strategy Review and update Long Term Financial Plan Fire-services levy: Actions amended each year to reflect organisational requirements	Finance
3.3.2 Implement a schedule of reviews of services, policies and protocols to ensure good governance	1 July 2013	CP: Review currency of all adopted Council Strategies and Masterplans and identify the process to maintain ongoing review. GCR: 1. Complete all statutory requirements regarding Local Government Act obligations. 2. Develop Governance Policy for adoption and supporting Guidelines. 3. Deliver Audit and Risk Management Program	Business Improvement Manager
3.3.3 Continue to build organisational capability and a customer service culture	1 July 2013	MC: Develop Media & Communications Strategy. Deliver Annual Report. IS: Implement IS Strategy. Develop IM Strategy. Develop an organisation wide Data Management Plan. GMCORP: Develop an Organisation Plan. Review Customer service charter	GM Corporate

Long term community outcome: Sustainable city
Key strategic activities

#	Key Strategic Activities	Indicator	Measure	Target	How data is reported
7	3.1.2 Deliver key infrastructure projects (Capital Works Program) adopted by Council for 2013-2017	Infrastructure	Capital Works program delivered on schedule and within budget	≥ 80%	TECH ONE
8	3.2.1 Educate industry and residents on ways to reduce waste to landfill and energy and water usage	Environment	Household waste to landfill per household per week	< 7.9kg	Waste Services Spreadsheet
9	3.3.1 Ensure the organisation is financially sustainable	Finance	Underlying operating result surplus (deficit)	\$0.5M	13/14 Financial Statement
10	3.3.1 Ensure the organisation is financially sustainable	Finance	Council's liquidity (ability to pay liabilities within one year)	1.5 : 1	13/14 Financial Statement

Long term community outcome: Sustainable city
Expenditure

Council Plan Theme: Sustainable City		Expenditure \$'000
CEO and council		2,362
Organisation development		1,781
Corporate		479
Information services		3,655
Financial services		3,864
Internal audit		206
Governance		919
Customer relations		1,287
Frankston cemetary		76
Physical services		9,083
Waste management		10,832
Urban design and development		724
Infrastructure		8,290
Environment		2,618
		<hr/>
		46,176

3. Budget influences

3.1 Frankston City...at a glance

Frankston City is the preferred place to live, learn, work, visit and invest, offering:

- vibrant and diverse communities with a potential catchment of over 328,000 people
- a unique lifestyle
- 11 kilometres of beautiful coastline, award winning clean foreshore and beaches
- cutting-edge arts and culture facilities and excellent restaurants and cafés
- world-class health and education facilities
- proactive commercial, retail and clean manufacturing business environment
- varied tourism experiences throughout Frankston and the broader Mornington Peninsula region, which attracts 1.4 million overnight visitors and 2.9 million day trippers visiting annually.

Our Place

Frankston City is situated on the eastern shores of Port Phillip Bay approximately 40 kilometres south of Melbourne. The municipality covers an area of approximately 131 square kilometres from Seaford Wetlands in the north, to Mount Eliza in the south, and the Western Port Highway in the east. The western boundary of the city is made up of about 11 kilometres of beautiful coastline, and clean foreshore and beaches along Port Phillip Bay.

Frankston City is strategically placed as the regional capital for the Mornington Peninsula and the nearby south east growth corridor of Melbourne. Currently, Frankston City provides regional shopping, education, health, community service, financial, recreation and leisure and entertainment facilities for a population catchment far greater than its municipal boundaries.

Frankston City is more than just the suburb of Frankston. It comprises the suburbs of Frankston central, Carrum Downs, Frankston North, Frankston South, Langwarrin, Seaford, Karingal, Sandhurst and Skye.

Our People

The population of Frankston City is 126,458 (ABS Census 2011) and is likely to grow to approximately 160,000 by 2050. Frankston City has a young population, with nearly 26 per cent of residents under the age of 19 and 46 per cent aged 34 years or younger.

Overall, 21.8 per cent of the population were born overseas and 10.2 per cent are from a non-English speaking background, compared with 31.4 per cent and 24.2 per cent respectively for Greater Melbourne.

Whilst the city has a strong Aboriginal and Torres Strait Islander community, Frankston City has been a predominantly Anglo-Australian community. The cultural diversity of the city is developing. From 2006 to 2011 the number of people living in Frankston who were born in India has almost doubled (652 to 1282 people), there was a 51 per cent increase of people who were born in the Philippines (564 to 855 people), 75 per cent increase of people born in China (343 to 603 people), 43 per cent increase of people born in South Africa (519 – 747 people)

Our labour force comprises 64,221 individuals, of which over 60,579 are employed. Frankston City residents contribute to the wellbeing of their community through a significant amount of unpaid work, including volunteering and unpaid childcare. There are 14,046 people in Frankston City who volunteer their time (13.8 per cent of the adult population), an increase of 1,015 people from 2006-2011.

Overall, 42.1 per cent of the population held educational qualifications – including 11.9 per cent with a Bachelor or higher degree and 21.7 per cent who had a vocational qualification. 46.7 per cent of our population have no qualifications (although this figure has continued to decline in the past two census periods changed significantly (declined by 9.8 per cent since 2001)).

In 2006, Frankston City contained 53,252 dwellings, 81.1 per cent of which were separate houses. Owning a home is important to people living in Frankston City, with 39.9 per cent in the process of buying their own home, while 26.3 per cent own their own homes and a smaller proportion rent (26.6 per cent).

Recreation and Leisure

Council has an emphasis on developing first-class facilities –golf courses, basketball and netball facilities, quality football grounds, gardens, playgrounds, boardwalks and bike trails – to meet the needs of a community where approximately 20,000 people take part in sport. In 2011-2012, 84 per cent of residents surveyed participate in local recreational activities.

3.2 Significant influences

External influences

In preparing the adopted 2013/14 Annual Budget, a number of external influences have been taken into consideration. These include:

- A consolidated Cost Escalation Factor of 4.50% which is derived from a number of independently assessed cost indices which impact on the various cost components of Council's operating budget.
- A continuation of cost shifting where Federal and State government grants do not increase by the same percentage as Council's cost of providing these services.

Internal influences

In addition to the external factors noted, there are a number of internal factors which also impact on the setting of the adopted 2013/14 Annual Budget. These include:

- Ongoing objective to gain operational efficiencies and to achieve long term financial sustainability.
- Introduction of Fire Services Levy (FSL)
- Enterprise Bargaining Agreement negotiations, which are not yet finalised at the time of developing this budget.
- Funding the set-up of Frankston Regional Aquatic Centre start up costs total \$1.14 million.
- Interest on loan borrowings \$1.54 million
- An overall reduction in fees and charges as a percentage of total income.
- No overall change in service levels.

- Sale of land to South East Water Ltd for \$4.0 million has been used to offset future loan borrowings.
- Cost escalation of 4.50% to provide same level of services to the community.
- Increased resourcing costs associated with waste collection services and carbon tax.
- The joining of Frankston in the Class Action relating to Stevenson's Road Landfill has placed additional budget pressures for legal costs.
- Increased asset renewal backlog as facilities are not maintained at a high standard.
- Ongoing skill and workforce shortages in a tight labour market.
- A heightened risk management environment.

Key budget principles for the 2013/14 year

The 2013/14 Annual Budget aims to meet the objectives of Council's draft Long Term Financial Plan which are:

- An increased ability to fund asset renewal requirements
- An enhanced funding level for capital works in general
- Progressing Council towards a position of financial sustainability in the long term
- Achievement and maintenance of Operating Statement underlying surpluses whilst maintaining the provision of operational services that respond to the needs of the Frankston community
- Rate and fee increases that are both manageable and sustainable

Guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles include:

- Existing fees and charges to be increased in line with Council's cost escalation index or market levels
- Grants to be based on confirmed funding levels
- New revenue sources to be identified where possible
- Service levels to be maintained at 2012/13 levels with the aim to use less resources with an emphasis on innovation and efficiency
- New initiatives or new employee proposals which are not cost neutral to be justified through a business case
- Operating revenues and expenses arising from completed 2012/13 capital projects to be included.

In terms of the direct parameters upon which the 2013/14 Annual Budget is based, the below table tabulates the assumptions:

Assumptions	%
Rate increases	5.90%
Waste Charges	5.00%
Fees - Set by Council (1)	4.50%
Fees and Charges (Statutory)	2.00%
Other Recurrent Grants	3.00%
Grants Commission Grants	1.50%
Employee Costs (2)	4.00%
Contracts & Materials	3.50%
Utilities(excludes Water and Electricity)	5.00%
Water	25.00%
Electricity	5.50%
Insurance	5.00%

1. Fees and Charges are fully documented in Appendix F. The majority of Fees and Charges have been escalated by the cost indexation that measures the increased cost for Council to provide services. There is however a number of individual fees where increases are below or higher than the base index due to them being of a statutory nature.
2. A combined increase of 4.00% has been allowed to cover EBA increases, superannuation guarantee increases and periodic increases that occur as staff progress through the employee banding structure provided for in Awards.

Budget Analysis

4. Analysis of operating budget

This section analyses the operating budget including expected income and expenses of the Council for the 2013/14 year.

4.1 Budgeted income statement

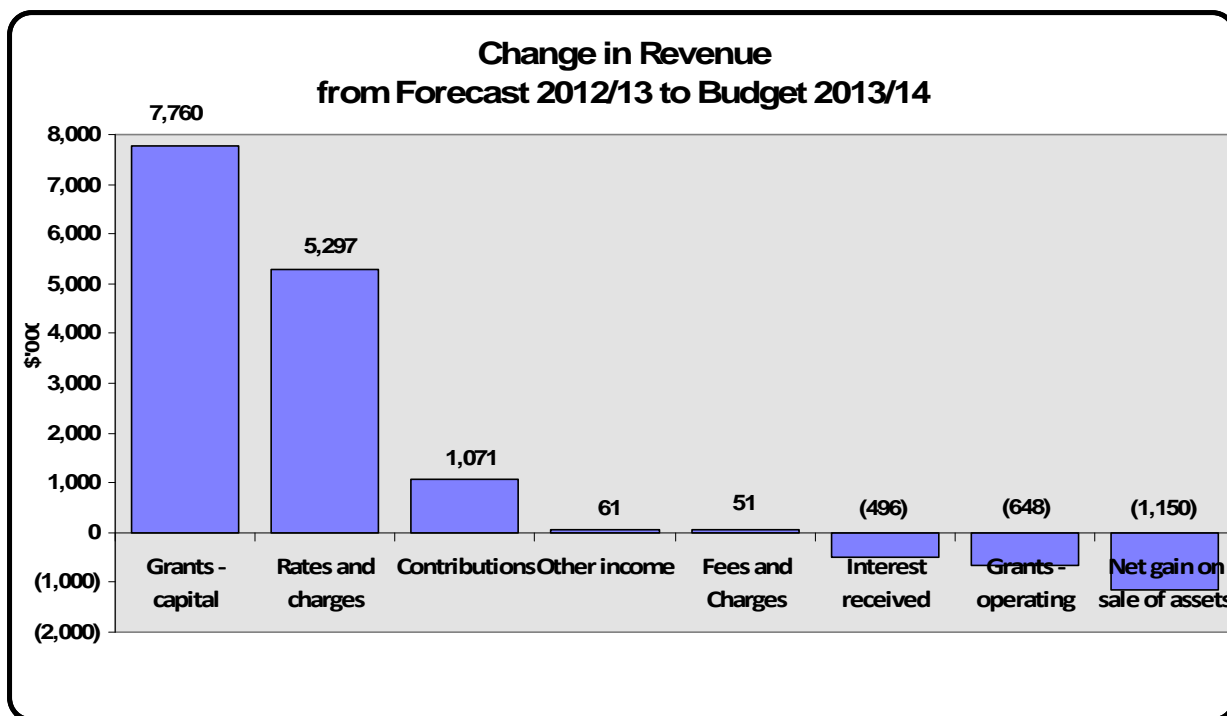
	Ref	2012/13 Forecast \$'000	2013/14 Budget \$'000	Variance \$'000
Total income		136,267	148,213	11,946
Total expenses		(123,305)	(126,923)	(3,618)
Surplus (deficit) for the year		12,962	21,290	8,328
Grants - capital		(8,584)	(16,344)	(7,760)
Contributions - capital		(1,994)	(3,065)	(1,071)
Net gain on sale of land		(1,205)	(45)	1,160
Underlying surplus (deficit)	4.1.1	1,179	1,836	657

4.1.1 Underlying surplus (\$0.66 million increase)

The underlying result is the net surplus or deficit for the year adjusted for capital grants, contributions of non-monetary assets and other once-off adjustments. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not affected by non-recurring or once-off items of income and expenses which can often mask the operating result. The underlying result for the 2013/14 year is a surplus of \$1.84 million which is an increase of \$0.66 million over the 2012/13 year. In calculating the underlying result, Council has excluded grants received for capital purposes as funding for the capital works program is once-off and usually non-recurrent. Contributions of non-monetary assets are excluded as the value of assets assumed by Council is dependent on the level of development activity each year. Net gain or loss on sale of land and/or buildings are also excluded as they are generally one off in nature.

4.2 Income

Income Types	Ref	2012/13 Forecast \$'000	2013/14 Budget \$'000	Variance \$'000
Rates and charges	4.2.1	88,846	94,143	5,297
Statutory fees and fines	4.2.2	2,914	2,700	(214)
User fees	4.2.3	11,642	11,907	265
Grants - operating (recurrent)	4.2.4	18,047	18,152	105
Grants - operating (non-recurrent)	4.2.4	760	7	(753)
Interest received	4.2.5	1,744	1,248	(496)
Net gain on sale of other assets	4.2.6	204	214	10
Other income	4.2.7	327	388	61
Total income before capital		124,484	128,759	4,275
Grants - capital	4.2.8	8,584	16,344	7,760
Contributions - capital	4.2.9	326	1,502	1,176
Contributions - non monetary assets	4.2.9	800	800	
Contributions - cash	4.2.9	868	763	(105)
Net gain on sale of land	4.2.6	1,205	45	(1,160)
Total income		136,267	148,213	11,946



4.2.1 Rates and charges (\$5.30 million increase)

The 2013/14 Annual Budget proposes an increase in base rates of 5.90% or \$5.30 million over 2012/13 to \$94.14 million.

Supplementary rates, for new rateable assessments or properties completing improvement works during the financial year, are forecast to provide \$0.60 million in rate revenue over 2013/14. Section 10, "Rating Information" provides a detailed analysis of the rates and charges to be levied for 2013/14.

4.2.2 Statutory fees and fines (\$0.21 million decrease)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, Health Act registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are forecast to decrease by 7.3% or \$0.21 million compared to 2012/13 due mainly to the reduction in election fines that are only raised every four years.

	Forecast 2012/13 \$'000	Budget 2013/14 \$'000	Variance \$'000
Building and Town Planning Fees	839	927	88
Infringements and Costs	1,906	1,675	(230)
Land Information Certificates	91	98	7
Permits	79		(79)
Total Statutory Fees and Charges	2,914	2,700	(214)

A detailed listing of statutory fees and fines are included in Appendix F to this report.

4.2.3 User fees (\$0.27 million increase)

Fees, Charges and Fines relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. The principal sources of fee income arise from services such as child care, pre-schools, recreational facilities, home care, family day care, entertainment and other community facilities. The increase in user fees income is mainly due to:

- The start up of the Frankston Regional Aquatic Centre is anticipated to raise \$0.23 million in user fees.
- Debt collection activity during 2012/13 was lower than anticipated and it is expected to resume at normal levels in 2013/14. These costs are redeemed in full through charges on rates.
- A reduction in arts centre income due to a reduction in demand in theatre operations and arts development

	Forecast 2012/13 \$'000	Budget 2013/14 \$'000	Variance \$'000
Aged Care Services (incl Home Care and Meals on Wh	861	873	12
Arts Centre	1,904	1,807	(97)
Building Permits and Other Charges	84	78	(6)
Childcare/ Children's Program Fees	611	712	101
Debt Collection Recovery Charges	201	401	200
Events and Festivals	72	96	24
Library	160	185	25
Other Fees and Charges	753	897	144
Parking Fees	1,220	1,197	(23)
Recreation and Leisure	3,037	2,787	(250)
Registrations and Other Permits	1,416	1,516	100
Rental/Lease	431	452	21
Transportation and Developments	334	410	76
Valuations and Fire Service Levy Fees	380	198	(182)
Waste Management	179	299	120
Total Fees and Charges	11,642	11,907	265

A detailed listing of user fees are included in Appendix F to this report.

4.2.4 Grants - Operating (\$0.65 million decrease)

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Included in this amount is grants received from the Victorian Grants Commission. This is a general purpose grant that is not tied to specific programs, and includes a component for roads maintenance. The adopted 2013/14 Annual Budget amount is based on an estimated increase in grant funding of 1.5% with formal notification of the funding level not yet received. Operating grants included in the adopted 2013/14 Annual Budget are projected to decrease by \$0.65 million compared to 2012/13 forecast.

The Federal Government remits in advance (to the Victorian Grants Commission) 6 months of Council's future year grants commission allocation in the prior financial year. The annual grant for 2013/14 will be paid to Council in advance and will assist with the cash flow position during the year. This advance payment totals \$4.50 million.

Council has taken a prudent financial management approach by including the 6 months advanced payment as an unexpended grant at balance date and therefore restricting the surplus achieved to bring this 6 month funding into the correct financial year. By utilising such an approach, should the advance payment method ever change, Council is then protected from any financial shock that would occur very late in the financial year without the ability to take remedial action.

A summary of the operational grants to be received by Frankston City Council is provided below.

	Forecast 2012/13 \$'000	Budget 2013/14 \$'000	Variance \$'000
Victorian Grants Commission	8,346	8,471	125
Active Ageing and Disability Services	4,535	4,473	(62)
Family and Youth	3,902	3,747	(156)
Libraries and Learning	805	792	(12)
Community Development	130	120	(10)
Compliance & Safety	280	252	(28)
Other Grants	809	304	(506)
Total Grant Funding	18,807	18,158	(649)

Operating grants are further classified in the Standard Statements in Appendix A according to whether they are received each year (recurrent increases by \$0.10 million) or received on a once-off or short term basis (non-recurrent reduced by \$0.75 million).

4.2.5 Interest (\$0.50 million decrease)

Interest earnings relate to proceeds from cash investments or interest charges levied as a penalty for late rate payments.

Interest on investments is forecast to decline compared to 2012/13 due to a reduction in Council's available cash reserves during 2013/14 to fund major infrastructure projects and lower interest rates. Interest on unpaid rates is forecast to increase by compared to 2012/13 due to an expected increase in the level of unpaid rates during 2013/14.

4.2.6 Net gain on sale of assets (\$1.15 million decrease)

Net gain on sale of Council assets is forecast to be \$0.26 million for 2013/14 and relates to the planned cyclical replacement of part of the plant and vehicle fleet. The movement from 2012/13 relates to the net gain that Council received from the sale of land to South East Water in Playne Street, Frankston.

4.2.7 Other income (\$0.06 million increase)

Other income in the adopted 2013/14 Annual Budget is projected to be \$0.39 million.

4.2.8 Grants - capital (\$7.76 million increase)

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has increased by 90.4% or \$7.76 million compared to 2012/13 due mainly to specific funding for the Frankston Regional Aquatic Centre and other capital works projects.

Significant grants included in the adopted 2013/14 Annual Budget are:

• Federal Government funding for Regional Aquatic Centre	\$10,125,000
• State Government funding for Regional Aquatic Centre	\$4,250,000
• State Government funding for Frankston Park Function Centre	\$750,000
• CEEP grant funding for Tri-generation system at Arts Centre	\$461,000
• Funding for Central Activity Development Streetscapes	\$250,000

4.2.9 Contributions (\$1.07 million increase)

Contributions for capital works in the 2013/14 Annual Budget has increased by \$1.09 million from the 2012/13 forecast primarily due to a contribution from South East Water for the design and construction of a verandah around the South East Water Limited office complex – pending application. Revenues from this income stream are closely linked to the projects that are included in the capital works program.

Cash contributions are charges paid by developers in regard to recreational lands, drainage and car parking in accordance with planning permits issued for property development. Cash contributions in the adopted 2013/14 Annual Budget are projected to decrease by \$0.10 million compared to 2012/13 forecast due to the completion of property developments within the municipality during the 2013/14 year.

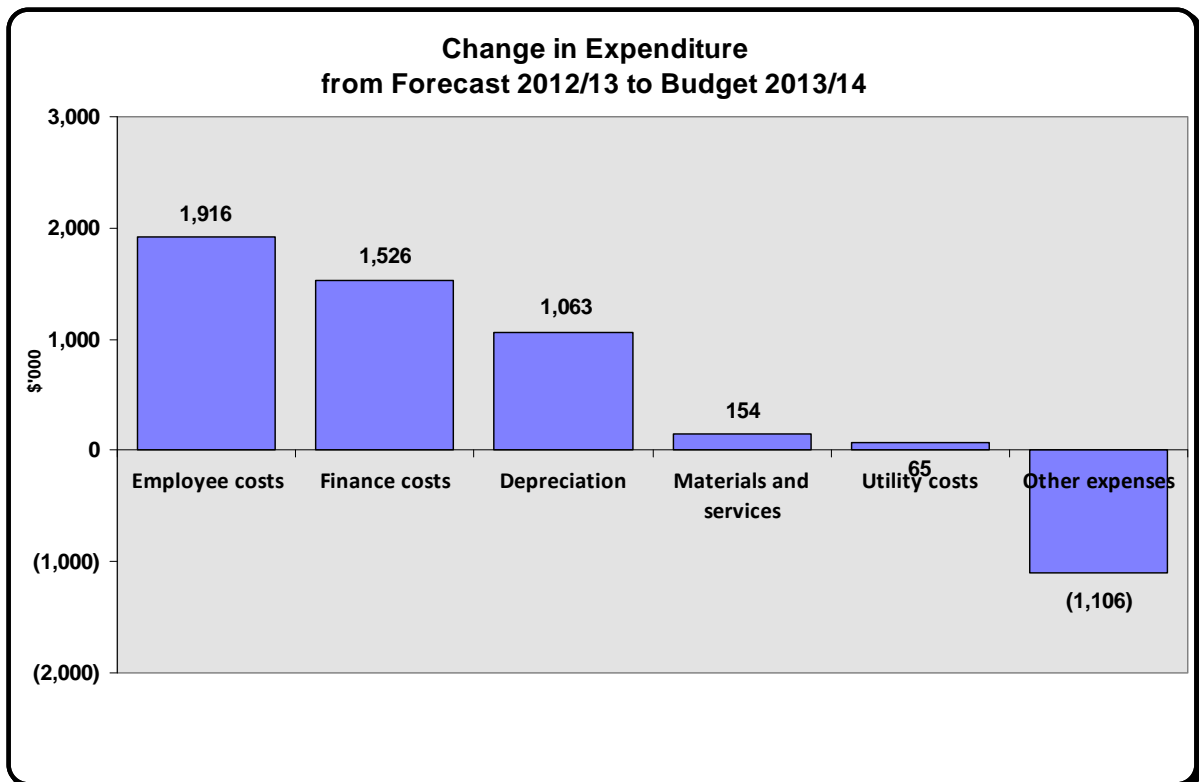
Non-monetary contributions represent assets which transfer to Council from property developers at the completion of subdivisional work. The assets generally consist of land used for public open space or infrastructure assets. Council recognises these new assets at 'fair value'. No cash is transferred but the fair value of the assets is recorded as revenue.

4.3 Operating Expenditure

Expense Types	Ref	2012/13 Forecast \$'000	2013/14 Budget \$'000	Variance \$'000
Employee costs	4.3.1	54,619	56,535	1,916
Materials and services	4.3.2	33,441	33,595	154
Depreciation	4.3.3	24,552	25,615	1,063
Utility costs	4.3.4	2,912	2,977	65
Finance costs	4.3.5	16	1,542	1,526
Other expenses	4.3.6	7,765	6,659	(1,106)
Total expenses		123,305	126,923	3,618

When comparing operating expenditure from 2012/13 Annual Budget to the adopted 2013/14 Annual Budget (refer to table over-page), an overall increase of 2.03% has been achieved. This comparison reflects the like for like expenditure reduced by the superannuation liability, set up of the Frankston Regional Aquatic Centre, legal costs associated with Stevenson's Road Landfill matter and interest on borrowings.

Operating Expenditure Movement	Budget 2012/13 \$'000	Budget 2013/14 \$'000	Variance %
Total expenses	129,178	126,922	
Less superannuation liability payment	(6,500)		
Less Stevenson's Road legal costs	(1,200)	(500)	
Less FRAC set-up costs		(1,142)	
Less borrowing interest costs	(108)	(1,542)	
Expenses	121,370	123,739	1.95%



4.3.1 Employee costs (\$1.92 million increase)

Employee costs include all labour related expenditure inclusive of oncosts such as WorkCover insurance, superannuation, leave loading and long service leave entitlements. These costs are largely driven by Council's Enterprise Agreement No 6 2010. A combined increase of 4.00% has been allowed to cover EBA increases, superannuation guarantee increases and periodic increases that occur as staff progress through the employee banding structure provided for in Awards.

Employee costs are forecast to increase in the adopted 2013/14 Annual Budget by \$1.92 million or 3.51% compared to 2012/13. This increase relates to a number of key factors:

- Negotiations are currently occurring for Council's Enterprise Bargaining Agreement (EBA). The proposed outcomes of the EBA have been reflected in the 2013/14 salaries budget (3.25% or \$31.00 per week increase, whichever is greater).
- The compulsory Superannuation Guarantee Scheme rate will also rise from 9% to 9.25%.
- An allowance has been included in the salaries budget of 0.50% for banding increments.
- Frankston Regional Aquatic Centre set up costs are included in the budget.

4.3.2 Materials and services (\$0.15 million increase)

Materials and services includes the purchase of consumables and payments to contractors for the provision of services. Materials and services are forecast to increase by \$0.15 million or 0.46% in the adopted 2013/14 Annual Budget compared to the 2012/13 forecast, primarily due to:

- A robust review by Councillors and management during the budget process has resulted in a significant reduction in costs in this area.
- Waste management – decreased substantially due to the State Government land-fill levy and the estimated impact of the carbon price associated with the disposal of domestic waste. Council has also increased the level of the hard waste collection service by increasing the amount that can be collected with the aim of reducing the amount of dumped rubbish across the municipality. Council's increase costs of waste collection have been recovered via the annual garbage charge.
- Contract expenses are increasing based on CPI.

4.3.3 Depreciation (\$1.06 million increase)

Depreciation relates to the usage of Council's property, plant and equipment and infrastructure assets including roads and drains. It is an accounting measure which attempts to allocate the value of an asset over its useful life. The increase of \$1.06 million for 2013/14 is due mainly to the completion of the 2012/13 capital works program and the full year effect of depreciation on the 2012/13 capital works program. Refer to section 6. 'Analysis of Capital Budget' for a more detailed analysis of Council's capital works program for the 2013/14 year.

4.3.4 Utilities (\$0.07 million increase)

The utility expense represents payments for water, electricity, telephone and gas. The non-waste aspects of the carbon tax include a direct cost for Council in higher electricity and gas prices, these costs have been included within the utilities section of the budget. The movement from 2012/13 to 2013/14 in utilities reflects a 25% increase in water charges due to desalination costs that will introduced in 2013/14. Cost increases have been offset by savings with the introduction of a new phone system totalling \$0.17 million.

	Forecast 2012/13 \$'000	Budget 2013/14 \$'000	Variance \$'000
Telecommunication	727	562	(165)
Gas	111	145	34
Electricity	1,563	1,680	117
Water	511	590	79
Total Utility Payments	2,912	2,977	65

4.3.5 Finance costs (\$1.53 million increase)

Finance costs relate to interest charged by financial institutions on funds borrowed. Interest expense is budgeted to be \$1.54 million reflecting proposed new borrowing arrangements in 2013/14 to fund capital works projects. Council is proposing to borrow \$29.84 million during 2013/14.

4.3.6 Other expenses (\$1.11 million decrease)

Other expenses relate to a range of administration and professional services including advertising, insurances, motor vehicle registrations, audit services, debt collection, legal services, contributions to community groups and other miscellaneous expenditure items. Other expenses are forecast to decrease by 14.24% or \$1.11 million compared to 2012/13 due mainly to various operational efficiencies.

	Forecast 2012/13 \$'000	Budget 2013/14 \$'000	Variance \$'000
Advertising	374	268	106
Bad and Doubtful Debts Expense	6	6	
Bank Fees and Charges	372	373	(1)
Conferences, Seminars & Training	761	579	182
Court Lodgement Fees	345	333	12
Councillor Expenses	325	343	(18)
Debt Collection	242	434	(192)
External Auditor Remuneration	66	69	(3)
Fire Services Levy		170	(170)
Grants & Contributions	991	838	153
Insurance (incl Excess)	900	811	89
Memberships and Subscriptions	323	245	78
Other	253	220	33
Perin Court Enforcement Fees	90	85	5
Postage	376	337	39
Rent	127	122	5
Solicitor Fees	1,574	773	801
Stationery and Printing	638	652	(14)
Total Other Expenditure	7,765	6,659	1,105

The significant reduction of \$1.11 million is primarily due to the following adjustments:

- Legal fees have reduced by \$0.80 million due to the actual costs incurred in 2012/13 relating to the Stevenson's Road Landfill case and an employee litigation case;
- The introduction of the fire services levy (\$0.17 million) is mostly offset by a reduction in insurance costs;
- Debt collection activity during 2012/13 was lower than anticipated and it is expected to resume at normal levels in 2013/14. These costs are redeemed in full.
- Grants and contributions have been reviewed down based on Council's current financial capacity.
- Other various costs have been reduced through Council's robust review of its administrative costs to provide services to the community. Efficiencies will be implemented and expenditure will be monitored to ensure that the budget is achieved.

5. Analysis of budgeted cash position

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2013/14 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained.

The analysis is based on three main categories of cash flows:

- **Operating activities** – Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, plant and equipment.
- **Financing activities** – Refers to the cash generated or used in the financing of Council functions and include proceeds from and repayment of borrowings from financial institutions.

5.1 Budgeted cash flow statement

	Ref	2012/13 Forecast \$'000	2013/14 Budget \$'000	Variance \$'000
Cash flows from operating activities	5.1.1			
<i>Receipts</i>				
Rates and charges		88,846	94,143	5,297
User fees and fines		14,556	14,607	51
Grants - operating		18,807	18,159	(648)
Grants - capital		8,584	16,344	7,760
Contributions		1,194	2,265	1,071
Interest		1,744	1,248	(496)
Other receipts		327	498	171
<i>Payments</i>				
Employee costs		(54,619)	(56,535)	(1,916)
Materials and services		(35,512)	(33,595)	1,917
Utility costs		(2,912)	(2,977)	(65)
Other payments		(7,765)	(6,659)	1,106
Net cash provided by operating activities		33,250	47,498	14,248
Cash flows from investing activities	5.1.2			
Payments for fixed assets		(43,671)	(60,927)	(17,256)
Proceeds from sale of fixed assets		4,970	1,167	(3,803)
Net cash used in investing activities		(38,701)	(59,760)	(21,059)
Cash flows from financing activities	5.1.3			
Finance costs		(16)	(1,542)	(1,526)
Proceeds from borrowings			29,840	29,840
Repayment of borrowings			(2,339)	(2,339)
Payment of superannuation liability		(7,052)		7,052
Net cash used in financing activities		(7,068)	25,959	33,027
Net increase (decrease) in cash and cash equivalents		(12,519)	13,697	26,216
Cash and cash equivalents at the beginning of the period		23,245	10,726	(12,519)
Cash and cash equivalents at end of the year	5.1.4	10,726	24,423	13,697

Source: Appendix A

5.1.1 Operating activities (\$14.25 million increase)

The increase in cash inflows from operating activities is due mainly to increases in capital grants to fund the capital works program and a \$5.30 million increase in rates and charges, which reflects the rate increase of 5.90%.

The net cash flows from operating activities does not equal the operating result for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	2012/13 Forecast \$'000	2013/14 Budget \$'000	Variance \$'000
Surplus (deficit) for the year	12,962	21,290	8,328
Depreciation	24,552	25,615	1,063
Net gain on sale of assets	(1,409)	(259)	1,150
Finance costs	16	1,542	1,526
Contributions - non monetary assets	(800)	(800)	
Net movement in current assets and liabilities	(2,071)	110	2,181
Cash flows available from operating activities	33,250	47,498	14,248

5.1.2 Investing activities (\$21.06 million increase)

The increase in net cash outflows from investing activities of \$21.06 million is primarily due to the increase in capital works expenditure of \$17.26 million.

5.1.3 Financing activities (\$33.03 million increase)

The increase in net cash inflows from financing activities of \$33.03 million is primarily due to Council borrowing funds for future capital works expenditure, mainly the operations centre.

5.2 Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement above indicates that Council is estimating at 30 June 2013 it will have cash and investments of \$30.58 million, which has been restricted as shown in the following table.

	Ref	2012/13 Forecast \$'000	2013/14 Budget \$'000	Variance \$'000
Total cash and investments		16,647	30,580	13,933
Restricted cash and investments				
- Statutory reserves	5.2.1	(10,189)	(8,749)	1,440
- Discretionary reserves	5.2.2	(1,145)	(8,895)	(7,750)
- Trusts and deposits	5.2.3	(1,590)	(1,662)	(72)
Unrestricted cash and investments	5.2.4	3,723	11,274	7,551

5.2.1 Statutory reserves (\$8.75 million)

These funds must be applied for specified statutory purposes in accordance with various legislative requirements. While these funds earn interest revenues for Council, the funds are not available for other purposes.

5.2.2 Discretionary reserves (\$8.90 million)

Discretionary Reserves are funds set aside by Council for a specific purpose or project but not protected by statute.

5.2.3 Trusts and Deposits (\$1.66 million)

Are monies held in trust and are to be refunded, and mainly constitute developer monies relating to the two major Development Contribution Plans which are refunded upon the completion of capital works.

5.2.4 Unrestricted cash and investments (\$11.274 million)

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants, contributions or carried forward capital works. Of the balance on hand at 30 June 2013, \$5 million is to be expended to complete capital works carried forward to the 2013/14 year. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds. A high level of unrestricted cash and investments is required as 60% of Council's rate revenue is not received until February each year.

5.3 Reserve fund balances for 2013/14

The table below highlights Council's Reserve funds and the projected balance at 30 June 2014.

Projected Reserve Balances	Budget July 2013 Opening Balance	Transfers To Reserve	Transfers From Reserve	Budget June 2014 Closing Balance
Public resort and recreation	3,427	550	(1,501)	2,476
Native vegetation	1,056	213	(151)	1,118
Infrastructure	75			75
Strategic projects	1,145	7,750		8,895
Resource efficiency fund	101			101
Unexpended grants - operating	2,250	2,250		4,500
Unexpended grants - capital	621		(248)	373
Other Reserves	106			106
Aquatic Recreation Facility	2,553	1,500	(4,053)	
Totals	11,334	12,263	(5,953)	17,644

6. Analysis of capital budget

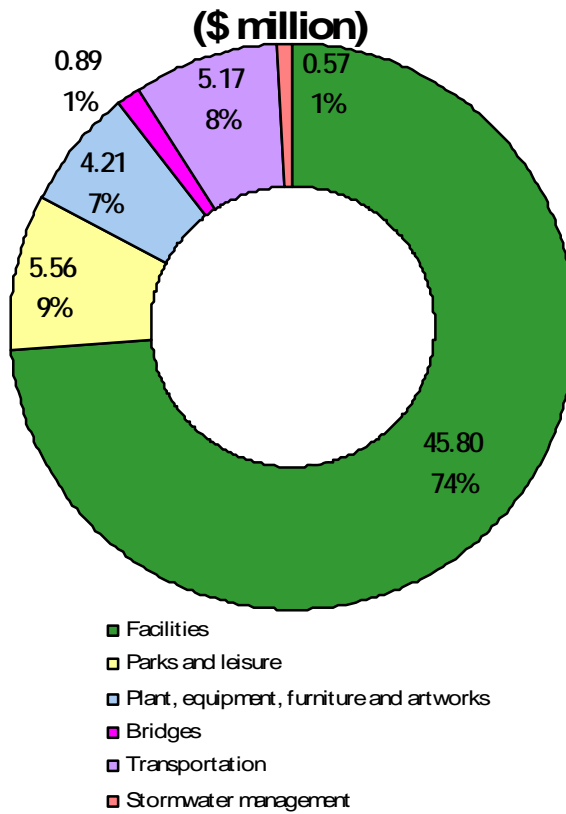
This section analyses the planned capital expenditure budget for the 2013/14 year and the sources of funding for the capital budget.

6.1 Capital works

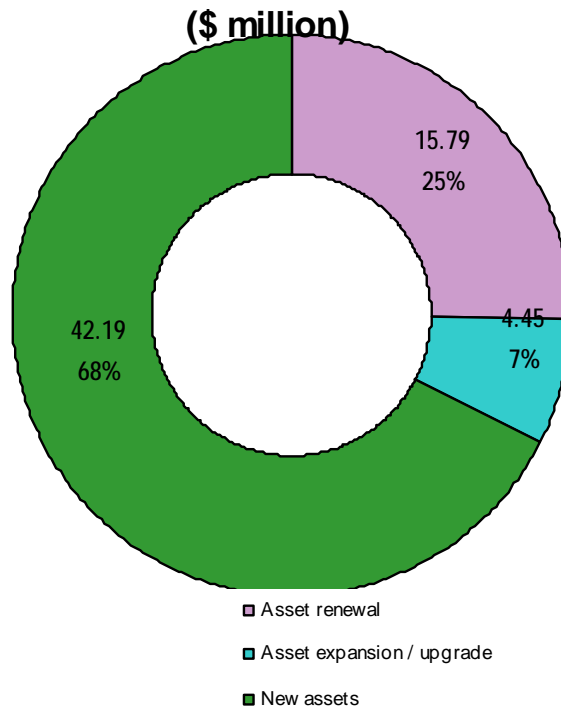
A full listing of capital works projects is contained in Appendix C.

Capital Works Areas	Ref	2012/13 Forecast \$'000	2013/14 Budget \$'000	Variance \$'000
Works carried forward	6.1.1			
Facilities		4,289		(4,289)
Parks and leisure		845		(845)
Plant, equipment and other		513		(513)
Transportation		1,474		(1,474)
Stormwater management		195		(195)
Total works carried forward		7,316	-	(7,316)
New works				
Bridges	6.1.2	1,213	885	(328)
Facilities	6.1.3	19,415	46,028	26,613
Parks and leisure	6.1.4	3,472	5,564	2,092
Plant, equipment and other	6.1.5	4,279	4,206	(73)
Transportation	6.1.6	8,584	5,174	(3,410)
Stormwater management	6.1.7	892	570	(322)
Total new works		37,855	62,427	24,572
Total capital works		45,171	62,427	17,256
Represented by:				
Asset renewal	6.1.8	18,771	15,787	(2,984)
Asset expansion / upgrade	6.1.8	7,160	4,449	(2,711)
New assets	6.1.8	19,240	42,191	22,951
Total capital works		45,171	62,427	17,256

2013/14 Budgeted capital works



2013/14 Budgeted capital works



6.1.1 Works carried forward (\$7.32 million)

At the end of each financial year there are projects that are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2012/13 year it is forecast that \$7.32 million of capital works will be incomplete and be carried forward into the 2013/14 year.

6.1.2 Bridges (\$0.89 million)

Significant projects include:

- Bridge Renewal Program - \$460,000
- McCulloch Avenue Boardwalk - \$180,000

6.1.3 Facilities (\$46.03 million)

Significant projects include:

- Civic Centre facility Renewal Program - \$1.43 million
- The major project for 2013/14 is the Frankston Regional Aquatic Centre (\$35.44 million in 2013/14), the development of a major regional aquatic and leisure facility within the City of Frankston, located on Cranbourne Road at the Samuel Sherlock Reserve. The total cost of the project is \$49.71 million with grant funding of \$13.50 million from the Federal Government, \$12.50 million from the State Government, \$13.71 million from loan borrowings and the balance from Council operations over the 2012/13 and 2013/14 financial years.
- Carrum Downs Early Learning and Care Centre - \$1,860,000
- Renewable Energy for Frankston – Trigeration System at the Arts Precinct - \$948,000
- Frankston Art Centre – Fly tower and roof resealing - \$600,000
- Energy and water efficiencies infrastructure - \$383,250
- Frankston Yacht Club Redevelopment - \$300,000
- Public Toilet Action Plan - \$320,000
- Design and Construct a Resource Recovery Transfer Station - \$100,000
- Frankston Arts Centre - Technical Equipment Upgrade & Replacement - \$68,000
- Frankston Arts & Library Precinct Security Camera System Upgrade - \$10,000
- Jubilee Park Aquatic Centre – Disposal – \$120,000
- Frankston Arts and Library facility - \$100,000
- Bathing Box 10 – Frankston Foreshore - \$50,000

6.1.4 Parks and leisure (\$5.56 million)

Significant projects include:

- Public Realm South East Water Works - \$1,000,000
- Frankston Park Master Plan - Dolphins Function Centre - \$750,000
- Streetscape – Structure Plan Implementation – Wells Street - \$616,000
- Playground Strategy Implementation - \$600,000
- Pavilion Upgrade Program - \$400,000
- Skye Reserve - Masterplan Implementation - \$388,000
- Belvedere Reserve Precinct Plan Implementation - \$220,000
- Sporting Ground - Irrigation and Drainage Upgrades - \$100,000
- Robinson's Park – Regional Softball / Baseball Car Parking - \$150,000
- Centenary Park Golf Course – Master Plan Implementation \$140,000
- Lloyd Park – Master Plan Implementation - \$170,000
- Expansion of Frankston District Basketball Association - \$100,000;
- Carrum Downs Recreation Reserve Master Plan Implementation - \$125,000
- Carrum Downs Recreation Reserve – Exercise Stations - \$60,000
- Regional Tennis Centre and Frankston Tennis Club Relocation Feasibility - \$40,000
- SRV Community Facility Funding – Minor Program - \$120,000

- Baxter Park – Master Plan Implementation - \$194,000
- Baxter Park Cricket Club Pavilion (Oval 1) - \$50,000
- General Sports Ground Lighting Improvements - \$120,000
- Playground Improvements/Demolition - \$10,000 (plus \$30,000 Renewal)

6.1.5 Plant, equipment and other (\$4.21 million)

Significant projects include:

- Plant & Equipment Replacement - \$1.42 million
- Light Vehicle Replacement - \$1.38 million
- Upgrade and enhancements of software systems - \$805,180
- Library Collection - \$600,000
- Safe City Surveillance System “CCTV Camera Program” - \$100,000
- CAA and Municipal Public Artworks Renewal Program - \$90,000

6.1.6 Transportation (\$5.17 million)

Significant projects include:

- Road Renewal Program - \$2.61 million
- Footpath Renewal Program - \$745,500
- City Wide Pathway and Cycle Way Plan Development - \$300,000
- Kerb Renewal Program - \$200,000
- Special Charge Scheme – Cranhaven Road, Langwarrin - \$182,000;
- Special Charge Scheme – Union Road, Langwarrin \$100,000
- Olive Grove Works - \$100,000
- Traffic Signals McClelland Drive & Centenary Park Drive - \$140,000

6.1.7 Stormwater management (\$0.57 million)

Significant projects include:

- Outfall drainage upgrade – 5 Leonard Drive, Langwarrin - \$190,000
- Easement Drainage Pit Alterations - \$120,000
- Seaford Drainage Strategy Implementation - \$100,000
- Dandenong Road East Drainage Strategy Implementation - \$100,000

6.1.8 Asset renewal (\$15.79 million), new assets (\$42.19 million) and assets upgrade and expansion (\$4.45 million)

The adopted 2013/14 Annual Budget provides for a \$0.68 million increase in asset renewal funding from the 2012/13 forecast expenditure amount. The table below highlights the level of funds applied to the various areas of renewal.

Asset Renewal Category	Forecast	Budget	Variance
	2012/13	2013/14	
	\$'000	\$'000	\$'000
Bridges	851	495	(356)
Facilities	4,381	5,011	630
Parks and leisure	1,780	1,072	(708)
Plant, equipment and other	2,878	4,552	1,674
Transportation	4,559	4,172	(387)
Stormwater management	658	485	(173)
Total	15,107	15,787	680

The forecast value above does not include \$3.66 million of projected carried forward projects from 2012/13. The adopted budget for 2012/13 was \$16.704 million and when comparing budget figures against 2013/14, the asset renewal spending has decreased by \$1.15 million. Asset Renewal funding has been reduced by \$1.5M in 2012/13 and 2013/14 as a short term

funding mechanism for the Frankston Regional Aquatic Centre. The long term financial plan ensures that the asset renewal spending is brought back to the required level of spending in 2014/15 onwards to eliminate any asset renewal gap.

Significant projects include:

- Road Renewal Program - \$2.61 million
- Civic Centre facility - \$1.43 million
- Plant & Equipment Replacement - \$1.42 million
- Light Vehicle Replacement - \$1.38 million
- Footpath Renewal Program - \$745,500
- Library Collection - \$600,000
- Bridge Renewal Program - \$460,000
- Frankston Art Centre – Fly tower and roof resealing - \$600,000
- Playground Strategy Implementation - \$600,000
- Kerb Renewal Program - \$200,000
- Fencing Replacement Program - \$200,000
- Frankston Arts and Library facility - \$100,000

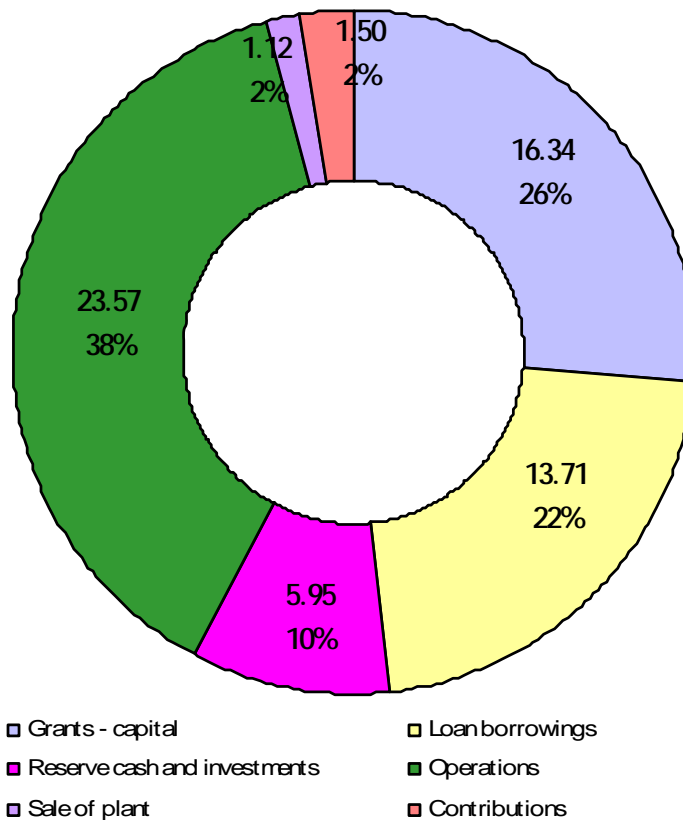
A distinction is made between expenditure on new assets, expenditure on asset renewal and asset upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, which improves the service potential or the life of the asset. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

6.2 Funding sources

The table below highlights the source of funds for the various total expenditure amounts. It highlights that funding from rate revenue for capital expenditure in 2013/14 is \$23.80 million.

Sources of funding	Ref	2012/13 Forecast \$'000	2013/14 Budget \$'000	Variance \$'000
Total works carried forward	6.2.1	1,736		(1,736)
New works				
Current year funding				
Grants - capital	6.2.2	8,584	16,344	7,760
Proceeds from sale of assets	6.2.3	959	1,122	163
Loan borrowings	6.2.4		13,705	13,705
Contributions - capital	6.2.5	326	1,502	1,176
Operations	6.2.6	25,624	23,801	(1,823)
		35,493	56,474	20,981
Prior years funding				
Reserve cash and investments	6.2.7	7,942	5,953	(1,989)
		7,942	5,953	(1,989)
Total new works		43,435	62,427	18,992
Total funding sources		45,171	62,427	17,256

**2013/14 Budgeted funding source
(\$ million)**



6.2.1. Works carried forward (\$1.74 million)

At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultations. For the 2012/13 year it is forecast that \$1.74 million of capital works will be incomplete and be carried forward into the 2013/14 year.

6.2.2. Grants – capital (\$16.644 million)

Capital grants are funds received from State and Federal Governments for the purposes of funding capital works.

Significant grants included in the adopted 2013/14 Annual Budget are:

- Federal Government funding for Regional Aquatic Centre \$10,125,000
- State Government funding for Regional Aquatic Centre \$4,250,000
- State Government funding for Frankston Park Function Centre \$750,000
- CEEP grant funding for Tri-generation system at Arts Centre \$461,000
- Funding for Central Activity Development Streetscapes \$250,000

6.2.3 Proceeds from sale of plant (\$1.12 million)

Proceeds from sale of assets include the sale of heavy plant and motor vehicles in accordance with Council’s fleet renewal policy.

6.2.4 Loan borrowings (\$13.705 million)

The adopted 2013/14 Annual Budget includes borrowings of \$13.71 million for the Frankston Regional Aquatic Centre.

6.2.5 Contributions (\$1.50 million)

Contributions represent contributions by developers and other parties in relation to capital works.

6.2.6 Operations (\$23.57 million)

Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$23.80 million will be generated from operations to fund the 2013/14 capital works program. This amount is funded from cash generated from operating activities represented in the Cash Flow Statement (\$47.50 million) as set out in section 5 of this budget.

6.2.7 Reserve cash and investments (\$5.95 million)

The adopted 2013/14 Annual Budget utilises available reserve funds for the funding of various capital projects, including the following significant applications:

- Frankston Regional Aquatic Centre - \$2.55 million received from State and Federal Government as grant income in prior years and \$1.50 million of reductions to asset renewal spending in 2012/13.
- Master Plan Implementation Programs - \$1.93 million to be funded from Public Resort and Recreation Reserve
- Frankston Park Master Plan - Dolphins Function Centre - \$0.25 million funded from grant funding received in prior year.
- Native Vegetation Offsets - \$0.15 million to be funded from Native Vegetation Reserve.

7. Analysis of budgeted financial position

This section analyses the movements in assets, liabilities and equity between 2012/13 and 2013/14. It also considers a number of key performance indicators.

7.1 Budgeted balance sheet

	Ref	2012/13 Forecast \$'000	2013/14 Budget \$'000	Variance \$'000
Current assets	7.1.1			
Cash and cash equivalents		10,726	24,423	13,697
Other financial assets		5,921	6,158	237
Trade and other receivables		8,223	8,593	370
Inventories		277	289	12
Other assets		1,324	1,383	59
Total current assets		26,471	40,846	14,375
Non-current assets	7.1.1			
Trade and other receivables		1,010	1,056	46
Property, infrastructure, plant and equipment		1,363,676	1,451,475	87,799
Total non-current assets		1,364,686	1,452,531	87,845
Total assets		1,391,157	1,493,377	102,220
Current liabilities	7.1.2			
Trade and other payables		9,053	9,324	271
Provisions		12,666	13,181	515
Interest bearing loans and borrowings			2,739	2,739
Total current liabilities		21,719	25,244	3,525
Non-current liabilities	7.1.2			
Provisions		1,188	1,236	48
Interest bearing loans and borrowings			24,761	24,761
Total non-current liabilities		1,188	25,997	24,809
Total liabilities		22,907	51,241	28,334
Net assets		1,368,250	1,442,136	73,886
Equity	7.1.4			
Accumulated surplus		561,113	576,094	14,981
Asset revaluation reserve		795,803	848,398	52,595
Other reserves		11,334	17,644	6,310
Total equity		1,368,250	1,442,136	73,886

Source: Appendix A

7.1.1 Current assets (\$14.38 million increase) and Non-Current Assets (\$87.85 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to increase by \$13.93 million during the year mainly due to loan borrowings.

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are not expected to change significantly in the budget.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles and equipment which has been built up by Council over many years. The increase in this balance is attributable to the net result of the capital works program (\$60.93 million of new assets), contribution of non-monetary assets, depreciation of assets (\$25.62 million) and through the sale of property, plant and equipment.

7.1.2 Current Liabilities (\$3.53 million increase) and Non-Current Liabilities (\$24.81 million increase)

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to remain consistent with 2012/13 levels.

Provisions include accrued long service leave, annual leave. These employee entitlements are only expected to increase marginally due to more active management of entitlements.

The increase in liabilities is primarily due to the take up of loan borrowings (\$27.50 million).

7.1.3 Working Capital (\$11.86 million increase)

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

Council has also committed further current assets to specific and restricted purposes, represented by reserves, which may not yet be represented as current liabilities at 30 June.

	2012/13 Forecast \$'000	2013/14 Budget \$'000	Variance \$'000
Current Assets	26,470	40,846	14,376
Current Liabilities	21,719	25,245	3,526
Working Capital	4,751	15,601	10,850
Restricted cash and investment current assets			
- Statutory reserves	(10,189)	(8,749)	1,440
- Discretionary reserves	(1,145)	(8,895)	(7,750)
- Trusts and deposits	(1,590)	(1,662)	(72)
Unrestricted working capital *	(8,173)	(3,705)	4,468

* Unrestricted working capital may also be committed to completion of carry forward capital works. Refer to table 6.2 for funding of capital works carried forward.

7.1.4 Equity (\$73.89 million increase)

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed.

- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. The increase in accumulated surplus of \$14.98 million results directly from the surplus for the year.

During the year an amount of \$6.31 million (net) is budgeted to be transferred from accumulated surplus to other reserves. This reflects the transfer of loan borrowings to partly fund the capital works program. This is a transfer between equity balances only and does not impact on the total balance of equity.

8. Impact of current year (2012/13) on the adopted 2013/14 Annual Budget

This section of the report highlights the impact that outcomes in 2012/13 have had on the adopted 2013/14 Annual Budget. The figures utilised in this section adjust the net operating result calculated in accordance with accounting standards to include cash costs such as capital works and exclude non-cash transactions such as depreciation to reach an underlying cash result.

The table below illustrates that Council is forecasting to complete 2013/14 with an accumulated cash surplus outcome of \$0.52 million. Council is budgeting for a \$7.28 million cash surplus due to proceeds from loan borrowings.

	Forecast 2012/13 \$'000	Budget 2013/14 \$'000	Variance \$'000
Surplus (deficit) for the year	12,962	21,291	8,329
Add back non-cash items:			
Depreciation	24,552	25,615	1,063
Granted assets	(800)	(800)	
Written down value of assets sold/scrapped	3,561	908	(2,653)
	27,313	25,723	(1,590)
Less non-operating cash items:			
Capital expenditure	43,671	60,927	17,256
Transfers to (from) reserves	(3,173)	6,310	9,483
Defined benefits superannuation call	7,052		(7,052)
Proceeds from borrowing		(29,840)	(29,840)
Debt redemption		2,339	2,339
	47,550	39,736	(7,814)
Cash surplus (deficit) for year	(7,275)	7,278	14,553
Accumulated cash surplus (deficit) b/fwd	514	(6,761)	(7,275)
Accumulated cash surplus (deficit) c/fwd	(6,761)	517	7,278

Long term strategies

9. Long term financial plan and key financial indicators

Council is required by the Local Government Act to develop a Strategic Resource Plan which includes an indicative four year budget. Sections 9 to 12 of this budget (set out on the following pages) explain a possible long term financial plan. However it should be noted that this draft has not been adopted by Council and the indicative rating and debt strategies it contains have not been endorsed by Council.

During the next four years, Council will face considerable pressure on its financial position particularly in the face of ongoing cost-shifting by State and Federal Governments in addition to the reduction in State and Federal Government grants to the entire Victorian local government sector that is predicted over the coming years. This will push all Victorian councils to consider greater reliance on rates to fund existing and new services and programs.

9.1 Plan development

The key objective of Council's current draft Long Term Financial Plan (LTFP) is to establish a financial framework that ensures that Frankston City Council can reach a position of financial sustainability in the medium to long-term. The key financial objectives that underpin the LTFP are:

- An increased ability to fund asset renewal requirements
- An enhanced funding level for capital works in general
- Progressing Council towards a position of financial sustainability in the long-term
- Achievement and maintenance of Operating Statement underlying surpluses whilst maintaining the provision of operational services that respond to the needs of the Frankston community
- Rate and fee increases that are both manageable and sustainable

In preparing the LTFP, Council has also been mindful of the need to comply with the following Principles of Sound Financial Management as contained in the Act:

- Prudently manage the financial risks relating to debt, assets and liabilities;
- Provide reasonable stability in the level of rate burden;
- Consider the financial effects of Council decisions on future generations; and
- Provide full, accurate and timely disclosure of financial information.

9.2 Financial resources

The following table summarises the key indicative financial results for the five years 2013/14 to 2017/18. Appendix A provides further detail in respect of the key financial statements.

Indicator	Forecast	Budget	Strategic Resource Plan Projections			
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Surplus (deficit) for the year	12,962	21,291	7,856	6,927	7,317	7,742
Underlying operating result	1,179	1,837	3,386	4,163	4,192	4,997
Cash and investments	16,647	30,580	32,414	32,443	31,854	33,689
Cash flow from operations	33,250	47,498	36,737	37,321	39,383	41,561
Capital works	45,171	62,427	38,751	35,459	40,423	40,437

9.3 Key financial indicators

The following table highlights Council's current and projected performance across a range of key financial indicators (KPI's). KPI's provide useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Notes	Forecast	Budget	Strategic Resource Plan Projections			
		2012/13 \$'000	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000
Financial Performance							
Underlying result / Underlying revenue	1	0.9%	1.4%	2.4%	2.8%	2.7%	3.0%
Expenses / Assessments		2,079	2,116	2,279	2,363	2,459	2,533
Rate revenue / Underlying revenue	2	100%	60%	59%	59%	59%	60%
Rate revenue / Assessment		1,219	1,283	1,376	1,435	1,496	1,560
Debt servicing / Total revenue			1.0%	1.3%	1.2%	1.1%	1.0%
Debt servicing & redemption / Rate revenue			5.0%	5.7%	5.5%	2.7%	2.4%
Grants / Total revenue		23.3%	13.6%	12.5%	12.2%	12.0%	11.7%
Fees and charges / Total revenue		10.8%	9.9%	13.4%	13.9%	14.1%	13.8%
Financial Position							
Indebtedness / Rate revenue	3	32%	67%	66%	60%	57%	55%
Underlying result / Total assets		0.08%	0.12%	0.22%	0.26%	0.25%	0.29%
Current assets / Current liabilities	4	122%	162%	164%	175%	170%	172%
Total liabilities / Assessment		\$386.20	\$854.07	\$906.38	\$862.81	\$856.17	\$852.87
Capital Expenditure (\$'000)							
Capital works		45,171	62,427	38,751	35,459	40,423	40,437
- Asset Renewal		18,771	15,787	23,572	19,957	21,354	22,849
- Asset Expansion Upgrade		7,160	4,449	4,649	5,114	5,626	6,188
- New Assets		7,649	6,755	9,583	10,388	13,443	11,400
- Frankston Regional Aquatics Centre		11,591	35,436	947			
Cash op act / Net capital outlays	5	86%	79%	102%	114%	104%	110%
Capital works / Rate revenue		100%	86%	53%	46%	48%	46%
Asset renewal / Total depreciation	6	76%	62%	84%	67%	68%	69%

Notes to indicators

- Underlying result** - Council's underlying operational surplus increases over the term and then is sustained at 3%, which means that Council's overall asset base is being maintained over the period of the strategy.
- Rate revenue / Underlying revenue** - Council's rate revenue expressed as a percentage of underlying revenue is expected to remain relatively even over the period. This indicator reflects the extent of reliance on rate revenues to fund all of Council's on-going services. The trend indicates that Council will be steady in its reliance on rate revenue compared to all other revenue sources. Operating grant revenue as a percentage of underlying revenue is expected to remain stable over the period; any reduction would place an increasing pressure on Council's own source revenue streams to make up the difference.
- Indebtedness / Rate revenue** – Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.
- Current Assets / Current Liabilities** – Working capital is forecast to decrease significantly in 2012/13 due to a run down in cash reserves to fund the capital program and superannuation liability payment. The trend in latter years is a sharp increase due to borrowings in 2013/14 and then continues to remain steady at an acceptable level.
- Cash from Operating Activities / Net Capital Outlays** – Except for 2012/13 and 2013/14 budget, the trend indicates Council expects to be able to service its capital

works expenses from cash generated from operating activities, rather than relying on its existing cash reserves or further borrowings. Asset renewal expenditure has been forecast to increase over the five year period. The increase in spending on asset renewal is in line with Council Asset Management Strategy to close the Asset Renewal Gap and ensure we are directing enough funds to renewal Councils ageing infrastructure. Asset Renewal funding has been reduced by \$1.5M in 2012/13 and 2013/14 as a short term funding mechanism for the Frankston Regional Aquatic Centre. The long term financial plan ensures that the asset renewal spending is brought back to the required level of spending in 2014/15 and 2015/16 to eliminate any asset renewal gap.

6. **Asset renewal / Total depreciation** – This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

10. Rating Information

This section contains information on Council's past and foreshadowed rating levels along with Council's rating structure and the impact of changes in property valuations.

10.1 Strategy Development

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue, accounting for 63% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Frankston community.

Where considered appropriate, Council will utilise the range of rates and charges prescribed under Section 155 of the Act to spread the rate burden across the municipality to recover the costs for the provision of specific services. This will include the annual declaration of a municipal charge to cover some of the administrative costs of Council and a service charge for the full cost recovery of the collection and disposal of refuse.

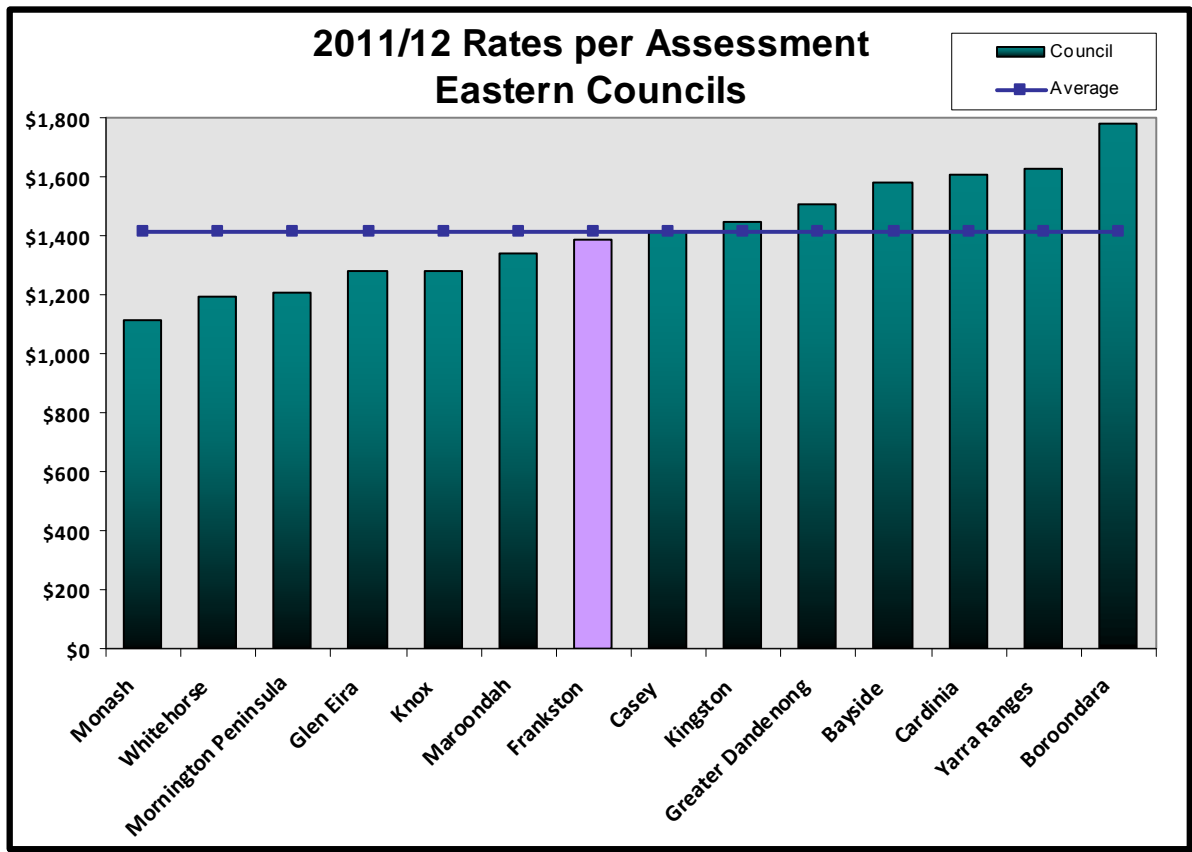
However, it has also been necessary to balance the importance of rate revenue as a funding source with community sensitivity to increases, particularly every second year when applying new valuations to all properties within the municipality which results in individual rate payers facing varied increases in their rate payments.

Over the past five years Council's rate increases have been lower than the average of other comparative Councils. Council's low rating strategy meant the average rate per property assessment was \$34 lower than the average in rates of comparative fourteen comparable Eastern Melbourne Councils in 2011/12.

Council needs to increase its revenue contributions from rates if it is in the long term to continue to provide services which are at least of a standard comparable to those offered elsewhere in the Melbourne metropolitan area. Otherwise it will not be able to meet the challenge of being able to be an outstanding Victorian regional capital on the bay.

The following highlights benchmark data comparing Frankston City Council's level of rating to that of fourteen comparable Eastern Melbourne Councils and the likely future percentage increases in the quantum of Council's rate revenue.

Benchmark data highlights that Frankston City Council is relatively low rating compared to its regional grouping. The below graph displays that on a rates per assessment basis (for the 2011/12 financial year), Council's \$1,389 per assessment is the seventh lowest of the group and below the average amount of \$1,413 per assessment.



The figures highlighted above are drawn from the 2011/12 Annual Reports of the various Councils and given Council's rate increase in 2012/13 of 4.66%, the variance amount below the average figure is expected to have been maintained.

10.2 Current year rate increase

The table below highlights the indicative rate increase over the forward 5 year period. These forward indexes are indicative only, are reviewed on an annual basis, and are subject to change.

Year	Rate Increase	Total Rates Raised \$'000
2012/13	4.66%	71,707
2013/14	5.90%	76,368
2014/15	5.50%	82,915
2015/16	5.50%	87,475
2016/17	5.50%	92,286
2017/18	5.50%	97,362

The following table summarises the rates to be made for the 2013/14 year. A more detailed analysis of the rates to be raised is contained in Appendix B “Statutory Disclosures”.

Rate Type	How applied	2012/13	2013/14
Ordinary Rate	Cents/\$ CIV	0.2642	0.2801
Rate for Retirement Villages	Cents/\$ CIV	0.1982	0.2101
Rate for Commercial Land	Cents/\$ CIV	0.3303	0.3501
Rate for Industrial Land	Cents/\$ CIV	0.3303	0.3501
Rate for Acacia Heath	Cents/\$ CIV	0.2811	0.2954
Rate for Electronic Gaming Machine Land	Cents/\$ CIV	0.5285	-
Rate for Farm Land	Cents/\$ CIV	0.2114	0.2241
Rate for Derelict Land	Cents/\$ CIV	0.7927	0.8403
Rate for Cultural & Recreational	Cents/\$ CIV	various	various
Rate by agreement (including Baxter Village)	Cents/\$ CIV	various	various
Municipal Charge	\$/ property	\$126.30	\$133.75
Residential Bin 240L	\$/ property	\$369.00	\$387.50
Residential Bin 120L	\$/ property	\$245.30	\$257.50
Residential Bin 80L	\$/ property	\$195.30	\$205.00
Commercial Bin 120L (Incl.GST)	\$/ property	\$269.85	\$283.30
Commercial Bin 80L (Incl.GST)	\$/ property	\$214.85	\$225.50
Residential Bin 120L (Fortnightly Pickup)	\$/ property	\$225.30	\$237.50
Residential Bin 80L (Fortnightly Pickup)	\$/ property	\$175.30	\$185.00
Green Waste Bin	\$/ property	\$113.60	\$119.30
Green Waste Bin - Tenant	\$/ property	\$113.60	\$119.30
Commercial Recycling Bin (Incl.GST)	\$/ property	\$143.55	\$151.40
Additional Residential Recycling Bin	\$/ property	\$65.30	\$50.00

10.3 Adopted Rate Model 2013/14

In previous financial years, Frankston City Council has established a general rate in the dollar to be applied to the valuation of all residential assessments in order to levy rates. It has further raised a number of differential rates that vary from the general rate in respect of certain rating types. The table below highlights the variance from the general rates for the 2013/14 financial year.

Differential Type	% Difference to General Rate 2013/14	% Difference to General Rate 2012/13
Rate for Retirement Villages	- 25.00%	- 25.00%
Rate for Commercial Land	+ 25.00%	+ 25.00%
Rate for Industrial Land	+ 25.00%	+ 25.00%
Rate for Acacia Estate	+11.68%	+ 4.66%
Rate for Electronic Gaming Machine Land	-	+ 100.00%
Rate for Farm Land	- 20.00%	- 20.00%
Rate for Derelict Land	+ 200.00%	+ 200.00%

In 2012 the Parliament passed the Local Government Amendment Act 2012 which provides that the Minister may, by notice published in the Government Gazette, make guidelines for or with respect to:

- (a) the objectives of differential rating;
- (b) suitable uses of differential rating powers;
- (c) the types or classes of land that are appropriate for differential rating.

Further, by reason of section 161(2A) a Council must have regard to any Ministerial guidelines made under subsection (2B) before declaring a differential rate for any land. These Ministerial Guidelines for Differential Rating (Guidelines) have been prepared to guide Councils in the application of differential rates under S.161 of the Local Government Act 1989 (the Act). Councils must have regard to these guidelines before declaring a differential rate for any land. As at April 2013, there is a need for greater consistency, transparency and certainty across the 79 municipalities in Victoria.

The Ministerial guidelines clearly states that it would not be appropriate to declare a differential rate that is defined narrowly and applied specifically or exclusively to the certain types and classes of land such as electronic gaming machine venues. As a result, it is proposed that the differential rate surcharge of 100% applied to the general rate for electronic gaming machines venues be removed.

10.4 Summary of rate income 2013/14

The table below provides a summary of the forecast rate revenue in 2013/14 highlighting that Council's total rate revenue will grow by 5.90%.

Rate - Category	No. of Properties	Annualised		Increase in rates %	Total Rates Levied %
		Rate Revenue 2012/13 \$	Rates Levied 2013/14 \$		
General - Residential	51,442	50,505,891	53,484,689	5.9%	78.12%
Commercial	2,273	6,739,005	7,135,957	5.9%	10.42%
Industrial	2,240	3,695,785	3,913,480	5.9%	5.72%
Retirement Village	558	221,902	235,018	5.9%	0.34%
Other Vacant Land	983	844,172	893,960	5.9%	1.31%
Rural	764	1,875,126	1,985,720	5.9%	2.90%
Acacia Estate	240	346,111	386,546	11.7%	0.56%
Derelict	7	36,818	38,990	5.9%	0.06%
Farm	12	78,292	82,917	5.9%	0.12%
Other	555	291,838	309,119	Various	0.45%
Grand Total	59,074	64,634,943	68,466,395	5.9%	100.00%

NB The rates for 2012/13 have been adjusted for the supplementary rates received during 2012/13 on a full year rate yield basis (i.e. Whilst properties subjected to supplementary rates have received pro-rata rate accounts – the above rate figures are based on the income that would have been received if the accounts were for a full twelve month period).

Acacia Estate: A differential rate is applied to Acacia Estate properties equivalent to collect extra rates to fund additional maintenance works associated with the estate's reserves in accordance with the development's planning permit.

Municipal Charge

Under Section 159 of the Local Government Act, council may declare a municipal charge to cover some of the administrative costs of the Council. The legislation is not definitive on what comprises administrative costs and does not require Council to specify what is covered by the charge.

The municipal charge applied at Frankston City Council will increase in line with the average rate increase from \$126.30 to \$133.75.

11. Debt strategy

11.1 Use of debt for the provision of major capital projects in Frankston and defined benefits superannuation call-up

The use of debt funding for the provision of major community assets that will provide community benefit over a number of years is considered sound practice and governments at all levels have regularly enacted this approach. The use of debt funding enables the cost of community assets to be spread inter-generationally and smooths the impact of the borrowings on the long term financial structure for the Council.

The sale of land to South East Water Limited for \$4.0 million has been utilised to reduce the level of borrowings required by Council.

The Plan forecasts borrowing of \$35.564M over a two year period of 2013/14 to 2014/15 to fund major projects and superannuation call-up with repayments spread over a 25 year and 3 year term. The increment in rate funding to service these borrowings in 2013/14 is a one off rate percentage increase of 3.8%.

11.2 Policy considerations

Frankston City Council has clearly endorsed policies in relation to the undertaking of borrowings to fund major projects which have been reviewed and endorsed by Council. This includes clear definition of the types of projects that can be funded and the financial governance ratios that must be met in undertaking any borrowings. The Victorian Government principles on loan borrowing are also referenced for further validation of any proposed borrowings.

The table below sets out proposed / future borrowings, based on the forecast position of Council as at 30 June 2012. The table also shows the net results of prudential ratios used by the Victorian Government to assess the loan capacity of local governments.

Council is projected to be within these prudential ratio limits for the entire period of the Long Term Financial Strategy as shown below.

Year	(\$'000's)				Ratios (%)		
	Proposed New Borrowings	Principal Paid	Interest Expense	Balance 30 June	Liquidity (CA/CL)	Debt Commit (Debt/Total Rates)	Debt Serv (Serv Costs/ Total Revenue)
2013/14	29,840	2,339	1,542	27,500	1.62	29.21%	1.20%
2014/15	5,724	2,826	1,946	30,398	1.64	29.93%	1.38%
2015/16	-	2,972	1,839	27,427	1.75	25.63%	1.24%
2016/17	-	770	1,737	26,657	1.70	23.63%	1.11%
2017/18	-	598	1,716	26,059	1.72	21.92%	1.05%
Victorian State Government Prudential Ratio Limits:					Not less than 1.10	Not greater than 80%	Not greater than 5%

12. Infrastructure Strategy

12.1 Strategy Development

The management of Council's assets is an integral component of Council's Long Term Financial Plan and one that poses significant challenges, not only for this Council, but for all Victorian municipalities. Council is developing an Asset Management Strategy for its long-term infrastructure based on the knowledge provided by various Asset Management plans which sets out the capital expenditure requirements of the Council for the next 10 years by class of assets and is a key input into its long term financial plan. It predicts infrastructure consumption, renewal needs and considers infrastructure needs to meet future community service expectations.

The strategy has been developed through a rigorous process of consultation and evaluation. The key aspects of the process are as follows:

- Long-term capital planning process which integrates with the Council Plan, the long-term financial plan and the annual budget process.
- Identification of capital projects through the preparation of asset management plans.
- Prioritisation of capital projects within classes of assets on the basis of evaluation criteria.
- Methodology for allocating annual funding to classes of capital projects.
- Business Case templates for officers to document capital project submissions.

A key objective of the Asset Management Strategy is to maintain or renew Council's existing assets at desired condition levels. If sufficient funds are not allocated to assist renewal, then Council's investment in those assets will reduce, along with the capacity to deliver services to the community.

12.2 Future asset renewal requirements

At present, Council is similar to most municipalities in that it is presently unable to fully fund asset renewal requirements. Council is endeavouring to provide a sufficient level of annual funding to meet ongoing asset renewal needs, the above graph indicates that in later years the required asset renewal is not being addressed creating an asset renewal gap and increasing the level of backlog.

Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in Sections 1 to 9 of this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. While the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of Information	Page
A	Budgeted Standard Statements	66
B	Statutory Disclosures	72
C	Capital Works Funding for 2013/14	83
D	Five Year Capital Works Program 2013-2018	90
E	New Operational Initiatives included in 2013/14	93
F	Fees and Charges 2013/14	94
G	Key Strategic Activities	105

Appendix A Budgeted Standard Statements

This appendix presents information in regard to the Budgeted Standard Statements. The budget information for the years 2013/14 to 2017/18 has been extracted from the Long Term Financial Plan.

At the end of each financial year council is required to report back to the community a comparison of actual financial results against these Budgeted Standard Statements and provide an explanation of significant variances. The Standard Statements together with the Performance Statement provide a clear, concise and understandable report of council's activities for the year from both a financial and non-financial perspective particularly for those users who do not have a financial background.

The appendix includes the following budgeted information:

- Budgeted Standard Income Statement
- Budgeted Standard Balance Sheet
- Budgeted Standard Cash Flow Statement
- Budgeted Standard Capital Works Statement
- Budgeted Statement of Investment Reserves

Budgeted Standard Income Statement
For the five years ended 30 June 2018

FRANKSTON CITY COUNCIL 2013/14 BUDGET

	Forecast	Budget	Strategic Resource Plan Projections			
	2012/13 \$'000	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000
Income						
Rates and charges	88,846	94,143	101,557	107,027	112,793	118,871
Statutory fees and fines	2,914	2,700	2,754	2,809	2,865	2,923
User fees	11,642	11,907	16,754	18,200	19,589	20,067
Grants - operating (recurrent)	18,047	18,152	18,570	18,998	19,437	19,887
Grants - operating (non-recurrent)	760	7	7	7	7	8
Interest received	1,744	1,248	1,295	1,347	1,404	1,467
Net gain on sale of other assets	204	214	340	394	373	429
Other income	327	388	400	412	424	437
Total income before capital	124,484	128,759	141,677	149,194	156,892	164,089
Expenses						
Employee costs	54,619	56,535	60,860	63,800	65,936	68,274
Materials and services	33,441	33,595	37,560	39,409	42,964	44,699
Depreciation	24,552	25,615	27,966	29,624	31,377	33,205
Utility costs	2,912	2,977	2,999	3,300	3,474	3,658
Finance costs	16	1,542	1,946	1,839	1,737	1,716
Other expenses	7,765	6,659	6,959	7,059	7,213	7,538
Total expenses	123,305	126,923	138,290	145,031	152,701	159,090
Underlying surplus (deficit)	1,179	1,836	3,387	4,163	4,191	4,999
Grants - capital (non-recurrent)	8,584	16,344	1,250			
Contributions - capital	326	1,502	1,647	1,181	1,532	1,141
Contributions - non monetary Assets	800	800	800	800	800	800
Contributions - cash	868	763	773	783	793	804
Net gain on sale of land	1,205	45				
Surplus (deficit) for the year	12,962	21,290	7,857	6,927	7,316	7,744
Other comprehensive income						
Net asset revaluation incr. (dec.) reversals	44,488	52,596	42,061	58,048	45,427	62,761
Comprehensive result	57,450	73,886	49,918	64,975	52,743	70,505

This format calculates a surplus or deficit directly attributable to operations and distinguishes this from the net result for the year. The alternative presentation allows the impact of non-operating or once off items on the net surplus or deficit for the year to be measured. Items excluded include capital grants and contributions and non-monetary assets.

Conversion to cash result

	Forecast	Budget	Strategic Resource Plan Projections			
	2012/13 \$'000	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000
Surplus (deficit) for the year	12,962	21,290	7,857	6,927	7,316	7,744
Add back non-cash items:						
Depreciation	24,552	25,615	27,966	29,624	31,377	33,205
Granted assets	(800)	(800)	(800)	(800)	(800)	(800)
Written down value of assets sold/scrapped	3,561	908	810	811	800	800
	27,313	25,723	27,976	29,635	31,377	33,205
Less non-operating cash items:						
Capital expenditure	43,671	60,927	37,251	33,959	38,923	38,937
Transfers to (from) reserves	(3,173)	6,310	1,911	(425)	(1,504)	74
Defined benefits superannuation call	7,052					
Proceeds from borrowing		(29,840)	(5,724)			
Debt redemption		2,339	2,826	2,972	770	598
	47,550	39,736	36,264	36,506	38,189	39,609
Cash surplus (deficit) for year	(7,275)	7,277	(431)	56	504	1,340
Accumulated cash surplus (deficit) b/fwd	514	(6,761)	516	84	139	645
Accumulated cash surplus (deficit) c/fwd	(6,761)	516	85	140	643	1,985

Budgeted Standard Balance Sheet
For the five years ended 30 June 2018

FRANKSTON CITY COUNCIL 2013/14 BUDGET

	Forecast	Budget	Strategic Resource Plan Projections			
	2012/13 \$'000	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000
Current assets						
Cash and cash equivalents	10,726	24,423	26,012	25,768	24,895	26,434
Other financial assets	5,921	6,158	6,404	6,676	6,960	7,256
Trade and other receivables	8,223	8,593	8,980	9,384	9,806	10,247
Inventories	277	289	302	316	330	345
Other assets	1,324	1,383	1,446	1,511	1,579	1,650
Total current assets	26,471	40,846	43,144	43,655	43,570	45,932
Non-current assets						
Trade and other receivables	1,010	1,056	1,103	1,153	1,205	1,259
Property, infrastructure, plant and equipment	1,363,676	1,451,475	1,502,811	1,565,183	1,618,157	1,686,649
Total non-current assets	1,364,686	1,452,531	1,503,914	1,566,336	1,619,362	1,687,908
Total assets	1,391,157	1,493,377	1,547,058	1,609,991	1,662,932	1,733,840
Current liabilities						
Trade and other payables	9,053	9,324	9,604	9,892	10,189	10,494
Provisions	12,666	13,181	13,717	14,304	14,917	15,555
Interest bearing loans and borrowings		2,739	2,972	770	598	638
Total current liabilities	21,719	25,244	26,293	24,966	25,704	26,687
Non-current liabilities						
Provisions	1,188	1,236	1,285	1,340	1,397	1,456
Interest bearing loans and borrowings		24,761	27,427	26,657	26,059	25,421
Total non-current liabilities	1,188	25,997	28,712	27,997	27,456	26,877
Total liabilities	22,907	51,241	55,005	52,963	53,160	53,564
Net assets	1,368,250	1,442,136	1,492,053	1,557,028	1,609,772	1,680,276
Equity						
Accumulated surplus	561,113	576,094	582,039	589,390	598,211	605,879
Asset revaluation reserve	795,803	848,398	890,459	948,508	993,935	1,056,697
Other reserves	11,334	17,644	19,555	19,130	17,626	17,700
Total equity	1,368,250	1,442,136	1,492,053	1,557,028	1,609,772	1,680,276

Budgeted Standard Cash Flow Statement
For the five years ended 30 June 2018

FRANKSTON CITY COUNCIL 2013/14 BUDGET

	Forecast	Budget	Strategic Resource Plan Projections			
	2012/13 \$'000	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000
Cash flows from operating activities						
<i>Receipts</i>						
Rates and charges	88,846	94,143	101,557	107,027	112,793	118,871
User fees and fines	14,556	14,607	19,508	21,009	22,455	22,989
Grants - operating	18,807	18,159	18,577	19,005	19,444	19,895
Grants - capital	8,584	16,344	1,250			
Contributions	1,194	2,265	2,420	1,964	2,325	1,945
Interest	1,744	1,248	1,295	1,347	1,404	1,467
Other receipts	327	498	509	537	550	563
<i>Payments</i>						
Employee costs	(54,619)	(56,535)	(60,860)	(63,800)	(65,936)	(68,274)
Materials and services	(35,512)	(33,595)	(37,560)	(39,409)	(42,964)	(44,699)
Utility costs	(2,912)	(2,977)	(2,999)	(3,300)	(3,474)	(3,658)
Other payments	(7,765)	(6,659)	(6,959)	(7,059)	(7,213)	(7,538)
Net cash provided by operating activities	33,250	47,498	36,738	37,321	39,384	41,561
Cash flows from investing activities						
Payments for fixed assets	(43,671)	(60,927)	(37,251)	(33,959)	(38,923)	(38,937)
Proceeds from sale of fixed assets	4,970	1,167	1,150	1,205	1,173	1,229
Net cash used in investing activities	(38,701)	(59,760)	(36,101)	(32,754)	(37,750)	(37,708)
Cash flows from financing activities						
Finance costs	(16)	(1,542)	(1,946)	(1,839)	(1,737)	(1,716)
Proceeds from borrowings		29,840	5,724			
Repayment of borrowings		(2,339)	(2,826)	(2,972)	(770)	(598)
Payment of superannuation	(7,052)					
Net cash used in financing activities	(7,068)	25,959	952	(4,811)	(2,507)	(2,314)
Net increase (decrease) in cash and cash equivalents	(12,519)	13,697	1,589	(244)	(873)	1,539
Cash and cash equivalents at the beginning of the period	23,245	10,726	24,423	26,012	25,768	24,895
Cash and cash equivalents at end of the year	10,726	24,423	26,012	25,768	24,895	26,434

Budgeted Standard Capital Works Statement
For the five year ended 30 June 2018

	Forecast	Budget	Strategic Resource Plan Projections			
	2012/13 \$'000	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000
Capital works areas						
Bridges	1,213	885	2,903	775	777	973
Transportation	10,058	5,174	6,000	6,270	6,646	6,545
Facilities	23,704	46,028	17,418	15,292	19,606	18,721
Parks and leisure	4,317	5,564	5,814	6,076	6,441	6,827
Stormwater management	1,087	570	1,742	1,855	1,966	2,084
Plant, equipment and other	4,792	4,206	4,874	5,191	4,987	5,286
Total capital works	45,171	62,427	38,751	35,459	40,423	40,437
Represented by:						
Asset renewal	18,771	15,787	23,572	19,957	21,354	22,849
Asset expansion / upgrade	7,160	4,449	4,649	5,114	5,626	6,188
New assets	7,649	6,755	9,583	10,388	13,443	11,400
Frankston Regional Aquatic Centre	11,591	35,436	947			
Total capital works	45,171	62,427	38,751	35,459	40,423	40,437

Note: The 2013/14 Budget does not include carry forward amounts from 2012/13.

	Forecast	Budget	Strategic Resource Plan Projections			
	2012/13 \$'000	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000
External						
Loan borrowings		13,705	2,527			
Government grants	8,584	16,344	1,250			
Contribution	326	1,502	1,647	1,181	1,532	1,141
Proceeds from sale of plant	959	1,122	1,150	1,205	1,173	1,229
Subtotal	9,869	32,673	6,574	2,386	2,705	2,370
Internal						
Reserve funds	7,942	5,953	1,100	1,195	2,297	730
Carry forward works income	1,736					
Rate funding	25,624	23,801	31,077	31,878	35,421	37,337
Total Capital Works	45,171	62,427	38,751	35,459	40,423	40,437

Reconciliation of net movement in property, infrastructure, plant and equipment

	Forecast	Budget	Strategic Resource Plan Projections			
	2012/13 \$'000	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000
Total Capital works	43,671	60,927	37,251	33,959	38,923	38,937
Asset revaluation increment	45,430	52,596	42,061	58,048	45,427	62,761
Depreciation and amortisation	(24,639)	(25,615)	(27,966)	(29,624)	(31,377)	(33,205)
Written down value of assets sold	(3,561)	(908)	(810)	(811)	(800)	(800)
Granted assets	800	800	800	800	800	800
Net movement in property, infrastructure, plant and equipment	61,701	87,800	51,336	62,372	52,973	68,493

Budgeted Statement of Investment Reserves
For the five year ended 30 June 2018

	Forecast	Budget	Strategic Resource Plan Projections			
	2012/13 \$'000	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000
Statutory						
Public resort and recreation	3,427	2,476	2,084	1,604	300	300
Infrastructure	75	75	75	75	75	75
Native vegetation	1,056	1,118	1,183	1,251	1,051	1,125
Resource efficiency	101	101	101	101	101	101
Frankston Regional Aquatic Centre	2,553					
Other reserves	106	106	106	106	106	106
Total statutory reserves	7,318	3,876	3,549	3,137	1,633	1,707
Discretionary						
Strategic projects	1,145	8,895	11,145	11,145	11,145	11,145
Unexpended grants	2,871	4,873	4,861	4,848	4,848	4,848
Total discretionary reserves	4,016	13,768	16,006	15,993	15,993	15,993
Total reserves	11,334	17,644	19,555	19,130	17,626	17,700

Appendix B Statutory Disclosures

LOCAL GOVERNMENT ACT 1989 DISCLOSURE SECTIONS 127(2) (E) AND LOCAL GOVERNMENT (FINANCE AND REPORTING) REGULATIONS 2004

Purpose of Statutory Disclosures

The Regulations require certain information to be disclosed with the Budget. The information disclosed in this appendix satisfies the requirements of the 2004 Regulations pertaining Victorian Local governments. The information set out below is required under the Act to be disclosed in the Council's annual budget.

1. Borrowings

	2012/13	2013/14
	\$	\$
New borrowings (other than refinancing)	Nil	\$29,840,000
Debt redemption	Nil	\$2,339,000

2. Rates and charges

2.1 The rate in the dollar for each type of rate to be levied

Type of Property	2012/13	2013/14
	%	%
Ordinary Rate	0.2645	0.2801
Rate for Retirement Villages	0.1983	0.2101
Rate for Commercial Land	0.3306	0.3501
Rate for Industrial Land	0.3306	0.3501
Rate for Acacia Heath	0.2813	0.2954
Rate for Electronic Gaming Machine Land	0.5289	-
Rate for Farm Land	0.2116	0.2241
Rate for Derelict Land	0.7934	0.8403
Rate for Cultural & Recreational	various	various
Rate by agreement (including Baxter Village)	various	various

2.2 The estimated amount to be raised by each type of rate to be levied and the estimated total amount to be raised by rates

Type of Property	2012/13	2013/14
	\$	\$
Ordinary Rate	52,940,732	55,470,409
Rate for Retirement Villages	221,597	235,018
Rate for Commercial Land	6,524,949	7,135,957
Rate for Industrial Land	3,681,088	3,913,480
Rate for Acacia Heath	334,279	386,546
Rate for Electronic Gaming Machine Land	327,078	-
Rate for Farm Land	59,883	82,917
Rate for Derelict Land	36,812	38,990
Rate for Cultural & Recreational	187,283	198,393
Rate by agreement (including Baxter Village)	104,506	110,725
Total rates to be raised	64,418,207	68,466,395

Total rates to be raised exclude Supplementary Rates of \$0.737 million in 2012/13 Forecast and \$0.600 million in 2013/14 Budget.

2.3 The percentage change in the rate in the dollar for each type of rate to be levied, compared to that of the previous financial year

Type of Property	2012/13 Change %	2013/14 Change %
Ordinary Rate	-4.6	5.9
Rate for Retirement Villages	-4.6	5.9
Rate for Commercial Land	11.3	5.9
Rate for Industrial Land	19.3	5.9
Rate for Acacia Heath	-6.9	11.7
Rate for Electronic Gaming Machine Land	71.7	-100.0
Rate for Farm Land	-4.6	5.9
Rate for Derelict Land	-4.6	5.9
Rate for Cultural & Recreational	-4.6	5.9
Rate by agreement (including Baxter Village)	-4.6	5.9

2.4 The number of assessments for each type of rate to be levied compared to the previous year

Type of Property	2012/13	2013/14
Ordinary Rate	52,815	53,189
Rate for Retirement Villages	558	558
Rate for Commercial Land	2,259	2,273
Rate for Industrial Land	2,225	2,240
Rate for Acacia Heath	209	240
Rate for Electronic Gaming Machine Land	6	-
Rate for Farm Land	9	12
Rate for Derelict Land	7	7
Rate for Cultural & Recreational	5	5
Rate by agreement (including Baxter Village)	550	550
Total number of assessments	58,643	59,074

2.5 The basis of valuation to be used is the Capital Improved Value (CIV)

2.6 The estimated total value of land in respect of which each type of rate is to be levied compared with the previous year

Type of Property	2012/13 \$	2013/14 \$
Ordinary Rate	20,018,792,495	20,122,944,995
Rate for Retirement Villages	111,725,000	111,860,000
Rate for Commercial Land	1,973,854,075	2,038,262,475
Rate for Industrial Land	1,113,561,400	1,117,817,900
Rate for Acacia Heath	118,840,000	130,855,000
Rate for Electronic Gaming Machine Land	61,840,000	-
Rate for Farm Land	28,305,000	37,000,000
Rate for Derelict Land	4,640,000	4,640,000
Rate for Cultural & Recreational	103,855,000	103,855,000
Rate by agreement (including Baxter Village)	75,867,500	75,867,500
Total	23,611,280,470	23,743,102,870

2.7 The unit amount to be levied for each type of charge under Section 162 of the Act

Type of Charge	Per Rateable Property 2012/13 \$	Per Rateable Property 2013/14 \$
Municipal Charge	126.30	133.75
Residential Bin 240L	369.00	387.50
Residential Bin 120L	245.30	257.50
Residential Bin 80L	195.30	205.00
Residential Bin 120L (Fortnightly Pickup)	225.30	237.50
Residential Bin 80L (Fortnightly Pickup)	175.30	185.00
Green Waste Bin (incl tenants)	113.60	119.30
Commercial Bin 120L (incl GST)	269.85	283.30
Commercial Bin 80L (incl GST)	214.85	225.50
Commercial Recycling Bin (incl GST)	143.55	151.40
Additional Recycling Bin	65.30	50.00

2.8 The estimated amounts to be raised for each type of service charge to be levied compared to the previous year

Type of Service Charge	2012/13 \$	2013/14 \$
Municipal Charge	7,394,102	7,901,248
Residential Bin 240L	3,690	3,875
Residential Bin 120L	9,147,625	9,602,396
Residential Bin 80L	3,086,089	3,239,446
Residential Bin 120L (Fortnightly Pickup)	114,454	120,650
Residential Bin 80L (Fortnightly Pickup)	73,800	77,886
Green Waste Bin (incl tenants)	3,653,376	3,836,688
Commercial Bin 120L	206,301	216,557
Commercial Bin 80L	30,466	31,980
Commercial Recycling Bin	29,624	31,241
Additional Recycling Bin	14,432	15,138
Total	23,753,959	25,077,105

2.9 The estimated total amount to be raised by rates and charges:

	2012/13 \$	2013/14 \$
Rates and Charges *	88,172,166	93,543,500
Supplementary Rates	737,000	600,000
Total	88,909,166	94,143,500

2.10 There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations;
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes of use of land such that residential land becomes business land and vice versa.

3. Differential rates

3.1 Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.2801% for all rateable Other Land.
- A general rate of 0.2101% for all rateable Retirement Village Land; and
- A general rate of 0.3501% for all rateable Commercial Land; and
- A general rate of 0.3501% for all rateable Industrial Land; and
- A general rate of 0.2954% for all rateable Acacia Heath Properties; and
- A general rate of 0.2241% for all rateable Farm Land; and.
- A general rate of 0.8403% for all rateable Derelict Land.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

3.2 Other Land

Definitions/Characteristics:

Any land that is developed or vacant which is not Retirement Village Land, Industrial Land, Acacia Estate Properties, Derelict Land, Farm Land, Commercial Land or Electronic Gaming Venue Land.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health & community services; and
3. Provision of general support services.
4. Requirement to ensure that Council has adequate funding to undertake it's strategic, statutory, and service provision obligations.

Types and Classes:

Rateable land having the relevant characteristics described in the definition / characteristics.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2013/14 Financial Year.

3.3 Retirement Village Land

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the Recommendation and which otherwise would not be classed as derelict land.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2013/14 Financial Year.

3.4 Commercial Land

Definitions/Characteristics:

Any land which is used primarily for the purposes of a commercial land including developed and vacant land.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
5. Encouragement of employment opportunities; and
6. Promotion of economic development; and
7. Requirement to ensure that streetscaping and promotional activity is complementary to the achievement of industrial and commercial objectives.

Types and Classes:

Rateable land having the relevant characteristics described in the definition/ characteristics.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2013/14 Financial Year.

3.5 Industrial Land

Definitions/Characteristics:

Any land which is used primarily for the purposes of an industrial land including developed and vacant land.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
5. Encouragement of employment opportunities; and
6. Promotion of economic development; and
7. Requirement to ensure that streetscaping and promotional activity is complementary to the achievement of industrial and commercial objectives.

Types and Classes:

Rateable land having the relevant characteristics described in the definition/ characteristics.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2013/14 Financial Year.

3.6 Acacia Heath Land

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the Recommendation and which otherwise would not be classed as derelict land.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2013/14 Financial Year.

3.7 Farm Land

Objective:

Farm Land is any land which does not have the characteristics of general land or vacant sub-standard land or commercial land or industrial land; which is:

- “farm land’ within the meaning of Section 2(1) of the *Valuation of Land Act 1960*

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

1. Construction and maintenance of infrastructure assets
2. Development and provision of health and community services
3. Provision of general support services.

Types and Classes:

The types and classes of rateable land within this category are those having the relevant characteristics described above.

Use and Level of Differential Rate:

The money raised by the differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council’s budgeted expenditure, having regard to the characteristics of the land.

Geographic Location:

The geographic location of the land within this category is wherever it is located within the municipal district, without reference to ward boundaries.

Use of Land:

The use of the land within this category is any use of land permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

The types of buildings on the land within this category are all buildings already constructed on the land or which will be constructed prior to the expiry of the 2013/14 financial year.

3.8 Derelict Land

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services.

Types and Classes:

Rateable land having the relevant characteristics described in the Recommendation.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2013/14 Financial Year

Appendix C

CAPITAL WORKS PROGRAM
 2013/14 ANNUAL BUDGET

FRANKSTON CITY COUNCIL 2013/14 BUDGET

Project Code	Project Name	2013/14			
		Budget Allocation	Rates Funded	Other Funding Source	Loans
NON-DISCRETIONARY - RENEWAL & COMPLIANCE EXPENDITURE					
ASSET RENEWAL CATEGORIES					
Bridges Renewal					
PR-1556	Frankston Foreshore - Promenade Timber Decking Replacement	25,000	25,000	-	-
PR-1619	Bridge Renewal Program	460,000	460,000	-	-
Bridges Renewal		485,000	485,000	-	-
Facilities Renewal					
PR-1280	Air Conditioning Upgrade and Renewal	30,000	30,000	-	-
	Energy And Water Efficiency Infrastructure	383,250	383,250	-	-
PR-1271	Scouts and Guide Halls Renewal and Upgrade	50,000	50,000	-	-
PR-1264	Memorial Park Masterplan Implementation (2010)	300,000	300,000	-	-
PR-1594	Facilities Condition Audit	90,000	90,000	-	-
PR-1283	Facilities Roof Renewal Program	100,000	100,000	-	-
PR-1596	Civic Centre Airconditioning Renewal	1,080,000	1,080,000	-	-
PR-1617	Frankston Art Centre - Flytower and roof resealing	600,000	600,000	-	-
PR-1621	Facilities Maintenance Renewal Program	150,000	150,000	-	-
PR-1281	Civic Facilities Renewal Program	150,000	150,000	-	-
PR-1669	Aged Services Facilities Renewal Program	100,000	100,000	-	-
PR-1624	Foyer Furnishing Refresh	38,000	38,000	-	-
PR-1668	Arts and Library Facilities Renewal Program	200,000	200,000	-	-
PR-1667	Family and Youth Facilities Renewal Program	150,000	150,000	-	-
PR-1273	Communities Facilities Renewal Program	200,000	200,000	-	-
PR-1301	Parks & Leisure Pavilions Renewal Program	200,000	200,000	-	-
Facilities Renewal		3,821,250	3,821,250	-	-
Park Furnishings & Equipment Renewal					
PR-1389	Playground Strategy Implementation - Renewal of Playgrounds in Local, Regional & District Parks	600,000	600,000	-	-
PR-1412	Parks Level of Service Improvements	190,000	-	190,000	-
PR-1638	Nursery Propagation Equipment Renewal	12,000	12,000	-	-
PR-1346	Beauty Park fire track car park - Resurfacing	10,000	10,000	-	-
PR-1447	Sporting Ground - Surface renewal	120,000	120,000	-	-
PR-1446	Sporting Ground - Goal Post Replacement Program	5,000	5,000	-	-
PR-1431	Frankston Foreshore Coastal Risk Mitigation	130,000	130,000	-	-
PR-1445	Sporting Ground - Pitch Cover Renewal	16,000	16,000	-	-
PR-1637	Pathway Renewal - George Pentland Botanical Gardens	10,000	10,000	-	-
PR-1417	BBQ Replacement Program - Major Parks	20,000	20,000	-	-
PR-1599	Garden Bed - Retaining Walls	60,000	60,000	-	-
PR-1421	Fence Replacement Program - Internal Fences at Council Reserves	60,000	60,000	-	-
PR-1420	Playground Undersurfacing Renewal Program	60,643	60,643	-	-
PR-1414	Fencing Replacement Program - Boundary Fences - Council Reserves	200,000	200,000	-	-
Park Furnishings & Equipment Renewal		1,493,643	1,303,643	190,000	-

Appendix C
CAPITAL WORKS PROGRAM
 2013/14 ANNUAL BUDGET



FRANKSTON CITY COUNCIL 2013/14 BUDGET

Project Code	Project Name	2013/14			
		Budget Allocation	Rates Funded	Other Funding Source	Loans
Plant & Fleet Renewal					
PR-1493	Litter Bin Replacement Program - Throughout Municipality	25,000	25,000	-	-
PR-1487	Plant & Equipment Replacement	1,421,000	1,127,500	293,500	-
PR-1486	Light vehicles Replacement	1,380,000	552,000	828,000	-
Plant & Fleet Renewal		2,826,000	1,704,500	1,121,500	-
Office Furniture & Equipment Renewal					
PR-1457	Annual PC Upgrade	30,000	30,000	-	-
PR-1459	Annual File Server Replacement Program	20,000	20,000	-	-
PR-1464	GIS - Aerial Photography Update	27,500	27,500	-	-
PR-1643	Replace Document Scanners	61,500	61,500	-	-
PR-1648	Public PC Replacement	60,000	60,000	-	-
PR-1649	Compliance and Safety Mobile Unit Replacement	37,800	37,800	-	-
PR-1650	Anti-Virus Software Replacement	40,000	40,000	-	-
PR-1456	VOIP - Telephony System Replacement	10,000	10,000	-	-
PR-1661	Chris21 Software Renewal	5,000	5,000	-	-
PR-1663	eRecruit Software Renewal	8,000	8,000	-	-
PR-1662	Tech1 Software Renewal	37,000	37,000	-	-
PR-1484	Carrum Downs Library Furniture	10,000	10,000	-	-
PR-1660	EDMS Software Renewal	70,000	70,000	-	-
PR-1482	Library Furnishing & Equipment Renewal	10,000	10,000	-	-
PR-1468	GIS Mobile Computing Hardware Renewal	30,000	30,000	-	-
PR-1492	Office Furniture & Equipment - OG	50,000	50,000	-	-
PR-1481	Library Collection	600,000	600,000	-	-
PR-1675	Ticket Machines Renewal	140,000	140,000	-	-
Office Furniture & Equipment Renewal		1,246,800	1,246,800	-	-
Drainage Renewal					
PR-1517	Drainage Renewal - 55 R and 46R Burgess Drive	50,000	50,000	-	-
PR-1506	Drainage Audit and Data Capture (Strategy areas)	100,000	100,000	-	-
PR-1647	Drainage pipes & pits renewal/upgrade - Aged-based asset condition evaluation & replacement	50,000	50,000	-	-
PR-1681	Hydraulic Modelling - Catchment Analysis	60,000	60,000	-	-
Drainage Renewal		260,000	260,000	-	-
Road Renewal					
PR-1635	Denbigh Street Reconstruction	25,000	25,000	-	-
PR-1335	Road Asset Condition Surveys	68,000	68,000	-	-
PR-1372	Traffic Management Devices - Renewal Programme	180,000	180,000	-	-
PR-1331	Road Renewal Program	2,610,000	2,458,202	151,798	-
Road Renewal		2,883,000	2,731,202	151,798	-

Appendix C
CAPITAL WORKS PROGRAM
 2013/14 ANNUAL BUDGET



Project Code	Project Name	2013/14			
		Budget Allocation	Rates Funded	Other Funding Source	Loans
Kerb Renewal					
PR-1620	Kerb Renewal Program	200,000	200,000	-	-
Kerb Renewal		200,000	200,000	-	-
Footpaths Renewal					
PR-1352	Bicycle Path Safety Upgrades	70,000	70,000	-	-
PR-1630	Foreshore Minor Infrastructure Renewal Program	60,000	60,000	-	-
PR-1349	Vehicle Crossing Renewal Program - Council Assets	79,586	79,586	-	-
PR-1353	Footpath Renewal Program	745,500	745,500	-	-
Footpaths Renewal		955,086	955,086	-	-
Car Park Renewal					
PR-1339	Carpark Renewal Program	70,000	70,000	-	-
Car Park Renewal		70,000	70,000	-	-
TOTAL ASSET RENEWAL CATEGORIES		14,240,779	12,777,481	1,463,298	-
COMPLIANCE CATEGORIES					
Bridges Compliance					
PR-1550	Bridges Boardwalk and Staircase - Audit and Inspection	10,000	10,000	-	-
PR-1547	Bridge Barrier and Guardrail Upgrade	100,000	100,000	-	-
Bridges Compliance		110,000	110,000	-	-
Facilities Compliance					
PR-1639	Carrum Downs Early Learning Centre - Fitout	120,000	120,000	-	-
PR-1626	Arts Precinct - OHS & DDA Upgrades	40,000	40,000	-	-
PR-1255	FAC - Automatic Door & Lock Upgrade	35,000	35,000	-	-
PR-1688	Office Relocation Works	200,000	200,000	-	-
Facilities Compliance		395,000	395,000	-	-
Parks & Leisure Compliance					
PR-1423	Risk Management Works within Council Reserves	20,000	20,000	-	-
Parks & Leisure Compliance		20,000	20,000	-	-
Playgrounds Compliance					
PR-1415	Playground Improvements/Demolition	50,000	50,000	-	-
Playgrounds Compliance		50,000	50,000	-	-
Waste Management Compliance					
PR-1629	Beach Cleaning Bin Renewal - 10 Cubic Metre Bins at Foreshore	30,000	30,000	-	-
PR-1413	Frankston Tip Risk Management Strategy Implementation	143,000	143,000	-	-
Waste Management Compliance		173,000	173,000	-	-
Footpaths Compliance					
PR-1350	Various Reserves - Footpath Renewal Program / xover installation - Risk Mgt	20,000	20,000	-	-
PR-1354	Crossings Program	51,700	51,700	-	-
Footpaths Compliance		71,700	71,700	-	-
TOTAL COMPLIANCE CATEGORIES		819,700	819,700	-	-
TOTAL ASSET RENEWAL AND COMPLIANCE CATEGORIES		15,060,479	13,597,181	1,463,298	-

Appendix C

CAPITAL WORKS PROGRAM
 2013/14 ANNUAL BUDGET

FRANKSTON CITY COUNCIL 2013/14 BUDGET

Project Code	Project Name	2013/14			
		Budget Allocation	Rates Funded	Other Funding Source	Loans
DISCRETIONARY - NEW & UPGRADE EXPENDITURE					
SERVICE PROGRAM CATEGORIES					
Aquatic Services					
PR-1295	Frankston Regional Aquatic Centre	35,436,445	3,302,889	18,428,089	13,705,467
PR-1666	Olive Grove Works	100,000	100,000	-	-
PR-1686	Jubilee Park Aquatic Centre - Disposal	120,000	120,000	-	-
Aquatic Services		35,656,445	3,522,889	18,428,089	13,705,467
Arts & Cultural Services					
PR-1252	Frankston Arts Centre - Technical Equipment Upgrade	68,000	68,000	-	-
PR-1623	Precinct Way Finding	62,000	62,000	-	-
PR-1600	CAA Public Artworks Program	50,000	50,000	-	-
PR-1450	Municipal Public Artworks Program	40,000	40,000	-	-
PR-1627	Frankston Arts & Library Precinct Security Camera System Upgrade	10,000	10,000	-	-
PR-1257	Frankston Arts Centre - Viability of a dock-lift system	10,000	10,000	-	-
PR-1674	Peninsula Arts Society Lighting	20,000	20,000	-	-
Arts & Cultural Services		260,000	260,000	-	-
Bicycle Facilities					
PR-1356	Bicycle Chicane Upgrades	15,000	15,000	-	-
PR-1614	Bicycle Strategy Implementation	50,000	50,000	-	-
Bicycle Facilities		65,000	65,000	-	-
CAA Initiatives					
PR-1581	CAA Streetscape - Structure Plan Implementation - Wells Street	616,000	250,000	366,000	-
PR-1582	CAA Streetscape - Structure Plan Implementation - Nepean Highway	50,000	50,000	-	-
PR-1680	Public Realm SEW Works	1,000,000	-	1,000,000	-
CAA Initiatives		1,666,000	300,000	1,366,000	-
Civic & Corporate Buildings Upgrades					
PR-1322	Operations Centre Fire Service Upgrade	20,000	20,000	-	-
Civic & Corporate Buildings Upgrades		20,000	20,000	-	-
Community Facilities & Meeting Places					
PR-1672	Bathing Box 10 - Frankston Foreshore	50,000	-	50,000	-
Community Facilities & Meeting Places		50,000	-	50,000	-
Family & Youth Facilities					
PR-1560	Carrum Downs Early Learning and Care Centre	1,860,000	1,860,000	-	-
Family & Youth Facilities		1,860,000	1,860,000	-	-

Appendix C
CAPITAL WORKS PROGRAM
 2013/14 ANNUAL BUDGET



FRANKSTON CITY COUNCIL 2013/14 BUDGET

Project Code	Project Name	2013/14			
		Budget Allocation	Rates Funded	Other Funding Source	Loans
Information Services					
PR-1460	Web Development	118,000	118,000	-	-
PR-1469	GIS System Enhancements	27,480	27,480	-	-
PR-1466	OD Systems Enhancements (Chris21)	20,000	20,000	-	-
PR-1463	TechnologyOne Functionality Enhancements	56,700	56,700	-	-
PR-1471	Pathway - Functionality Enhancements	72,000	72,000	-	-
PR-1462	Obbie - Functionality Enhancements	15,000	15,000	-	-
PR-1652	RosterOn system enhancements	10,000	10,000	-	-
PR-1653	TCM system enhancements	36,000	36,000	-	-
PR-1458	Asset Management Information System (AMIS)	396,000	396,000	-	-
PR-1472	Mobility for Parks and Leisure	36,000	36,000	-	-
PR-1597	Library catalogue enhancement	18,000	18,000	-	-
Information Services		805,180	805,180	-	-
Open Space, Foreshore & Unstructured/ Passive Initiatives					
PR-1407	Seaford Wetlands - Masterplan Implementation	20,000	-	20,000	-
PR-1379	Seaford Foreshore - Masterplan Implementation	20,000	-	20,000	-
PR-1400	Kananook Creek Corridor - Management Plan implementation	35,000	-	35,000	-
PR-1434	Frankston Foreshore - Improvements	40,000	-	40,000	-
PR-1351	Council Reserves - Footpaths & walkway links	28,000	-	28,000	-
PR-1425	Park Furniture Improvement Program	15,000	-	15,000	-
PR-1422	Various Reserves - Shade Structures	20,000	-	20,000	-
Open Space, Foreshore & Unstructured/ Passive Initiatives		178,000	-	178,000	-
Pathways					
PR-1348	City Wide Pathway and Cycle Way Plan Development	300,000	300,000	-	-
PR-1676	Warrandyte Road - Maxwell Crt to Bevnol Rd - Footpath	10,000	10,000	-	-
Pathways		310,000	310,000	-	-
Playground & Playspace Initiatives					
PR-1670	Playground Strategy Implementation - New Playgrounds in Local, Regional & District Parks	10,000	-	10,000	-
Playground & Playspace Initiatives		10,000	-	10,000	-
Roads & Bridges					
PR-1330	Warrandyte Road - Robinsons Road to Golf Links Road - Pavement Upgrade	20,000	20,000	-	-
PR-1687	Special Charge Scheme - Cranhaven Road, Langwarrin (Cranbourne-Frankston Road to John Street)	182,000	25,000	157,000	-
PR-1545	McCulloch Avenue Boardwalk	180,000	-	180,000	-
PR-1564	Special Charge Scheme - Union Road, Langwarrin (Cozy Valley Road to Mathew Court)	100,000	100,000	-	-
PR-1682	Nat's Track Feasibility Study	20,000	20,000	-	-
Roads & Bridges		502,000	165,000	337,000	-

Appendix C
CAPITAL WORKS PROGRAM
 2013/14 ANNUAL BUDGET



FRANKSTON CITY COUNCIL 2013/14 BUDGET

Project Code	Project Name	2013/14			
		Budget Allocation	Rates Funded	Other Funding Source	Loans
Stormwater Management					
PR-1507	Minor Drainage Works -	50,000	50,000	-	-
PR-1497	Seaford Drainage Strategy Impementation	100,000	100,000	-	-
PR-1498	Dandenong Road East Drainage Strategy Implementation	100,000	100,000	-	-
PR-1603	Easement Drainage Pit Alterations	120,000	120,000	-	-
PR-1541	Robinsons Reserve Water Recycling Scheme	50,000	25,000	25,000	-
PR-1689	Outfall drainage upgrade - 5 Leonard Drive, Langwarrin	190,000	-	190,000	-
Stormwater Management		610,000	395,000	215,000	-
Streetscapes					
PR-1368	Neighbourhood Shopping Centre Minor Works	20,000	20,000	-	-
Streetscapes		20,000	20,000	-	-
Structured Recreation					
PR-1376	Baxter Park - Masterplan Implementation	194,000	-	194,000	-
PR-1306	Carrum Downs Recreation Reserve Master Plan Implemetation	125,000	125,000	-	-
PR-1305	Baxter Park Cricket Club Pavilion (Oval 1)	50,000	50,000	-	-
PR-1443	SRV Community Facility Funding - Minor Program	120,000	-	120,000	-
PR-1300	Parks & Leisure - Pavilion Upgrade Program	400,000	200,000	200,000	-
PR-1385	Lloyd Park - Masterplan Implementation	170,000	-	170,000	-
PR-1384	North Reserve - Masterplan Implementation	10,000	-	10,000	-
PR-1610	Expansion of Frankston District Basketball Association	100,000	80,000	20,000	-
PR-1448	Regional Tennis Centre and Frankston Tennis Club Relocation Feasibility	40,000	-	40,000	-
PR-1383	Belvedere Reserve Precinct Plan Implementation	220,000	-	220,000	-
PR-1397	Skye Reserve - Masterplan Implementation	388,000	-	388,000	-
PR-1444	Sporting Ground - Irrigation and Drainage Upgrades	100,000	-	100,000	-
PR-1449	General Sports Ground Lighting Improvements	120,000	60,000	60,000	-
PR-1342	Robinsons Park - Regional Softball/Baseball Car Parking	150,000	150,000	-	-
PR-1345	Sandfield Reserve - Sandfields Reserve Landscape Plan - New Car Parks	10,000	10,000	-	-
PR-1442	Centenary Park Golf Course - Masterplan Implementation	140,000	-	140,000	-
PR-1673	Frankston Basketball Stadium - Skylight Roof Sheeting Installation	35,000	35,000	-	-
PR-1684	Carrum Downs Recreation Reserve - Exercise Stations	60,000	60,000	-	-
Structured Recreation		2,432,000	770,000	1,662,000	-
Sustainability Initiatives					
PR-1665	Renewable Energy for Frankston - Trigenration System at the Arts Precinct	948,000	487,000	461,000	-
Sustainability Initiatives		948,000	487,000	461,000	-

Appendix C
CAPITAL WORKS PROGRAM
 2013/14 ANNUAL BUDGET



FRANKSTON CITY COUNCIL 2013/14 BUDGET

Project Code	Project Name	2013/14			
		Budget Allocation	Rates Funded	Other Funding Source	Loans
Traffic Management					
PR-1589	LATM - Heatherhill Precinct	58,000	58,000	-	-
PR-1375	Traffic Signals McClelland Drive & Centenary Park Drive	140,000	140,000	-	-
PR-1338	Lighting Upgrades	10,000	10,000	-	-
PR-1374	Minor Traffic Treatments - Various Locations	36,000	36,000	-	-
Traffic Management		244,000	244,000	-	-
Urban Revitalisation					
PR-1269	Public Toilet Action Plan	320,000	320,000	-	-
PR-1296	Frankston Yacht Club Redevelopment	300,000	300,000	-	-
PR-1297	Frankston Park Master Plan - Dolphins Function Centre	750,000	-	750,000	-
PR-1495	Norfolk Pine Christmas Tree Lighting	110,000	110,000	-	-
PR-1491	Safe City Surveillance System "CCTV Camera Program"	100,000	100,000	-	-
PR-1683	Safe Boat Harbour	50,000	50,000	-	-
Urban Revitalisation		1,630,000	880,000	750,000	-
Waste Management					
PR-1319	Design and Construct a Resource Recovery Transfer Station	100,000	100,000	-	-
Waste Management		100,000	100,000	-	-
TOTAL DISCRETIONARY - NEW & UPGRADE EXPENDITURE		47,366,625	10,204,069	23,457,089	13,705,467
Total 2013/14 Capital Works		62,427,104	23,801,250	24,920,387	13,705,467

Appendix D

FIVE YEAR CAPITAL WORKS PROGRAM

2013/14 to 2017/18



ASSET	PROGRAM	DESCRIPTION	2013/14 FUNDING ALLOCATION	2014/15 PROPOSED funding allocation	2015/16 PROPOSED funding allocation	2016/17 PROPOSED funding allocation	2017/18 PROPOSED funding allocation
Asset Renewal							
	Bridges	Program to address renewal recommendation as determined from regular condition audits. Includes vehicular bridges and major culverts & pedestrian bridges, boardwalks, look-outs and stairways. Priority order is determined from ranking criteria.	485,000	635,000	365,481	720,000	462,000
	Facilities	Program for renewal of all Council owned and maintained buildings. This program is developed from results of regular condition audits and prioritised in terms of ranking criteria.	3,821,250	5,354,000	6,567,000	7,776,000	6,562,100
	Park Furnishings & Equipment	Program to replace playgrounds and open space infrastructure, including sports fields, reserves, playing fields, tennis and netball courts, linear parks, tree reserves & bushland. Replacement to playgrounds is based on a 7-14 year life cycle as determined from the Open Space Plan and condition audits.	1,493,643	1,951,000	1,702,000	2,256,000	1,341,000
	Plant and Fleet	Program to replace vehicles, plant and equipment.	2,826,000	2,595,000	2,871,000	2,718,000	2,948,000
	Office Furniture & Equipment	Renewal of Business Critical equipment, including office furniture, desktop and notebook computers and other server and communications related components to support infrastructure required to maintain business operations.	1,246,800	1,090,500	1,174,500	1,066,500	1,603,300
	Drainage	Program to replace damaged and deteriorated sections of pipe and drainage pits, as determined through condition audits and CCTV (Closed Circuit Television) investigations. Program includes replacing non-functional drainage pipe lines.	260,000	420,000	430,000	1,250,000	1,350,000
	Roads	Program to reseal deteriorated road surfaces across the municipality, as determined from condition audits. Program includes replacing road seals to provide protection to the underlying road pavement.	2,883,000	3,681,800	4,256,200	4,389,547	5,735,800
	Kerb	Program to rehabilitate and reconstruct failed kerb and channel to improve the service level across the municipality, as determined from condition audits.	200,000	500,000	800,000	1,100,000	1,500,000
	Footpaths	Program to replace damaged and dangerous footpaths to meet an overall condition rating of 3 or higher across the municipality, as determined from condition audits.	955,086	1,106,400	1,596,100	1,114,400	1,199,200
	Car Park	Program to reseal and rehabilitate off-street car parking areas.	70,000	185,000	127,000	128,000	130,000
Asset Renewal Total			14,240,779	17,518,700	19,889,281	22,518,447	22,831,400

Appendix D

FIVE YEAR CAPITAL WORKS PROGRAM

2013/14 to 2017/18



ASSET	PROGRAM	DESCRIPTION	2013/14 FUNDING ALLOCATION	2014/15 PROPOSED funding allocation	2015/16 PROPOSED funding allocation	2016/17 PROPOSED funding allocation	2017/18 PROPOSED funding allocation
Compliance							
	Bridges	Prioritised implementation of recommendations to upgrade barrier and guardrails over a 3 year period to comply with current standards.	110,000	125,000	100,000	125,000	0
	Facilities	OHS & DDA Upgrade works of Council facilities	395,000	165,000	140,000	165,000	390,000
	Parks & Leisure	Implementation of annual risk management audits in Council Reserves targeted at specific asset safety issues	20,000	20,000	20,000	20,000	20,000
	Playgrounds	Works identified through annual Australian Standards Audit, includes removal of treated pine play structures and major modifications.	50,000	50,000	50,000	50,000	50,000
	Waste Management	Upgrade projects to enhance waste management services to comply with current standards.	173,000	179,000	0	0	0
	Footpaths	Footpath safety upgrades via Citywide footpath inspection	71,700	73,800	75,900	78,200	80,700
Compliance Total			819,700	612,800	385,900	438,200	540,700

FIVE YEAR CAPITAL WORKS PROGRAM

2013/14 to 2017/18



ASSET	PROGRAM	DESCRIPTION	2013/14 FUNDING ALLOCATION	2014/15 PROPOSED funding allocation	2015/16 PROPOSED funding allocation	2016/17 PROPOSED funding allocation	2017/18 PROPOSED funding allocation
Discretionary - New and Upgrade							
	Aquatic Services	Development of new and upgrade projects to Council's Aquatic Services at the FRAC and Pines Aquatic Centre.	35,656,445	947,111	2,000,000	0	0
	Arts & Cultural Services	Development and upgrade of art facilities and public artworks.	260,000	345,000	312,800	145,700	0
	Bicycle Facilities	Creation or upgrade of on-road and off-road bicycle routes.	65,000	115,000	180,000	160,000	350,000
	Civic & Corporate Buildings Upgrades	Program for new / upgrade works for Council facilities.	20,000	491,000	130,000	10,000	40,000
	Community Facilities & Meeting Places	Development of new and upgraded Council owned community facilities, community hubs, neighbourhood houses and the Frankston Community Support Centre.	50,000	50,000	0	0	0
	Family & Youth Facilities	Building works for Maternal & Child Health Centres, Pre-school, Playgroups, Child Care, Early Learning Centres, Youth Facilities, etc..	1,860,000	50,000	100,000	1,300,000	2,570,000
	Information Services	Program of improved IT systems and record management as determined by the IS Steering Committee.	805,180	818,500	310,000	310,000	310,000
	Libraries & Learning Services	Development and upgrade of library facilities, furniture and equipment.	0	30,000	0	0	0
	New Plant & Fleet	Program of new plant and fleet purchases for new services.	0	85,000	145,000	145,000	145,000
	Open Space, Foreshore & Unstructured/Passive Initiatives	Upgrade existing Open Space for unstructured or passive recreation and biodiversity protection. Also includes creation or upgrade of pedestrian structures such as footbridges, boardwalks and staircases.	178,000	545,000	433,000	1,324,000	1,654,429
	Pathways	Creation or upgrade of paths to link with existing pathways, new paths and bus stops.	310,000	575,000	320,000	470,000	300,000
	Playground & Playspace Initiatives	Creation or upgrade of playgrounds and playspaces in Council's Open Space areas or facilities.	10,000	120,000	10,000	120,000	0
	Roads & Bridges	Creation or upgrade of roads, vehicular bridges, special charge schemes, road	502,000	1,010,000	865,000	1,766,189	1,846,000
	Stormwater Management	Flood mitigation works as identified through Council's Flood Management Plan and major	610,000	1,167,000	675,000	2,002,000	1,750,000
	Streetscapes	Program to support improved street amenity & street furniture environment in shopping precincts.	20,000	40,000	560,000	730,000	60,000
	Structured Recreation	Development of new and upgraded recreation/ leisure infrastructure at Council's Open Space structured recreation/ leisure reserves.	2,432,000	1,675,000	3,432,000	4,408,000	3,959,000
	Sustainability Initiatives	Initiatives to reduce environmental impact from new and existing Council facilities through the use of Environmentally Sustainable Technology and Design Principles.	948,000	500,000	95,000	945,000	950,000
	Traffic Management	Program for local road safety infrastructure projects to enhance road safety and amenity. Includes traffic treatments, traffic devices and LATMs.	244,000	189,000	249,000	290,000	180,000
	Urban Revitalisation	Program for works within the municipality (excluding CAA) to stimulate economic development, visitation to the area and local area revitalisation (eg. Frankston Yacht Club, Long Island Redevelopment, etc.)	1,630,000	4,117,019	3,667,000	1,540,000	1,100,000
	Waste Management	Program of new and upgrade projects to enhance waste management services	100,000	0	0	0	0
Discretionary - New and Upgrade Total			47,366,625	20,619,630	15,183,800	17,465,889	17,064,429
GRAND TOTAL			62,427,104	38,751,130	35,458,981	40,422,536	40,436,529

Appendix E

NEW OPERATIONAL INITIATIVES

2013/14 ANNUAL BUDGET



Department	Initiative/Project Description	Include in 2013/14 Budget	Funding Type
Economic Resilience Package			
Economic Development	Business Grants	\$66,000	Ongoing
Economic Development	Construction Job Expo	\$10,000	Ongoing
Economic Development	Banner Flags	\$20,000	Ongoing
Economic Development	Destination Frankston	\$30,000	Ongoing
Economic Development	Event Attraction	\$22,000	Ongoing
Total Development		\$148,000	
Total New Operational Initiatives		\$148,000	

Appendix F
Frankston City Council
2013/14 Fees & Charges



Type of Fees and Charges	UNIT CHARGE RATE	Adopted 2012/13 Fee GST Incl.	Adopted 2013/14 Fee GST Incl.	Fee Increase \$
INFRASTRUCTURE				
Drainage Tapings (Roads & Easements)	Per Application	\$ 173.50	\$ 181.00	\$ 7.50
Flood Plain Building Approval	Per Application	\$ 105.00	\$ 110.00	\$ 5.00
Fees -Building Over Easements	Per Application	\$ 63.00	\$ 66.00	\$ 3.00
Fees & Fines Asset Protection	Per Application	\$ 200.00	\$ 200.00	\$ -
RMA Fees - VC, Nature strips, Road Openings	Per Application	\$ 100.00	\$ 102.00	\$ 2.00
Asset Protection Permit	Per Application	\$ 165.00	\$ 175.00	\$ 10.00
Dispensation Corner Fencing	Per Application	\$ 110.00	\$ 112.20	\$ 2.20
Sale of plans	Per Application	\$ 115.60	\$ 122.00	\$ 6.40
Legal Point Of Discharge	Per Application	\$ 56.75	\$ 57.90	\$ 1.15
WASTE				
Green waste fees- Full year	Per Bin	\$ 113.60	\$ 119.30	\$ 5.70
Green waste fees- 3/4 year	Per Bin	\$ 85.20	\$ 89.48	\$ 4.28
Green waste fees- 1/2 year	Per Bin	\$ 56.80	\$ 59.65	\$ 2.85
Green waste fees- 1/4year	Per Bin	\$ 28.40	\$ 29.83	\$ 1.43
Commercial and Duplicate Bins- Full year	Per Bin	\$ 245.30	\$ 257.50	\$ 12.20
Commercial and Duplicate Bins- 3/4 year	Per Bin	\$ 184.00	\$ 193.13	\$ 9.13
Commercial and Duplicate Bins- 1/2 year	Per Bin	\$ 122.65	\$ 128.75	\$ 6.10
Commercial and Duplicate Bins- 1/4year	Per Bin	\$ 61.35	\$ 64.38	\$ 3.03
PARKS				
Reserves				
Parks Crossing Fees	Per Application	\$ 505.00	\$ 525.00	\$ 20.00
Arboretum	Per Application	\$ 177.00	\$ 185.00	\$ 8.00
Frankston South Community & Rec Centre				
Agestrong Income Jul-Dec	Per Class	\$ 5.00	\$ 5.50	\$ 0.50
Agestrong Income Jan-Jun	Per Class	\$ 5.50	\$ 5.50	\$ -
Corporate 1/2 day Jul-Dec	Per Half Day	\$ 70.00	\$ 75.00	\$ 5.00
Corporate 1/2 day Jan-Jun	Per Half Day	\$ 73.50	\$ 78.00	\$ 4.50
Corporate full day Jul-Dec	Per Day	\$ 140.00	\$ 150.00	\$ 10.00
Corporate full day Jan-Jun	Per Day	\$ 147.00	\$ 156.00	\$ 9.00
FCC run activities Badminton Comp Jul-Dec	Per Class	\$ 8.50	\$ 9.00	\$ 0.50
FCC run activities Badminton Comp Jan-Jun	Per Class	\$ 8.50	\$ 9.00	\$ 0.50
FCC run activities Pryme Ball Jan-Jun	Per Class	\$ 7.50	\$ 7.50	\$ -
FCC run activities Pryme Ball Jul-Dec	Per Class	\$ 7.00	\$ 7.50	\$ 0.50
FCC run activities Social Badminton Jul-Dec	Per Class	\$ 7.50	\$ 8.00	\$ 0.50
FCC run activities Social Badminton Jan-Jun	Per Class	\$ 8.00	\$ 8.00	\$ -
FCC run exercise program Jul-Dec	Per Class	\$ 7.00	\$ 7.50	\$ 0.50
FCC run exercise program Jan-Jun	Per Class	\$ 7.50	\$ 7.50	\$ -
Hire of FSRC facilities - Energise room Jul-Dec	Per Hour	\$ 18.50	\$ 19.00	\$ 0.50
Hire of FSRC facilities - Energise room Jan-Jun	Per Hour	\$ 19.00	\$ 20.00	\$ 1.00
Hire of FSRC facilities - meeting room 1 - commercial Jul-Dec	Per Hour	\$ 21.00	\$ 22.00	\$ 1.00
Hire of FSRC facilities - meeting room 1 - commercial Jan-Jun	Per Hour	\$ 22.00	\$ 23.00	\$ 1.00
Hire of FSRC facilities - meeting room 1 - community Jul-Dec	Per Hour	\$ 19.00	\$ 20.00	\$ 1.00
Hire of FSRC facilities - meeting room 1 - community Jan-Jun	Per Hour	\$ 20.00	\$ 21.00	\$ 1.00
Hire of FSRC facilities - Relaxation Room Jul-Dec	Per Hour	\$ 19.00	\$ 20.00	\$ 1.00
Hire of FSRC facilities - Relaxation Room Jan-Jun	Per Hour	\$ 20.00	\$ 21.00	\$ 1.00
Hire of FSRC facilities - stadium Jul-Dec	Per Hour	\$ 26.50	\$ 27.00	\$ 0.50
Hire of FSRC facilities - stadium Jan-Jun	Per Hour	\$ 27.00	\$ 28.00	\$ 1.00
Tumble Gym Income Jul-Dec	Per Class	\$ 11.00	\$ 12.00	\$ 1.00
Tumble Gym Income Jan-Jun	Per Class	\$ 11.50	\$ 12.00	\$ 0.50

Appendix F
Frankston City Council
2013/14 Fees & Charges



Type of Fees and Charges	UNIT CHARGE RATE	Adopted 2012/13 Fee GST Incl.	Adopted 2013/14 Fee GST Incl.	Fee Increase \$
Pines Pool				
Adult Swim Entry	Per Admission	\$ 5.30	\$ 5.90	\$ 0.60
Child Swim Entry	Per Admission	\$ 3.90	\$ 4.20	\$ 0.30
Pensioner Swim Entry	Per Admission	\$ 3.80	\$ 4.20	\$ 0.40
Student Swim Entry	Per Admission	\$ 3.90	\$ 4.20	\$ 0.30
Family Swim (2+2)	Per Admission	\$ 15.00	\$ 16.00	\$ 1.00
Spectators	Per Admission	\$ 2.00	\$ 2.50	\$ 0.50
Adult 50 Swim Book	Per Pass	\$ 205.00	\$ 220.00	\$ 15.00
Adult 25 Swim Book	Per Pass	\$ 115.00	\$ 125.00	\$ 10.00
Adult 10 Swim Book	Per Pass	\$ 50.00	\$ 53.00	\$ 3.00
Pines Slide	Per Slide	\$ 1.00	\$ 1.50	\$ 0.50
School Lane Hire	Per Hire	\$ 37.00	\$ 40.00	\$ 3.00
Pool Hire	Per Booking	\$ 220.00	\$ 240.00	\$ 20.00
Slide Hire	Per Booking	\$ -	\$ 175.00	\$ 175.00
Miscell. Income (Squad)	Annual charge	\$ 15.00	\$ 17.50	\$ 2.50
Jubilee Pool				
Adult entry fees	Per Admission	\$ 5.50	\$ 5.90	\$ 0.40
Child	Per Admission	\$ 3.90	\$ 4.20	\$ 0.30
Student	Per Admission	\$ 3.90	\$ 4.20	\$ 0.30
Pensioner	Per Admission	\$ 3.80	\$ 4.20	\$ 0.40
Family Swim	Per Admission	\$ 15.00	\$ 16.00	\$ 1.00
Swim/Sauna/Spa (Adult)	Per Admission	\$ 10.50	\$ 12.00	\$ 1.50
Swim/ /Spa (Pens, Child)	Per Admission	\$ 7.80	\$ 8.50	\$ 0.70
Adult Water Aerobics	Per Class	\$ 12.00	\$ 12.50	\$ 0.50
Concession Water Aerobics	Per Class	\$ 10.80	\$ 11.50	\$ 0.70
Locker Hire	Per Hire	\$ 1.00	\$ 1.00	\$ -
Swim School fees	Per Class	\$ 13.70	\$ 14.50	\$ 0.80
Birthday Parties	Per Booking	\$ 15.00	\$ 15.50	\$ 0.50
Lessons/Schools	Per Class	\$ 5.30	\$ 8.00	\$ 2.70
Adult SSS Membership 3 month	Per Membership	\$ 310.00	\$ 330.00	\$ 20.00
Adult SSS Membership 12 month	Per Membership	\$ 930.00	\$ 980.00	\$ 50.00
Conc. SSS Membership 3 month	Per Membership	\$ 228.00	\$ 240.00	\$ 12.00
Conc. SSS Membership 12 month	Per Membership	\$ 684.00	\$ 725.00	\$ 41.00
Adult Swim Membership 3 month	Per Membership	\$ 158.00	\$ 170.00	\$ 12.00
Adult Swim Membership 12 month	Per Membership	\$ 474.00	\$ 495.00	\$ 21.00
Conc. Swim Membership 3 month	Per Membership	\$ 100.50	\$ 105.00	\$ 4.50
Conc. Swim Membership 12 month	Per Membership	\$ 305.75	\$ 325.00	\$ 19.25
Conc. Off Peak Membership 3 month	Per Membership	\$ 89.20	\$ 95.00	\$ 5.80

Appendix F
Frankston City Council
2013/14 Fees & Charges



Type of Fees and Charges	UNIT CHARGE RATE	Adopted 2012/13 Fee GST Incl.	Adopted 2013/14 Fee GST Incl.	Fee Increase \$
25 Adult Swim	Per Pass	\$ 115.50	\$ 125.00	\$ 9.50
25 Concession Swim	Per Pass	\$ 82.80	\$ 88.00	\$ 5.20
50 Adult Swim	Per Pass	\$ 205.00	\$ 220.00	\$ 15.00
50 Concession Swim	Per Pass	\$ 139.80	\$ 148.00	\$ 8.20
10 Adult Swim	Per Pass	\$ 50.00	\$ 53.00	\$ 3.00
10 Concession Swim	Per Pass	\$ 34.20	\$ 36.00	\$ 1.80
20 Swim Spa Sauna Aerobics	Per Pass	\$ 168.00	\$ 180.00	\$ 12.00
10 Swim Spa Sauna Aerobics	Per Pass	\$ 90.00	\$ 95.00	\$ 5.00
20 Concession SSS Aerobics	Per Pass	\$ 114.00	\$ 120.00	\$ 6.00
10 Concession SSS Aerobics	Per Pass	\$ 65.30	\$ 70.00	\$ 4.70
Instructor Hire	Per Hire	\$ 39.00	\$ 42.00	\$ 3.00
JP Hire	Per Hire	\$ 184.00	\$ 200.00	\$ 16.00
Training	Per Hour	\$ 29.00	\$ 32.00	\$ 3.00
Monash memberships	Per Membership Per Year	\$ 110.00	\$ 125.00	\$ 15.00
Boat Launching				
Boat Launching Fees - Resident	Per Permit	\$ 39.00	\$ 42.00	\$ 3.00
Boat Launching Fees - Non resident	Per Permit	\$ 78.00	\$ 85.00	\$ 7.00
Boat Launching Fees - Replacement permits	Per Permit	\$ 8.00	\$ 10.00	\$ 2.00
Boat Launching Fees - 24 Hour	Per Day	\$ 10.00	\$ 12.00	\$ 2.00
Golf Course				
18 holes- Mid week	18 holes	\$ 26.00	\$ 28.00	\$ 2.00
9 holes- Mid week	9 holes	\$ 19.50	\$ 21.00	\$ 1.50
18 holes- Mid week Concession	18 holes	\$ 19.70	\$ 21.00	\$ 1.30
9 holes- Mid week Concession	18 holes	\$ 15.50	\$ 16.50	\$ 1.00
18 holes- Weekend	18 holes	\$ 30.00	\$ 31.00	\$ 1.00
9 holes- Weekend	9 holes	\$ 21.50	\$ 22.00	\$ 0.50
18 holes- Weekend Junior	18 holes	\$ 20.00	\$ 21.50	\$ 1.50
9 holes- Weekend Junior	9 holes	\$ 17.00	\$ 17.50	\$ 0.50
Season Tickets- Adult (play Saturday or Sunday)	Season Tickets	\$ 925.00	\$ 970.00	\$ 45.00
Season Tickets- Pensioner (Weekdays)	Season Tickets	\$ 611.00	\$ 640.00	\$ 29.00
Season Tickets- Senior Card Holder - Mid week Concession	Season Tickets	\$ 620.00	\$ 660.00	\$ 40.00
Season Tickets- Junior/Student	Season Tickets	\$ 325.00	\$ 340.00	\$ 15.00

Appendix F

Frankston City Council 2013/14 Fees & Charges



FRANKSTON CITY COUNCIL 2013/14 BUDGET

Type of Fees and Charges	UNIT CHARGE RATE	Adopted 2012/13 Fee GST Incl.	Adopted 2013/14 Fee GST Incl.	Fee Increase \$
Hall Hire				
Mechanics Hall - Hourly Hire Retail/Commercial - Jul-Dec	Per Hour	\$ 30.00	\$ 32.50	\$ 2.50
Mechanics Hall - Hourly Hire Retail/Commercial - Jan-Jun	Per Hour	\$ 32.00	\$ 35.00	\$ 3.00
Mechanics Hall - Hourly Hire Casual - Jul-Dec	Per Hour	\$ 19.00	\$ 20.00	\$ 1.00
Mechanics Hall - Hourly Hire Casual - Jan-Jun	Per Hour	\$ 20.00	\$ 21.00	\$ 1.00
Mechanics Hall - Hourly Hire Permanent - Jul-Dec	Per Hour	\$ 16.50	\$ 17.50	\$ 1.00
Mechanics Hall - Hourly Hire Permanent - Jan-Jun	Per Hour	\$ 17.50	\$ 18.50	\$ 1.00
Mechanics Hall - Block Hire 3.00pm - 1.30am - Jul-Dec	Per Booking	\$ 200.00	\$ 215.00	\$ 15.00
Mechanics Hall - Block Hire 3.00pm - 1.30am - Jan-Jun	Per Booking	\$ 210.00	\$ 225.00	\$ 15.00
Mechanics - Main Hall Community Rate: July - December 2013	Per Hour	\$ -	\$ 40.00	\$ 40.00
Mechanics - Main Hall Community Rate: January - June 2014	Per Hour	\$ -	\$ 40.00	\$ 40.00
Mechanics - Main Hall Commercial Rate: July - December 2013	Per Hour	\$ -	\$ 60.00	\$ 60.00
Mechanics - Main Hall Commercial Rate: January - June 2014	Per Hour	\$ -	\$ 60.00	\$ 60.00
Mechanics - Main Hall Block Rate: July - December 2013	Per Booking	\$ -	\$ 400.00	\$ 400.00
Mechanics - Main Hall Block Rate: January - June 2014	Per Booking	\$ -	\$ 400.00	\$ 400.00
Mechanics - Meeting Room Community Rate: July - December 2013	Per Hour	\$ -	\$ 25.00	\$ 25.00
Mechanics - Meeting Room Community Rate: January - June 2014	Per Hour	\$ -	\$ 25.00	\$ 25.00
Mechanics - Meeting Room Commercial Rate: July - December 2013	Per Hour	\$ -	\$ 30.00	\$ 30.00
Mechanics - Meeting Room Commercial Rate: January - June 2014	Per Hour	\$ -	\$ 30.00	\$ 30.00
Bruce Park Hall - Hourly Hire Retail/Commercial - Jul-Dec	Per Hour	\$ 30.00	\$ 32.50	\$ 2.50
Bruce Park Hall - Hourly Hire Retail/Commercial - Jan-Jun	Per Hour	\$ 30.00	\$ 33.00	\$ 3.00
Bruce Park Hall - Hourly Hire Casual - Jul-Dec	Per Hour	\$ 19.00	\$ 20.00	\$ 1.00
Bruce Park Hall - Hourly Hire Casual - Jan-Jun	Per Hour	\$ 20.00	\$ 21.00	\$ 1.00
Bruce Park Hall - Hourly Hire Permanent - Jul-Dec	Per Hour	\$ 17.50	\$ 18.00	\$ 0.50
Bruce Park Hall - Hourly Hire Permanent - Jan-Jun	Per Hour	\$ 18.00	\$ 19.00	\$ 1.00
Bruce Park Hall - Block Hire 3.00pm - 1.30am - Jul-Dec	Per Booking	\$ 210.00	\$ 220.00	\$ 10.00
Bruce Park Hall - Block Hire 3.00pm - 1.30am - Jan-Jun	Per Booking	\$ 220.00	\$ 230.00	\$ 10.00
Bruce Park Hall - Senior Rates - Jul-Dec	Per Hour	\$ 4.90	\$ 5.30	\$ 0.40
Bruce Park Hall - Senior Rates - Jan-Jun	Per Hour	\$ 5.30	\$ 5.50	\$ 0.20
Langwarrin Hall - Hourly Hire Permanent - Jul-Dec	Per Hour	\$ 17.30	\$ 18.00	\$ 0.70
Langwarrin Hall - Hourly Hire Permanent - Jan-Jun	Per Hour	\$ 18.00	\$ 19.00	\$ 1.00
Langwarrin Hall - Hourly Hire Retail/Commercial - Jul-Dec	Per Hour	\$ 31.20	\$ 33.00	\$ 1.80
Langwarrin Hall - Hourly Hire Retail/Commercial - Jan-Jun	Per Hour	\$ 33.00	\$ 35.00	\$ 2.00
Langwarrin Hall - Block Hire 3.00pm - 1.30am - Jul-Dec	Per Booking	\$ 210.00	\$ 220.00	\$ 10.00
Langwarrin Hall - Block Hire 3.00pm - 1.30am - Jan-Jun	Per Booking	\$ 220.00	\$ 230.00	\$ 10.00
Langwarrin Hall - Hourly Hire Casual - Jul-Dec	Per Hour	\$ 19.70	\$ 21.00	\$ 1.30
Langwarrin Hall - Hourly Hire Casual - Jan-Jun	Per Hour	\$ 21.00	\$ 22.00	\$ 1.00
Seaford Hall - Hourly Hire Retail/Commercial - Jul-Dec	Per Hour	\$ 43.70	\$ 45.00	\$ 1.30
Seaford Hall - Hourly Hire Retail/Commercial - Jan-Jun	Per Hour	\$ 45.00	\$ 47.50	\$ 2.50
Seaford Hall - Hourly Hire Casual - Jul-Dec	Per Hour	\$ 31.20	\$ 32.50	\$ 1.30
Seaford Hall - Hourly Hire Casual - Jan-Jun	Per Hour	\$ 32.50	\$ 34.00	\$ 1.50
Seaford Hall - Hourly Hire Permanent - Jul-Dec	Per Hour	\$ 19.70	\$ 21.00	\$ 1.30
Seaford Hall - Hourly Hire Permanent - Jan-Jun	Per Hour	\$ 21.00	\$ 22.00	\$ 1.00
Seaford Hall - Block Hire 3.00pm - 1.30am - Jul-Dec	Per Booking	\$ 289.00	\$ 300.00	\$ 11.00
Seaford Hall - Block Hire 3.00pm - 1.30am - Jan-Jun	Per Booking	\$ 300.00	\$ 310.00	\$ 10.00
Seaford Hall - Room Hourly Hire Casual - Jul-Dec	Per Hour	\$ 18.50	\$ 19.50	\$ 1.00
Seaford Hall - Room Hourly Hire Casual - Jan-Jun	Per Hour	\$ 19.50	\$ 21.00	\$ 1.50
Seaford Hall - Room Hourly Hire Retail/Commercial - Jul-Dec	Per Hour	\$ 20.00	\$ 21.00	\$ 1.00
Seaford Hall - Room Hourly Hire Retail/Commercial - Jan-Jun	Per Hour	\$ 21.00	\$ 22.00	\$ 1.00
Seaford Hall - Room Hourly Hire Permanent - Jul-Dec	Per Hour	\$ 16.00	\$ 17.00	\$ 1.00
Seaford Hall - Room Hourly Hire Permanent - Jan-Jun	Per Hour	\$ 17.00	\$ 18.00	\$ 1.00
Seaford Hall - Senior Rates - Jul-Dec	Per Hour	\$ 4.80	\$ 5.00	\$ 0.20
Seaford Hall - Senior Rates - Jan-Jun	Per Hour	\$ 5.00	\$ 5.50	\$ 0.50
Environment				
Local Law 17	Per Application	\$ 94.00	\$ 98.00	\$ 4.00
Guidelines for street tree removal - small	Per Application	\$ 834.00	\$ 870.00	\$ 36.00
Guidelines for street tree removal - medium	Per Application	\$ 1,517.00	\$ 1,582.00	\$ 65.00
Guidelines for street tree removal - large	Per Application	\$ 3,563.00	\$ 3,715.00	\$ 152.00
Net Gain setup & administration	Per Application	\$ 1,095.00	\$ 1,142.00	\$ 47.00
Developer contributions per tree	Per Application	\$ 157.80	\$ 165.00	\$ 7.20
Worm Farm	Per Unit	\$ 70.00	\$ 70.00	\$ -
Compost Bin	Per Bin	\$ 35.00	\$ 35.00	\$ -
Compost Mates	Per Mate	\$ 15.00	\$ 15.00	\$ -
Net Gain Setup & Admin	Per Application	\$ 2,190.00	\$ 2,284.00	\$ 94.00
Net Gain Setup & Admin	Per Application	\$ 550.00	\$ 573.00	\$ 23.00
Guidelines for street tree removal - indigenous self sown - small	Per Application	\$ 1,400.00	\$ 1,460.00	\$ 60.00
Guidelines for street tree removal - indigenous self sown - medium	Per Application	\$ 2,720.00	\$ 2,836.00	\$ 116.00
Guidelines for street tree removal - indigenous self sown - large	Per Application	\$ 6,570.00	\$ 6,851.00	\$ 281.00

Appendix F
Frankston City Council
2013/14 Fees & Charges



FRANKSTON CITY COUNCIL 2013/14 BUDGET

Type of Fees and Charges	UNIT CHARGE RATE	Adopted 2012/13 Fee GST Incl.	Adopted 2013/14 Fee GST Incl.	Fee Increase \$
Planning				
BUILDING				
Above Ground (Pool Building Permit)	Per Application	\$ 330.00	\$ 344.00	\$ 14.00
Additional Permit Inspections (Building Permit)	Per Application	\$ 138.70	\$ 132.00	-\$ 6.70
Below Ground not more than \$20,000 (Pool Building Permit)	Per Application	\$ 693.30	\$ 723.00	\$ 29.70
Below Ground over \$20,000 (Pool Building Permit)	Per Application	\$ 924.00	\$ 963.00	\$ 39.00
Charity Event (POPE)	Per Application	\$ 385.00	\$ 401.00	\$ 16.00
Commercial (Demolition Building Permit)	Per Application	\$ 728.00	\$ 728.00	\$ -
Commercial Project - Builder up to \$15,000 (Building Permit)	Per Application	\$ -	660.00	\$ 660.00
Commercial Project - Builder over \$15,000 - \$30,000 (Building Permit)	Per Application	\$ -	728.00	\$ 728.00
Commercial Project - Builder over \$30,000 - \$60,000 (Building Permit)	Per Application	\$ -	1,000.00	\$ 1,000.00
Commercial Project - Builder over \$60,000 - \$100,000 (Building Permit)	Per Application	\$ -	1,300.00	\$ 1,300.00
Commercial Project - Builder over \$100,000 - \$200,000 (Building Permit)	Per Application	\$ -	1,800.00	\$ 1,800.00
Commercial Project - Builder over \$200,000 - \$300,000 (Building Permit)	Per Application	\$ -	2,200.00	\$ 2,200.00
Commercial Project - Builder over \$300,000 - \$400,000 (Building Permit)	Per Application	\$ -	3,000.00	\$ 3,000.00
Commercial Project - Builder over \$400,000 - \$500,000 (Building Permit)	Per Application	\$ -	3,300.00	\$ 3,300.00
Commercial Project - Owner up to \$15,000 (Building Permit)	Per Application	\$ -	800.00	\$ 800.00
Commercial Project - Owner over \$15,000 - \$30,000 (Building Permit)	Per Application	\$ -	900.00	\$ 900.00
Commercial Project - Owner up to \$30,000 - \$60,000 (Building Permit)	Per Application	\$ -	1,200.00	\$ 1,200.00
Commercial Project - Owner over \$60,000 - \$100,000 (Building Permit)	Per Application	\$ -	1,500.00	\$ 1,500.00
Commercial Project - Owner over \$100,000 - \$200,000 (Building Permit)	Per Application	\$ -	2,000.00	\$ 2,000.00
Commercial Project - Owner over \$200,000 - \$300,000 (Building Permit)	Per Application	\$ -	2,500.00	\$ 2,500.00
Commercial Project - Owner over \$300,000 - \$400,000 (Building Permit)	Per Application	\$ -	3,300.00	\$ 3,300.00
Commercial Project - Owner over \$400,000 - \$500,000 (Building Permit)	Per Application	\$ -	3,700.00	\$ 3,700.00
Copy of Documents A1 (Industrial/Commercial) (Administration)	Per Application	\$ 10.00	\$ 10.00	\$ -
Copy of Documents A0 (Industrial/Commercial) (Administration)	Per Application	\$ 14.50	\$ 15.00	\$ 0.50
Cost per \$100,000 (Residential)	Per Application	\$ 161.60	\$ 164.80	\$ 3.20
Cost per \$100,000 (Commercial/Industrial/Public)	Per Application	\$ 161.60	\$ 164.80	\$ 3.20
Council Information Requests	Per Application	\$ 46.60	\$ 49.00	\$ 2.40
Dispensations (Surveyor Report and Consent)	Per Application	\$ 227.25	\$ 232.90	\$ 5.65
Domestic Project - Builder not More than \$5,000 (Minor Work Building Permit)	Per Application	\$ -	400.00	\$ 400.00
Domestic Project - Builder over \$5,000 to \$10,000 (Minor Work Building Permit)	Per Application	\$ -	600.00	\$ 600.00
Domestic Project - Builder over \$10,000 to \$20,000 (Minor Work Building Permit)	Per Application	\$ -	750.00	\$ 750.00
Domestic Project - Owner not More than \$5,000 (Minor Work Building Permit)	Per Application	\$ -	506.00	\$ 506.00
Domestic Project - Owner over \$5,000 to \$10,000 (Minor Work Building Permit)	Per Application	\$ -	700.00	\$ 700.00
Domestic Project - Owner over \$10,000 - \$20,000 (Minor Work Building Permit)	Per Application	\$ 728.00	880.00	\$ 152.00
Domestic Project - Builder \$15,000 to \$30,000 (Major Work Building Permit)	Per Application	\$ -	728.00	\$ 728.00
Domestic Project - Builder over \$30,000 - \$60,000 (Major Work Building Permit)	Per Application	\$ -	982.00	\$ 982.00
Domestic Project - Builder over \$60,000 - \$100,000 (Major Work Building Permit)	Per Application	\$ -	1,155.00	\$ 1,155.00
Domestic Project - Builder over \$100,000 - \$200,000 (Major Work Building Permit)	Per Application	\$ -	1,507.00	\$ 1,507.00
Domestic Project - Builder over \$200,000 - \$300,000 (Major Work Building Permit)	Per Application	\$ -	1,903.00	\$ 1,903.00
Domestic Project - Builder over \$300,000 - \$400,000 (Major Work Building Permit)	Per Application	\$ -	2,540.00	\$ 2,540.00
Domestic Project - Owner \$15,000 to \$30,000 (Major Work Building Permit)	Per Application	\$ 728.00	850.00	\$ 122.00
Domestic Project - Owner over \$30,000 - \$60,000 (Major Work Building Permit)	Per Application	\$ 982.00	1,150.00	\$ 168.00
Domestic Project - Owner over \$60,000 - \$100,000 (Major Work Building Permit)	Per Application	\$ 1,155.00	1,350.00	\$ 195.00
Domestic Project - Owner over \$100,000 - \$200,000 (Major Work Building Permit)	Per Application	\$ 1,507.00	1,700.00	\$ 193.00
Domestic Project - Owner over \$200,000 - \$300,000 (Major Work Building Permit)	Per Application	\$ 1,903.00	2,200.00	\$ 297.00
Domestic Project - Owner over \$300,000 - \$400,000 (Major Work Building Permit)	Per Application	\$ 2,540.00	2,850.00	\$ 310.00
Dual Occupancies up to \$500,000(500sq.m) (Major Work Building Permit)	Per Application	\$ 2,425.00	\$ 2,425.00	\$ -
Enforcement Administration Fee - Outstanding Building Order Investigations	Per Application	\$ -	500.00	\$ 500.00
Fences (other than brick) (Minor Work Building Permit -Owner)	Per Application	\$ 254.20	\$ 330.00	\$ 75.80
Fences (other than brick) (Minor Work Building Permit -Builder)	Per Application	\$ -	300.00	\$ 300.00
Lapsed Permit Inspections within FCC (Building Permit)	Per Application	\$ 242.00	\$ 252.00	\$ 10.00
Lapsed Permit Inspections outside FCC(Building Permit)	Per Application	\$ -	330.00	\$ 330.00
Lodgement Fee (Administration)	Per Application	\$ 34.00	\$ 34.85	\$ 0.85
Multi building up to \$200,000(300sq.m) per occupancy (Major Work Building Permit)	Per Application	\$ 1,155.00	\$ 1,155.00	\$ -
Other Event (POPE)	Per Application	\$ 585.00	\$ 610.00	\$ 25.00
Pool Fencing/Barriers (Pool Building Permit)	Per Application	\$ 254.00	\$ 330.00	\$ 76.00
Residential - Basic (Demolition Building Permit)	Per Application	\$ 485.30	\$ 506.00	\$ 20.70
Residential Complex (Demolition Public space Building Permit)	Per Application	\$ 616.00	\$ 642.00	\$ 26.00
Request for Building Particulars (Administration)	Per Application	\$ 45.35	\$ 46.30	\$ 0.95
Retrieval and Copy of Documents (Residential) (Administration)	Per Application	\$ 92.40	\$ 96.00	\$ 3.60
Retrieval of Documents (Industrial/Commercial) (Administration)	Per Application	\$ 132.00	\$ 138.00	\$ 6.00
Tempory Structure Sittling Consent	Per Admission	\$ 220.00	\$ 229.00	\$ 9.00
Variation/Extension Fee Less than \$50,000(Building Permit)	Per Application	\$ 138.70	\$ 132.00	-\$ 6.70
Variation/Extension Fee More than \$50,000(Building Permit)	Per Application	\$ -	\$ 500.00	\$ 500.00

Appendix F
Frankston City Council
2013/14 Fees & Charges



Type of Fees and Charges	UNIT CHARGE RATE	Adopted 2012/13 Fee GST Incl.	Adopted 2013/14 Fee GST Incl.	Fee Increase \$
STATUTORY PLANNING				
Development <\$10,000	Per Application	\$ 100.00	\$ 102.00	\$ 2.00
Single Dwelling \$10,000-\$100,000	Per Application	\$ 239.00	\$ 239.00	\$ -
Single Dwelling >\$100,000	Per Application	\$ 490.00	\$ 490.00	\$ -
Use Application	Per Application	\$ 502.00	\$ 502.00	\$ -
Development \$10,000-\$250,000	Per Application	\$ 604.00	\$ 604.00	\$ -
Development \$250,000-\$500,000	Per Application	\$ 707.00	\$ 707.00	\$ -
Development \$500,000-\$1,000,000	Per Application	\$ 815.00	\$ 815.00	\$ -
Development \$1,000,000-\$7,000,000	Per Application	\$ 1,153.00	\$ 1,153.00	\$ -
Development \$7,000,000-\$10,000,000	Per Application	\$ 4,837.00	\$ 4,837.00	\$ -
Development \$10,000,000-\$50,000,000	Per Application	\$ 8,064.00	\$ 8,064.00	\$ -
Development >\$50,000,000	Per Application	\$ 16,130.00	\$ 16,130.00	\$ -
Subdivision (realignment, two lots, and existing buildings)	Per Application	\$ 386.00	\$ 386.00	\$ -
Subdivision (three or more lots)	Per Application	\$ 781.00	\$ 781.00	\$ -
Subdivision (removal of restriction)	Per Application	\$ 249.00	\$ 249.00	\$ -
Create vary or remove restriction or right of way	Per Application	\$ 541.00	\$ 541.00	\$ -
Create vary or remove easement	Per Application	\$ 404.00	\$ 404.00	\$ -
Certificate of Compliance	Per Application	\$ 144.00	\$ 144.00	\$ -
Satisfaction Matters	Per Application	\$ 102.00	\$ 102.00	\$ -
Secondary Consent	Per Application	\$ 112.90	\$ 118.00	\$ 5.10
Ext. of Time	Per Application	\$ 112.90	\$ 118.00	\$ 5.10
Copy of Permit and Plans post 2009	Per Request	\$ 112.90	\$ 118.00	\$ 5.10
Copy of Permit and plans pre 2009	Per Request	\$ 135.00	\$ 141.00	\$ 6.00
Copy of Permit pre 2009	Per Request	\$ 36.00	\$ 38.00	\$ 2.00
Copy of Permit post 2009	Per Request	\$ 23.00	\$ 24.00	\$ 1.00
Written Confirmation	Per Application	\$ 62.00	\$ 65.00	\$ 3.00
Subdivision Per application	Per Application	\$ 101.00	\$ 103.00	\$ 2.00
Subdivision fee per lot	Per Application	\$ 20.20	\$ 20.60	\$ 0.40
Subdivision recertification fee	Per Application	\$ 101.00	\$ 103.00	\$ 2.00
Public Notification preparation of advert fee	Per Application	\$ 80.00	\$ 83.00	\$ 3.00
Public Notification fee per letter	Per Application	\$ 5.00	\$ 5.20	\$ 0.20
Public Notification sign	Per Application	\$ 34.00	\$ 35.50	\$ 1.50
Photocopy A4 Sheets	Per Copy	\$ 1.10	\$ 1.20	\$ 0.10
Photocopy A3 Sheets	Per Copy	\$ 1.10	\$ 1.20	\$ 0.10
Photocopy A1 Sheets	Per Copy	\$ 9.20	\$ 10.00	\$ 0.80
Photocopy A0 Sheets	Per Copy	\$ 13.90	\$ 14.00	\$ 0.10
Town Planning Amendments	Per Application	\$ 1,768.50	\$ 1,768.50	\$ -
Individual Fine	Per Application	\$ 590.80	\$ 590.80	\$ -
Company Fine	Per Application	\$ 1,180.70	\$ 1,180.70	\$ -
Preparation of Section 173		\$ -	\$ 700.00	\$ 700.00
Events				
Frankston Waterfront Festival - Food and Beverage Stall 3m x 3m Site	Per Site	\$ 500.00	\$ 525.00	\$ 25.00
Frankston Waterfront Festival - Food and Beverage Stall 6m x 3m Site	Per Site	\$ 650.00	\$ 680.00	\$ 30.00
Frankston Waterfront Festival - Food and Beverage Stall 9m x 3m Site	Per Site	\$ 1,150.00	\$ 1,200.00	\$ 50.00
Frankston Waterfront Festival - Food and Beverage Stall Marquee Hire 3m x 3m	Per Site	\$ 220.00	\$ 230.00	\$ 10.00
Frankston Waterfront Festival - Food and Beverage Stall Marquee Hire 6m x 3m	Per Site	\$ 340.00	\$ 360.00	\$ 20.00
Frankston Waterfront Festival - Food and Beverage Stall Shared Cool Room	Per Site	\$ 100.00	\$ 105.00	\$ 5.00
Frankston Waterfront Festival - Food and Beverage Stall Extra Power	Per Site	\$ 50.00	\$ 52.00	\$ 2.00
Frankston Waterfront Festival - Frankston Tourism Member Stall 3m x 3m Site	Per Site	\$ 140.00	\$ 145.00	\$ 5.00
Frankston Waterfront Festival - Frankston Tourism Member Stall 6m x 3m Site	Per Site	\$ 230.00	\$ 240.00	\$ 10.00
Frankston Waterfront Festival - Frankston Tourism Member Trestle Table Hire	Per Site	\$ 15.00	\$ 16.00	\$ 1.00
Frankston Waterfront Festival - Frankston Tourism Member Chair Hire	Per Site	\$ 5.00	\$ 6.00	\$ 1.00
Frankston Waterfront Festival - Frankston Tourism Member Display Board Hire	Per Site	\$ 20.00	\$ 22.00	\$ 2.00
Frankston Waterfront Festival - Frankston Tourism Member Power Supply	Per Site	\$ 20.00	\$ 22.00	\$ 2.00
Frankston Waterfront Festival - Frankston Tourism Member Power Upgrade	Per Site	\$ 50.00	\$ 52.00	\$ 2.00
Frankston Christmas Festival of Lights - Food and Beverage Stall 3m x 3m Site	Per Site	\$ 450.00	\$ 470.00	\$ 20.00
Frankston Christmas Festival of Lights - Food and Beverage Stall 6m x 3m Site	Per Site	\$ 550.00	\$ 580.00	\$ 30.00
Frankston Christmas Festival of Lights - Food and Beverage Stall 9m x 3m Site	Per Site	\$ 750.00	\$ 790.00	\$ 40.00

Appendix F
Frankston City Council
2013/14 Fees & Charges



Type of Fees and Charges	UNIT CHARGE RATE	Adopted 2012/13 Fee GST Incl.	Adopted 2013/14 Fee GST Incl.	Fee Increase \$
Family & Youth				
PRE SCHOOL EDUCATION				
Enrolment Fee	Per Enrolment	\$ 16.50	\$ 17.00	\$ 0.50
CHILD CARE				
Long Day Care Mahogany Rise ChildCare				
Per day	Per Day	\$ 80.00	\$ 85.00	\$ 5.00
Per week	Per Week	\$ 320.00	\$ 335.00	\$ 15.00
Late Collection Fee	Per 15 Minutes	\$ 15.00	\$ 16.00	\$ 1.00
FAMILY DAY CARE				
Parent Administration Fee	Per Hour	\$ 0.60	\$ 0.65	\$ 0.05
Carer Provider Scheme Contribution	Per Week	\$ 4.50	\$ 4.70	\$ 0.20
BEFORE & AFTER SCHOOL CARE				
Before School Care (Karingal)	Per Day	\$ 23.00	\$ 24.00	\$ 1.00
After School Care (Frankston)	Per Day	\$ 23.00	\$ 24.00	\$ 1.00
After School Care (Karingal)	Per Day	\$ 23.00	\$ 24.00	\$ 1.00
After School Care (Kingsley Park)	Per Day	\$ 23.00	\$ 24.00	\$ 1.00
Late Collection Fee	Per 15 Minutes	\$ 15.00	\$ 16.00	\$ 1.00
VACATION CARE				
Karingal	Per Day	\$ 52.50	\$ 55.00	\$ 2.50
Kingsley Park	Per Day	\$ 52.50	\$ 55.00	\$ 2.50
Seaford	Per Day	\$ 52.50	\$ 55.00	\$ 2.50
Incursions	Per Incursion	Varies Per Session	Varies Per Session	\$ -
Excursions	Per Excursion	Varies Per Session	Varies Per Session	\$ -
Late Collection Fee	Per 15 Minutes	\$ 15.00	\$ 16.00	\$ 1.00
Late Enrolment Fee	Per Application	\$ 20.00	\$ 21.00	\$ 1.00
COMMUNITY BUS HIRE				
Community Bus Hire	Per Day	\$ 110.50	\$ 115.00	\$ 4.50
YOUTH SERVICES				
Frezza Event	Per Admission	Varies Per Session	Varies Per Session	\$ -
Youth Programs - Special Activity - Incursions	Per Incursion	Varies Per Session	Varies Per Session	\$ -
Youth Programs - Special Activity - Excursions	Per Excursion	Varies Per Session	Varies Per Session	\$ -
IMMUNISATIONS				
Vaccines Provided at Corporate Sessions:				
Fluvax	Per Injection	\$ 32.00	\$ 34.00	\$ 2.00
Chicken Pox	Per Injection	\$ 65.00	\$ 68.00	\$ 3.00

Appendix F
Frankston City Council
2013/14 Fees & Charges



Type of Fees and Charges	UNIT CHARGE RATE	Adopted 2012/13 Fee GST Incl.	Adopted 2013/14 Fee GST Incl.	Fee Increase \$
Libraries and Learning				
Overdue fees	Per Item	\$ 0.20	\$ 0.25	\$ 0.05
Debt Recovery Fee (Applied on Accounts where balance exceeds \$25 and Account is sent to an External Recovery Agency)	Per Account	\$ 15.00	\$ 15.00	\$ -
Lost Items Processing Fees / Charges for Lost Parts	Per Item	\$ 8.00	\$ 8.50	\$ 0.50
Inter-Library Loans - Set National Library charges	Per Item	\$ 16.50	\$ 16.50	\$ -
Inter-Library Loans	Per Item	\$ 2.20	\$ 2.20	\$ -
Replacement Membership Card	Per Card	\$ 3.30	\$ 3.50	\$ 0.20
Printing & Photocopying - Black & White A4	Per Copy	\$ 0.15	\$ 0.15	\$ -
- Black & White A3	Per Copy	\$ 0.25	\$ 0.25	\$ -
- Colour A4	Per Copy	\$ 1.10	\$ 1.10	\$ -
- Colour A3	Per Copy	\$ 2.20	\$ 2.20	\$ -
Community Groups Room Hire - One Hour	Per Hour	\$ 25.00	\$ 26.00	\$ 1.00
Community Groups Room Hire - Half Day	Per Half Day	\$ 50.00	\$ 52.00	\$ 2.00
Corporate Groups Room Hire - Half Day	Per Half Day	\$ 115.00	\$ 120.00	\$ 5.00
Bookclub - Full Fee	Per Membership	\$ 75.00	\$ 78.00	\$ 3.00
Bookclub - Concession	Per Membership	\$ 50.00	\$ 52.00	\$ 2.00
Aged Services				
<i>Home & Community Care Client fees are means tested based on Community Health, Home & Community Care Programs - Income Ranges</i>				
General Home Care				
Low	Per Hour	\$ 5.35	\$ 5.55	\$ 0.20
Minimum Medium	Per Hour	\$ 9.10	\$ 9.45	\$ 0.35
Mid Medium	Per Hour	\$ 12.40	\$ 12.90	\$ 0.50
Maximum Medium	Per Hour	\$ 14.15	\$ 14.70	\$ 0.55
Full Fee	Per Hour	\$ 26.25	\$ 27.30	\$ 1.05
Personal Care				
Low	Per Hour	\$ 4.10	\$ 4.25	\$ 0.15
Minimum Medium	Per Hour	\$ 8.70	\$ 8.50	\$ -0.20
Mid Medium	Per Hour	\$ 8.70	\$ 9.05	\$ 0.35
Maximum Medium	Per Hour	\$ 8.70	\$ 9.05	\$ 0.35
Full Fee	Per Hour	\$ 26.25	\$ 27.30	\$ 1.05
Respite Care				
Low	Per Hour	\$ 3.00	\$ 3.10	\$ 0.10
Minimum Medium	Per Hour	\$ 4.10	\$ 4.25	\$ 0.15
Mid Medium	Per Hour	\$ 5.05	\$ 5.25	\$ 0.20
Maximum Medium	Per Hour	\$ 8.15	\$ 8.50	\$ 0.35
Full Fee	Per Hour	\$ 26.25	\$ 27.30	\$ 1.05
Home Maintenance				
Low	Per Hour	\$ 9.25	\$ 9.60	\$ 0.35
Minimum Medium	Per Hour	\$ 9.70	\$ 10.10	\$ 0.40
Mid Medium	Per Hour	\$ 10.75	\$ 11.20	\$ 0.45
Maximum Medium	Per Hour	\$ 12.35	\$ 12.85	\$ 0.50
Full Fee	Per Hour	\$ 44.80	\$ 44.90	\$ 0.10
Group Respite	Per Hour	\$ 3.95	\$ 4.10	\$ 0.15

Appendix F
Frankston City Council
2013/14 Fees & Charges



FRANKSTON CITY COUNCIL 2013/14 BUDGET

Type of Fees and Charges	UNIT CHARGE RATE	Adopted 2012/13 Fee GST Incl.	Adopted 2013/14 Fee GST Incl.	Fee Increase \$
Meals on Wheels				
Low	Per Meal	\$ 5.45	\$ 5.65	\$ 0.20
Minimum Medium	Per Meal	\$ 8.15	\$ 8.50	\$ 0.35
Mid Medium	Per Meal	\$ 8.15	\$ 8.50	\$ 0.35
Maximum Medium	Per Meal	\$ 8.15	\$ 8.50	\$ 0.35
Full Fee	Per Meal	\$ 12.30	\$ 12.80	\$ 0.50
Commonwealth Respite				
Low	Per Hour	\$ 4.10	\$ 4.25	\$ 0.15
Minimum Medium	Per Hour	\$ 14.65	\$ 15.25	\$ 0.60
Mid Medium	Per Hour	\$ 14.65	\$ 15.25	\$ 0.60
Maximum Medium	Per Hour	\$ 14.65	\$ 15.25	\$ 0.60
Full Fee	Per Hour	\$ 26.30	\$ 27.35	\$ 1.05
Planned Activity Group				
Bingo	Per Session	\$ 5.40	\$ 5.60	\$ 0.20
Musical Matinees	Per Session	\$ 16.20	\$ 16.85	\$ 0.65
Commercial Package Domestic				
	Per Hour	\$ 48.70	\$ 50.65	\$ 1.95
Commercial Package Home Maint, Personal Care, Respite Care				
	Per Hour	\$ 52.00	\$ 54.10	\$ 2.10
Commercial Package Meals on Wheels				
	Per Meal	\$ 12.30	\$ 12.80	\$ 0.50
Seniors Citizens Centres				
Rental - Frankston	Per Annum	\$ 4,212.50	\$ 4,400.00	\$ 187.50
Rental - Frankston East	Per Annum	\$ 14,445.00	\$ 15,100.00	\$ 655.00
Seaford	Per Annum	\$ 9,270.00	\$ 9,670.00	\$ 400.00
Community Development				
EBDALE COMMUNITY HUB				
Ebdale Community Hub: Community Groups Meeting Room Hire - One Hour	Per Booking	\$ 20.00	\$ 25.00	\$ 5.00
Ebdale Community Hub: Community Groups Room Hire - Half Day	Per Booking	\$ 45.00	\$ 50.00	\$ 5.00
Ebdale Community Hub: Corporate Group Meeting Room Hire - Half Day	Per Booking	\$ -	\$ 70.00	\$ 70.00
Ebdale Community Hub: Corporate Group Meeting Room Hire - Full Day	Per Booking	\$ 90.00	\$ 115.00	\$ 25.00

Appendix F
Frankston City Council
2013/14 Fees & Charges



Type of Fees and Charges	UNIT CHARGE RATE	Adopted 2012/13 Fee GST Incl.	Adopted 2013/14 Fee GST Incl.	Fee Increase \$
Compliance & Safety				
CAR PARKING				
CAA Parking Fees - Hourly	Per Hour	\$ 0.80	\$ 1.00	\$ 0.20
CAA Parking Fees - Daily	Per Day	\$ 4.70	\$ 5.00	\$ 0.30
Foreshore Parking - Hourly	Per Day	\$ 2.50	\$ 2.60	\$ 0.10
Frankston House Car Park Quarterly	Per Quarter	\$ 150.00	\$ 160.00	\$ 10.00
HEALTH SERVICES				
Registration fee - Hospitals	Per Permit	\$ 1,116.00	\$ 1,165.00	\$ 49.00
Registration fee - Nursing Homes	Per Permit	\$ 416.00	\$ 435.00	\$ 19.00
Registration fee - Hotels	Per Permit	\$ 712.00	\$ 745.00	\$ 33.00
Registration fee - Take Aways	Per Permit	\$ 560.00	\$ 585.00	\$ 25.00
Registration fee - Supermarkets	Per Permit	\$ 427.50	\$ 446.00	\$ 18.50
Registration fee - Milk Bars	Per Permit	\$ 330.00	\$ 345.00	\$ 15.00
Registration fee - Kiosks	Per Permit	\$ 240.00	\$ 250.00	\$ 10.00
Registration fee - Sporting Clubs	Per Permit	\$ 122.00	\$ 128.00	\$ 6.00
Registration fee - Hair and Beauty	Per Permit	\$ 208.00	\$ 217.00	\$ 9.00
Registration fee - Caravan Parks	Per Permit	\$ 2.70	\$ 2.80	\$ 0.10
Registration transfer fee	Per Application	\$ 252.00	\$ 265.00	\$ 13.00
Septic Tank Permit Fee	Per Permit	\$ 340.00	\$ 355.00	\$ 15.00
COMMUNITY SAFETY				
Burning off Permits - Residential	On Application	\$ 50.00	\$ 52.00	\$ 2.00
Burning off periods - Commercial	On Application	\$ 185.00	\$ 195.00	\$ 10.00
DOMESTIC ANIMALS				
Pound Release Fee - Dogs	Per Animal	\$ 135.00	\$ 142.00	\$ 7.00
Pound Release Fee - Cats	Per Animal	\$ 70.00	\$ 73.00	\$ 3.00
Animal Registration Fees - Full Fee	Per Animal	\$ 40.00	\$ 42.00	\$ 2.00
Animal Registration Fees - Concession	Per Animal	\$ 20.00	\$ 21.00	\$ 1.00
Keast Park Horse Permit Fee	Per Animal	\$ 250.00	\$ 260.00	\$ 10.00
Excess Animal Fee	Per Animal	\$ 50.00	\$ 55.00	\$ 5.00
Restricted, Menacing and Dangerous Dog Permit	Per Animal	\$ 180.00	\$ 190.00	\$ 10.00
LOCAL LAWS				
Outdoor Dining - Tables	Per Table	\$ 50.00	\$ 55.00	\$ 5.00
Outdoor Dining - Chairs	Per Chair	\$ 25.00	\$ 27.50	\$ 2.50
Outdoor Dining - Application Fee	Per Application	\$ 55.00	\$ 60.00	\$ 5.00
Advertising Signage - A Frames	Per Application	\$ 150.00	\$ 165.00	\$ 15.00
Display of Goods	On Application	\$ 250.00	\$ 275.00	\$ 25.00
Containers on Roads	Per Application	\$ 6,560.00	\$ 6,880.00	\$ 320.00
Miscellaneous Vehicle Permit Fees	Per Application	\$ 55.00	\$ 60.00	\$ 5.00
Pound Release Fee - Motor Vehicles	Per Vehicle	\$ 250.00	\$ 275.00	\$ 25.00
Pound Release Fee - Motor Bikes	Per Item	\$ 650.00	\$ 680.00	\$ 30.00
Pound Release Fee - Trolleys & Miscellaneous	Per Item	\$ 52.50	\$ 55.00	\$ 2.50
Busking Permit - Two Months (Adult)	Per Application	\$ 20.00	\$ 20.00	\$ -
Busking Permit - Six Months (Adult)	Per Application	\$ 50.00	\$ 50.00	\$ -
Bulk Bins Annual Permit Fee	Per Annum	\$ 550.00	\$ 575.00	\$ 25.00
Bulk Bins Weekly Permit Fee	Per Week	\$ 50.00	\$ 52.00	\$ 2.00
Bulk Bins Roadway Casual Permit Fee	Per Day	\$ 15.00	\$ 16.00	\$ 1.00

Appendix F
Frankston City Council
2013/14 Fees & Charges



Type of Fees and Charges	UNIT CHARGE RATE	Adopted 2012/13 Fee GST Incl.	Adopted 2013/14 Fee GST Incl.	Fee Increase \$
Finance				
Land Information Certificate	Per Certificate	\$ 20.00	\$ 20.20	\$ 0.20
Urgent Land Information Certificate	Per Certificate	\$ 62.00	\$ 65.00	\$ 3.00
Immediate Land Information Certificate	Per Certificate	\$ 85.00	\$ 88.00	\$ 3.00
Supps - State Revenue Office	Per Request	\$ 13.00	\$ 13.40	\$ 0.40
New Valuations - State Revenue Office	Per Request	\$ 13.00	\$ 13.00	\$ -
Issue of Replacement Rate Notice	Per Certificate	\$ 11.00	\$ 15.00	\$ 4.00
Information Services				
Freedom of Information Fees	Per Application	\$ 52.50	\$ 54.70	\$ 2.20
Freedom of Information Search Fee	Per Application	\$ 20.00	\$ 20.90	\$ 0.90
Freedom of Information Inspection Fee per 15 minutes	Per 15 minutes	\$ 15.00	\$ 15.60	\$ 0.60
A4 Copy	Per Copy	\$ 0.20	\$ 0.25	\$ 0.05
A3 Copy	Per Copy	\$ 1.00	\$ 1.20	\$ 0.20
Copy of Plans	Per Copy	\$ 6.00	\$ 6.30	\$ 0.30
Governance & Customer Relations				
Boat Shed Fees	Annual charge	\$ 556.80	\$ 580.00	\$ 23.20

Appendix G Key Strategic Activities

Key strategic activities
For the year ending 30 June 2014

Key Strategic Activities 2013-2014							
Long Term Community Outcome	Strategies	Key Strategic Activities	Service	#	Measures	Targets (13/14)	How data is reported
Planned City for Future Growth	1.1 Work with other tiers of Government, industry and business to create more jobs and job skills in Frankston	1.1.1 Attract and promote more industry, small business and large employers into Frankston City to grow more jobs	Economic Development	KSA 1	New jobs in Frankston City	> 36,800	REMPPLAN
		1.1.2 Pursue State and Federal infrastructure and digital grants to support Frankston City's priorities	Infrastructure	KSA 2	Government (Federal & State) grants received for Capital Works infrastructure	≥\$16M	TECH ONE - Finance System
	1.3 Review the Municipal Strategic Statements [MSS#], also known as the Local Planning Scheme to accommodate future population growth	1.3.3 Work with State Government and local communities to accommodate more adaptable, affordable and accessible housing that meets individual needs over time (and ageing in place)	Planning and Building	KSA 3	New dwellings in Frankston City	≥550	Rateable property assessment
A Liveable City	2.1 Activate the city centre and encourage more housing, leisure and retail options	2.1.1 Attract more mixed use development in the city centre	Economic Development	KSA 4	Occupancy rate in the city centre	≥86.5%	CAA(City Centre) Occupancy Audit
	2.3 Engage the Community in shaping the services and future of the city and their local area	2.3.2 Expand Council and the community's involvement in planning priorities to support community based projects	Community Development	KSA5	Council's consultation and engagement	≥73% satisfaction	DCPD Community Satisfaction Survey
	2.4 Improve the health and wellbeing of residents	2.4.5 Increase community participation in leisure activities including libraries, arts and culture	Events, Libraries and the Arts	KSA 6	Attendance numbers at events, attractions, the Libraries and Frankston Arts Centre	≥930,000	Events Spreadsheet

Appendix G Key Strategic Activities (Continued)

Key strategic activities
For the year ending 30 June 2014

Key Strategic Activities 2013-2014							
Long Term Community Outcome	Strategies	Key Strategic Activities	Service	#	Measures	Targets (13/14)	How data is reported
A Sustainable City	3.1 Plan, build maintain and retire infrastructure to meet the needs of the city and its residents	3.1.2 Deliver key infrastructure projects (Capital Works Program) adopted by Council for 2013-2017	Infrastructure	KSA 7	Capital Works program delivered on schedule and within budget	≥80%	TECH ONE
	3.2 Build a local community culture of good stewardship of the environment	3.2.1 Educate industry and residents on ways to reduce waste to landfill and energy and water usage	Environment	KSA 8	Household waste to landfill per household per week	< 7.9kg	Waste Services Spreadsheet
	3.3 Ensure good governance and management of Council resources	3.3.1 Ensure the organisation is financially sustainable	Finance	KSA 9	Underlying operating result deficit/(surplus)	(\$0.5M)	13/14 Financial Statement
				KSA 10	Council's liquidity (ability to pay liabilities within one year)	1.5 : 1	13/14 Financial Statement