

Frankston City Council Annual Budget

2020 – 2021

Adopted on Monday 1 June 2020



Lifestyle Capital of Victoria



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Message from the Mayor



Council's Annual Budget 2020–2021 is aligned to the visions and commitments outlined in the Council Plan 2017–2021, and it is with pleasure that I present it to the Frankston City community.

Thank you to those residents who provided valuable feedback during our consultation process. Your input is important to us, and we hope you will continue to have your say at every opportunity.

Before I continue, I first want to make it very clear that Frankston City Council is acutely aware of the serious and far-reaching impacts of COVID-19.

As a Council, we responded quickly to protect the health and wellbeing of our community and to help flatten the curve, including closing high-risk facilities and altering how we deliver some services.

However, we know that the cost associated with tailoring local intervention initiatives is substantial, therefore Council has endorsed a \$6.434 million COVID-19 Relief and Recovery Package to respond to the recovery needs of our communities in the short, medium and long-term.

As well as building on the services and supports currently in place, the package identifies further targeted ways Council will ensure individuals, communities and businesses are best positioned to recover over the coming year.

Council understands it has a responsibility to support its community, and we will carry on identifying ways to empower and help residents remain resilient through this difficult time.

Now for a closer look at the budget, which is integrated with the Long Term Financial Plan, Long Term Infrastructure Plan and the Rating Strategy.

The budget projects an accounting surplus of \$9.92 million in 2020–2021, a result of \$188.52 million in income against an expenditure of \$178.60 million. This surplus goes some way to contributing towards our Capital Works program.

Council's annual expenses are expected to increase by five per cent. By contrast revenue will decrease by 0.27 per cent due to a decrease in other income and monetary contributions.

Despite this, Council is committed to delivering the best it possibly can for our community, with an exciting \$59.940 million Capital Works program planned for the coming financial year. This program will complement Council's Relief and Recovery Package and will further bolster our local economy through the creation of jobs.

Further highlights include a significant \$24.88 million investment into maintenance of our existing infrastructure, to safeguard its future use.

Our precious open spaces, including parks and streetscapes will continue to flourish, with \$7.05 million committed to their preservation and enhancement.

Centenary Park Tennis Centre will transform, thanks to a \$2.80 million funding commitment, and Monterey Reserve Soccer Pavilion will also be upgraded, with an allocation of \$1.43 million.

Following White Street Mall's spectacular makeover, Clyde Street Mall will follow trend, with \$1.18 million dedicated to its improvement, which includes the relocation of our city's Hall of Fame.

As part of our commitment towards zero emissions, we will continue replacing our street lighting with LED technology, at a cost of \$1.13 million.

Kananook Creek will be enhanced, thanks to \$536,000 in funding for the redevelopment of the Arboretum, and the Frankston BMX track will remain a treasure of your city's youth thanks to a \$502,000 redevelopment.

Local roads will continue to provide smooth travel with \$3.34 million allotted to their maintenance, replacement and renewal. A further \$1.60 million will be invested in drainage renewal.

Evelyn Park in our city centre will provide a wonderful green space for residents and visitors, following a \$650,000 transformation, and our community will experience improved future customer service, with a \$461,000 investment into the implementation of an organisation-wide digital strategy.

This is just a taste of what this rounded and considered budget has to offer — and Council looks forward to seeing these and many more projects come to fruition in Frankston City.

My fellow Councillors and I will continue to advocate to both state and federal governments for further funding to deliver even more local and regionally beneficial projects.

To learn more about Council's COVID-19 Relief and Recovery Package visit: frankston.vic.gov.au/RRP

Frankston City Mayor
Cr Sandra Mayer

Chief Executive Officer's Message

There is no doubt that the 2020-2021 financial year (and future financial periods) will pose significant challenges to Frankston City Council with the current COVID-19 impacts and the current rate capped environment. This budget document endeavours to deal with these challenges in the most prudent financial manner, but there remain many consequences which are yet to be fully understood by the broader community.

In providing this message, I would like in particular to highlight some of these key points.

Impact of Coronavirus

Council has prepared a budget based on the best information we have at hand– the impacts of the Coronavirus is unknown for the financial year 2020-2021. With the financial uncertainty surrounding the impacts of the COVID-19, Council has set aside \$6.434 million as a once-off care package available from the 2020-2021 financial year. These funds will be drawn down from Council reserves and the delay of some capital projects to future years.

The spread of COVID-19 is causing considerable anxiety and volatility in the investment markets around the world. Vision Super have advised they expect volatility to continue across investment markets around the world, but following the worst of the crisis, the return outlook for equity markets is likely to be very attractive. Vision Super will continue to monitor the plan's financial position.

Council is committed to achieving efficiencies in expenditures

Council will continue to identify efficiencies in the organisation to reduce operational spending. There is much less scope to make further reductions without a consequent impact on service levels. The organisation has introduced a business innovation and customer experience focus that will introduce financial efficiencies in the future. For the purpose of the Strategic Resource Plan within this budget document, this efficiency has been shown in the Comprehensive Income Statement and Statement of Cash Flows as a 'negative' expenditure or in other words – a saving that needs to be achieved from the operational net cost of Council.

Infrastructure spending impact on Council

Through the responsible financial management of Council over the past, Council has grown its reserves to fund significant projects such as the Jubilee Park multipurpose indoor sports centre and numerous sporting pavilions within the municipality. Despite the introduction of rate capping, Frankston City Council has significantly grown its funding for key Council infrastructure through robust and stable financial management.

Adverse impacts on Council due to other Victorian / Australian Government decisions

While the rate capping regime directly limits Council's rate revenue (of which Council relies upon for 69 per cent of total revenue), there are a number of Victorian / Australian Government decisions which are further placing the Council financial position under duress. For many years the Australian and Victorian Governments have transferred responsibilities of their programs to local government with insufficient funding or grants which do not keep pace with delivery costs.

Compliance with the rate cap

Frankston City Council has complied with the **2.00 per cent** rate cap with total rates and municipal charges raised increasing from an annualised \$100,188,083 in 2019-2020 to \$102,194,719 in 2020-2021.

What has not been well communicated by the Victorian Government however is that this 2.00 per cent increase will rarely translate to an individual rate account. Individual rate accounts comprise of three components: State levies that Council collects on behalf of the Victorian Government (Landfill Levy, Fire Services Levy), Council's waste services charge and Council rates. Council has no control over State levies which have risen at an alarming rate. The Landfill Levy has increased from \$28 per tonne in 2014-2015 to an estimated \$66 per tonne in 2019-2020. The Landfill Levy will increase to \$86 per tonne in 2020-2021 and continue to rise to \$126 per tonne by 2022-2023. Council has not yet been advised of the 2019-2020 increase in the Fire Services Levy but it is expected that it will be well above 2.00 per cent.

Impact of Australia's waste and recycling pressure

Across Australia, governments, businesses and communities are grappling with how to waste less and recycle more. Council is working with the State Government to implement the actions in the Recycling Victoria – Victoria's circular economy policy and action plan which will fundamentally overhaul the recycling system. The Recycling Industry continues to be challenged by the contamination standards required by the international markets using recycled products. Recycling processors have progressed with installing infrastructure with funding from the increased recycling charges to lower the contamination and improve the quality of recycled products for reuse.

In addition, the Council is raising community awareness to reduce contamination in the recycling stream to assist with improving demand for the recycled end products in both local and international markets.

Key Projects

Despite being challenged by the rate capping environment, Council has funded in this budget a number of key projects including:

- Jubilee Park multipurpose indoor sports centre
- Bruce Park pavilion
- Eric Bell Reserve pavilion
- Lloyd Park pavilion
- Monterey Reserve pavilion
- Pat Rollo Reserve pavilion
- Kevin Collopy pavilion

In closing, this Council will continue to manage its financial position responsibly and in the best interests of the Frankston community. While continued low rate increases are popular with the general community, this will have a direct impact on the services and infrastructure that Council can provide in the coming years.

Phil Cantillon
Chief Executive Officer

Executive Summary

Council has prepared a budget for 2020-2021 which is aligned to the vision in the Council Plan 2017-2021. It seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community, and do this within the rate increase mandated by the Victorian Government.

This budget projects an accounting surplus of \$9.92 million for 2020-2021, however, it should be noted that the adjusted underlying result is a deficit of \$0.39 million after adjusting for capital grants and contributions (refer Sections 3 and 7.1).

Capping of Council Rates

On 2 December 2015, the Victorian Government passed legislation to restrict Council from increasing rate income by more than the average cap set by the Minister for Local Government.

The Minister for Local Government announced on 13 December 2019 that Victorian council rate rises would be capped to the rate of inflation in the 2020-2021 financial year. That is, the Consumer Price Index (CPI) as published by the Victorian Department of Treasury and Finance, which is 2.00 per cent for the 2020-2021 financial year.

Where the level of income raised under the rate cap is insufficient to meet specific needs, councils can apply to the Essential Services Commission for a higher cap. Frankston City Council has not elected to apply for variation to the rate cap in the 2020-2021 year.

During 2019-2020, a revaluation of all properties within the municipality was undertaken and will apply from 1 July 2020 for 2020-2021. The outcome of the general revaluation has been a minor change in property valuations throughout the municipality. Overall, property valuations across the municipal district have increased by 1.89 per cent. Of this movement, residential properties have increased by 2.40 per cent, industrial land by 3.61 per cent, vacant land by 2.11 per cent and retirement villages by 1.52 per cent. On the other hand, commercial properties have decreased by 5.19 per cent. Due to the impact of the revaluation in 2020-2021, the rate percentage charged will not be a consistent 2.00 per cent. On average, residential properties rates component will increase by 2.65 per cent, commercial properties will decrease by 4.95 per cent and industrial properties will increase by 3.87 per cent.

Type or class of land	No. of Assessments	% movement in valuation	Change in Rates
Ordinary rate	56,182	2.40%	2.65%
Retirement villages	574	1.52%	1.77%
Commercial land	2,085	(5.19%)	(4.95%)
Industrial land	3,143	3.61%	3.87%
Vacant residential land	484	2.11%	2.37%
Acacia Heath	238	0.71%	(4.71%)
Farm land	5	0.35%	0.61%
Derelict land	1	1.69%	1.95%
Rateable recreational properties	5	4.76%	Various
Rate by agreement (including Baxter Village)	520	2.01%	Various
Total	63,237	1.89%	2.00%

In terms of the impact on the **average** residential property in Frankston City Council, the total rates and charges annual impact is \$55.15 or \$1.06 per week (includes waste charges).

Average general residential rate	2019-2020	2020-2021	Variance %	Variance \$
Median residential valuation in Frankston	\$ 569,763	\$ 582,479	2.23%	
Residential rate in the dollar	0.002320	0.002326		
Total rates	\$ 1,321.70	\$ 1,354.75	2.50%	\$33.04
Municipal charge	\$163.10	\$166.40	2.00%	\$3.30
Council garbage charge (120L)(No GST)	\$380.20	\$399.00	4.95%	\$18.80
Total rates and charges median residential	\$ 1,865.00	\$ 1,920.15	2.95%	\$55.15

The annual impact on **average** commercial properties in Frankston City Council for total rates and charges is a reduction of \$102.28 or \$1.97 per week (includes waste charges).

Average commercial rate	2019-2020	2020-2021	Variance %	Variance \$
Median commercial valuation in Frankston	\$ 1,318,459	\$ 1,272,370	-3.49%	
Commercial rate in the dollar	0.002900	0.002907		
Total rates	\$ 3,823.53	\$ 3,699.14	-3.25%	(\$124.39)
Municipal charge	\$ 163.10	\$ 166.40	2.00%	\$3.30
Council garbage charge (120L)	\$ 380.20	\$ 399.00	4.95%	\$18.80
Total rates and charges median commercial	\$ 4,366.83	\$ 4,264.55	-2.3%	(\$102.28)

The annual impact on **average** industrial properties in Frankston City Council for total rates and charges is an increase of \$58.53 or \$1.13 per week.

Average industrial rate	2019-2020	2020-2021	Variance %	Variance \$
Median industrial valuation in Frankston	\$ 607,749	\$ 625,221	2.87%	
Industrial rate in the dollar	0.002900	0.002907		
Total rates	\$ 1,762.47	\$ 1,817.70	3.13%	\$55.23
Municipal charge	\$ 163.10	\$ 166.40	2.00%	\$3.30
Total rates and charges median industrial	\$ 1,925.57	\$ 1,984.10	3.04%	\$58.53

The provision of waste services is calculated on a cost recovery basis. Green waste charges are increasing by 3.20 per cent. Council's general waste charges have increased by 4.95 per cent due to the recycling industry being challenged by the contamination standards required by the international markets using recycled products and the increase to the Landfill Levy of \$20 per tonne.

Key drivers:

- To fund ongoing service delivery – business as usual (balanced against greater service demands from residents)
- To fund renewal of infrastructure and community assets
- To cope with growth in the population of the Frankston City residents
- To cope with cost shifting from the Victorian Government

Note that for every \$100 in taxes paid by Victorian residents, rates make up approximately \$3.50. The other \$96.50 goes to the Victorian and Australian Governments. Refer to Section 12 for further rating details.

Rate capping will have a detrimental effect on Council's ability to provide community services and facilities in the future – leaving our services very vulnerable. The outcomes will have implications for future years and the Strategic Resource section of this budget document presents the cumulative impact in dollar terms of the forecast reduction in community services / capital spending to be realised. For 2020-2021, the Victorian Government Minister for Local Government has announced a limit on the amount Victorian councils may increase rates. The cap for 2020-2021 is 2.00 per cent. The cap is based on the Consumer Price Index expected for the financial year.

Key things we are funding

- 1) Continued investment in the maintenance of municipal infrastructure assets \$26.382 million. This includes roads (\$5.387 million); bridges (\$0.303 million); footpaths and bicycle paths (\$2.105 million); drainage (\$3.462 million); parks, open space and streetscapes (\$7.051 million); recreational, leisure and community facilities (\$6.039 million), other infrastructure (\$1.539 million) and off street car parks (\$0.496 million). The Statement of Capital Works can be found in Section 3 and further details on the capital works budget can be found in Sections 6 and 15.

Long Term Community Outcome 1: A planned city

- 2) Continue advocating for rail electrification (stage one: Frankston to Langwarrin)
- 3) Complete accommodation works that would relocate the Frankston Volunteer Coast Guard within the existing Yacht Club building
- 4) Work with the South East Melbourne Group to support a bid for a City Deal that would see significant investment in community projects to improve the region
- 5) Review and prepare Frankston Municipal Activity Centre height controls
- 6) Commence implementation of Urban Forest Action plan to increase canopy cover of the urban environment
- 7) Progress Council's Climate Emergency response by implementing Council's Towards Zero Emissions Plan (TZEP) through the bulk changeover of street lights on local roads to LED's and engage the community to support climate action
- 8) Establish a Climate Change Policy and update Council's Climate Change Impacts & Adaptation Plan

Long Term Community Outcome 2: A liveable city

- 9) Develop the Economic Development Policy and review the Economic Development Strategy
- 10) Deliver a new signature event to be held between April - September commencing in 2021

Long Term Community Outcome 3: A well governed city

- 11) Advocate in accordance with current agreed advocacy priorities

Key Statistics

There are a number of key components of the Annual Budget 2020-2021 to highlight as covered in the below points:-

- Total revenue: \$188.52M (2019-2020 = \$193.46M)
- Total expenditure: \$178.60M (2019-2020 = \$171.37M)
- Accounting result: \$9.92M surplus (2019-2020 = \$22.09M surplus)
- Underlying operating result: \$0.39M deficit (2019-2020 = \$11.18M surplus)

(Note: Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital, from being allocated to cover operating expenses.)

- Cash result: \$14.02M decrease (2019-2020 = \$4.86M increase)

Net funding result after considering the funding requirements to meet loan principal repayments and the reserve transfers

- Capital works program: \$59.94M (2019-2020 = \$47.81M)
 - \$33.95M from Council operations (rate funded)
 - \$7.05M from external grants
 - \$1.53M from external contributions
 - \$3.43M from borrowings
 - \$1.09M from plant sales
 - \$12.88M from cash and reserves

- The Annual Budget 2020-2021 is based on a rate capped average increase in Council rates of 2.00 per cent as prescribed by the Victorian Government
- The Annual Budget is prepared with a 3.20 per cent increase in the green waste service charge and 4.95 per cent in the general waste incorporating kerbside collection and recycling
- A continued commitment to maintain the condition of community assets through asset renewal (\$24.88 million in 2020-2021)
- Borrowings are planned in 2020-2021 of \$3.43 million to fund capital works.

This budget continues to deliver value to the Frankston community in the provision of services and capital works. This budget provides for:

- \$24.93 million investment in the preservation of local amenity and promotion of a safe, clean and attractive city. Maintaining civil infrastructure, shopping centre precincts, natural resources, foreshore infrastructure and recreation reserves
- \$21.44 million investment to provide strategies for the waste management needs of the municipality and the Frankston Regional Recycling and Recovery Centre
- \$15.83 million to support and enhance the health and wellbeing of families, children and young people. Also support other local providers of children's, family and youth services. Provide home and community based services and support to maintain dignity and independence of older people
- \$10.45 million for the provision of indoor and outdoor aquatic centres to improve health and wellbeing in the community
- \$9.48 million to stimulate activity in the municipality through events, festivals, arts and libraries
- \$7.99 million to support the social, recreational, cultural and economic life of the community through innovative planning and development initiatives, delivering projects and managing quality public spaces. Provide traffic management solutions, strategic transportation planning, road safety programs, project and contract management for the design and construction of infrastructure projects in the capital works program
- \$9.42 million to ensure the safety of the community
- \$7.23 million to deliver, maintain and retire facility buildings in Frankston Council. Construct new or develop old building facilities in the municipality, provide cleaning, security and maintenance to about 300 Frankston City Council buildings
- \$7.74 million to undertake research and implement policies and programs to enhance community wellbeing, social inclusion, participation, empowerment and resilience
- \$24.88 million to be invested in renewing and replacing existing community assets such as buildings, parks, footpaths and drains
- \$19.94 million to invest in new capital works
- \$13.25 million to invest in upgrading of assets
- \$1.87 million to invest in expansion of assets

Key infrastructure projects included in the Annual Budget 2020-2021

Significant projects in this category included in the capital works program are:

- RF Miles Recreation Reserve – New Pavilion, oval reconstruction and surrounding precinct - \$7.90 million (*\$2.95 million Council contribution, \$4.95 million grant funding*)
- Jubilee Park – Indoor Multipurpose Netball Complex \$4.0 million (*\$0.583 million Council contribution, \$3.42 million Council reserves*)
- Centenary Park Tennis centre - \$2.80 million (*Council reserves*)
- Belvedere Bowls Club extension - \$2.30 million (*Loan funding \$1.980 million*)
- Civic & Operations facilities renewal programme - \$1.9 million (*\$1.9 million Council contribution*)
- Monterey Reserve pavilion - \$1.43 million (*\$1.43 million Council reserves*)
- Frankston Yacht Club fit out for Frankston Coast Guard - \$1.5 million (*\$0.26 million Council contribution, \$1.240 million council reserves*)
- Funds allocated for roads and bridges amount to \$5.69 million (*\$4.36 million Council contribution*)
- Budget allocation to pathways including footpaths and shared pathways amount to \$1.99 million (*\$1.88 million Council contribution*).
- The budget allocated for recreational, leisure and community facilities is \$6.07 million (*\$4.45 million Council contribution*) and includes Centenary Park Golf Course Irrigation upgrade and sports lighting, sporting ground playing surface renewal and playground renewal.
- Local area traffic management including the Seaford, Sweetwater, Hartnett precincts and Barrier and Guard Rail renewals has a budget allocation of \$1.54 million (*\$1.54 million Council contribution*)
- Parks, open space and streetscapes have been allocated \$7.54 million (*\$4.04 million Council contribution*) and includes replacing street lights with LED lighting, Clyde Street Mall upgrade, Evelyn Park Open Space, Kananook Creek Arboretum, shade sails, gateway developments, public art and fencing.
- Overflow Carpark at Ballam Park budget allocated of \$0.45 million (*\$0.45 million Council contribution*)

Budget Reports

1. Link to Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning framework. The framework guides the Council in identifying community needs and aspirations over the long term (Community Plan), medium term (Council Plan) and short term (Annual Budget) and how Council will hold itself accountable.

1.1 Planning and accountability framework

The Strategic Resource Plan, included in the Council Plan, is a rolling five-year plan that outlines the financial and non-financial resources that Council requires to achieve the long term community outcomes (strategic objectives) described in the Council Plan. The Annual Budget is then framed within the Strategic Resource Plan, taking into account the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Figure 1: Local Government Planning and Accountability Framework. Source: Department of Environment, Land, Water and Planning

In addition to the above, Council has a long term Community Plan, which articulates a community vision, mission and values. The Council Plan is prepared with reference to the Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed within six months or by 30 June following a general election. This is reviewed each year in advance of the commencement of the Annual Budget process.

The diagram below depicts Council’s planning framework.

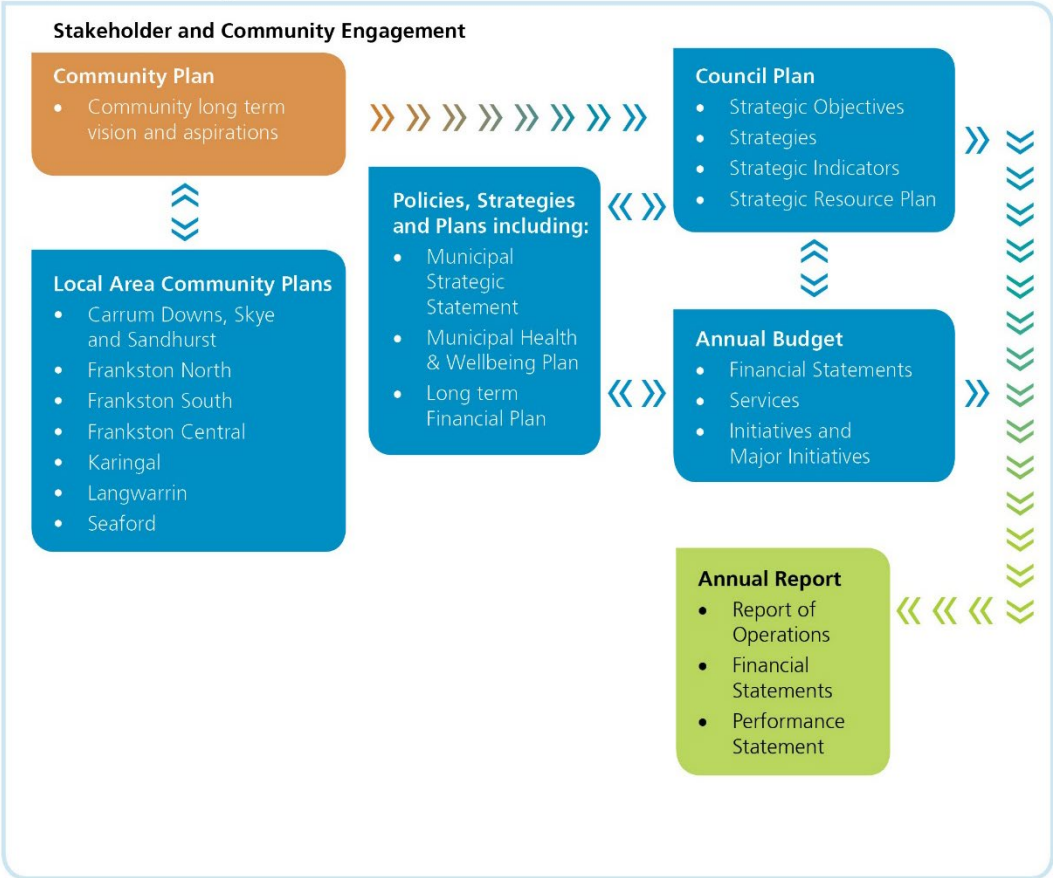


Figure 2: Council’s planning framework

1.2 Key planning considerations

Service level planning

Section 3C(2)(b) of the *Local Government Act 1989* requires Councils to achieve the best outcomes for the community with regard to the long term effects of decisions and in doing so use resources efficiently and effectively and provide services that meet the needs of the community.

Council has developed a service planning framework to ensure robust processes are in place for planning and review of services to ensure they provide value and continue to meet the community’s needs and expectations. This will require Council to engage with the community and prioritise resources whilst balancing service and asset provision that is focused on long term planning.

1.3 Our purpose

Lifestyle Capital of Victoria

We are driven by the privilege of serving our community, providing leadership and visionary thinking to ensure Frankston is recognised as the lifestyle capital of Victoria.

1.4 Our values

- Community
- Respect
- Excellence
- Accountability
- Teamwork
- Integrity
- Sustainability

2. Services, initiatives and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for 2020-2021 and how these will contribute to achieving the long term community outcomes specified in the Council Plan. It also includes a number of initiatives, major initiatives and service performance outcome indicators. The Strategic Resource Plan (SRP) is part of and prepared in conjunction with the Council Plan (N.B. The Victorian Government’s diagram below references *Strategic Objectives*. The relationship between these components of the Budget and the Council Plan, along with the link to reporting in the Annual Report, is shown below. Services for which there are prescribed performance indicators to be reported on in accordance with the Regulations are listed in a table at the end of each long term community outcome.

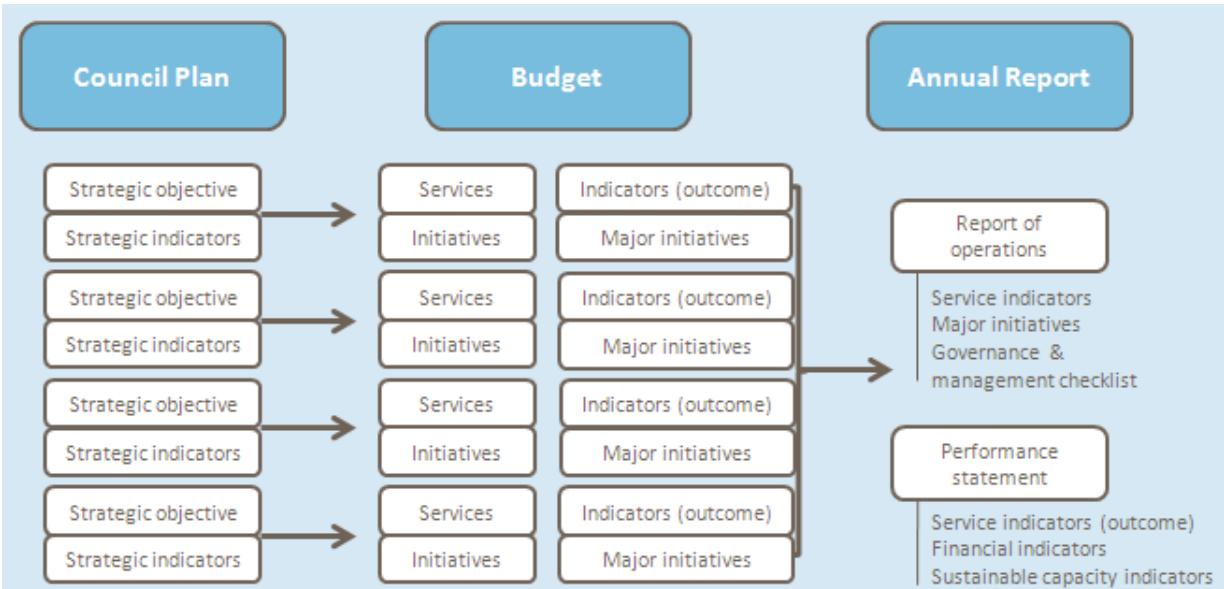


Figure 3: Relationship between the Budget, Council Plan and Annual Report. Source: Department of Environment, Land, Water and Planning

2.1 Long term community outcomes

The Council Plan details the long term community outcomes (these are known as strategic objectives in the *Local Government Act 1989* that will drive Council’s role in partnership with our community to achieve the vision and aspirations outlined in the Community Plan. The Council Plan identifies four long-term community outcomes under which Council’s activity for the next four years will be delivered. The table below describes the four long term community outcomes described in the Council Plan.

Long term community outcome	Description
1. A Planned City	A vibrant city providing housing, stunning beaches, a beautiful natural environment and arts and cultural experiences. Everything you want at your doorstep – shopping, education, employment, recreation and a lifestyle the envy of others.
2. A Liveable City	Welcoming neighbourhoods, green streets and thoroughfares, parks and natural reserves, an active foreshore and vibrant town centres delivering a living environment that is second to none. An active and healthy community that is connected through participation in activities at our local and regional sporting facilities, events and festivals.
3. A Well Governed City	An elected Council that is driven by the privilege of serving its community and providing leadership and vision to ensure Frankston is recognised as the lifestyle capital of Victoria.
4. A Well Managed City	Proudly delivering services to improve our community’s lifestyle. An organisation that is recognised amongst its peers as a leader in the sector, and one that is founded upon its engagement and connection to its community.

Long term community outcome 1: A Planned City

To achieve our objective of a planned city we will have a city that is a preferred destination for investment and development. A vibrant city providing affordable housing, stunning beaches, a beautiful natural environment, and arts and cultural experiences. Everything you want at your doorstep – retail shopping, education, employment, recreation and a lifestyle the envy of others.

Services

Business area	Description of services provided	Strategy or plan	Expenditure (Revenue) Net Cost \$'000
Engineering services	Provides traffic management solutions, strategic transportation planning and road safety programs. Management of public spaces and quality control on subdivisional and commercial developments including protection of Council's assets.	Integrated Transport Strategy Car Parking Precinct Plan	3,386 <u>(315)</u> 3,071
Capital Works Delivery	Delivers project and contract management for the design and construction of infrastructure projects in the capital works program to provide quality services and facilities to the community. The projects include new, upgrades, expansions, renewals and compliance projects.		1,145 <u>(0)</u> 1,145 Capital Works 59,940
Statutory Planning	Researches and prepares land use, development and environmental strategies for the municipality. Undertakes timely assessment of development, land use, subdivision and tree removal proposals. Develops and implements integrated nature conservation and biodiversity protection strategies and action plans. Educates and enforces (in close cooperation with Council's Community Safety officers) to ensure that all land use and development within Frankston, fully complies with approvals and relevant legislation.	Municipal Strategic Statement Frankston Metropolitan Activity Centre Structure Plan Housing Strategy	3,058 <u>(1,177)</u> 1,881
Strategic Policy & Planning	Researches and prepares urban design, social, economic, environment and strategic land use policies and strategies for the municipality.		1,553 <u>(0)</u> 1,553

Business area	Description of services provided	Strategy or plan	Expenditure (Revenue) Net Cost \$'000
Community Relations	Provides the first point of contact for our communities, including residents, visitors, businesses, investors, media and internal departments. Manages Frankston City's and the organisation's reputation. Disseminates key messages to our communities and positions the municipality as the preferred place to live, learn, work, visit and invest.		3,828 <u>(141)</u> 3,687

Major initiatives

Council Plan Theme 1.1: Community infrastructure

- 1 Continue advocating for rail electrification (stage one: Frankston to Langwarrin)
- 2 Complete accommodation works that would relocate the Frankston Volunteer Coast Guard within the existing Yacht Club building
- 3 Work with the South East Melbourne Group to support a bid for a City Deal that would see significant investment in community projects to improve the region

Council Plan Theme 1.2: Development and housing

- 4 Review the Frankston Municipal Activity Centre structure plan with a focus on height controls

Council Plan Theme 1.3: Natural and sustainable environment

- 5 Commence implementation of Urban Forest Action plan to increase canopy cover of the urban environment
- 6 Progress Council's Climate Emergency response by implementing Council's Towards Zero Emissions Plan (TZEP) through the bulk changeover of street lights on local roads to LED's and engage the community to support climate action
- 7 Establish a Climate Change Policy and update Council's Climate Change Impacts & Adaptation Plan

Initiatives

Council Plan Theme 1.1: Community infrastructure

- 8 Commence delivery of the election commitments, particularly:
 - Jubilee Park Indoor Stadium
 - Centenary Park Regional Tennis facilities
 - RF Miles Reserve redevelopment
- 9 Develop a new Advocacy Strategy in alignment with development of the 2021-2025 Council Plan

- 10 Commence the roof restoration works at the Civic Centre to extend its life
- 11 Identify options and funding alternatives for upgrade of the facilities at either existing or new locations
- 12 Integrate long term asset renewal needs into the 2020-2021 Long Term Infrastructure Plan (LTIP) to ensure assets support delivery of services
- 13 Implement seasonal tenancies software management platform to preserve assets and enhance customer experience using the assets
- 14 Redevelop Council's website with a focus on enhanced customer experience
- 15 Council's decision on occupation of the Frankston Health and Wellbeing Hub to be implemented, to maximise community benefit

Council Plan Theme 1.2: Development and housing

- 16 Deliver the Investment Attraction Action Plan to promote interest in relocation and expansion of business in Frankston
- 17 Develop Planning Scheme Amendment to incorporate the Housing Strategy into the Frankston Planning Scheme
- 18 Progress Planning Scheme implementation of Neighbourhood Character Review once Housing Strategy amendment is completed
- 19 Implement statutory swimming pool audits
- 20 Continue to work with the Victorian Building Authority to address rectification of illegal building cladding
- 21 Identify opportunities and actions to improve parking in Frankston through the Frankston Metropolitan Activity Centre Car Parking Committee
- 22 As part of the Frankston Metropolitan Activity Centre Car Parking Committee identify options for long term parking at Peninsula Aquatic Recreation Centre (PARC)

Council Plan Theme 1.3: Natural and sustainable environment

- 23 Work with key stakeholders to identify and implement improvements to Kananook Creek under the improved governance model
- 24 Work with Metropolitan Waste and Resource Recovery Group and South Eastern councils to securing an alternative solution to landfill for processing of waste
- 25 Reduce the amount of waste to landfill with a focus to increase composting of food waste
- 26 Prepare Planning Scheme Amendment to enable implementation of the Green Wedge Management Plan

Service performance outcome indicators

Service	Indicator	Performance measure	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100

Long term community outcome 2: A Liveable City

To achieve our objective of a liveable city, we will have welcoming neighbourhoods, green streets and thoroughfares, parks and natural reserves, an active foreshore, and vibrant town centres delivering a living environment that is second to none. An active and healthy community that is connected through participation in activities at our local and regional sporting facilities, events and festivals.

Services

Business area	Description of services provided	Strategy or plan	Expenditure (Revenue) Net Cost \$'000
Operations	Preserves local amenity and promotes a safe, clean and attractive city through maintaining civil infrastructure. This includes shopping centre precincts, natural resources, foreshore infrastructure and recreation reserves. Provides services and strategies for emergency management.	Road Management Plan	24,932 <u>(1,379)</u> 23,553
Community Relations	Provides the first point of contact for our communities, including residents, visitors, businesses, investors, media and internal departments. Manages Frankston City's and the organisation's reputation, disseminates key messages to our communities and positions the municipality as the preferred place to live, learn, work, visit and invest.	Economic Development Strategy Frankston Destination Development Plan	2,543 <u>(91)</u> 2,452
Arts and Culture	Stimulates activity in the municipality through events, festivals, performing arts, public art, visual arts, libraries, library services and lifelong learning initiatives and community development programs. Provides facilities and services for events and functions.	Frankston Arts and Culture Strategic Plan	9,482 <u>(4,327)</u> 5,155
Aquatics	Provision of indoor and outdoor Aquatic Centres to improve health and wellbeing in the community.		10,448 <u>(7,729)</u> 2,720

Business area	Description of services provided	Strategy or plan	Expenditure (Revenue) Net Cost \$'000
Community Safety	Ensures the safety of the community by managing school crossing supervision, animal registration, parking services, building services, planning enforcement, crime prevention and foreshore patrols. Undertakes local law prosecutions, emergency management and illegal dumping responses.	Community Safety Strategy	9,420 <u>(6,744)</u> 2,676
Community Strengthening	Undertakes research and implements policies and programs to enhance community wellbeing, social inclusion, participation, empowerment and resilience. Community planning and engagement of local areas. Develops and implements the Municipal Health and Wellbeing Plan. Manages grants to support charities and community groups.	Health and Wellbeing Plan Community Plan Local Community Plans	7,738 <u>(924)</u> 6,814
Waste and Recycling	Frankston Regional Recycling and Recovery Centre (FRRRC) offers the community a quick, easy, affordable and sustainable way to get rid of waste and recyclables. FRRRC is also home to a Treasure Chest shop. It sells recovered furniture, household goods and bric-a-brac for bargain hunters and anyone who has a good eye for items that can be restored/up-cycled. Also provides strategies for the waste management needs of the municipality.	Waste Minimisation Strategy	21,440 <u>(4,029)</u> 17,411
Building and Facilities	Delivers, maintains and retires facility buildings in Frankston City. Constructs new or develops old building facilities in the municipality to provide, accommodate and/or house a range of community groups. Provides cleaning, security and maintenance to about 300 Frankston City Council buildings including the Civic Centre, Library, Art Centre, public toilets, sporting pavilions, pre-schools and other community buildings.		7,234 <u>(8)</u> 7,226

Business area	Description of services provided	Strategy or plan	Expenditure (Revenue) Net Cost \$'000
Family Health Support	Supports and enhances the health and wellbeing of families, children and young people through maternal and child health and immunisation services, kindergarten infrastructure and central registration scheme for 3 and 4 year old kindergarten, childcare, youth services and advocacy. Supports other local providers of children's, family and youth services. Provides home and community based services and support to maintain dignity and independence of older people, people with disability and their carers, including supporting positive ageing, volunteering opportunities, meals on wheels, personal and home care, senior citizens, U3A, respite care and activity groups.	Municipal Early Years Plan Strategic framework for young people in Frankston City	15,833 <u>(9,089)</u> 6,744

Major Initiatives

Council Plan Theme 2.1: **Employment, education and economy**

- 27 Develop the Economic Development Policy and review the Economic Development Strategy
- 28 Deliver a new signature event to be held between April - September commencing in 2021

Initiatives

Council Plan Theme 2.1: **Employment, education and economy**

- 29 Develop the Learning City Policy and Skilled Workforce Strategy to establish priorities
- 30 Develop the Frankston and Mornington Peninsula Education Precinct framework to better connect people to employment option
- 31 Continue the partnership with Department Education and training to implement the Frankston North Strategic Education Plan
- 32 Continue to work with the accommodation sector to identify opportunities for increased high quality overnight accommodation for visitors
- 33 Deliver the Tourism Industry Development Program designed to enable businesses to provide an improved visitor experience and dispersal

Council Plan Theme 2.2: Vibrant and engaged

- 34 Build the Frankston City Sculpture collection via ongoing investment in iconic gateway sculptures and well placed midscale pieces
- 35 Broaden the promotion of arts, festivals and events
- 36 Implement programmes across all facilities to ensure Disability Discrimination Act compliance
- 37 Develop an equitable and transparent rental model for Council buildings to increase participation for Council consideration
- 38 Review the community grants program to enable equitable access to grants opportunities
- 39 Develop a Diversity, Access and Inclusion Policy
- 40 Complete a feasibility study for the preferred location for a new kinder and library
- 41 Deliver a 'Boulevard Tree Planting' program along major arterial/gateway roads in Frankston City

Council Plan Theme 2.3: Health and well being

- 42 Work with other the South East Melbourne Councils to negotiate agreement with the State and Federal governments to deliver long term investment benefits for the local community and region
- 43 Advocate for a minimum of 10 clinical 'withdrawal' beds in the expansion of Frankston Hospital
- 44 Co-design and deliver a culture change program for sporting clubs to achieve greater gender equity in participation and board structures
- 45 Deliver aged services in accordance with contractual agreement/s
- 46 Continue the implementation of the Health and Wellbeing Plan 2017-2021, focusing on:
 - Reducing homelessness and increasing affordable housing
 - Deliver Healthy Choices program at Council-owned Sport and Leisure facilities
- 47 Implement the Family Violence Prevention Action Plan
- 48 Review and update the Youth Framework to better support young people to transition to adulthood
- 49 Review and revise the Municipal Early Years Action Plan to identify priorities and optimise services
- 50 Commence implementation of the Reconciliation Action Plan

Service performance outcome indicators

Service	Indicator	Performance measure	Computation
Maternal and Child Health	Participation	Participation in MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library borrowers / municipal population] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions / total number of animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100

Long term community outcome 3: A Well Governed City

To achieve our objective of a well governed city we will have an elected Council that is driven by the privilege of serving its community and providing leadership and visionary thinking to ensure Frankston is recognised as the lifestyle capital of Melbourne.

Services

Business area	Description of services provided	Strategy or plan	Expenditure (Revenue) Net Cost \$'000
Governance and Information	Provides administrative support in areas of Governance including policies, procedures, elections, Local Laws, statutory processes, compliance, delegations, FOI, Privacy, Records and Cemetery management, in addition to working on a number of key organisation projects.		826 (1) 825
CEO Office	Build a strong flexible and forward thinking organisation that is ideally positioned to respond to current and future community needs. The CEO department is also striving to build cohesive, trusting partnerships between Councillors, the community and Council staff.		2,166 (0) 2,166

Major Initiatives

Council plan theme 3.1: Accountable governance

- 51 Advocate in accordance with current agreed advocacy priorities

Initiatives

Council plan theme 3.1: Accountable governance

- 52 Enable contract decisions to be made in Open Council and ensure the protection of commercial in confidence information
- 53 Implement an effective Councillor Induction Program with the new term of Council to enable open, transparent and accountable decision making
- 54 Review and implement the changes to the *Local Government Act 2019* to ensure good governance in the best interests of the community
- 55 Report on the progress of implementing actions in response to the Municipal Monitor's recommendations to strengthen good governance and engagement outcomes
- 56 Develop a policy and strategy framework diagram as part of the Policy and Protocol Framework that identifies gaps, including development of any Councillor policies and protocols, such as the Notice of Motion Protocol and Committee Representative obligations

Service performance outcome indicators

Service	Indicator	Performance measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with the performance of Council in making decisions in the interests of the community

Long term community outcome 4: A Well Managed City

To achieve our objective of a well managed city, we will be proudly delivering services to improve our community's lifestyle. An organisation that is recognised amongst its peers as a leader in the sector, and one that is founded upon its engagement and connection to its community.

Services

Business area	Description of services provided	Strategy or plan	Expenditure (Revenue) Net Cost \$'000
Sustainable Assets	Delivers, maintains and manages municipal assets and services for current and future generations. Plans sustainable assets that perform to desired service outcomes. Implements best practice asset management, managing Council's Capital Works Program, managing Council fleet and supporting the efficient and sustainable use of natural resources. Also assists Council and the community to prepare for a changing climate.	Asset Management Strategy and Plans	2,316 <u>(0)</u> 2,316
		Integrated Water Management Plan	
Financial and Corporate Planning	Ensures organisational financial sustainability through financial management, accounting services, rates and valuations. Manages corporate planning and performance reporting	Long Term Financial Plan Rating Strategy Council Plan	4,324 <u>(693)</u> 3,631
Commercial Services	Manages Council's property portfolio and provides business support and regulatory, contractual and policy compliance. Monitoring business-related transactions and risk in all service areas. Ensures the organisation makes informed, transparent, ethical and justified decisions through the procurement of goods and services, Best Value, contract management, risk management, leases and licences, property acquisition and responsible divestment.		1,502 <u>(528)</u> 974
Business and Information Technology	Delivers and maintains technology, information systems and management to support Council in delivering services to the community.	Information Technology Strategy	5,747 <u>(0)</u> 5,747

Business area	Description of services provided	Strategy or plan	Expenditure (Revenue) Net Cost \$'000
Business Transformation	Works across Council to improve the customer experience for our services. This is accomplished by fundamentally changing our processes, people, systems and technology across whole of business or business unit to achieve measurable improvements in efficiency, effectiveness and customer satisfaction. As such the department works on any number of change management projects, each focused on an individual process, system, technology, team or department.		1,388 <u>(0)</u> 1,388
People & Culture	Ensure the organisation has the required leadership, people, skills and capabilities and culture and environment available at the right time, in order to achieve and implement Council's priorities, deliver quality services and facilities to our community and meet all relevant statutory obligations and requirements.		2,449 <u>(0)</u> 2,449
Governance and Information	Provides administrative support in areas of Governance including policies, procedures, elections, Local Laws, statutory processes, compliance, delegations, FOI, Privacy, Records and Cemetery management, in addition to working on a number of key organisation projects.		2,566 <u>(252)</u> 2,314
Chief Financial Office	Manage the services and activities of the Chief Financial Officer Directorate. Provide advice and support to the CEO and Councillors on Governance and Financial matters.		492 <u>(0)</u> 492
Communities Management	Communities Management provides leadership, direction and general management of all departments, as well as community planning and social policy development.		576 <u>(0)</u> 576

Business area	Description of services provided	Strategy or plan	Expenditure (Revenue) Net Cost \$'000
Infrastructure & Operations Management	Oversees the operations of the departments within the Infrastructure and Operations Directorate while delivering the Long Term Infrastructure Plan. The division is primarily responsible for the management of Council's assets.		635 <u>(0)</u> 635
Business Innovation & Culture Management	Manage the services and activities of the Business Innovation and Culture Directorate.		336 <u>(0)</u> 336

Initiatives

Council plan theme 4: Services

- 57 Finalise and implement the Service planning framework
- 58 Undertake the annual Service planning review
- 59 Establish and deliver customer experience reward and recognition program
- 60 Implement the Community Engagement Policy and Framework to improve Council's engagement of the community in Council's decision making
- 61 Plan and commence delivery of an online experience that the customer expects

Council plan theme 4: Systems

- 62 Implementation of the Information and Communication Technology Strategy with a focus on key initiatives such as:
 - Council security review and improvement program
 - Upgrade the unified communications platform
 - Continue review and evolution of Business Intelligence reporting
 - Continued pilots of Microsoft Office 365 platform
- 63 Adopt and implement a rolling Business Transformation program
- 64 Define and deliver service unit customer experience standards defined by customer service charter - including baseline measurement and reporting

Council plan theme 4: Resources

- 65 Regularly review and update long-term financial planning to guide our budget decisions to ensure they are responsible and sustainable
- 66 Explore alternative revenue sources to reduce Council's reliance on rate revenue

- 67 Implement action from the FRRRC strategic business plan to ensure operational and financial sustainability

Council plan theme 4: People

- 68 Develop a 4 year workforce plan
- 69 Implement actions from the People Strategy
- 70 Develop an employee value proposition
- 71 Continue to add to the positive culture of the organisation through the timely delivery of accurate, accessible, informative and regular internal communications
- 72 Build upon external communications platforms to engage, inform and empower, while instilling pride within our community

Service performance outcome indicators

Service	Indicator	Performance measure	Computation
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.

2.2 Performance statement

The service performance indicators detailed in the preceding pages will be reported in the Performance Statement which is prepared at the end of the year as required by section 132 of the Act and included in the 2019-2020 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance and sustainable capacity, which are not included in this budget report. The full set of prescribed performance indicators are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the report of operations.

2.3 Reconciliation with budgeted operating result

	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
A planned city	71,277	72,910	1,633
A liveable city	74,751	109,071	34,320
A well governed city	2,991	2,992	1
A well managed city	20,858	22,331	1,473
Total services and initiatives	169,877	207,304	37,427
Non attributable expenditure			
Depreciation	30,854		
Amortisation	1,381		
Capital works program	(59,940)		
Borrowing costs	1,487		
Finance costs - leasing	40		
Written down value of assets	500		
Other non attributable	(1,892)		
Deficit before funding sources	142,307		
Funding sources			
Rates and charges		102,995	
Waste charges		28,081	
Victoria Grants Commission		8,557	
Investment income		1,200	
Proceeds from sale of assets		1,089	
Contributions - non monetary assets		800	
Contributions - monetary		915	
Capital funding		8,588	
Total funding sources		152,225	
Surplus for the year		9,918	

3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2020-2021 has been supplemented with projections to 2024-2025 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*.

Comprehensive Income Statement
Balance Sheet
Statement of Changes in Equity
Statement of Cash Flows
Statement of Capital Works
Statement of Human Resources

Pending Accounting Standards

The 2020-21 budget has been prepared based on the accounting standards applicable at the date of preparation. It has been updated to include the impact of AASB 16 Leases, AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not-for-Profit Entities, but pending accounting standards that will be in effect from the 2020-21 financial year have not been considered in the development of the budget.

Standards that are likely to impact on the 2020-21 financial statements, not considered in the preparation of the budget include:

AASB 1059 Service Concession Arrangements: Grantors

Budgeted Consolidated Comprehensive Income Statement
For the five years ended 30 June 2025

	Forecast	Budget	Strategic Resource Plan Projections			
	2019-2020	2020-21	2021-22	2022-23	2023-24	2024-25
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income						
Rates and charges	126,698	129,876	133,528	136,505	139,669	142,909
Statutory fees and fines	5,548	5,725	6,302	6,428	6,556	6,687
User fees	20,886	20,268	27,000	28,111	28,440	29,438
Grants - operating	19,052	18,584	18,574	18,760	18,947	19,137
Grants - capital	6,921	7,054	9,477	10,618	3,600	1,650
Contributions - monetary	3,896	2,449	1,073	915	915	1,615
Contributions - non-monetary	800	800	800	800	800	800
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	936	589	584	532	473	409
Other income	4,295	3,175	4,276	4,342	4,409	4,477
Total income	189,032	188,520	201,614	207,011	203,809	207,122
Expenses						
Employee costs	73,779	78,344	83,568	86,572	89,602	92,738
Materials and services	58,097	62,061	65,241	66,752	68,205	69,694
Bad and doubtful debts	234	220	220	220	220	220
Depreciation	30,842	30,854	31,040	32,283	34,541	35,364
Amortisation - intangible assets	1,049	1,051	886	886	-	-
Amortisation - right of use assets	332	330	330	177	-	-
Financing costs - leasing	60	40	23	5	-	-
Borrowing costs	1,481	1,487	1,595	1,800	1,960	1,919
Other expenses	3,419	4,715	3,905	4,012	4,122	4,235
<i>Efficiency Factor</i>	-	(500)	(1,000)	(1,500)	(2,000)	(3,000)
Total expenses	169,293	178,602	185,808	191,207	196,650	201,170
Surplus/(deficit) for the year	19,739	9,918	15,806	15,804	7,159	5,952
Other comprehensive income						
Net asset revaluation increment /(decrem	-	-	-	-	-	-
Total comprehensive result	19,739	9,918	15,806	15,804	7,159	5,952

Note: The amount indicated for rates and charges includes an estimate of income from supplementary rates (i.e. properties newly subdivided or improved upon during the year) and therefore doesn't balance to the amounts indicated in Section 7 and the Declaration of Rates and Charges in Section 4.

Conversion to cash result

Conversion to cash result	Forecast	Budget	Strategic Resource Plan Projections			
	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Surplus/(deficit) for the year	19,739	9,918	15,806	15,804	7,159	5,952
Add back non-cash items:						
Depreciation and amortisation	32,223	32,235	32,256	33,346	34,541	35,364
Contributions - non-monetary	(800)	(800)	(800)	(800)	(800)	(800)
Write down value of assets disposed	384	500	500	500	500	500
	31,807	31,935	31,956	33,046	34,241	35,064
Less non-operating cash items:						
Capital works expenditure	48,921	58,440	63,942	62,742	41,974	35,073
Transfers to/(from) reserves	7,652	(13,601)	(8,940)	(4,493)	(142)	3,109
Repayment of borrowings	320	444	410	1,751	2,568	2,834
	56,893	41,853	47,762	48,850	41,400	41,016
Cash surplus/(deficit) for the year	(5,347)	-	-	-	-	-
Accumulated cash surplus/(deficit) b/fwd	5,847	500	500	500	500	500
Accumulated cash surplus/(deficit) c/fwd	500	500	500	500	500	500

Adjusted underlying result

	Forecast	Budget	Strategic Resource Plan Projections			
	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating						
Total income	189,032	188,520	201,614	207,011	203,809	207,122
Total expenses	(169,293)	(178,602)	(185,808)	(191,207)	(196,650)	(201,170)
Surplus for the year	19,739	9,918	15,806	15,804	7,159	5,952
Less non-operating income and						
Grants - capital	(6,921)	(7,054)	(9,477)	(10,618)	(3,600)	(1,650)
Contributions - monetary	(3,896)	(2,449)	(1,073)	(915)	(915)	(1,615)
Contributions - non-monetary	(800)	(800)	(800)	(800)	(800)	(800)
Adjusted Underlying surplus (deficit)	8,122	(385)	4,456	3,471	1,844	1,887

Budgeted Consolidated Balance Sheet
For the five years ended 30 June 2025

	Forecast	Budget	Strategic Resource Plan Projections			
	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
Assets						
Current assets						
Cash and cash equivalents	62,050	48,032	38,812	34,030	32,387	35,185
Trade and other receivables	17,630	18,115	18,613	19,125	19,651	20,191
Other financial assets	33,701	33,701	34,628	35,580	36,558	37,563
Inventories	220	226	232	238	245	252
Other assets	2,825	2,903	2,983	3,065	3,149	3,236
Total current assets	116,426	102,977	95,268	92,038	91,990	96,427
Non-current assets						
Trade and other receivables	800	675	550	425	1,500	1,375
Other financial assets	7,500	7,500	7,500	7,500	7,500	7,500
Intangible assets	2,883	1,147	1,297	1,447	1,597	1,747
Right-of-use assets	837	507	177	-	-	-
Property, infrastructure, plant and equipment	1,689,650	1,717,896	1,749,720	1,779,249	1,786,832	1,786,691
Total non-current assets	1,701,670	1,727,725	1,759,244	1,788,621	1,797,429	1,797,313
Total assets	1,818,096	1,830,702	1,854,512	1,880,659	1,889,419	1,893,740
Liabilities						
Current liabilities						
Trade and other payables	19,316	19,703	20,097	20,499	20,909	21,327
Provisions	19,995	19,574	20,212	20,871	21,551	22,254
Lease liabilities	324	341	194	-	-	-
Interest-bearing loans and borrowings	345	673	1,427	2,480	2,833	18,475
Total current liabilities	39,980	40,291	41,930	43,850	45,293	62,056
Non-current liabilities						
Provisions	2,051	2,113	2,187	2,264	2,343	2,425
Lease liabilities	535	194	-	-	-	-
Interest-bearing loans and borrowings	27,403	30,060	36,545	44,891	44,970	26,494
Total non-current liabilities	29,989	32,367	38,732	47,155	47,313	28,919
Total liabilities	69,969	72,658	80,662	91,005	92,606	90,975
Net assets	1,748,126	1,758,044	1,773,850	1,789,654	1,796,813	1,802,765
Equity						
Accumulated surplus	719,829	743,348	768,094	788,391	795,692	798,535
Reserves	1,028,297	1,014,696	1,005,756	1,001,263	1,001,121	1,004,230
Total equity	1,748,126	1,758,044	1,773,850	1,789,654	1,796,813	1,802,765

Budgeted Consolidated Statement of Changes in Equity
For the five years ended 30 June 2025

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2021				
Balance at beginning of the financial year	1,748,126	719,829	945,434	82,863
Comprehensive result	9,918	9,918	-	-
Transfer to reserves	-	(8,736)	-	8,736
Transfer from reserves	-	22,337	-	(22,337)
Balance at end of the financial year	1,758,044	743,348	945,434	69,262
2022				
Balance at beginning of the financial year	1,758,044	743,348	945,434	69,262
Comprehensive result	15,806	15,806	-	-
Transfer to reserves	-	(8,481)	-	8,481
Transfer from reserves	-	17,421	-	(17,421)
Balance at end of the financial year	1,773,850	768,094	945,434	60,322
2023				
Balance at beginning of the financial year	1,773,850	768,094	945,434	60,322
Comprehensive result	15,804	15,804	-	-
Transfer to reserves	-	(8,744)	-	8,744
Transfer from reserves	-	13,237	-	(13,237)
Balance at end of the financial year	1,789,654	788,391	945,434	55,829
2024				
Balance at beginning of the financial year	1,789,654	788,391	945,434	55,829
Comprehensive result	7,159	7,159	-	-
Transfer to reserves	-	(8,247)	-	8,247
Transfer from reserves	-	8,389	-	(8,389)
Balance at end of the financial year	1,796,813	795,692	945,434	55,687
2025				
Balance at beginning of the financial year	1,796,813	795,692	945,434	55,687
Comprehensive result	5,952	5,952	-	-
Transfer to reserves	-	(9,048)	-	9,048
Transfer from reserves	-	5,939	-	(5,939)
Balance at end of the financial year	1,802,765	798,535	945,434	58,796

Budgeted Consolidated Statement of Cash Flows
For the five years ended 30 June 2025

	Forecast	Budget	Strategic Resource Plan Projections			
	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities						
<i>Receipts</i>						
Rates and charges	126,698	129,876	133,528	136,505	139,669	142,909
Statutory fees and fines	5,548	5,725	6,302	6,428	6,556	6,687
User fees	20,886	20,268	27,000	28,111	28,440	29,438
Grants - operating	19,052	18,584	18,574	18,760	18,947	19,137
Grants - capital	6,921	7,054	9,477	10,618	3,600	1,650
Contributions - monetary	3,896	2,449	1,073	915	915	1,615
Other receipts	14,301	2,758	3,996	4,053	2,908	4,166
<i>Payments</i>						
Employee costs	(73,779)	(78,344)	(83,568)	(86,572)	(89,602)	(92,738)
Materials and services	(58,331)	(62,281)	(65,461)	(66,972)	(68,425)	(69,914)
Other payments	(3,419)	(4,715)	(3,905)	(4,012)	(4,122)	(4,235)
<i>Efficiency factor</i>	-	500	1,000	1,500	2,000	3,000
Net cash provided by operating activities	61,773	41,874	48,016	49,334	40,886	41,715
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment	(48,921)	(58,440)	(63,942)	(62,742)	(41,974)	(35,073)
Proceeds from sale of property, infrastructure, plant and equipment	1,320	1,089	1,084	1,032	973	909
Net cash used in investing activities	(47,601)	(57,351)	(62,858)	(61,710)	(41,001)	(34,164)
Cash flows from financing activities						
Finance costs	(1,481)	(1,487)	(1,595)	(1,800)	(1,960)	(1,919)
Interest paid - lease liability	(60)	(40)	(23)	(5)	-	-
Proceeds from borrowings	-	3,430	7,650	11,150	3,000	-
Repayment of borrowings	(320)	(444)	(410)	(1,751)	(2,568)	(2,834)
Net cash used in financing activities	(1,861)	1,459	5,622	7,594	(1,528)	(4,753)
Net increase (decrease) in cash and cash equivalents	12,311	(14,018)	(9,220)	(4,782)	(1,643)	2,798
Cash and cash equivalents at the beginning of the period	49,739	62,050	48,032	38,812	34,030	32,387
Cash and cash equivalents at end of the year	62,050	48,032	38,812	34,030	32,387	35,185

Budgeted Consolidated Statement of Capital Works
For the five year ended 30 June 2025

	Forecast	Budget	Strategic Resource Plan Projections			
	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property						
Buildings	14,032	27,040	32,783	33,371	10,793	3,073
Total property	14,032	27,040	32,783	33,371	10,793	3,073
Plant and equipment						
Plant, machinery and equipment	2,806	2,911	3,637	2,488	2,348	2,048
Fixtures, fittings and furniture	347	244	432	1,213	172	210
Computers and telecommunications	2,984	2,645	3,031	1,975	2,678	1,563
Library books	719	718	736	755	885	907
Total plant and equipment	6,856	6,518	7,836	6,431	6,083	4,728
Infrastructure						
Roads	5,296	5,387	4,815	4,210	4,605	6,676
Bridges	458	303	368	378	442	454
Footpaths and cycleways	1,422	2,105	1,984	2,356	2,020	2,750
Drainage	1,050	3,462	3,866	4,597	6,740	4,752
Recreational, leisure and community facilities	11,661	6,039	4,317	3,660	4,733	5,876
Waste management	303	-	-	324	-	-
Parks, open space and streetscapes	5,467	7,051	6,457	7,536	6,155	5,765
Off street car parks	1,746	496	1,574	270	563	624
Other infrastructure	2,130	1,539	1,442	1,109	1,340	1,875
Total infrastructure	29,533	26,382	24,823	24,440	26,598	28,772
Total capital works expenditure	50,421	59,940	65,442	64,242	43,474	36,573
Represented by:						
Asset renewal expenditure	23,920	24,883	23,789	23,263	23,885	22,968
New asset expenditure	15,450	19,940	11,146	14,376	11,484	5,470
Asset upgrade expenditure	11,000	13,250	29,125	25,139	8,050	8,078
Asset expansion expenditure	51	1,867	1,382	1,464	55	57
Total capital works expenditure	50,421	59,940	65,442	64,242	43,474	36,573
External						
Government grants	6,921	7,054	9,083	10,618	3,600	1,650
Contribution	1,954	1,534	158	-	-	700
Proceeds from sale of assets	1,320	1,089	1,024	1,017	977	953
Subtotal	10,195	9,677	10,265	11,635	4,577	3,303
Internal						
Reserve funds	6,340	12,879	13,132	8,948	4,100	1,650
Borrowings	-	3,430	7,650	11,150	3,000	-
Rate funding	33,886	33,954	34,395	32,509	31,797	31,620
Total Capital Works	50,421	59,940	65,442	64,242	43,474	36,573

Budgeted Consolidated Statement of Human Resources
For the five year ended 30 June 2025

	Forecast	Budget	Strategic Resource Plan Projections			
	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure						
Employee Costs - operating	72,374	76,334	78,864	81,784	84,717	87,753
Employee Costs - capital	1,405	2,010	2,010	2,010	2,010	2,010
Total staff expenditure	73,779	78,344	80,874	83,794	86,727	89,763
	FTE	FTE	FTE	FTE	FTE	FTE
Staff numbers						
Employees	850	848	848	848	848	848
Total staff numbers	850	848	848	848	848	848

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Comprises		
	Budget	Permanent	Permanent
	2020-2021	Full time	Part time
	\$'000	\$'000	\$'000
Chief Executive Officer	556	556	-
Human Resources	1,747	1,685	62
Chief Financial Officer Management	466	466	-
Waste and Recycling Services	771	771	-
Business and Information Technology	2,890	2,671	219
Business Transformation	1,025	931	94
Financial and Corporate Planning	2,632	2,422	210
Governance and Information	1,776	1,563	213
Commercial Services	1,215	1,125	90
Infrastructure and Operations Management	559	559	-
Business Innovation & Culture Management	336	336	-
Communities Management	456	456	-
Community Strengthening	4,670	3,620	1,050
Family Health Support Services	13,862	3,213	10,649
Arts and Culture	5,971	3,698	2,273
Community Safety	6,961	5,178	1,783
Community Relations	3,996	2,049	1,947
Operations	11,804	11,754	50
Planning and Environment	2,344	2,100	244
Strategic Planning and Policy	1,553	1,471	82
Engineering Services	1,784	1,718	66
Facilities	1,505	1,505	-
Capital Works Delivery	2,076	2,076	-
Sustainable Assets	2,220	2,220	-
Peninsula Leisure Pty Ltd	2,370	1,881	489
Total Permanent Staff	75,545	56,024	19,521
Casual & Other	4,809		
Capitalised Labour Costs	(2,010)		
Total expenditure	78,344		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Comprises		
	Budget	Permanent	Permanent
	2020-2021	Full time	Part time
	FTE	FTE	FTE
Chief Executive Officer	2.00	2.00	-
Human Resources	15.60	15.00	0.60
Chief Financial Officer Management	2.00	2.00	-
Waste and Recycling Services	7.00	7.00	-
Business and Information Technology	24.25	22.00	2.25
Business Transformation	8.66	8.00	0.66
Financial and Corporate Planning	23.70	22.00	1.70
Governance & Information	16.72	14.00	2.72
Commercial Services	9.80	9.00	0.80
Infrastructure and Operations Management	3.00	3.00	-
Business Innovation & Culture Management	1.00	1.00	-
Communities Management	2.00	2.00	-
Community Strengthening	43.97	30.00	13.97
Family Health Support Services	146.49	31.00	115.49
Arts and Culture	59.08	33.00	26.08
Community Safety	71.28	48.00	23.28
Community Relations	39.49	17.00	22.49
Operations	139.67	139.00	0.67
Planning and Environment	21.37	19.00	2.37
Strategic Planning and Policy	12.84	12.00	0.84
Engineering Services	14.80	14.00	0.80
Facilities	11.00	11.00	-
Capital Works Delivery	16.00	16.00	-
Sustainable Assets	19.00	19.00	-
Peninsula Leisure Pty Ltd	38.20	27.00	11.20
Total permanent staff	748.92	523.00	225.92
Casual and other	99.17		
Total staff	848.09		

4. Rates and charges

In developing the Strategic Resource Plan (referred to in Section 3), rates and charges were identified as an important source of revenue, accounting for 69 per cent of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Victorian Government have introduced the Fair Go Rates System (FGRS) which sets out the maximum amount councils may increase rates in a year. For 2020-2021 the FGRS cap has been set at 2.00 per cent. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Frankston community.

It is predicted that the 2020-2021 operating position will be significantly impacted by wages growth and reductions in government funding. The average general rate and the municipal charge will increase by 2.00 per cent in line with the rate cap, the green waste charge by 3.20 per cent and the general waste charge by 4.95 per cent. This will raise total rates and charges for 2020-2021 of \$131.076 million, including \$0.80 million generated from supplementary rates. Due to the impact of COVID-19 and the inclusion of the Rate and Relief Package, \$1.2 million has been provided for as rate relief for a one-off \$200 reduction for unemployed owner/occupier ratepayers which results in an overall rate income to \$129.876 million.

4.1 The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2019-2020 cents/\$CIV	2020-2021 cents/\$CIV	Change
Ordinary rate	0.2320	0.2326	0.26%
Retirement villages	0.1740	0.1744	0.26%
Commercial land	0.2900	0.2907	0.26%
Industrial land	0.2900	0.2907	0.26%
Vacant residential land	0.2900	0.2907	0.26%
Acacia Heath	0.2458	0.2326	(5.38%)
Farm land	0.1856	0.1861	0.26%
Derelict land	0.6959	0.6976	0.25%
Rateable recreational properties	various	various	-
Rate by agreement (including Baxter Village)	various	various	-

4.2 The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	Budget	Annualised	Budget	Change
	2019-2020	rates levied	2020-2021	
	\$	\$	\$	
Ordinary rate	73,522,333	74,145,124	76,112,389	2.65%
Retirement villages	260,161	260,191	264,800	1.77%
Commercial land	8,043,795	8,114,384	7,712,714	(4.95%)
Industrial land	5,389,027	5,500,411	5,713,023	3.87%
Vacant residential land	962,509	952,070	974,631	2.37%
Acacia Heath	493,419	491,600	468,457	(4.71%)
Farm land	39,250	39,254	39,493	0.61%
Derelict land	2,053	2,053	2,093	1.95%
Rateable recreational properties	246,646	246,673	259,221	5.09%
Rate by agreement (including Baxter Village)	122,354	122,368	125,135	2.26%
Total amount to be raised by general rates	89,081,546	89,874,128	91,671,956	2.00%

4.3 The number of assessments in relation to each type or class of land, and the total number of assessments, compared to the previous financial year.

Type or class of land	2019-2020	2020-2021	Change
	Number	Number	
Ordinary rate	55,627	56,182	1.00%
Retirement villages	574	574	-
Commercial land	2,104	2,085	(0.90%)
Industrial land	3,058	3,143	2.78%
Vacant residential land	594	484	(18.52%)
Acacia Heath	239	238	(0.42%)
Farm land	5	5	-
Derelict land	1	1	-
Rateable recreational properties	5	5	-
Rate by agreement (including Baxter Village)	520	520	-
Total number of assessments	62,727	63,237	0.81%

4.4 The basis of valuation to be used is the Capital Improved Value (CIV)

4.5 The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	2019-2020 \$	2020-2021 \$	Change
Ordinary rate	31,959,105,001	32,724,840,001	2.40%
Retirement villages	149,535,000	151,802,500	1.52%
Commercial land	2,798,063,500	2,652,891,000	-5.19%
Industrial land	1,896,693,500	1,965,070,500	3.61%
Vacant residential land	328,300,000	335,237,500	2.11%
Acacia Heath	200,000,000	201,415,000	0.71%
Farm land	21,150,000	21,225,000	0.35%
Derelict land	295,000	300,000	1.69%
Rateable recreational properties	156,085,000	163,515,000	4.76%
Rate by agreement (including Baxter Village)	101,635,000	103,680,000	2.01%
Total value of land	37,610,862,001	38,319,976,501	1.89%

4.6 The municipal charge under section 159 of the Act compared with the previous financial year.

Type of charge	Per rateable property 2019-2020 \$	Per rateable property 2020-2021 \$	Change
Municipal	163.10	166.40	2.00%

4.7 The estimated total amount to be raised by municipal charges compared with the previous financial year.

Type of charge	2019-2020 \$	Annualised 2019-2020 \$	2020-2021 \$	Change
Municipal	10,230,617	10,313,955	10,522,763	2.00%

4.8 The unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year.

Type of charge	Per rateable property 2019-2020 \$	Per rateable property 2020-2021 \$	Change
Residential bin 240L	572.20	600.50	4.95%
Residential bin 120L	380.20	399.00	4.95%
Residential bin 80L	302.70	317.70	4.95%
Residential bin 120L (fortnightly pickup)	356.00	373.60	4.95%
Residential bin 80L (fortnightly pickup)	278.60	292.40	4.95%
Green waste bin (incl tenants)	145.50	150.20	3.20%
Commercial bin 120L	380.20	399.00	4.95%
Commercial bin 80L	302.70	317.70	4.95%
Commercial recycling bin	203.20	213.30	4.95%
Additional recycling bin	50.00	50.00	-

4.9 The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2019-2020 \$	Annualised 2019-2020 \$	2020-2021 \$	Change
Residential bin 240L	6,866	6,866	7,206	4.95%
Residential bin 120L	14,644,163	14,689,027	15,415,365	4.95%
Residential bin 80L	5,426,200	5,502,783	5,775,468	4.95%
Residential bin 120L (fortnightly pickup)	110,004	103,596	108,718	4.95%
Residential bin 80L (fortnightly pickup)	79,122	75,779	79,533	4.95%
Green waste bin (incl tenants)	5,852,883	5,991,254	6,184,785	3.20%
Commercial bin 120L	364,612	355,867	373,464	4.95%
Commercial bin 80L	69,621	68,713	72,118	4.95%
Commercial recycling bin	17,069	17,272	18,131	4.95%
Additional recycling bin	42,953	45,890	46,648	1.65%
Total	26,613,493	26,857,048	28,081,435	4.56%

4.10 The estimated total amount to be raised by all rates and charges compared with the previous financial year.

Type of charge	2019-2020 \$	Annualised 2019-2020 \$	2020-2021 \$	Change
Rates and charges	125,925,656	127,045,131	130,276,154	2.5%

4.11 Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2020-2021: estimated \$800,000, 2019-2020: \$768,750)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

Differential rates

Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.2326% for all rateable other land
- A general rate of 0.1744% for all rateable retirement village land
- A general rate of 0.2907% for all rateable commercial land
- A general rate of 0.2907% for all rateable industrial land
- A general rate of 0.2907% for all rateable vacant residential land
- A general rate of 0.2326% for all rateable Acacia Heath properties
- A general rate of 0.1861% for all rateable farm land
- A general rate of 0.6976% for all rateable derelict land.

Each differential rate will be determined by multiplying the capital improved value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate are set out below.

1. Other land

Definitions/characteristics:

Any land that is developed or vacant which is not retirement village land, industrial land, vacant residential, Acacia Estate properties, derelict land, farm land or commercial land.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure
2. Development and provision of health & community services
3. Provision of general support services
4. Requirement to ensure that Council has adequate funding to undertake its strategic, statutory, and service provision obligations

Types and classes:

Rateable land having the relevant characteristics described in the definition / characteristics.

Use and level of differential rate:

The differential rate will be used to fund some of those items of expenditure described in the budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic location:

Wherever located within the municipal district.

Use of land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of 2020-2021.

2. Retirement village land

Definitions/characteristics:

Any land which is used primarily for the purposes of a retirement village.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services
4. Requirement to ensure that Council has adequate funding to undertake its strategic, statutory, and service provision obligations
5. Recognition of expenditures made by Council on behalf of the retirement village sector

Types and classes:

Rateable land having the relevant characteristics described in the definition/ characteristics.

Use and level of differential rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic location:

Wherever located within the municipal district.

Use of land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of 2020-2021.

3. Commercial land

Definitions/characteristics:

Any land which is used primarily for the purposes of a commercial land including developed and vacant land.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects
5. Encouragement of employment opportunities
6. Promotion of economic development
7. Requirement to ensure that street scaping and promotional activity is complementary to the achievement of industrial and commercial objectives

Types and classes:

Rateable land having the relevant characteristics described in the definition/characteristics.

Use and level of differential rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of 2020-2021.

4. Industrial land

Definitions/characteristics:

Any land which is used primarily for the purposes of an industrial land including developed and vacant land.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects
5. Encouragement of employment opportunities
6. Promotion of economic development
7. Requirement to ensure that street scaping and promotional activity is complementary to the achievement of industrial and commercial objectives

Types and classes:

Rateable land having the relevant characteristics described in the definition/characteristics.

Use and level of differential rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic location:

Wherever located within the municipal district.

Use of land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of 2020-2021.

5. Vacant residential land

Definitions/characteristics:

Any land which is zoned residential under the relevant Planning Scheme and on which there is no building that is occupied or adapted for occupation.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Encouragement of development on land
2. Construction and maintenance of public infrastructure
3. Development and provision of health and community services
4. Provision of general support services
5. Requirement to ensure that Council has adequate funding to undertake its strategic, statutory, and service provision obligations

Types and classes:

Rateable land having the relevant characteristics described in the definition/ characteristics.

Use and level of differential rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic location:

Wherever located within the municipal district.

Use of land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

6. Acacia Heath land

Definitions/characteristics:

Any land in the Acacia Heath precinct (as defined in plans of subdivision 446669/70, 448786/7/8, 512750, 531862/63, 537447 and 546857/58).

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

Types and classes:

Rateable land having the relevant characteristics described in the Recommendation and which otherwise would not be classed as derelict land.

Use and level of differential rate:

The differential rate will be used to offset the costs of works associated each year with the protection and management of public open space and expanded road reserves in the subdivision, approved under Planning Permit No. 01020.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic location:

Wherever located within the municipal district.

Use of land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of 2020-2021.

7. Farm land

Definitions/characteristics:

Farm Land is any land which does not have the characteristics of general land or vacant sub-standard land or commercial land or industrial land; which is:

- “farm land” within the meaning of Section 2(1) of the *Valuation of Land Act 1960*

Objective:

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

1. Construction and maintenance of infrastructure assets
2. Development and provision of health and community services
3. Provision of general support services.

Types and classes:

The types and classes of rateable land within this category are those having the relevant characteristics described above.

Use and level of differential rate:

The money raised by the differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Geographic location:

The geographic location of the land within this category is wherever it is located within the municipal district, without reference to ward boundaries.

Use of land:

The use of the land within this category is any use of land permitted under the relevant Planning Scheme.

Planning Scheme zoning:

The Planning Scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of buildings:

The types of buildings on the land within this category are all buildings already constructed on the land or which will be constructed prior to the expiry of 2020-2021.

8. Derelict land

Definitions/characteristics:

Derelict land is any land that meets one or more of the following criteria:

- The building or land is destroyed, decayed, deteriorated, or fallen into partial ruin especially through neglect or misuse. This may include but not be limited to excessive dirt; peeling paint; broken windows, elements of the facade or advertising signs; loose or broken fittings, fixtures; or faulty lighting
- The building or land constitutes a danger to health or property. This may include but not limited to:
 - The existence on the property of vermin, litter, fire or other environmental hazards
 - A partially built structure where there is no reasonable progress of the building permit
- Provides an opportunity to be used in a manner that may cause a nuisance or become detrimental to the amenity of the immediate area
- Is in such a state of repair that would prohibit its occupation
- The condition of the property or land has a potential to affect the value of other land or property in the vicinity
- There is excessive growth of grass and or noxious weeds or undergrowth
- Affects the general amenity of adjoining land or neighbourhood by the appearance of graffiti, any stored unregistered motor vehicles, machinery (or parts thereof), scrap metal, second hand timber and or building materials, waste paper, rags, bottles, soil or similar materials

Objective:

To ensure that the incidence of dilapidated properties reduce in the municipality and all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Construction and maintenance of public infrastructure
2. Development and provision of health and community services
3. Provision of general support services

Types and classes:

Rateable land having the relevant characteristics described in the recommendation.

Use and level of differential rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic location:

Wherever located within the municipal district.

Use of land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of buildings:

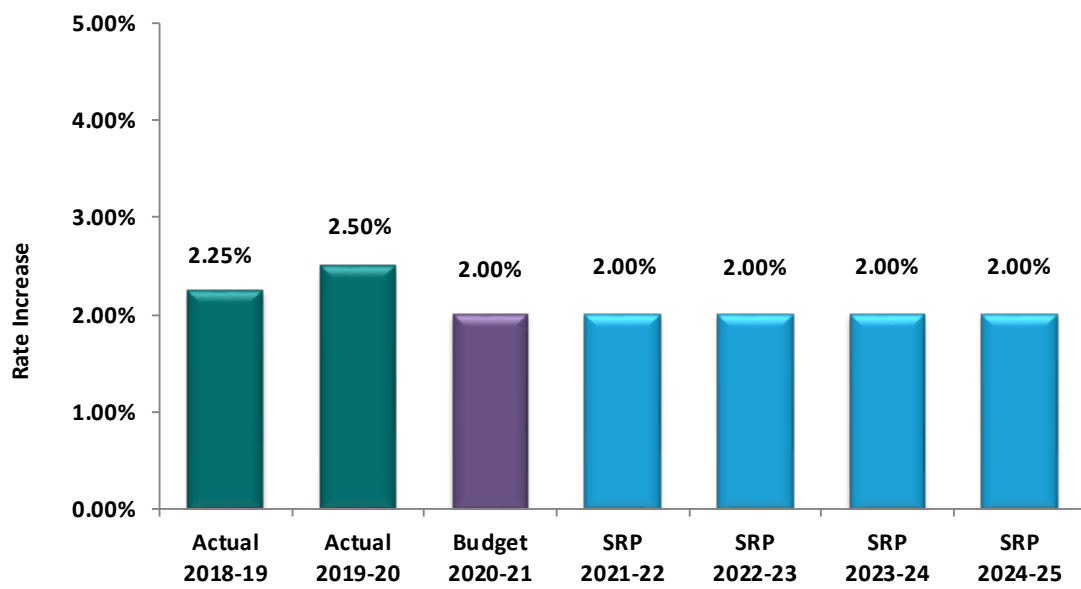
All buildings which are now constructed on the land or which are constructed prior to the expiry of 2020-2021.

Budget Analysis

5. Summary of financial position

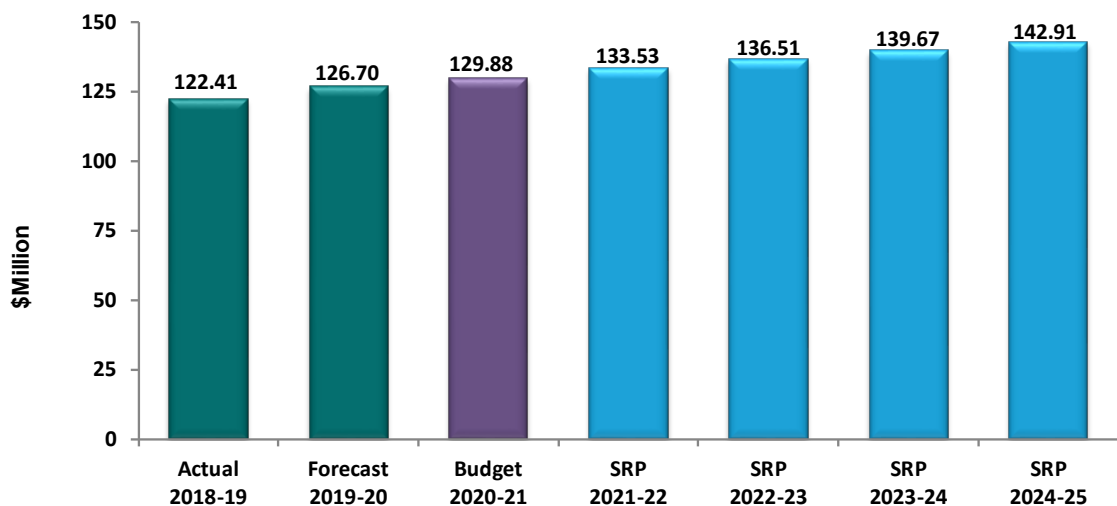
Council has prepared an Annual Budget for 2020-2021 which seeks to balance the demand for services and infrastructure with the community's capacity to pay. Key budget information is provided below about the rate increase, operating result, services, cash and investments, capital works, financial position, financial sustainability and strategic objectives of Council.

5.1 Rate percentage increase



SRP - Strategic Resource Plan estimates

Total rates and charges



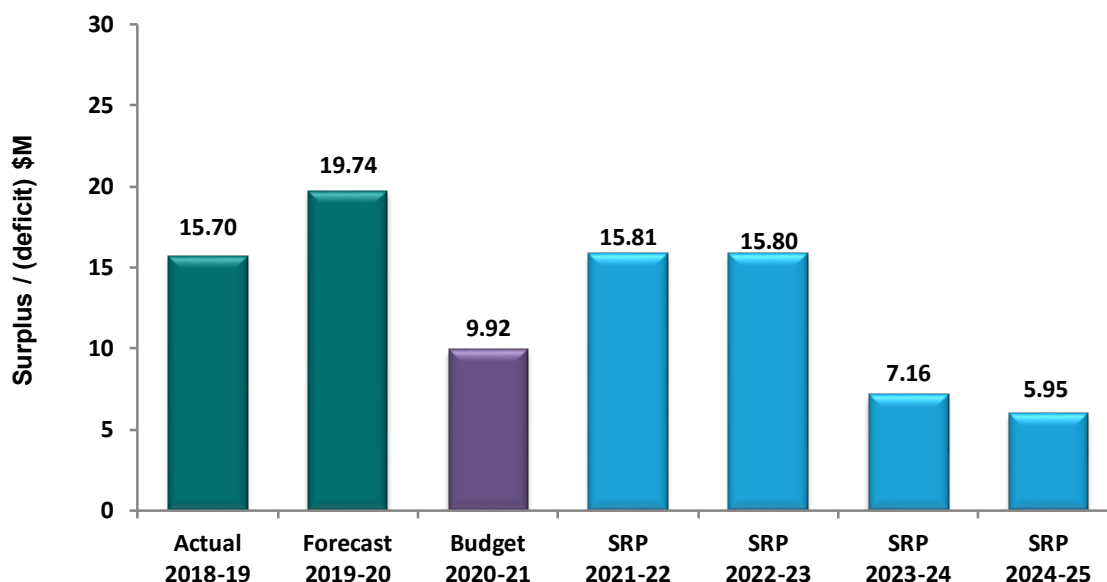
SRP - Strategic Resource Plan estimates

In 2020-2021 rates will increase by 2.00 per cent raising total rates and charges of \$131.35 million, including \$0.80 million generated from supplementary rates on new and redeveloped properties. The Victorian Government passed legislation to implement rate capping that restricts Council from increasing rate income by more than the average cap set by the Minister for Local Government.

The Minister for Local Government announced on 13 December 2019 that the rate cap for the 2020-2021 financial year will be 2.00 per cent. That is, the CPI as published by the Victorian Department of Treasury and Finance, which is 2.00 per cent for 2020-2021.

Where the level of income raised under the rate cap is insufficient to meet specific needs, councils can apply to the Essential Services Commission for a higher cap. Frankston City Council has not elected to apply for variation to the rate cap in 2020-2021.

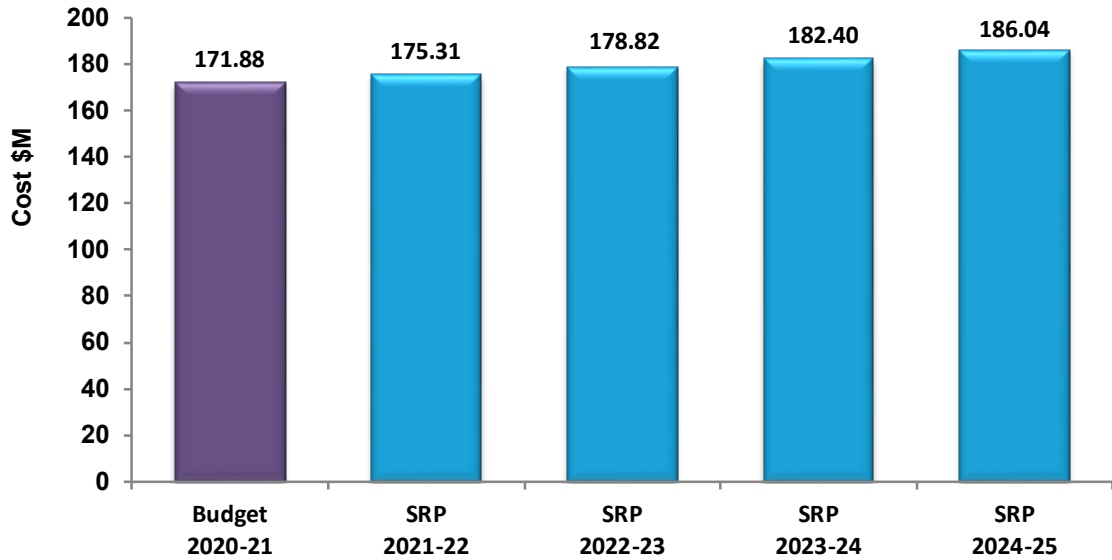
5.2 Operating Result



SRP - Strategic Resource Plan estimates

The expected operating result for 2020-2021 is a surplus of \$9.92 million, which is a decrease of \$9.82 million over 2019-2020 forecast results. The operating result is due mainly to the increase in rates and charges (\$3.18 million). This is offset by an increase in employee costs (\$4.57 million), and materials and services (\$3.96 million). The adjusted underlying result, which excludes items such as non-recurrent capital grants and non-cash contributions is a deficit of \$0.39 million, which is a decrease of \$8.51 million over 2019-2020 forecast results – refer to Section 7 of this summary for further information. (The forecast operating result for 2019-2020 is a surplus of \$19.74 million).

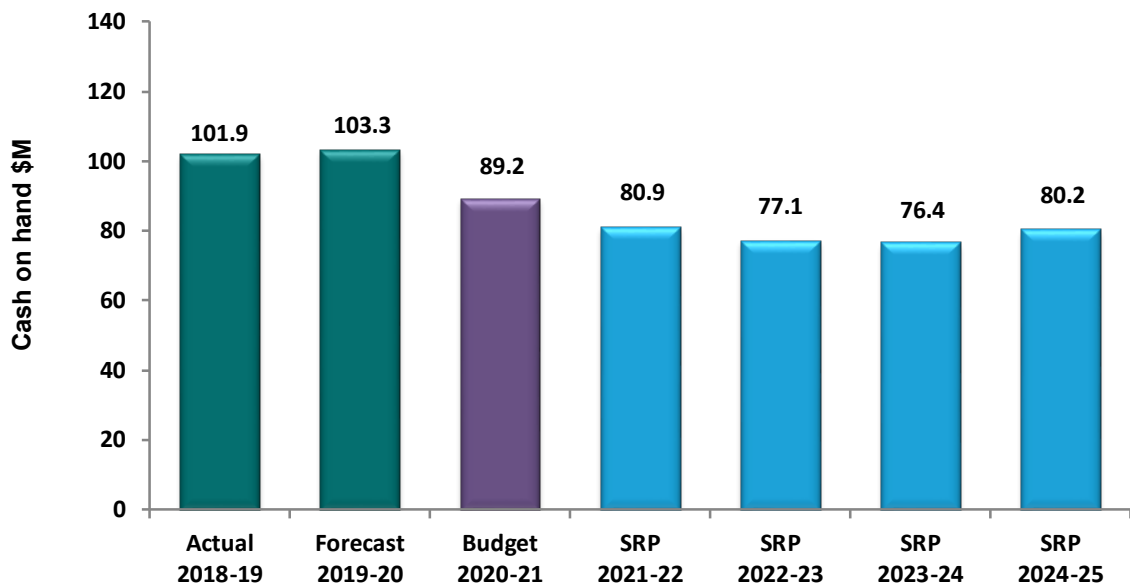
5.3 Services



SRP - Strategic Resource Plan estimates

The recently released results of the community satisfaction survey conducted by Council show that while there is a relatively high level of satisfaction with most services provided by Council, there are some areas of concern where there is a clear message that ratepayers want improved service levels.

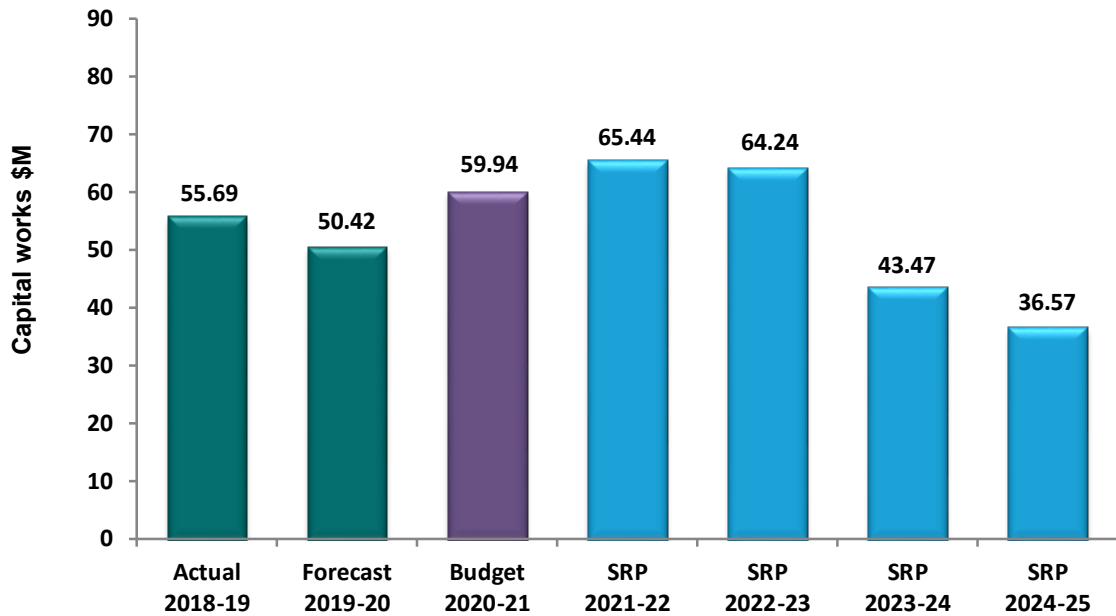
5.4 Cash and Investments



SRP - Strategic Resource Plan estimates

Cash and investments are expected to reduce to \$89.20 million as at 30 June 2021. Refer also Section 3 for the Statement of Cash Flows and Section 8 for an analysis of the cash position.

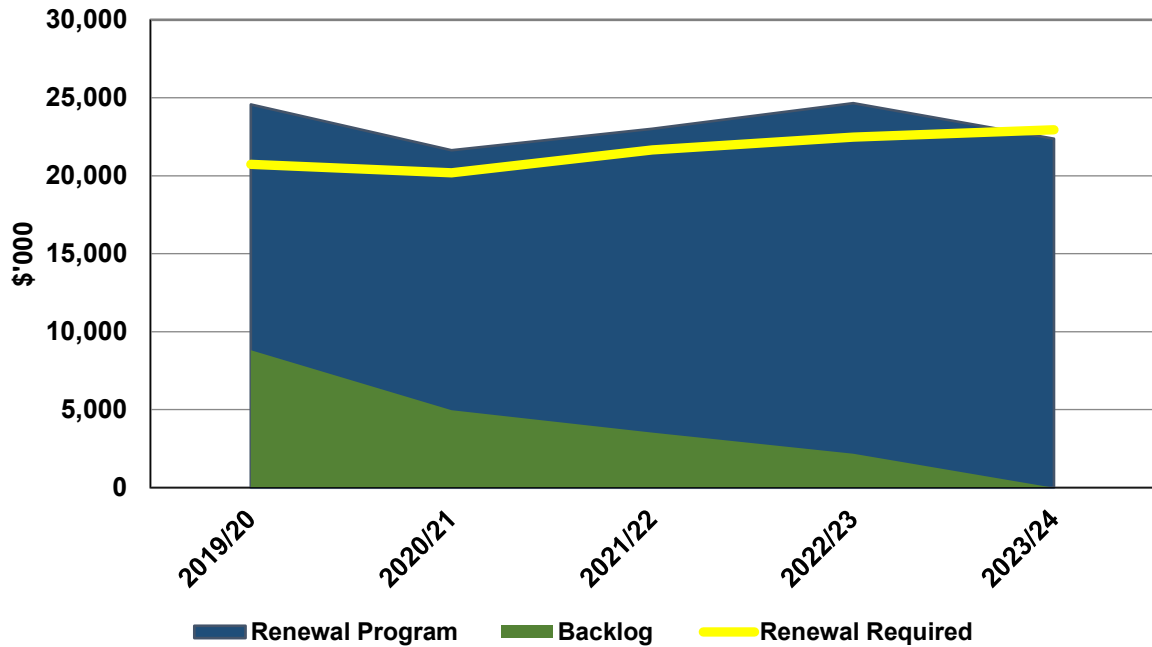
5.5 Capital Works



SRP - Strategic Resource Plan estimates

The capital works program for 2020-2021 is expected to be \$59.94 million. Of the \$59.94 million of capital funding required, \$8.59 million will come from external grants and contributions, \$3.43 million will come from loan borrowings, with the balance of \$47.92 million from Council cash. The Council cash amount comprises asset sales (\$1.09 million), cash held at the start of the year (\$12.88 million) and cash generated through operations in the 2020-2021 financial year (\$33.95 million). The capital expenditure program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project. (Capital works is forecast to be \$50.42 million).

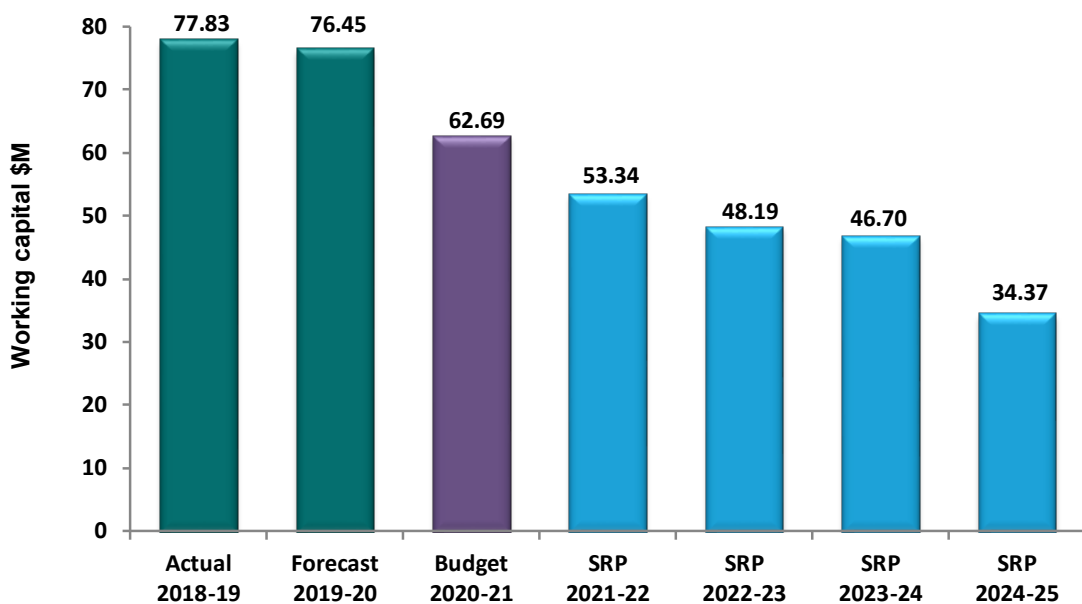
The graph below sets out the required and actual asset renewal over the life of the current Strategic Resource Plan and the renewal backlog.



Council remains committed to meeting its infrastructure needs. The asset renewal backlog is expected to decrease over the next five (5) year period. This investment is in accordance with its funding strategy to alleviate the total renewal backlog over a 10 year period outlined in Council’s Long Term Financial Plan (LTFP) and upcoming Long Term Infrastructure Plan (LTIP).

Refer also Section 3 for the Statement of Capital Works and Section 9 for an analysis of the capital budget.

5.6 Financial Position

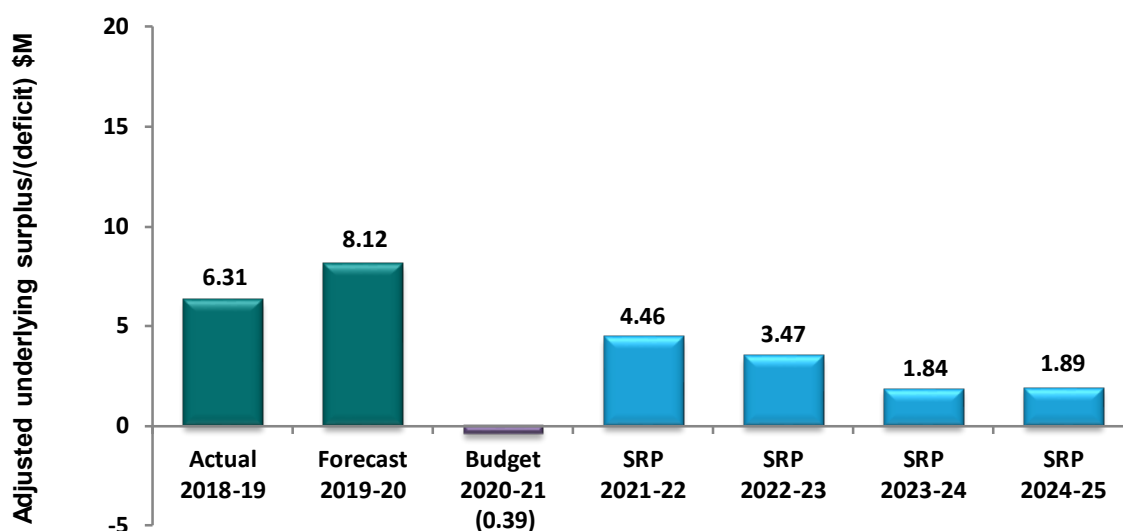


SRP - Strategic Resource Plan estimates

Council’s overall financial position is expected to improve with net assets (net worth) to increase by \$9.91 million to \$1.76 billion although net current assets (working capital) will decrease by \$13.76 million to \$62.69 million as at 30 June 2021. (Net assets is forecast to be \$1.75 billion as at 30 June 2020).

Refer also Section 3 for the Balance Sheet and Section 10 for an analysis of the budgeted financial position.

5.7 Financial Sustainability



SRP - Strategic Resource Plan estimates

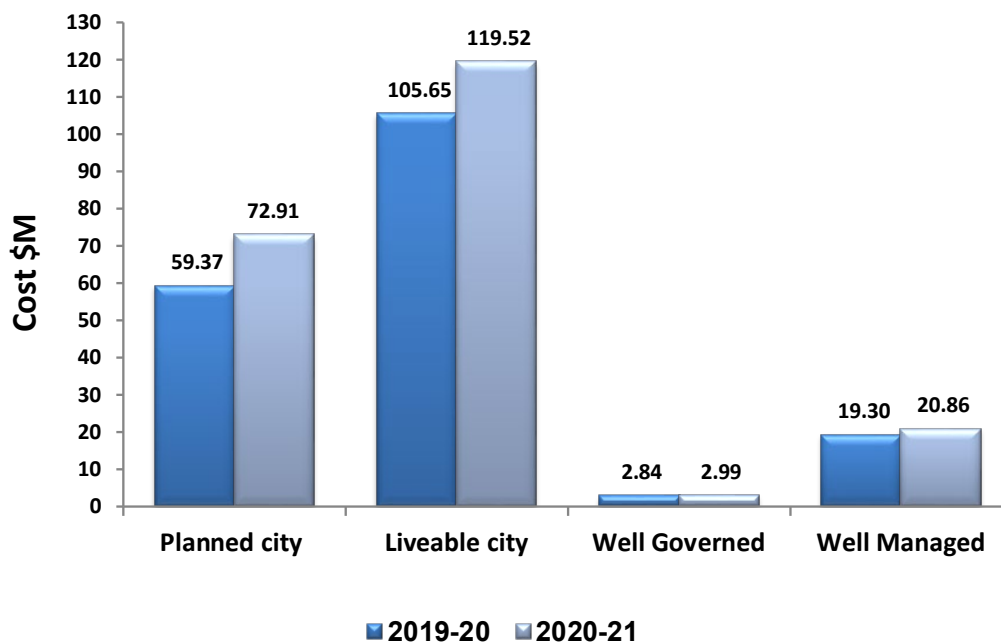
The underlying result, which excludes items such as capital grants and contributions, is a deficit of \$0.39 million. (The forecast underlying result for 2019-2020 is a surplus of \$8.12 million). The Underlying Operating Result is one of Council’s key indicators of financial performance as it measures Council’s day to day operating activities. It excludes one off items such as capital grants and contributions as well as non-monetary assets.

The Underlying Operating Result is of most concern as Council’s long term financial viability depends on its ability to make an operating surplus on a day to day basis in order to fund the replacement of assets and to fund new projects. Council’s 2020-2021 budget has been built on embedding long term financial sustainability and this graph indicates that Frankston’s future financial position will support the delivery of its Council Plan and medium term community outcomes. However, the introduction of rate capping has resulted in an unsustainable financial position in the long term.

A high level Strategic Resource Plan for the years 2020-2021 to 2024-2025 has been developed to assist Council in adopting a budget within a longer term prudent financial framework.

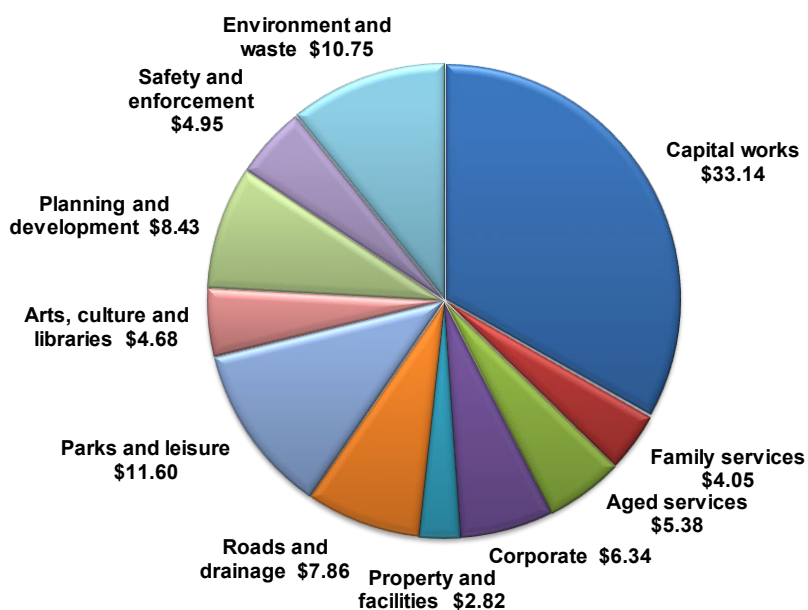
Refer to Section 11 for more information on the Strategic Resource Plan.

5.8 Strategic objectives



The Annual Budget 2020-2021 includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The above graph shows the level of funding allocated in the budget to achieve the strategic objectives as set out in the Council Plan for 2020-2021.

5.9 Council expenditure allocations



The above chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.

6. Budget influences

6.1 Frankston City...at a glance

Frankston City is striving to be the preferred place to live, learn, work, visit and invest, offering incentives such as:

- vibrant and diverse communities with a potential catchment of over 328,000 people
- a unique lifestyle
- 11 kilometres of beautiful coastline, award winning clean foreshore and beaches
- cutting-edge arts and culture facilities and excellent restaurants and cafés
- world-class health and education facilities
- proactive commercial, retail and clean manufacturing business environment
- varied tourism experiences throughout Frankston City and the broader Mornington Peninsula region, which attracts 1.4 million overnight visitors and 2.9 million day trippers visiting annually.

Our Place

Frankston City is situated on the eastern shores of Port Phillip Bay approximately 40 kilometres south of Melbourne. The municipality covers an area of approximately 131 square kilometres from Seaford Wetlands in the north, to Mount Eliza in the south, and the Western Port Highway in the east. The western boundary of the city is made up of about 11 kilometres of beautiful coastline, clean foreshore and beaches along Port Phillip Bay.

Frankston City is strategically placed as the regional capital for the Mornington Peninsula and the nearby south east growth corridor of Melbourne. Currently, Frankston City provides regional shopping, education, health, community service, recreation and leisure and entertainment facilities for a population catchment far greater than its municipal boundaries.

Frankston City is more than just the suburb of Frankston. It comprises the suburbs of Frankston central, Carrum Downs, Frankston North, Frankston South, Langwarrin, Seaford, Karingal, Sandhurst and Skye.

Our People

The population of Frankston City is 141,845 and is predicted to grow to approximately 163,610 by 2041. Frankston City has a young population, with nearly 30.9 per cent of residents under the age of 24.

(*Source ABS Data - Census 2016)

- There are 56,873 dwellings in the Frankston area, 69.9 per cent of all homes are family households*
- 40.7 per cent of people are in the process of buying their own home (paying off a mortgage), 26.5 per cent own their own homes and 28.7 per cent are renting*
- Health and social assistance (20.4 per cent) is the largest employment sector, followed by retail trade (13.1 per cent) and construction (12.2 per cent) (REMPPLAN data incorporating ABS and June 2016 Gross State Product)
- The unemployment rate was 5.4 per cent for the March 2019 quarter (latest figures), compared to the Greater Melbourne rate of 5.1 per cent (Department of Jobs and Small Business, Small Area Labour Markets (SALM).)
- The median weekly household income is \$1,331*
- 6,805 people regularly volunteer with an organisation or group *

- 20.4 per cent of residents (aged 15 and over) have a vocational qualification. 14.5 per cent have a Bachelor or higher degree and 10.2 per cent have an Advanced Diploma or Diploma*
- 82.5 per cent of residents only speak English at home. Other languages include Mandarin 0.8 per cent, Greek 0.9 per cent, Malayalam 0.5 per cent, Italian 0.6 per cent and Spanish 0.5 per cent*
- 71.5 per cent of residents were born in Australia, with residents also born in England
- 5.6 per cent, New Zealand 2.3 per cent, India 1 per cent, Scotland 1 per cent and Philippines 0.8 per cent

6.2 External influences

In preparing the Annual Budget 2020-2021, a number of external influences have been taken into consideration. These include:

- This budget has been prepared based on the best information at this time – the impacts of COVID-19 are shown in the financial year 2020-2021. The key impacts have been a reduction in rates income, user fees, employee costs, materials and services.
- Vision Super have advised they expect volatility to continue across investment markets around the world, but following the worst of the crisis, the return outlook for equity markets is likely to be very attractive. Vision Super will continue to monitor the plan's financial position, noting that the next VBI review will be as at 31 March 2020 with a full actuarial investigation occurring as at 30 June 2020.
- **Council's general waste charges have increased by 4.95 per cent** due to the increased service cost resulting from the pressures impacting the recycling industry. The industry continues to be challenged by the contamination standards required by the international markets using recycled products. Recycling processors have progressed with installing infrastructure with funding from the increased recycling charges to lower the contamination and improve the quality of recycled products for reuse.
- **Council's green waste charges have increased by 3.20 per cent** due to the increased service cost resulting from the pressures impacting the recycling industry.
- Consumer Price Index (CPI) – Melbourne increases on goods and services of 2.0 per cent through the December quarter 2019 (ABS release 29 January 2020). State-wide CPI is forecast to be 2.25 per cent for the 2020-2021 and 2.50 percent in 2021-2022 and 2022-2023 (Victorian Budget Papers 2019-2020).
- Australian Average Weekly Earnings (AWE) growth for Public Sector full-time adult ordinary time earnings in the 12 months to November 2019 was 2.6 per cent (ABS release February 2020). The wages price index in Victoria is projected to be 3.25 per cent per annum in 2020-2021 increasing to 3.50 per cent in the subsequent two years (Victorian Budget Papers 2019-2020).
- Cost Shifting occurs where Local Government provides a service to the community on behalf of the Victorian and Australian Government. Over time the funds received by local governments do not increase in line with real cost increases. Examples of services that are subject to Cost Shifting include school crossing supervision, Library services, Home and Community Care for aged residents. In all these services the level of payment received by Council from the Victorian Government does not reflect the real cost of providing the service to the community.
- Councils across Australia raise approximately 3.5 per cent of the total taxation collected by all levels of Government in Australia. In addition Councils are entrusted with the maintenance of more than 30 per cent of the all Australian public assets including roads, bridges, parks, footpaths and public buildings. This means that a large proportion of Council's income must be allocated to

the maintenance and replacement of these valuable public assets in order to ensure the quality of public infrastructure is maintained at satisfactory levels.

- The Fire Services Property Levy will continue to be collected by Council on behalf of the Victorian Government with the introduction of the *Fire Services Property Levy Act 2012*.

6.3 Internal influences

As well as external influences, there are also a number of internal influences which are expected to have a significant impact on the preparation of the 2020-2021 Annual Budget. These matters have arisen from events occurring in 2019-2020 resulting in variances between the forecast actual and budgeted results for that year and matters expected to arise in 2020-2021. These matters and their financial impact are set out below:

- The purchase of the Frankston Regional Resource and Recycling Centre (FRRRC) provides residents with an “all year round” facility for the disposal of hard and other waste. Council has budgeted for a blanket hard waste collection in 2020-2021 and will retain an “at call” service for the convenience of residents and ratepayers. The provision of all services have increased costs to Council which has been passed on to ratepayers by way of a 3.20 per cent increase to green waste charges and 4.95 per cent increase to general waste charges. The continuing challenges of the recycling crisis has led to the 4.95 per cent increase in general waste charges.
- Peninsula Leisure P/L is fully operating as a separate entity and the operations of this facility are included in the Annual Budget 2020-2021. Similarly, at the end of the financial year, Council will consolidate the financial results with the annual financial statements of Frankston City Council. On 22 March 2020 Peninsula Aquatic Recreation Centre (PARC) closed due to the COVID-19 pandemic. This has caused an immediate financial impact with the cash advance of \$0.68 million and a provision in the Annual Budget 2020-2021 of \$2.041 million.
- The salary and wages for the Annual Budget 2020-2021 has been developed based on the provisions in the Enterprise Bargaining Agreement 9 that was recently approved. The financial impact of the quantum increases that attempts to reach parity with other councils results in increases higher than rate capping and CPI. The cost of provision of Council services is very heavily based on labour costs which account for approximately 45 per cent of total operational spending.

6.4 Budget principles

In response to these influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Existing fees and charges to be reviewed and adjusted to in line with Council’s policy, market levels and an equitable amount for each service/item
- Grants to be based on confirmed funding levels
- New revenue sources to be identified where possible
- Service levels to be maintained at 2019-2020 levels with the aim to use less resources with an emphasis on innovation and efficiency
- Contract labour to be minimised
- New initiatives or employee proposals which are not cost neutral to be justified through a business case
- Real savings in expenditure and increases in revenue identified in 2019-2020 to be preserved
- Operating revenues and expenses arising from completed 2019-2020 capital projects to be included

In terms of the direct parameters upon which the Annual Budget 2020-2021 is based, the table below tabulates the assumptions:

Key assumptions	2020-2021
Consumer Price Index %	2.00%
Wage Price Index	3.25%
Cost Escalation - Local Government	2.75%
Rate increases	2.00%
Employee Costs (EBA+super+banding increments)	3.00%
Green Waste Bin Charge	3.20%
General Waste Bin Charge	4.95%
Fees - Set by Council	Various
Fees and Charges (Statutory)	2.00%
Other Recurrent Grants	1.00%
Grants Commission Grants	1.00%
Contacts and Material	2.00%
Employee Costs	3.00%
Gas	5.00%
Water	7.00%
Electricity	6.00%
Insurance	3.80%

7. Analysis of operating budget

This section analyses the operating budget including expected income and expenses of the Council for 2020-2021.

7.1 Budgeted income statement

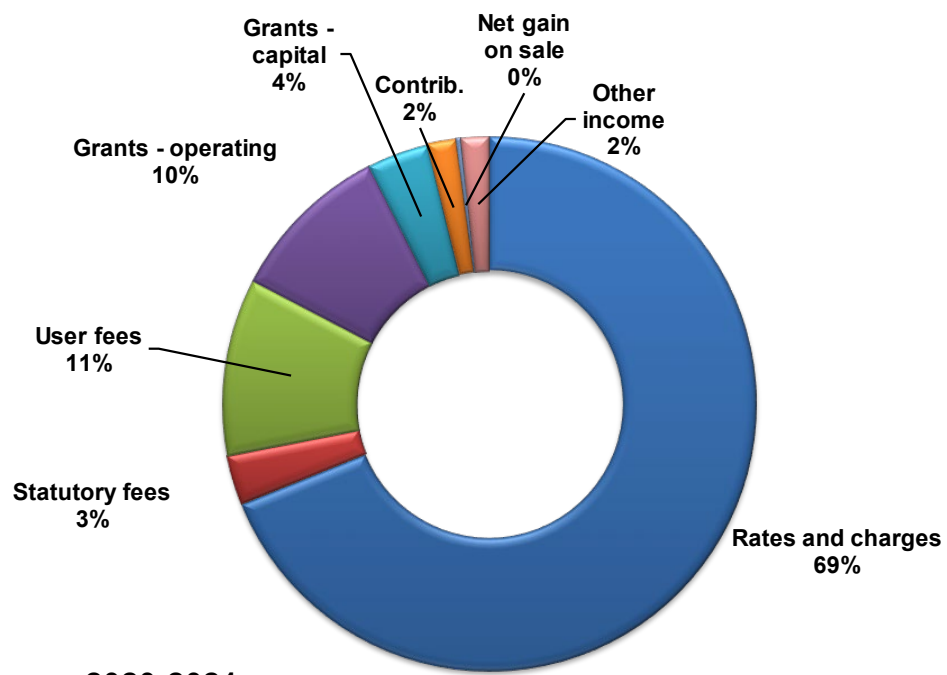
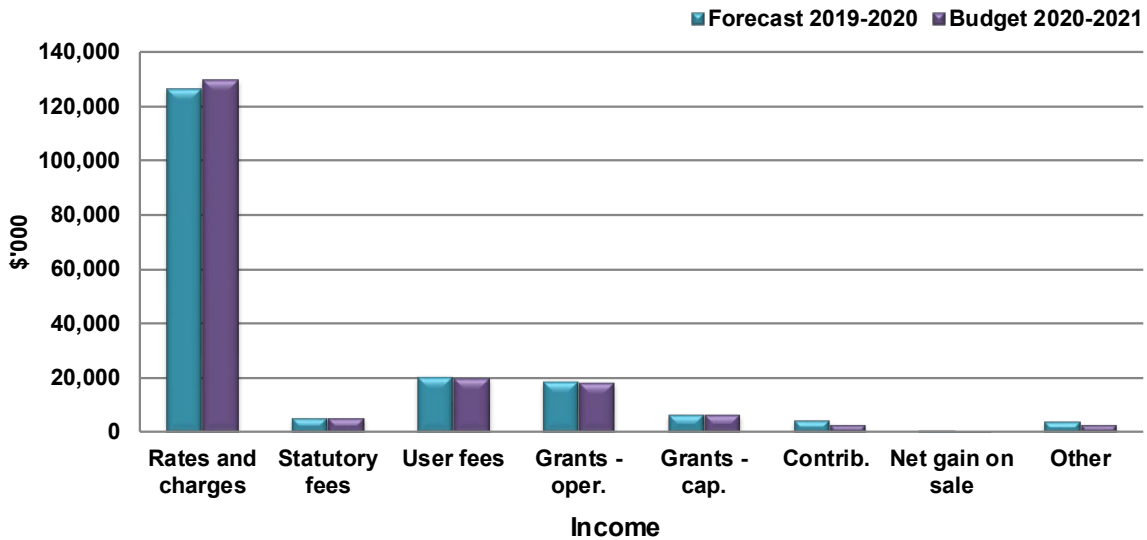
	Ref	2019-2020 Forecast \$'000	2020-2021 Budget \$'000	Variance \$'000
Total income	7.2	189,032	188,520	(512)
Total expenses	7.3	(169,293)	(178,602)	(9,309)
Surplus/(deficit) for the year		19,739	9,918	(9,821)
Grants - capital (non-recurrent)	7.2.5	(6,921)	(7,054)	(133)
Contributions - non-monetary		(800)	(800)	-
Capital contributions - other sources	7.2.6	(3,896)	(2,449)	1,447
Adjusted underlying surplus/(deficit)	7.1.1	8,122	(385)	(8,507)

7.1.1 Adjusted underlying deficit (\$8.51 million decrease)

The adjusted underlying result is the net surplus or deficit for the year adjusted for non-recurrent capital grants, contributions of non-monetary assets and other once-off adjustments. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not affected by non-recurring or once-off items of income and expenses which can often mask the operating result. The adjusted underlying result for 2020-2021 is a deficit of \$0.39 million which is a decrease of \$8.51 million over the forecast 2019-2020 year. In calculating the underlying result, Council has excluded grants received for capital purposes as funding for the capital works program is once-off and usually non-recurrent. Contributions of non-monetary assets are excluded as the value of assets assumed by Council is dependent on the level of development activity each year.

7.2 Income

Income Types	Ref	2019-2020 Forecast \$'000	2020-2021 Budget \$'000	Variance \$'000
Rates and charges	7.2.1	126,698	129,876	3,178
Statutory fees and fines	7.2.2	5,548	5,725	177
User fees	7.2.3	20,886	20,268	(618)
Grants - operating	7.2.4	19,052	18,584	(468)
Grants - capital	7.2.5	6,921	7,054	133
Contributions - monetary	7.2.6	3,896	2,449	(1,447)
Contributions - non-monetary	7.2.7	800	800	-
Net gain on disposal of property, infrastructure, plant and equipment	7.2.8	936	589	(347)
Other income	7.2.9	4,295	3,175	(1,120)
Total income		189,032	188,520	(512)



Budgeted income 2020-2021

7.2.1 Rates and charges (\$3.18 million increase)

The 2020-2021 Annual Budget includes a capped increase in the average base rate of 2.00 per cent or \$4.65million over 2019-2020 to \$131.35 million.

Supplementary rates, for new rateable assessments or properties completing improvement works during the financial year, are forecast to provide \$0.80 million in rate revenue over 2020-2021. Section 4, “Rating Information” provides a detailed analysis of the rates and charges to be levied for 2020-2021.

7.2.2 Statutory fees and fines (\$0.18 million increase)

Statutory fees and fines relate mainly to fees and fines levied in accordance with legislation and include animal registrations, Public Health and Wellbeing Act registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

A detailed listing of statutory fees and fines are included in Section 16.

	Forecast 2019-2020 \$'000	Budget 2020-2021 \$'000	Variance \$'000
Infringements and costs	2,358	2,668	310
Permits	1,772	1,797	25
Building and town planning fees	1,308	1,149	(159)
Land information certificates	110	111	1
Total statutory fees and fines	5,548	5,725	177

7.2.3 User fees (\$0.62 million decrease)

Fees and charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. The principal sources of fee income arise from services such as Frankston Regional Recycling and Recovery Centre, Frankston Arts Centre, child care, recreational facilities, home care, entertainment and other community facilities.

The increase in fees and charges is primarily due to the following:

- increased utilisation of the Frankston Regional Recycling and Recovery Centre of \$0.18 million.

The above increases are offset by:

- decreased attendance and utilisation Peninsula Aquatic Recreation Centre of \$1.27 million
- Family Health Support Services have decreased fees in total across the department by \$0.43 million. This is due to transitioning of service requirements to National Disability Insurance Scheme (NDIS).

	Forecast 2019-2020 \$'000	Budget 2020-2021 \$'000	Variance \$'000
Recreation and leisure	9,514	8,268	(1,246)
Arts and culture	2,227	2,765	538
Parking fees	1,689	1,902	213
Waste management	3,798	3,979	181
Other fees and charges	1,075	997	(78)
Aged and health services	978	546	(432)
Registrations and other permits	616	637	21
Childcare/children's programs	425	425	-
Building services	341	415	74
Library fees and fines	109	144	35
Community development	114	190	76
Total fees and charges	20,886	20,268	(618)

7.2.4 Grants – Operating (\$0.47 million decrease)

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Operating Grants are not projected to move significantly in 2020-2021.

	Forecast 2019-2020 \$'000	Budget 2020-2021 \$'000	Variance \$'000
Recurrent - Commonwealth Government			
Victoria Grants commission	8,446	8,557	111
Family health support	4,919	5,279	360
Recurrent - State Government			
Family health support services	3,556	2,993	(563)
Arts and culture	909	903	(6)
Community safety	451	450	(1)
Community strengthening	771	402	(369)
Total recurrent grants	19,052	18,584	(468)

7.2.5 Grants – Capital (\$0.13 million increase)

Capital grants include all monies received from Commonwealth and State Government sources for the purpose of funding the capital works program. Capital grants in 2020-21 have decreased by \$0.13 million to a total of \$7.05 million

7.2.6 Contributions – monetary (\$1.45 million decrease)

	Forecast 2019-2020 \$'000	Budget 2020-2021 \$'000	Variance \$'000
Monetary	3,896	2,449	(1,447)
Total monetary contributions	3,896	2,449	(1,447)

Contributions for capital works in the Annual Budget 2020-2021 has decreased by \$1.45 million from the 2019-2020 forecast primarily due to the reduction of financial contributions from external sources toward capital works projects. Revenues from this income stream are closely linked to the projects that are included in the capital works program.

Cash contributions are charges paid by developers in regard to recreational lands, drainage and car parking in accordance with planning permits issued for property development. Cash contributions in the Annual Budget 2020-2021 are projected to be less than the 2019-2020 forecast due to the completion of property developments within the municipality during the 2020-2021 year.

7.2.7 Contributions – non-monetary (Nil change)

Non-monetary contributions represent assets which transfer to Council from property developers at the completion of subdivisional work. The assets generally consist of land used for public open space or infrastructure assets. Council recognises these new assets at 'fair value'. No cash is transferred but the fair value of the assets is recorded as revenue.

7.2.8 Net gain on disposal of property, infrastructure, plant and equipment (\$0.35 million decrease)

Net gain on sale of Council assets is forecast to be \$0.59 million for 2020-2021 and relates to the planned cyclical replacement of part of the plant and vehicle fleet.

7.2.9 Other income (\$1.12 million decrease)

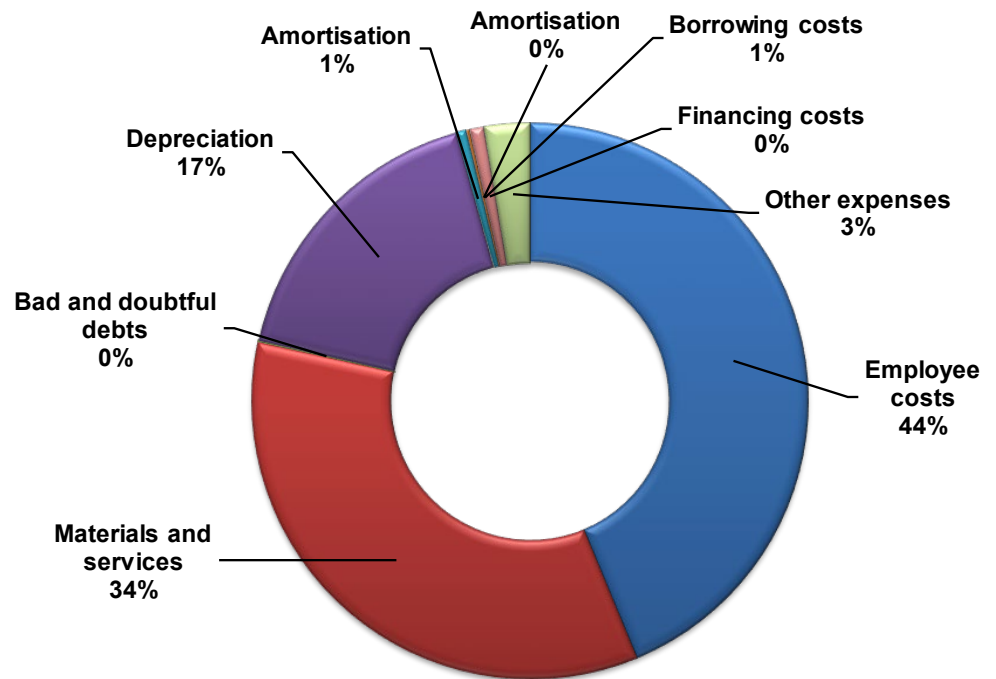
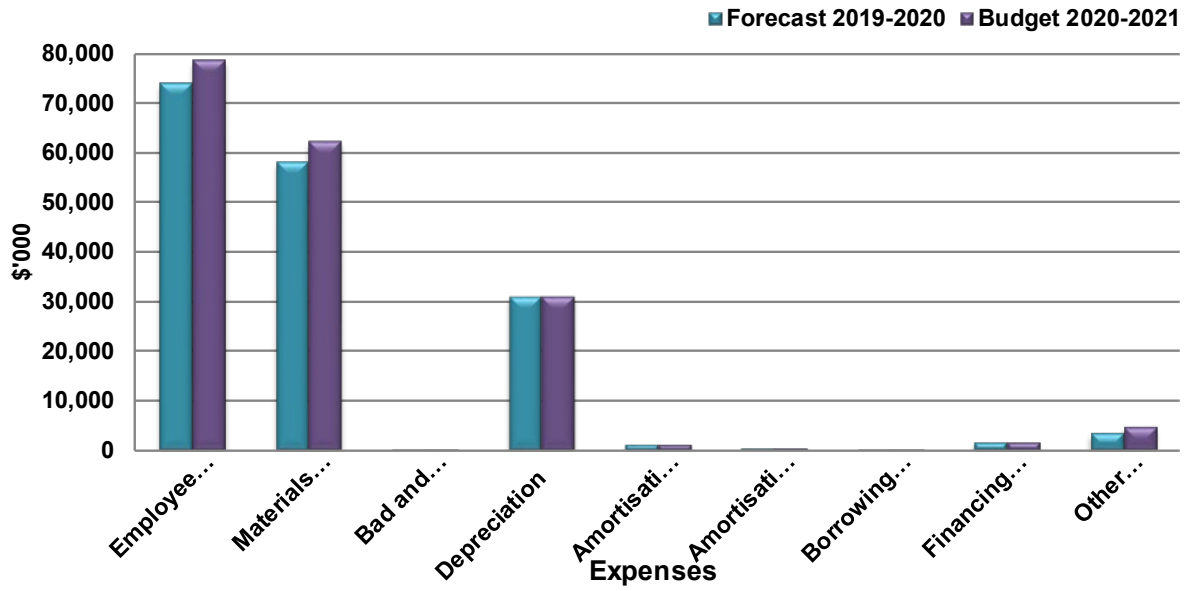
	Forecast	Budget	Variance
	2019-2020	2020-2021	
	\$'000	\$'000	\$'000
Interest	1,730	1,362	(368)
Other rent	1,232	879	(353)
Sales	723	675	(48)
Reimbursements	318	158	(160)
Sundry income	292	101	(191)
Total other income	4,295	3,175	(1,120)

Other income in the Annual Budget 2020-2021 is projected to be \$3.17 million.

Interest earnings relate to proceeds from cash investments or interest charges levied as a penalty for late rate payments.

7.3 Operating Expenditure

Expense Types	2019-2020	2020-2021	Variance
	Forecast	Budget	
	\$'000	\$'000	\$'000
Employee costs	73,779	78,344	4,565
Materials and services	58,097	62,061	3,964
Bad and doubtful debts	234	220	(14)
Depreciation	30,842	30,854	12
Amortisation - intangible assets	1,049	1,051	2
Amortisation - right of use assets	332	330	(2)
Borrowing costs	1,481	1,487	6
Financing costs - leasing	60	40	(20)
Other expenses	3,419	4,715	1,296
<i>Efficiency factor</i>	-	(500)	(500)
Total expenses	169,293	178,602	9,309



Budgeted expenses 2020-2021

7.3.1 Employee costs (\$4.57 million increase)

	2019-2020 Forecast \$'000	Budget 2020-2021 \$'000	Variance \$'000
Salaries and wages	67,205	71,132	3,927
Superannuation	4,903	5,200	297
Workcover	1,464	1,746	282
Fringe benefits tax	92	141	49
Other employee related costs	115	125	10
Total employee costs	73,779	78,344	4,565

Employee costs include all labour related expenditure inclusive of on costs such as WorkCover insurance, superannuation, leave loading and long service leave entitlements.

Employee costs are expected to increase in the Annual Budget 2020-2021 by \$4.57 million or 6.3 per cent compared to the forecast 2019-2020 result. The increase is primarily due to the agreement by all parties of Enterprise Bargaining Agreement No. 9 which sought to bring Frankston City Council into parity with surrounding Councils in relation to remuneration. Another factor is the expectation of increased trading activity at the Peninsula Aquatic Recreation Centre where casual salaries will increase, however this will be offset by an increase in budgeted income.

7.3.2 Materials and services (\$3.96 million increase)

	Forecast \$'000	2020-2021 \$'000	Variance \$'000
Waste collection and disposal services	18,049	20,366	2,317
Contract services	17,218	18,897	1,679
Materials	4,449	4,146	(303)
Utilities	4,023	4,223	200
Building maintenance	3,703	3,606	(97)
Plant and equipment	2,055	2,034	(21)
Finance and legal	920	722	(198)
Consultants	1,620	2,149	529
Office administration	1,321	1,381	60
Information technology	1,305	1,741	436
Insurance and fire services levy	1,417	1,494	77
General maintenance	987	310	(677)
Marketing and promotion	540	613	73
Cost of goods sold	490	379	(111)
Total materials and services	58,097	62,061	3,964

Materials and services include the purchase of consumables and payments to contractors for the provision of services. Materials and services are forecast to increase by \$3.96 million in the Annual Budget 2020-2021 compared to the 2020-2021 forecast, primarily due to the recycling crisis resulting in an increase in waste disposal expenditure and the Landfill Levy increasing by \$20.00 per tonne. This increase in materials and services is offset by increased general waste income of 4.95 per cent and green waste income of 3.2 per cent. There is also a significant increase in utility costs (\$0.20 million).

However a robust review was conducted by Councillors and management during the budget process which resulted in limited growth of costs in other areas of the budget.

7.3.3 Bad and doubtful debt (\$0.01million decrease)

Bad and doubtful debts are not projected to move significantly in 2020-2021.

7.3.4 Depreciation (\$0.12 million increase)

Depreciation relates to the usage of Council’s property, plant and equipment and infrastructure assets including roads and drains. It is an accounting measure which attempts to allocate the value of an asset over its useful life.

	Forecast 2019-2020 \$'000	Budget 2020-2021 \$'000	Variance \$'000
Property	7,797	7,167	(630)
Infrastructure	19,174	20,031	857
Plant and equipment	3,871	3,656	(215)
Total depreciation	30,842	30,854	12

7.3.5 Amortisation - intangible assets (\$0.002 million increase)

Amortisation relates to the usage of Council’s intangible assets such as software. It is an accounting measure which attempts to allocate the value of an asset over its useful life.

7.3.6 Amortisation - right of use assets (\$0.002 million decrease)

Amortisation relates to the usage of Council’s right of use assets such as leased computer and telecommunications assets. It is an accounting measure which attempts to allocate the value of an asset over its useful life.

7.3.7 Borrowing costs (\$0.006 million increase)

Borrowing costs relate to interest charged by financial institutions on funds borrowed. Interest expense is budgeted to be \$1.49 million reflecting the agreed borrowing arrangements in 2020-2021 to fund capital works projects. Council is proposing to borrow funds in late 2020-2021 totalling \$2.73 million.

7.3.8 Financing costs – leasing (\$0.02 million decrease)

Financing costs relate to interest charge on leased assets.

7.3.9 Other expenses (\$1.30 million increase)

Other expenses relate to a range of administration and professional services including audit services, operating leases, contributions to community groups and other miscellaneous expenditure items. Other expenses are forecast to remain constant.

	Forecast 2019-2020 \$'000	Budget 2020-2021 \$'000	Variance \$'000
Grants and contributions	827	2,031	1,204
Training and professional development	657	715	58
Operating lease rentals	623	607	(16)
Councillors' allowances and expenses	384	404	20
Court lodgement fees	341	353	12
Board Costs	186	180	(6)
Internal auditor remuneration	155	158	3
External auditor remuneration	130	130	0
Director fees and expenses	116	137	21
Total Other expenses	3,419	4,715	1,296

7.3.10 Efficiency factor (\$0.50 million decrease)

The organisation has introduced a business innovation and customer experience focus that is proposed to introduce financial efficiencies in the future. For the purpose of the Strategic Resource Plan within this budget document, this efficiency has been shown in the Comprehensive Income Statement and Statement of Cash Flows as a 'negative' expenditure or in other words – a saving that needs to be achieved from the operational net cost of Council.

8. Analysis of budgeted cash position

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2020-2021 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained. The analysis is based on three main categories of cash flows:

- **Operating activities** – Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, plant and equipment.
- **Financing activities** – Refers to the cash generated or used in the financing of Council functions and include proceeds from and repayment of borrowings from financial institutions.

8.1 Budgeted cash flow statement

	Ref	2019-2020 Forecast \$'000	2020-2021 Budget \$'000	Variance \$'000
Cash flows from operating activities	8.1.1			
<i>Receipts</i>				
Rates and charges		126,698	129,876	3,178
Statutory fees and fines		5,548	5,725	177
User fees		20,886	20,268	(618)
Grants - operating		19,052	18,584	(468)
Grants - capital		6,921	7,054	133
Contributions - monetary		3,896	2,449	(1,447)
Other receipts		14,301	2,758	(11,543)
<i>Payments</i>				
Employee costs		(73,779)	(78,344)	(4,565)
Materials and services		(58,331)	(62,281)	(3,950)
Other payments		(3,419)	(4,715)	(1,296)
Net cash provided by operating activities		61,773	41,874	(19,899)
Cash flows from investing activities	8.1.2			
Payments for property, infrastructure, plant and equipment		(48,921)	(58,440)	(9,519)
Proceeds from sale of property, infrastructure, plant and equipment		1,320	1,089	(231)
Net cash used in investing activities		(47,601)	(57,351)	(9,750)
Cash flows from financing activities	8.1.3			
Finance costs		(1,481)	(1,487)	(6)
Interest paid - lease liability		(60)	(40)	20
Proceeds from borrowings		-	3,430	3,430
Repayment of borrowings		(320)	(444)	(124)
Net cash used in financing activities		(1,861)	1,459	3,320
Net increase/(decrease) in cash and cash equivalents		12,311	(14,018)	(26,329)
Cash and cash equivalents at the beginning of the financial year		49,739	62,050	12,311
Cash and cash equivalents at end of the year		62,050	48,032	(14,018)

8.1.1 Operating activities (\$19.90 million decrease)

The \$19.90 million decrease in cash inflows from operating activities is due mainly to in payments for fire services levy and payment of trade and other payables.

The net cash flows from operating activities does not equal the operating result for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	2019-2020 Forecast \$'000	2020-2021 Budget \$'000	Variance \$'000
Surplus (deficit) for the year	19,739	9,918	(9,821)
Depreciation	30,842	30,854	12
Amortisation - intangible assets	1,049	1,051	2
Amortisation - right of use assets	332	330	(2)
Net gain on disposal of property, infrastructure, plant and equipment	(936)	(589)	347
Borrowing costs	1,481	1,487	6
Financing costs - leasing	60	40	(20)
Contributions - non monetary	(800)	(800)	-
Net movement in current assets and liabilities	10,006	(417)	(10,423)
Cash flows available from operating activities	61,773	41,874	(19,899)

8.1.2 Investing activities (\$9.75 million decrease)

The decrease in net cash outflows from investing activities of \$9.75 million is primarily due to the increase in capital works expenditure.

8.1.3 Financing activities (\$3.32 million increase)

The increase in net cash outflows from financing activities of \$3.32 million is primarily due to Council decision borrow funds to assist in the funding of the capital works program in 2020-2021.

8.2 Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement above indicates that Council is estimating at 30 June 2021 it will have cash and investments of \$89.23 million, which has been restricted as shown in the following table.

	Ref	2019-2020 Forecast \$'000	2020-2021 Budget \$'000	Variance \$'000
Total cash and investments		103,251	89,233	(14,018)
Restricted cash and investments				
- Statutory reserves	8.2.1	(7,744)	(7,160)	584
- Trust funds and deposits	8.2.2	(7,093)	(6,285)	808
Unrestricted cash and investments		88,414	75,788	(12,626)
- Discretionary reserves	8.2.3	(75,119)	(62,102)	13,017
Unrestricted cash adjusted for discretionary reserves	8.2.4	13,295	13,686	391

8.2.1 Statutory reserves (\$7.16 million)

These funds must be applied for specified statutory purposes in accordance with various legislative requirements. While these funds earn interest revenues for Council, the funds are not available for other purposes.

8.2.2 Trusts and deposits (\$6.29 million)

These are monies held in trust and are to be refunded, and mainly constitute developer monies relating to the two major Development Contribution Plans which are refunded upon the completion of capital works.

8.2.3 Discretionary reserves (\$62.10 million)

Discretionary Reserves are funds set aside by Council for a specific purpose or project but not protected by statute.

8.2.4 Unrestricted cash and investments (\$13.69 million)

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants, contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

8.3 Reserve fund balances for 2020-2021

The table below highlights Council's Reserve funds and the projected balance at 30 June 2021.

Reserve Balances	Forecast July 2020 Opening Balance	Budget Transfers To Reserve	Budget Transfers From Reserve	Budget June 2021 Closing Balance
Public resort and recreation	6,844	915	(1,499)	6,260
Native revegetation	683	-	-	683
Subdivision roadworks	133	-	-	133
Infrastructure assets	74	-	-	74
Carparking	10	-	-	10
Unexpended grant	9,716	4,302	(6,954)	7,064
Capital projects reserve	4,022	-	(2,379)	1,643
Strategic asset	34,991	-	(8,817)	26,174
PARC asset management sinking fund	11,320	3,519	(2,560)	12,279
Resource efficiency	53	-	-	53
Loan sinking fund	13,546	-	(128)	13,418
PARC asset management reserve	1,171	-	-	1,171
PARC strategic reserve	300	-	-	300
Totals	82,863	8,736	(22,337)	69,262

8.4. Impact of current year (2019-2020) on the Annual Budget 2020-2021

This section of the report highlights the impact that outcomes in 2020-2021 have had on the Annual Budget 2020-2021. The figures utilised in this section adjust the net operating result calculated in accordance with accounting standards to include cash costs such as capital works and exclude non-cash transactions such as depreciation to reach an underlying cash result. The table below illustrates that Council is forecasting to complete 2020-2021 with an accumulated cash surplus outcome of \$0.50 million.

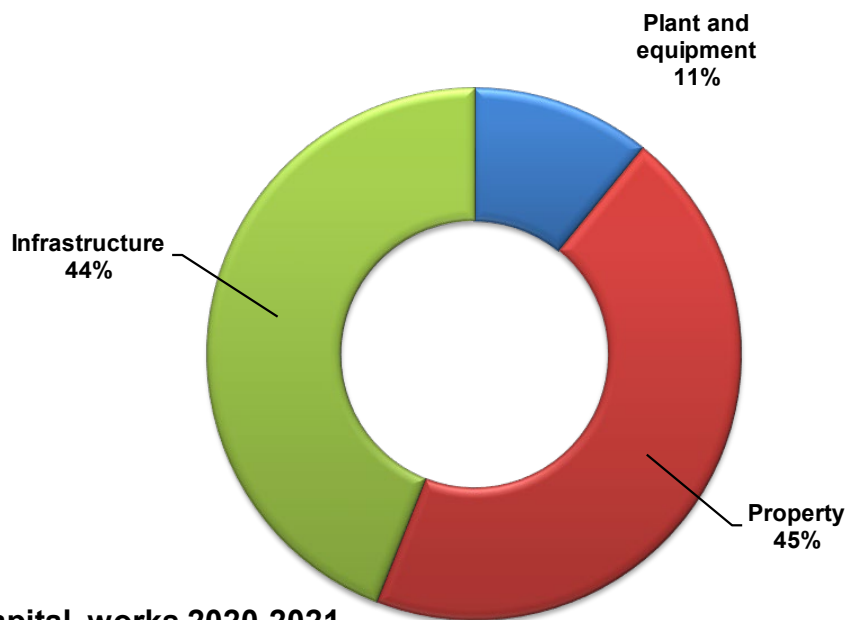
	Forecast 2019-2020 \$'000	Budget 2020-2021 \$'000	Variance \$'000
Surplus/(deficit) for the year	19,739	9,918	(9,821)
Add back non-cash items:			
Depreciation	32,223	32,235	12
Contributions - non-monetary	(800)	(800)	-
Write down value of assets disposed	384	500	116
	31,807	31,935	128
Less non-operating cash items:			
Capital works expenditure	48,921	58,440	9,519
Transfers to/(from) reserves	7,652	(13,601)	(21,253)
Proceeds from borrowing	-	(3,430)	(3,430)
Repayment of borrowings	320	444	124
	56,893	41,853	(15,040)
Cash surplus/(deficit) for the year	(5,347)	-	5,347
Accumulated cash surplus/(deficit) b/fwd	5,847	500	(5,347)
Accumulated cash surplus/(deficit) c/fwd	500	500	-

9. Analysis of capital budget

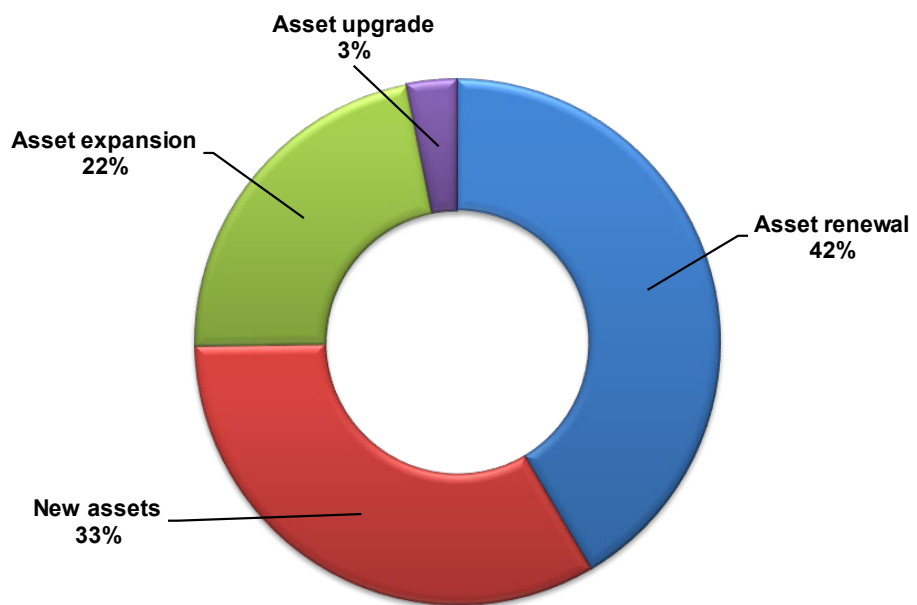
This section analyses the planned capital expenditure budget for the 2020-2021 year and the sources of funding for the capital budget.

9.1 Capital works

	Ref	2019-2020 Forecast \$'000	2020-2021 Budget \$'000	Variance \$'000
New Works				
Property				
	9.1.1			
Land		-	-	-
Buildings		14,032	27,040	13,008
Building improvements		-	-	-
Total property		14,032	27,040	13,008
Plant and equipment				
	9.1.2			
Plant, machinery and equipment		2,806	2,911	105
Fixtures, fittings and furniture		347	244	(103)
Computers and telecommunications		2,984	2,645	(339)
Library books		719	718	1
Total plant and equipment		6,856	6,518	(338)
Infrastructure				
	9.1.3			
Roads		5,296	5,387	91
Bridges		458	303	(155)
Footpaths and cycleways		1,422	2,105	683
Drainage		1,050	3,462	2,412
Recreational, leisure and community facilities		11,661	6,039	(5,622)
Waste management		303	-	(303)
Parks, open space and streetscapes		5,467	7,051	1,584
Off street car parks		1,746	496	(1,250)
Other infrastructure		2,130	1,539	(591)
Total infrastructure		29,533	26,382	(3,151)
Total new works		50,421	59,940	9,519
Total capital works expenditure		50,421	59,940	9,519
Represented by:				
Asset renewal expenditure	9.1.4	23,920	24,883	963
New asset expenditure	9.1.4	15,450	19,940	4,490
Asset upgrade expenditure	9.1.4	11,000	13,250	2,250
Asset expansion expenditure	9.1.4	51	1,867	1,816
Total capital works expenditure		50,421	59,940	9,519



Budgeted capital works 2020-2021



Budgeted Capital Works 2020-2021

9.1.1 Property (\$27.04 million)

The property class comprises buildings and building improvements including community facilities, municipal offices, sporting facilities and pavilions.

Significant projects include:

- RF Miles Recreation Reserve – New Pavilion, oval reconstruction and surrounding precinct - \$7.90 million (*\$2.95 million Council contribution, \$4.95 million grant funding*)
- Jubilee Park – Indoor Multipurpose Netball Complex \$4.00 million (*\$0.58 Council contribution, \$3.42 million Council reserves*)
- Centenary Park Tennis centre - \$2.80 million (*Council Reserves*)
- Belvedere Bowls Club extension - \$2.30 million (*Loan funding \$1.98 million*)
- Civic & Operations facilities renewal programme - \$1.9 million (*\$1.9 million Council contribution*)
- Monterey Reserve pavilion - \$1.43 million (*\$1.43 million Council reserves*)
- Frankston Yacht Club fit out for Frankston Coast Guard - \$1.5 million (*\$0.26 million Council contribution, \$1.24 million Council reserves*)

9.1.2 Plant and equipment (\$6.52 million)

Plant and equipment includes plant, machinery and equipment, computers and telecommunications, and library books.

Significant projects include:

- Plant and equipment replacement - \$1.81 million (*\$1.81 million Council contribution*)
- Light vehicle replacement - \$1.100 million (*\$1.10 million Council contribution*)
- Computers and telecommunications - \$2.65 million (*\$2.65 million Council contribution*)
- Library collection - \$0.72 million (*\$0.72 million Council contribution*)

9.1.3 Infrastructure (\$26.38 million)

Infrastructure includes roads, bridges, footpaths and cycle ways, drainage, parks, open space and streetscapes, car parks and other structures.

Significant projects include:

- Funds allocated for roads and bridges amount to \$5.69 million (*\$4.36 million Council contribution*). These roads include:
 - Barretts Road (Robinsons Road to Golf Links Road) - special charge scheme
 - Liddesdale Avenue landslip remediation
 - Warrandyte Road Safety and congestion improvements
- Budget allocation to pathways including footpaths and shared pathways amount to \$2.11 million (*\$2.11 million Council contribution*).
- The budget allocated for recreational, leisure and community facilities is \$6.04 million (*\$5.27 million Council contribution*) and includes Centenary Park Golf Course Irrigation upgrade and sports lighting, sporting ground playing surface renewal and playground renewal.
- Local area traffic management including the Seaford, Sweetwater, Hartnett precincts and Barrier and Guard Rail renewals has a budget allocation of \$1.54 million (*\$1.54 million Council contribution*)

- Parks, open space and streetscapes have been allocated \$7.05 million (*\$5.37 million Council contribution*) and includes replacing street lights with LED lighting, Clyde Street Mall upgrade, Evelyn Park Open Space, Kananook Creek Arboretum, shade sails, gateway developments, public art and fencing.
- Overflow Carpark at Ballam Park budget allocated of \$0.45 million (*\$0.45 million Council contribution*)

9.1.4 Asset renewal (\$24.88 million), new assets (\$19.94 million), asset upgrade (\$13.25 million) and asset expansion (\$1.87 million)

A distinction is made between expenditure on new assets, expenditure on asset renewal and asset upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, which improves the service potential or the life of the asset. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

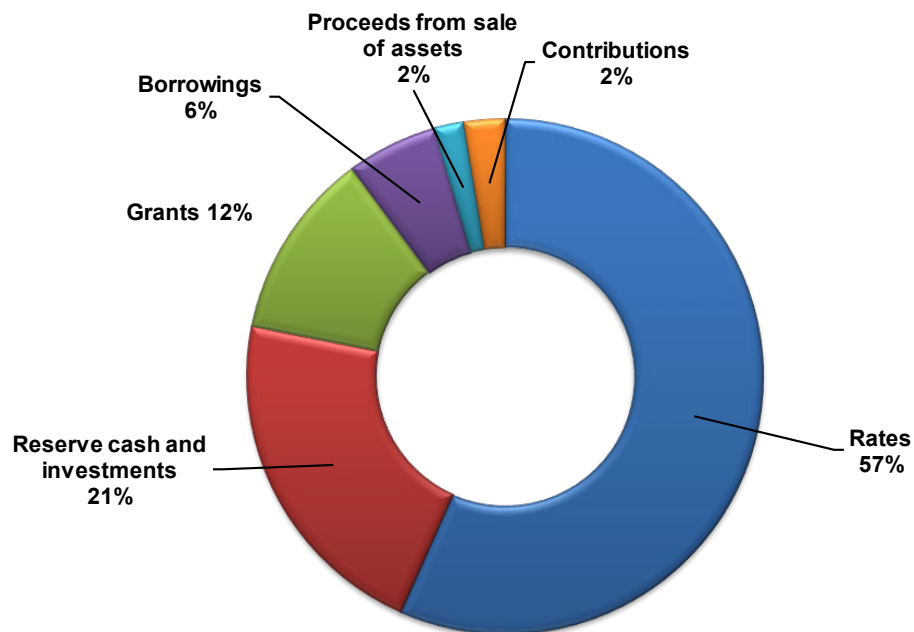
Significant renewal projects funded from Council contributions include:

• Facilities renewal program	\$8,065,000
• Road renewal program	\$3,344,000
• Plant, fleet and equipment replacement	\$2,489,000
• Park and open space renewal	\$2,378,000
• Drainage renewal program	\$1,602,000
• Footpath renewal program	\$1,174,000
• Library collection	\$718,000
• Computer and telecommunications	\$519,000
• Bridge renewal program	\$303,000
• Carpark renewal program	\$249,000

9.2 Funding sources

The table below highlights the source of funds for the various total expenditure amounts. It highlights that funding from rate revenue for capital expenditure in 2020-2021 is \$33.95 million.

Sources of funding	Ref	2019-2020 Forecast \$'000	2020-2021 Budget \$'000	Variance \$'000
New works				
Current year funding				
Grants	9.2.1	6,921	7,054	133
Contributions	9.2.2	1,954	1,534	(420)
Council cash				
- operations	9.2.3	33,886	33,954	68
- proceeds from sale of assets	9.2.4	1,320	1,089	(231)
- reserve cash and investments	9.2.5	6,340	12,879	6,539
- borrowings	9.2.6	-	3,430	3,430
Total new works		50,421	59,940	9,519
Total funding sources		50,421	59,940	9,519



Budgeted total funding sources 2020-2021

9.2.1. Grants - capital (\$7.05 million)

Capital grants include all monies received from Victorian, Australian and community sources for the purposes of funding the capital works program. Overall the level of capital grants has increased by \$0.17 million compared to 2019-2020.

Significant grants included in the 2020-2021 Annual Budget are:

• RF Miles Recreation Reserve – new pavilion	\$4,950,000
• Sports lighting program	\$750,000
• Roads to Recovery program	\$394,000
• Warrandyte Road safety and congestion improvements	\$350,000
• Structured Recreation Pavilions renewal program	\$350,000
• Belvedere Bowls Club building extension	\$250,000
• Frankston BMX track redevelopment	\$10,000

9.2.2 Contributions (\$1.53 million)

Contributions represent contributions by developers and other parties in relation to capital works. A significant contribution is included in the Annual Budget 2020-2021:

• Barretts Road special charge scheme	\$583,000
• Kananook Creek arboretum	\$536,000
• Young St toilet	\$300,000
• Belvedere Bowls Club extension	\$70,000
• Centenary Park Tennis Centre upgrade	\$35,000
• Parks Auxillary Programme	\$10,000

9.2.3 Council cash - operations (\$33.95 million)

Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$33.95 million will be generated from operations to fund the 2020-2021 capital works program. This amount is funded from cash generated from operating activities represented in the Cash Flow Statement (\$41.87 million) as set out in Section 3 of this budget.

9.2.4 Council cash - proceeds from sale of assets (\$1.09 million)

Proceeds from sale of assets include the sale of heavy plant and motor vehicles in accordance with Council's fleet renewal policy.

9.2.5 Council cash - reserve cash and investments (\$12.88 million)

The Annual Budget 2020-2021 utilises available reserve funds for the funding of various capital projects, including the following significant application:

• Indoor multipurpose netball complex at Jubilee Park	\$3,417,000
• Centenary Park tennis centre	\$2,765,000
• Monterey Reserve – soccer pavilion	\$1,430,000
• Frankston Yacht Club Fit out – Frankston Coast Guard	\$1,240,000
• Peninsula Aquatic and Recreation Centre renewal	\$519,000
• Frankston BMX track redevelopment	\$492,000
• Bulk Street Light replacement	\$325,000
• Linen House at Belvedere Reserve	\$250,000
• Irrigation and drainage systems at Council reserves	\$205,000
• Light vehicle replacement	\$200,000
• Wittenberg Reserve - Upgrade	\$200,000
• Clyde St Mall including Hall of Fame relocation	\$200,000
• Local park upgrade Programme – Frankston	\$185,000
• Excelsior Drive, Frankston North – neighbourhood streetscape	\$150,000
• Family support and aged facilities renewal program	\$130,000
• Digital Strategy implementation	\$126,000
• Mountain bike track design and construction at Overport Park	\$120,000
• Shared Pathway on Stotts Lane from Golf Links Road to south of Escarpment	\$116,000
• Fence upgrade and replacement –sports grounds and reserves	\$103,000
• Downs Estate infrastructure upgrade	\$103,000
• Minor open space renewal program	\$103,000
• Boundary fences – Council reserves	\$103,000
• Shade Sail Program	\$100,000

9.2.6 Council cash - borrowings (\$3.43 million)

The Annual Budget 2020-2021 includes borrowings of \$3.43 million for the funding of the capital projects:

• Building extension to Belvedere Bowls Club	\$1,980,000
• Ballam Park - Master Plan implementation	\$500,000
• Evelyn Park open space	\$650,000
• New Kevin Collopy pavilion at Jubilee Park	\$200,000
• Eric Bell Reserve - Pavilion - Upgrade	\$100,000

10. Analysis of budgeted financial position

This section analyses the movements in assets, liabilities and equity between 2019-2020 and 2020-2021. It also considers a number of key performance indicators.

10.1 Budgeted balance sheet

	Ref	2019-2020 Forecast \$'000	2020-2021 Budget \$'000	Variance \$'000
Current assets	10.1.1			
Cash and cash equivalents		62,050	48,032	(14,018)
Trade and other receivables		17,630	18,115	485
Other financial assets		33,701	33,701	0
Inventories		220	226	6
Other assets		2,825	2,903	78
Total current assets		116,426	102,977	(13,449)
Non-current assets	10.1.2			
Trade and other receivables		800	675	(125)
Other financial assets		7,500	7,500	0
Intangible assets		2,883	1,147	(1,736)
Right-of-use assets		837	507	(330)
Property, infrastructure, plant and equipment		1,689,650	1,717,896	28,246
Total non-current assets		1,701,670	1,727,725	26,055
Total assets		1,818,096	1,830,702	12,606
Current liabilities	10.1.3			
Trade and other payables		19,316	19,703	387
Provisions		19,996	19,574	(422)
Lease liabilities		324	341	17
Interest-bearing loans and borrowings		345	673	328
Total current liabilities		39,981	40,291	310
Non-current liabilities	10.1.3			
Provisions		2,051	2,113	62
Lease liabilities		535	194	(341)
Interest-bearing loans and borrowings		27,403	30,060	2,657
Total non-current liabilities		29,989	32,367	2,378
Total liabilities		69,970	72,658	2,688
Net assets		1,748,126	1,758,044	9,918
Equity	10.1.3			
Accumulated surplus		719,829	743,348	23,519
Reserves		1,028,297	1,014,696	(13,601)
Total equity		1,748,126	1,758,044	9,918

10.1.1 Current assets (\$13.45 million decrease)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances will decline throughout the 2020-2021 year.

Trade and other receivables are monies owed to Council by ratepayers and others. Short term debtors are not expected to change significantly in the budget.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and other revenues due to be received in the next 12 months.

10.1.2 Non-current assets (\$26.06 million increase)

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles and equipment which has been built up by Council over many years. The increase in this balance is attributable to the net result of the capital works program, contribution of non-monetary assets, depreciation of assets and through the sale of property, plant and equipment.

10.1.3 Current liabilities (\$0.31 million increase) and Non-current liabilities (\$2.38 million increase)

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to remain consistent with 2019-2020 levels.

Provisions include accrued long service leave, annual leave. These employee entitlements are only expected to increase marginally due to more active management of entitlements.

Interest-bearing loans and borrowings are borrowings of Council. Council is proposing to borrow \$3.430 million in 2020-2021 to assist with the delivery of its Capital Works Program.

10.1.4 Equity (\$9.92 million increase)

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. The increase in accumulated surplus of \$15.943 million results directly from the surplus for the year

Working capital (\$11.86 million decrease)

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

Council has also committed further current assets to specific and restricted purposes, represented by reserves, which may not yet be represented as current liabilities at 30 June.

	2019-2020 Forecast \$'000	2020-2021 Budget \$'000	Variance \$'000
Current Assets	106,998	102,977	(4,021)
Current Liabilities	32,450	40,291	7,841
Working Capital	74,548	62,686	(11,862)
Restricted cash and investment current assets			
- Statutory reserves	(7,744)	(7,160)	584
- Trust funds and deposits	(7,093)	(6,285)	808
Unrestricted working capital	59,711	49,241	(10,470)

Unrestricted working capital may also be committed to completion of carry forward capital works.

10.2 Key assumptions

In preparing the Budgeted Balance Sheet for the year ending 30 June 2021 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- A total of 95.0 per cent of total rates and charges raised will be collected in 2020-2021
- Trade creditors to be based on total capital and operating expenditure less written down value of assets sold, depreciation and employee costs. Payment cycle is 30 days
- Other debtors and creditors to remain consistent with 2019-2020 levels
- Employee entitlements to be increased by the Enterprise Bargaining Agreement outcome offset by the impact of more active management of leave entitlements of staff
- Repayment of loan principal to be \$0.44 million
- New loan borrowings of \$3.43 million
- Total capital expenditure to be \$59.94 million

Long term strategies

11. Strategic resource plan

Council is required by the Local Government Act to develop a Strategic Resource Plan (SRP) which includes an indicative four year budget. Sections 11 to 13 of this budget (set out on the following pages) explain a possible long term financial plan. However it should be noted that this draft has not been adopted by Council and the indicative rating and debt strategies it contains have not been endorsed by Council.

During the next four years, Council will face considerable pressure on its financial position particularly in the face of ongoing cost-shifting by Victorian and Australian Governments in addition to the reduction in Victorian and Australian Government grants to the entire Victorian local government sector that is predicted over the coming years. This will push all Victorian councils to consider greater reliance on rates to fund existing and new services and programs.

It is noted that the Victorian Government has introduced legislation that prevents Councils from raising rates above inflation levels from 1 July 2016. Victorian councils will be forced to cap rates at the consumer price index (CPI) which has been declared for 2020-2021 at 2.00 per cent. The CPI (based on a basket of common household goods and services that Council purchases very little of) is a very poor index of the cost of providing Council services that is very heavily based on labour costs.

11.1 Plan development

The Act requires a Strategic Resource Plan (SRP) to be prepared describing both financial and non-financial resources (including human resources) for at least the next four financial years to achieve the strategic objectives in the Council Plan. In preparing the SRP, Council must take into account all other plans and strategies in regard to services and initiatives which commit financial and non-financial resources for the period of the SRP.

Council has prepared a SRP for the five years 2020-2021 to 2024-2025 as part of its ongoing financial planning to assist in adopting a budget within a longer term framework. The SRP takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next five years.

The key objective, which underlines the development of the SRP, is financial sustainability in the medium to long term, while still achieving Council's strategic objectives as specified in the Council Plan. The key financial objectives, which underpin the SRP, are:

- The achievement of a prudent balance between meeting the service needs of the Frankston City community and remaining financially sustainable for future generations
- An enhanced funding level for capital works in general and meet the asset renewal requirements as outlined in asset management planning
- To maintain a sustainable Council in an environment where Council must either constrain its net operational costs, or reduce funds available to capital expenditure due to the capping of Council rates and low increases in government grant funding
- Achieve a balanced budget on a cash basis

In preparing the SRP, Council has also been mindful of the need to comply with the following Principles of Sound Financial Management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities
- Provide reasonable stability in the level of rate burden
- Consider the financial effects of Council decisions on future generations
- Provide full, accurate and timely disclosure of financial information

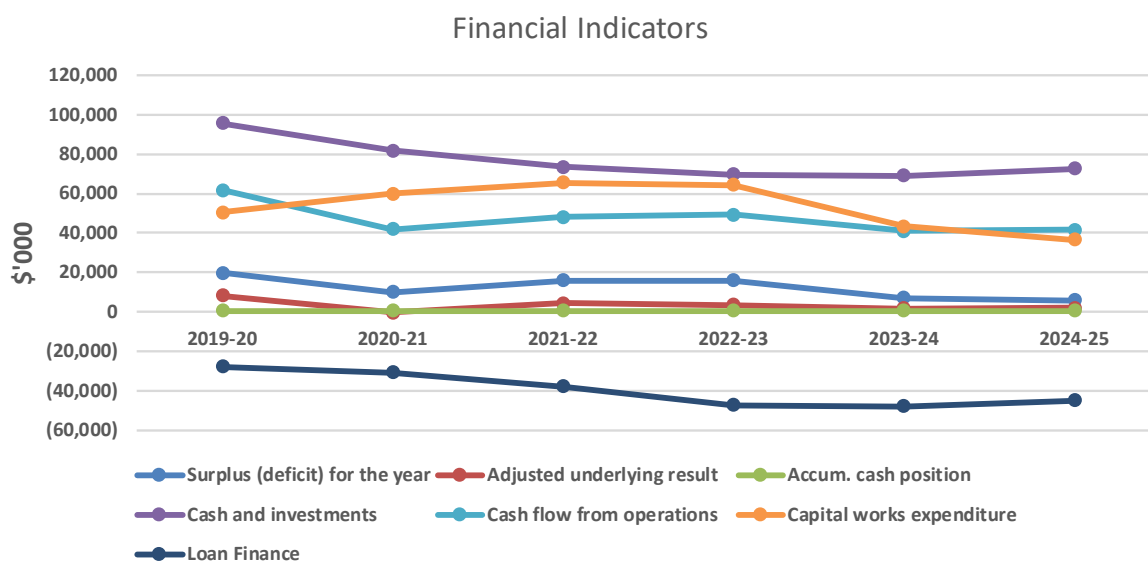
The SRP is updated annually through a rigorous process of consultation with Council service providers followed by a detailed sensitivity analysis to achieve the key financial objectives.

11.2 Financial resources

The following table summarises the key indicative financial results for the five years 2020-2021 to 2024-2025. Section 3 includes a more detailed analysis of the financial resources to be used over the five year period.

Indicator	Forecast	Budget	Strategic Resource Plan Projections			
	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
Surplus (deficit) for the year	19,739	9,918	15,806	15,804	7,159	5,952
Adjusted underlying result	8,122	(385)	4,456	3,471	1,844	1,887
Accum. cash position	500	500	500	500	500	500
Cash and investments	103,251	89,233	80,940	77,110	76,445	80,248
Cash flow from operations	61,773	41,874	48,016	49,334	40,886	41,715
Capital works expenditure	50,421	59,940	65,442	64,242	43,474	36,573
Loan Finance	(27,748)	(30,733)	(37,972)	(47,371)	(47,803)	(44,969)

Frankston City Council is continually reviewing and ensuring that appropriate service levels are provided to the Frankston City community. A focus of the budget development has been on doing the same for less. Any increase in expenditure / service levels has been offset with savings in areas with discretionary spending.



The key outcomes of the SRP are as follows:

- **Financial position (Section 11)** - Cash and investments is forecast to decrease over the five year period from \$95.75 million to \$72.75 million
- **Rating levels (Section 12)** – Modest rate increases are forecast over the five years at an average of 2.00%
- **Service delivery strategy (Section 11)** – Service levels have been maintained throughout the five year period. Despite this, operating surpluses are forecast during this period however, the surplus reduces as a result of rate capping. By excluding the effects of capital items such as capital grants and contributions, the adjusted underlying result is a surplus and again reduces over the five year period. The adjusted underlying result is a measure of financial sustainability and is an important measure as once-off capital items can often mask the operating result
- **Borrowing strategy (Section 13)** – Borrowings are forecast to increase from \$27.748 million to \$44.969 million over the five year period. This is on the basis that there are new borrowings which will be undertaken during the term of the LTFP
- **Infrastructure strategy (Section 13)** - Capital expenditure over the five year period is expected to total \$269.67 million at an average of \$53.94 million per year

12. Rating Information

This section contains information on Council's past and foreshadowed rating levels along with Council's rating structure and the impact of changes in property valuations. This section should be read in conjunction with Council's Rating Strategy which is available on Council's website.

12.1 Rating context

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue, accounting for 69% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Frankston community.

Where considered appropriate, Council will utilise the range of rates and charges prescribed under Section 155 of the Act to spread the rate burden across the municipality to recover the costs for the provision of specific services. This will include the annual declaration of a municipal charge to cover some of the administrative costs of Council and a service charge for the full cost recovery of the collection and disposal of refuse.

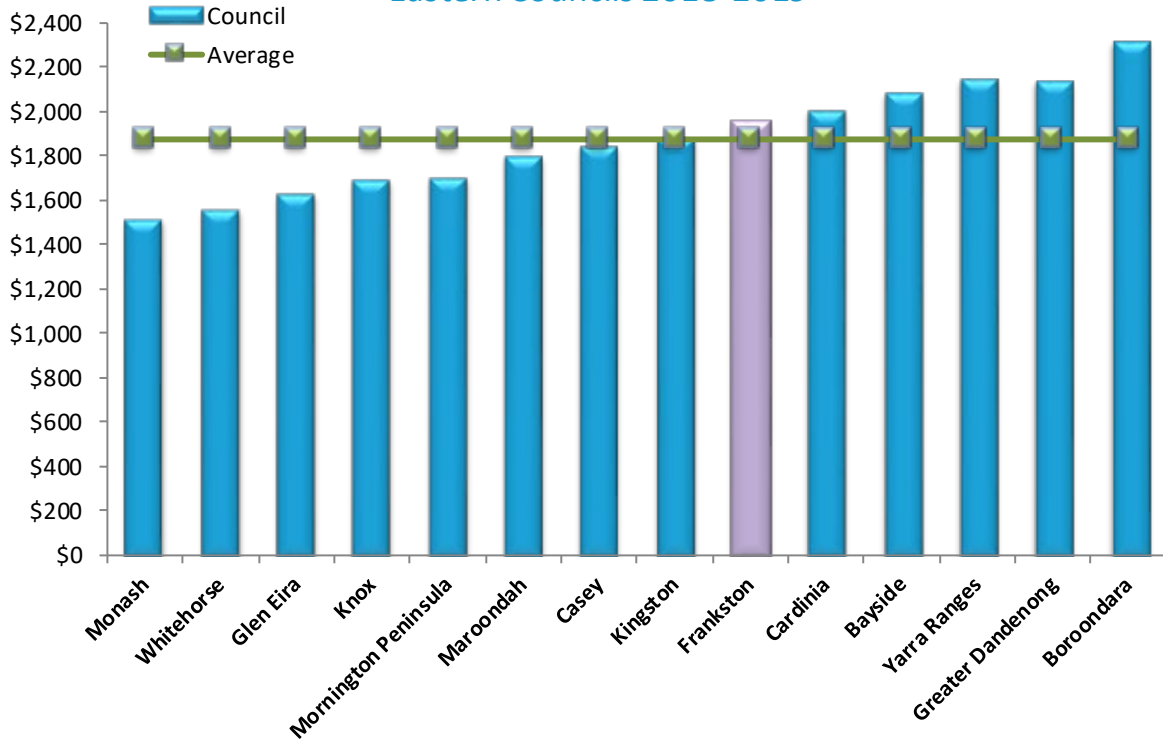
However, it has also been necessary to balance the importance of rate revenue as a funding source with community sensitivity to increases, particularly every second year when applying new valuations to all properties within the municipality which results in individual rate payers facing varied increases in their rate payments.

Council needs to increase its revenue contributions from rates if it is in the long term to continue to provide services which are at least of a standard comparable to those offered elsewhere in the Melbourne metropolitan area. Otherwise it will not be able to meet the challenge of being the lifestyle capital of Victoria.

The following highlights benchmark data comparing Frankston City Council's level of rating to that of fourteen comparable Eastern Melbourne Councils and the likely future percentage increases in the quantum of Council's rate revenue.

Benchmark data highlights that Frankston City Council has a slightly higher rating compared to its regional grouping. The following graph displays that on a rates per assessment basis (for 2018-2019), Council's \$1,951 per assessment is the sixth highest of the group and higher than the average amount of \$1,875 per assessment.

Rates per Assessment Eastern Councils 2018-2019



The figures highlighted above are drawn from the 2018-2019 Annual Reports of the various Councils and given Council's rate increase in 2020-2021 of 2.00 per cent, the variance amount slightly above the average figure is expected to have been maintained.

12.2 Current year rates and charges

It will be necessary to achieve future revenue growth while containing costs in order to maintain robust capital works programs and achieve a financially sustainable position in the future.

In order to achieve these objectives while maintaining service levels and a strong capital expenditure program, the general rate and municipal charge will increase by 2.00 per cent, green waste charge by 3.20 per cent and the general waste collection charge by 4.95 per cent. This will raise total rate and charges for 2020-2021 of \$131.08 million, including \$0.800 million generated from supplementary rates.

The following table highlights the indicative rate increase over the forward 5 year period. These forward indexes are indicative only, are reviewed on an annual basis, and subject to change. The remaining years of the SRP includes base rate increases aligned to the proposed rate cap of the consumer price index.

Year	General Rate %	Municipal Charge %	General Waste Charge %	Green Waste Charge %	Total Rates Raised \$'000
2019/20	2.50	2.50	7.50	5.00	126,698
2020/21	2.00	2.00	4.95	3.20	129,876
2021/22	2.00	2.00	2.00	2.00	133,528
2022/23	2.00	2.00	2.00	2.00	136,505
2023/24	2.00	2.00	2.00	2.00	139,669
2024/25	2.00	2.00	2.00	2.00	142,909

12.3 Rating Structure

Council has established a rating structure which is comprised of three key elements. These are:

- Property values, which form the central basis of rating under the *Local Government Act 1989*
- A 'user pays' component to reflect usage of certain services provided by Council
- A fixed municipal charge per property to cover some of the administrative costs of the Council

Striking a proper balance between these elements provides equity in the distribution of the rate burden across residents.

Council makes a further distinction within the property value component of rates based on the purpose for which the property is used. In previous financial years, Frankston City Council has established a general rate in the dollar to be applied to the valuation of all residential assessments in order to levy rates. It has further raised a number of differential rates that vary from the general rate in respect of certain rating types. This distinction is based on the concept that business should pay a fair and equitable contribution to rates, taking into account the benefits those properties derive from the local community. The table below highlights the variance from the general rates for 2020-2021.

Differential Type	% Difference to General Rate 2020-2021	% Difference to General Rate 2019-2020
Rate for Retirement Villages	- 25.00%	- 25.00%
Rate for Commercial Land	+ 25.00%	+ 25.00%
Rate for Industrial Land	+ 25.00%	+ 25.00%
Rate for Vacant Residential Land	+ 25.00%	+ 25.00%
Rate for Farm Land	- 20.00%	- 20.00%
Rate for Derelict Land	+ 200.00%	+ 200.00%

Having reviewed the various valuation bases for determining the property value component of rates, Council has determined to apply a Capital Improved Value (CIV) basis on the grounds that it provides the most equitable distribution of rates across the municipality. There are currently no plans to change that basis, but Council will review its rating structure every two years.

The existing rating structure also comprises a rate concession for recreational land. These rates are structured in accordance with the requirements of Section 161 'Differential Rates' of the Act. Under

the *Cultural and Recreational Lands Act 1963*, provision is made for a Council to levy the rate for recreational lands at “such amount as the municipal council thinks reasonable having regard to the services provided by the municipal council in relation to such lands and having regard to the benefit to the community derived from such recreational lands”. Council also levies a municipal charge and a waste collection charge as allowed under the Act.

The following table summarises the rates to be made for 2020-2021. A more detailed analysis of the rates to be raised is contained in Section 4 “Rates and charges”.

Rate Type	How applied	2019-2020	2020-2021	Total Raised \$'000	Change
Ordinary Rate	Cents in \$ of CIV	0.2320	0.2326	76,112	0.26%
Rate for Retirement Villages	Cents in \$ of CIV	0.1740	0.1744	265	0.26%
Rate for Commercial Land	Cents in \$ of CIV	0.2900	0.2907	7,713	0.26%
Rate for Industrial Land	Cents in \$ of CIV	0.2900	0.2907	5,713	0.26%
Rate for Vacant Residential Land	Cents in \$ of CIV	0.2900	0.2907	975	0.26%
Rate for Acacia Heath	Cents in \$ of CIV	0.2458	0.2326	468	-5.38%
Rate for Farm Land	Cents in \$ of CIV	0.1856	0.1861	39	0.26%
Rate for Derelict Land	Cents in \$ of CIV	0.6959	0.6976	2	0.25%
Rate for Cultural & Recreational	Cents in \$ of CIV	various	various	259	various
Rate by agreement (including Baxter)	Cents in \$ of CIV	various	various	125	various
Municipal Charge	\$ per property	\$163.10	\$166.40	10,523	2.00%
Residential Bin 240L	\$ per property	\$572.20	\$600.50	7	4.95%
Residential Bin 120L	\$ per property	\$380.20	\$399.00	15,415	4.95%
Residential Bin 80L	\$ per property	\$302.70	\$317.70	5,775	4.95%
Residential Bin 120L (Fortnightly Pickup)	\$ per property	\$356.00	\$373.60	109	4.95%
Residential Bin 80L (Fortnightly Pickup)	\$ per property	\$278.60	\$292.40	80	4.95%
Green Waste Bin	\$ per property	\$145.50	\$150.20	6,185	3.20%
Commercial Bin 120L	\$ per property	\$380.20	\$399.00	373	4.95%
Commercial Bin 80L	\$ per property	\$302.70	\$317.70	72	4.95%
Commercial Recycling Bin	\$ per property	\$203.20	\$213.30	18	4.95%
Additional Residential Recycling Bin	\$ per property	\$50.00	\$50.00	47	-

Council has endorsed in principle a formal rating strategy that contains expanded information on Council’s rating structure and the reasons behind its choices in applying the rating mechanisms it has used.

13. Other long term strategies

This section sets out summaries of the strategies that have been developed and incorporated into the Strategic Resource Plan including borrowings and infrastructure.

13.1 Borrowings

The use of debt funding for the provision of major community assets that will provide community benefit over a number of years is considered sound practice and governments at all levels have regularly enacted this approach. The use of debt funding enables the cost of community assets to be spread inter-generationally, and smooths the impact of the borrowings on the long term financial structure for the Council.

Frankston City Council has clearly endorsed policies in relation to the undertaking of borrowings to fund major projects which have been reviewed and endorsed by Council. This includes clear definition of the types of projects that can be funded, and the financial governance ratios that must be met in undertaking any borrowings. The Victorian Government principles on loan borrowing are also referenced for further validation of any proposed borrowings.

The table below sets out proposed / future borrowings, based on the forecast position of Council as at 30 June 2021.

Year	New Borrowings \$'000	Principal Paid \$'000	Interest Paid \$'000	Balance 30 June \$'000
2019-20	-	320	1,481	27,748
2020-21	3,430	444	1,487	30,733
2021-22	7,650	410	1,595	37,972
2022-23	11,150	1,751	1,800	47,371
2023-24	3,000	2,568	1,960	47,803
2024-25	-	2,834	1,919	44,969

The table below shows information on borrowings specifically required by the Regulations.

	Forecast	Budget	Strategic Resource Plan Projections			
	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000
New borrowings	-	3,430	7,650	11,150	3,000	-
Principal paid	320	444	410	1,751	2,568	2,834
Interest paid	1,481	1,487	1,595	1,800	1,960	1,919
Balance 30 June	27,748	30,733	37,972	47,371	47,803	44,969

13.2 Infrastructure

The management of Council's assets is an integral component of Council's Long Term Financial Plan, and one that poses significant challenges, not only for this Council, but for all Victorian municipalities. Council is developing an asset management strategy for its long-term infrastructure based on the knowledge provided by various asset management plans which sets out the capital expenditure requirements of the Council for the next 10 years by class of assets and is a key input into its long term

financial plan. It predicts infrastructure consumption, renewal needs and considers infrastructure needs to meet future community service expectations.

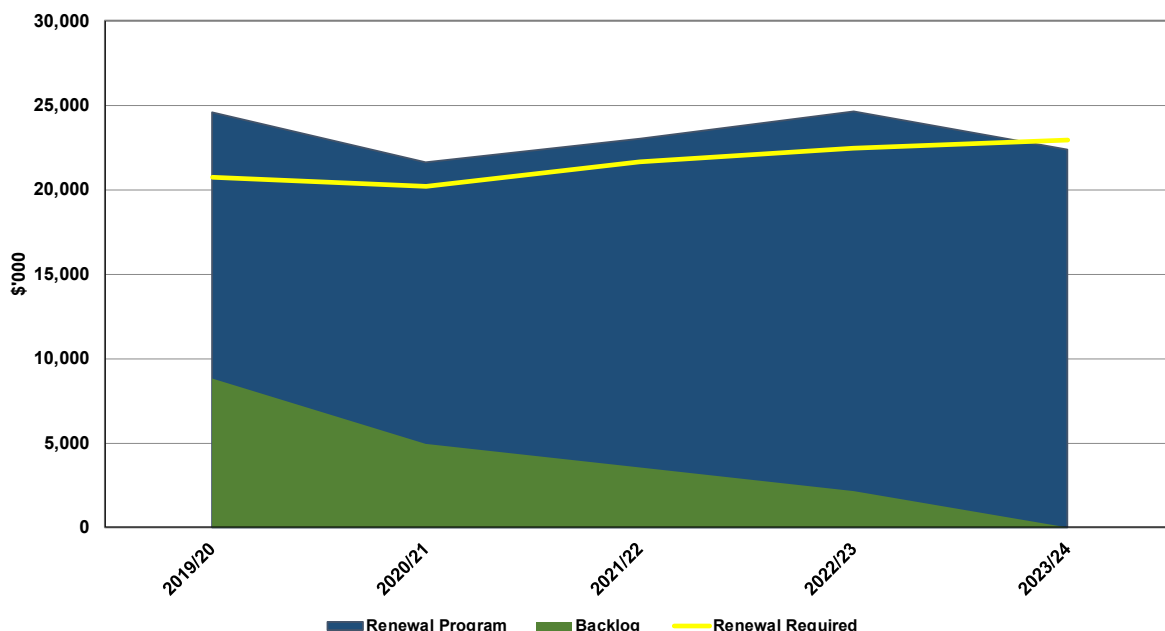
The strategy has been developed through a rigorous process of consultation and evaluation. The key aspects of the process are as follows:

- Long-term capital planning process which integrates with the Council Plan, the long-term financial plan and the annual budget process
- Identification of capital projects through the preparation of asset management plans
- Prioritisation of capital projects within classes of assets on the basis of evaluation criteria
- Methodology for allocating annual funding to classes of capital projects
- Business case templates for officers to document capital project submissions

A key objective of the Asset Management Strategy is to maintain or renew Council’s existing assets at desired condition levels. If sufficient funds are not allocated to assist renewal, then Council’s investment in those assets will reduce, along with the capacity to deliver services to the community.

Future asset renewal requirements

Council remains committed to meeting its infrastructure needs. The asset renewal backlog is expected to decrease over the next five (5) year period. This investment is in accordance with its funding strategy to alleviate the total renewal backlog over a 10 year period outlined in Council’s Long Term Financial Plan (LTFP) and upcoming Long Term Infrastructure Plan (LTIP). The graph below sets out the required and actual asset renewal from 2020-2021 to 2024-2025.



The following table summarises Council's forward outlook on capital funding sources for the next five years.

	Forecast	Budget	Strategic Resource Plan Projections			
	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Grants	6,921	7,054	9,083	10,618	3,600	1,650
Contributions	1,954	1,534	158	-	-	700
Proceeds from sale of assets	1,320	1,089	1,024	1,017	977	953
Borrowings	-	3,430	7,650	11,150	3,000	-
Investment reserves	6,340	12,879	13,132	8,948	4,100	1,650
Carry forward funding	-	-	-	-	-	-
Council operations	33,886	33,954	34,395	32,509	31,797	31,620
Total capital program	50,421	59,940	65,442	64,242	43,474	36,573

14. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial indicators (KPI's). KPI's provide useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Notes	Indicator	Actual	Forecast	Budget	Strategic Resource Plan Projections				Trend
			2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	↑→↓
Operating position										
Adjusted underlying result	1	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	4.5%	6.4%	0.5%	3.0%	2.2%	1.4%	1.4%	↓
Liquidity										
Working capital	2	Current assets / current liabilities	299.2%	291.2%	255.6%	227.2%	209.9%	203.1%	155.4%	↓
Unrestricted cash		Unrestricted cash/ current liabilities	44.2%	87.2%	68.3%	46.0%	33.6%	27.9%	24.2%	↓
Obligations										
Loans and borrowings	3	Interest bearing loans and borrowings / rate revenue	23.1%	21.9%	23.4%	28.4%	34.7%	34.2%	31.5%	↑
Loans and borrowings		Interest and principal repayments on interest bearing loans and borrowings / rate revenue	7.1%	1.4%	1.5%	1.5%	2.6%	3.2%	3.3%	↑
Indebtedness		Non-current liabilities / own source revenue	18.4%	18.9%	20.3%	22.6%	26.8%	26.4%	15.7%	↓
Asset renewal	4	Asset renewal expenses / depreciation	80.5%	80.5%	75.6%	80.6%	76.6%	72.1%	71.0%	↓
Stability										
Rates concentration	5	Rate revenue / adjusted underlying revenue	67.3%	67.7%	70.7%	68.4%	68.3%	68.5%	68.5%	→
Rates effort		Rate revenue / CIV of rateable properties in the municipality	0.3%	0.3%	0.3%	0.3%	0.3%	0.4%	0.4%	→

Notes to indicators

1. **Adjusted underlying result** – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Financial performance expected to decline over the period which means a higher reliance on Council's cash reserves or increased debt to maintain services.
2. **Working capital** – The proportion of current liabilities represented by current assets. Working capital is forecast to increase over the five year period, however will run down once funding the Council Plan strategic priorities are determined.
3. **Debt compared to rates** – Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.
4. **Asset renewal** – This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.
5. **Rates concentration** - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will gradually become more reliant on rate revenue compared to all other revenue source.

15. Detailed List of Capital Works

Detailed Capital Works Program

For the year ending 30 June 2021

Capital Works Area	Project cost \$000	Asset expenditure type				Summary of funding sources			
		New \$000	Renewal \$000	Upgrade \$000	Expansion \$000	Grants \$000	Contributions \$000	Council cash \$000	Borrowings \$000
INFRASTRUCTURE									
Bridges									
Minor Bridge & Pedestrian Structures Renewal Programme	103	-	103	-	-	-	-	103	-
Major Bridge Renewal Programme	200	-	200	-	-	-	-	200	-
Total Bridges	303	-	303	-	-	-	-	303	-
Drainage									
Easement Drainage Pit Alterations	154	-	154	-	-	-	-	154	-
Frankston South Drainage Strategy - 15 Kars Street Frankston	25	7	8	10	-	-	-	25	-
Minor Drainage Works	103	51	26	26	-	-	-	103	-
Drainage Renewal Works in Council Reserves	103	-	103	-	-	-	-	103	-
Frankston South Drainage Strategy - Drainage Upgrade - Warringa Rd catchment Stage 2	40	12	12	16	-	-	-	40	-
Frankston South Drainage Strategy - Drainage Upgrade - Williams Street catchment Stage 1B	1,800	540	540	720	-	-	-	1,800	-
Frankston South Drainage Strategy - Drainage Upgrade - Williams Street catchment Stage 2	25	7	8	10	-	-	-	25	-
Flood and Catchment Modelling	51	16	15	20	-	-	-	51	-
Frankston South Drainage Strategy - Drainage Upgrade - 2-8 Warringa Road Frankston	600	-	300	300	-	-	-	600	-
Gatic Pit Lid Renewal Programme	205	-	205	-	-	-	-	205	-
Drainage pits - pipes renewal & upgrade programme	205	-	205	-	-	-	-	205	-
Stormwater treatment and harvesting scheme for Frankston Park and Beauty Park	50	50	-	-	-	-	-	50	-
Recycled Water Scheme Projects	50	50	-	-	-	-	-	50	-
Water sensitive Urban Design (WSUD) Program	51	10	26	15	-	-	-	51	-
Total Drainage	3,462	743	1,602	1,117	-	-	-	3,462	-

Detailed Capital Works Program

For the year ending 30 June 2021

Capital Works Area	Project cost \$000	Asset expenditure type				Summary of funding sources			
		New \$000	Renewal \$000	Upgrade \$000	Expansion \$000	Grants \$000	Contributions \$000	Council cash \$000	Borrowings \$000
Footpaths and cycleways									
Bicycle Path Safety Upgrades	41	-	41	-	-	-	-	41	-
Pathway Renewal - Council Reserves	154	-	154	-	-	-	-	154	-
Shared Path Renewals	103	-	103	-	-	-	-	103	-
CAA Streetscape - Footpath / Pedestrian Renewal Works	103	-	103	-	-	-	-	103	-
Footpath Renewal Programme	733	-	733	-	-	-	-	733	-
Pathway on Robinsons Road from McClelland Drive to Warrandyte Road	40	40	-	-	-	-	-	40	-
Shared Pathway on Stotts Lane from Golf Links Road to Escarpment Drive	650	650	-	-	-	-	-	650	-
Shared Pathway Brighton Street Humphries Road Baden Powell Drive	125	125	-	-	-	-	-	125	-
George Pentland Botanic Gardens MasterPlan Update	25	12	-	13	-	-	-	25	-
Minor Footpath Improvements - Missing Links	51	51	-	-	-	-	-	51	-
Construction Footpaths at Spruce Street and Mitre Crescent, Frankston North	80	40	40	-	-	-	-	80	-
Total Footpaths and cycleways	2,105	918	1,174	13	-	-	-	2,105	-
Off street car parks									
Carpark at Jubilee Park - Stage 1	51	-	26	12	13	-	-	51	-
Overflow Carpark at Ballam Park	445	-	223	111	111	-	-	445	-
Total Off street car parks	496	-	249	123	124	-	-	496	-
Other infrastructure									
Aqueduct Road - LATM	36	36	-	-	-	-	-	36	-
Street Lighting Upgrades	21	-	17	4	-	-	-	21	-
Minor traffic treatments.	103	82	-	21	-	-	-	103	-
George Street - LATM	31	31	-	-	-	-	-	31	-
Traffic Management Devices - Renewal Programmeme	67	-	67	-	-	-	-	67	-
Barrier & Guard Rail Renewal Programmeme	103	-	103	-	-	-	-	103	-
Local Area Traffic Management in Seaford Precinct	455	364	-	91	-	-	-	455	-
Local Area Traffic Management in McCormicks Precinct	41	33	-	8	-	-	-	41	-
Local Area Traffic Management, Sweetwater Precinct	371	297	-	74	-	-	-	371	-
Local Area Traffic Management in Fairway Precinct	56	45	-	11	-	-	-	56	-
Hartnett Precinct - LATM	255	178	26	51	-	-	-	255	-
Total Other infrastructure	1,539	1,066	213	260	-	-	-	1,539	-
Parks, open space and streetscapes									
Ballam Park - Master Plan implementation	500	250	-	250	-	-	-	-	500
Excelsior Drive, Frankston North - Neighbourhood Streetscape	300	60	60	180	-	-	-	300	-
Monterey Reserve - Upgrade	31	10	9	12	-	-	-	31	-
New Park wayfinding signage	19	19	-	-	-	-	-	19	-
Sculpture Public Artwork Development	300	300	-	-	-	-	-	300	-

Detailed Capital Works Program

For the year ending 30 June 2021

Capital Works Area	Project cost \$000	Asset expenditure type				Summary of funding sources			
		New \$000	Renewal \$000	Upgrade \$000	Expansion \$000	Grants \$000	Contributions \$000	Council cash \$000	Borrowings \$000
Skye Recreation Reserve - Master Plan Implementation	30	9	9	12	-	-	-	30	-
Risk Management Works within Council Reserves	51	-	41	10	-	-	-	51	-
Various Reserves - Signage	51	-	36	15	-	-	-	51	-
Erosion Control Fence Renewal - Seaford Wetlands & Frankston/ Seaford Foreshore	51	-	36	15	-	-	-	51	-
Lighting for Sporting Reserves	103	103	-	-	-	-	-	103	-
Seaford Foreshore Activation Project	40	40	-	-	-	-	-	40	-
Renew 1,423 Mercury Vapour MV80 (93.6W) street lights to 17W LED lights	31	-	31	-	-	-	-	31	-
Fencing Replacement Programme - Boundary Fences - Council Reserves	103	-	82	21	-	-	-	103	-
Fence Upgrade and Replacement Programme - Internal Fences/ Sports Ground Fencing at Council Reserves	103	-	52	51	-	-	-	103	-
Foreshore Pedestrian Trails and Beach Entrances Renewal Programme	51	-	51	-	-	-	-	51	-
Foreshore Minor Infrastructure Renewal Programme	51	5	36	10	-	-	-	51	-
Public Artworks Renewal Programme	51	-	51	-	-	-	-	51	-
Street Lighting Renewal Programme	31	-	31	-	-	-	-	31	-
Local park upgrade Programme - Frankston	185	55	56	74	-	-	-	185	-
BBQ Renewal Programme	26	-	23	3	-	-	-	26	-
City Centre greening and Improvement Programme	205	205	-	-	-	-	-	205	-
Laneway activation in Frankston CAA	144	144	-	-	-	-	-	144	-
Bi- Annual commission of Panel Art Piece on Davey Street façade of FAC.	26	26	-	-	-	-	-	26	-
Ball Protection Fences at Lloyd Park	50	50	-	-	-	-	-	50	-
Infrastructure Upgrade at Downs Estate	103	103	-	-	-	-	-	103	-
Coastal Management Plan - Foreshore Signage and Pathway Implementation Plan	19	19	-	-	-	-	-	19	-
FOSS Implementation - Oliver's Hill Landscape and Lookout Plan, Frankston South	50	50	-	-	-	-	-	50	-
Bulk Street light Replacement on minor roads - Upgrade 6,996 T5 (30.5W) street lights to 17W LED lights.	1,125	-	1,125	-	-	-	-	1,125	-
Coastal Management Plan Implementation - Design & Upgrade of Beach Access at Armstrongs Road Seaford Foreshore	154	139	15	-	-	-	-	154	-
Evelyn Park Open Space	650	195	195	260	-	-	-	-	650
Upgrade of Clyde Street Mall including Hall of Fame Relocation	1,176	235	235	706	-	-	-	1,176	-
Redevelop the FAC Cube forecourt at the Frankston Arts Centre Precinct	108	21	22	65	-	-	-	108	-
Dog Off Leash Area at Sandfield Reserve	87	87	-	-	-	-	-	87	-
Masterplans for Lawton Reserve, Langwarrin Equestrian Reserve, North Reserve, Stringbark Reserve and Southgateway Reserve	72	72	-	-	-	-	-	72	-
Shade Sail Program	100	100	-	-	-	-	-	100	-

Detailed Capital Works Program

For the year ending 30 June 2021

Capital Works Area	Project cost \$000	Asset expenditure type				Summary of funding sources			
		New \$000	Renewal \$000	Upgrade \$000	Expansion \$000	Grants \$000	Contributions \$000	Council cash \$000	Borrowings \$000
Wittenberg Reserve - Upgrade	200	-	100	100	-	-	-	200	-
Kananook Creek Arboretum	536	536	-	-	-	-	536	-	-
Open Space Strategy - Long Island Development Plan Implementation	20	20	-	-	-	-	-	20	-
Minor Open Space Renewal Programme	103	-	82	21	-	-	-	103	-
Grand Rotunda Design at Seaford	15	15	-	-	-	-	-	15	-
Total Parks, open space and streetscapes	7,051	2,868	2,378	1,805	-	-	536	5,365	1,150
Recreational, leisure and community facilities									
Renewal of Irrigation and Drainage Systems at Council Reserves	205	-	144	61	-	-	-	205	-
Centenary Park Golf Course Irrigation Upgrade	820	-	656	164	-	-	-	820	-
Playground Undersurfacing Renewal Programme	41	-	41	-	-	-	-	41	-
Sporting Ground - Pitch Cover Upgrade & Renewal Programme	21	-	21	-	-	-	-	21	-
Sporting Ground - Goal Post Replacement Programme	15	-	15	-	-	-	-	15	-
Sporting Grounds - Playing Surface Renewal Programme	1,010	-	707	303	-	-	-	1,010	-
Cricket Net Replacement Programme	205	-	205	-	-	-	-	205	-
Playground Strategy Implementation - Renewal and Upgrade of Playgrounds in Council Reserves	816	-	816	-	-	-	-	816	-
Playground Minor Works Programme	51	-	41	10	-	-	-	51	-
Parks Auxillary Programme	51	51	-	-	-	-	10	41	-
Master Plan Implementation at Carrum Downs Recreation Reserve	31	15	-	16	-	-	-	31	-
Mountain Bike Track Design and Construction at Overport Park	223	223	-	-	-	-	-	223	-
Sports Lighting at Ballam Park North Oval 2	10	10	-	-	-	10	-	-	-
Redevelopment of the Frankston BMX track	502	-	-	251	251	10	-	492	-
Sports Lighting at Frankston Park	301	301	-	-	-	-	-	301	-
Replace Oval Fence and concrete strip at Frankston Park	103	-	103	-	-	-	-	103	-
Sports Lighting Programme	1,480	-	805	675	-	740	-	740	-
Centenary Park Golf Course - Masterplan Review and Implementation	154	61	31	62	-	-	-	154	-
Total Recreational, leisure and community facilities	6,039	661	3,585	1,542	251	760	10	5,269	-
Roads									
Barretts Road (Robinsons Road to Golf Links Road) - Roadway - Special Charge Scheme	1,325	-	-	1,325	-	-	583	742	-
Kerb and Channel construction - Various locations.	51	51	-	-	-	-	-	51	-
Taylor's Road - Ballarto Road to Hall Road - Road Investigation	50	-	-	50	-	-	-	50	-
Liddesdale Ave Landslip Remediation	200	-	100	100	-	-	-	200	-
Kerb Renewal Programme	217	-	217	-	-	-	-	217	-

Detailed Capital Works Program

For the year ending 30 June 2021

Capital Works Area	Project cost \$000	Asset expenditure type				Summary of funding sources			
		New \$000	Renewal \$000	Upgrade \$000	Expansion \$000	Grants \$000	Contributions \$000	Council cash \$000	Borrowings \$000
Road Renewal Programme – Local road resurfacing including segments of Skye Road, Currawong Drive, Dandenong Road West, Karingal Drive and Hartnett Drive	2,769	-	2,769	-	-	-	-	2,769	-
Roads to Recovery Programme	394	-	236	158	-	394	-	-	-
Warrandyte Road Safety and congestion Improvements	350	350	-	-	-	350	-	-	-
Gould Street Rehabilitation & Upgrade Works – Concept Design	31	-	22	9	-	-	-	31	-
Total Roads	5,387	401	3,344	1,642	-	744	583	4,060	-
TOTAL INFRASTRUCTURE	26,382	6,657	12,848	6,502	375	1,504	1,129	22,599	1,150
PLANT AND EQUIPMENT									
Computer and telecommunications									
GIS Mapping Renewal	51	-	51	-	-	-	-	51	-
Anti-Virus Software replacement	50	-	50	-	-	-	-	50	-
Core Infrastructure Renewal	50	-	50	-	-	-	-	50	-
Remote Access Renewal	80	-	80	-	-	-	-	80	-
Digital Strategy Implementation	461	461	-	-	-	-	-	461	-
New Systems Implementations	895	895	-	-	-	-	-	895	-
Network & Comms Renewal	100	-	100	-	-	-	-	100	-
Microwave Network Renewal	80	-	80	-	-	-	-	80	-
Document Management System Renewal	62	-	62	-	-	-	-	62	-
Phone System Renewal	15	-	15	-	-	-	-	15	-
HR Solution Transformation	415	415	-	-	-	-	-	415	-
UPS Renewal	31	-	31	-	-	-	-	31	-
Asset Management Information System (FAMIS)	150	150	-	-	-	-	-	150	-
Chart of Accounts	205	205	-	-	-	-	-	205	-
Total Computer and telecommunications	2,645	2,126	519	-	-	-	-	2,645	-

Detailed Capital Works Program

For the year ending 30 June 2021

Capital Works Area	Project cost \$000	Asset expenditure type				Summary of funding sources			
		New \$000	Renewal \$000	Upgrade \$000	Expansion \$000	Grants \$000	Contributions \$000	Council cash \$000	Borrowings \$000
Fixtures, fittings and furniture									
Frankston Arts Centre - Technical Equipment Renewal	144	-	144	-	-	-	-	144	-
Library Furnishing & Equipment Renewal	100	-	100	-	-	-	-	100	-
Total Fixtures, fittings and furniture	244	-	244	-	-	-	-	244	-
Library books									
Library Collection	718	-	718	-	-	-	-	718	-
Total Library books	718	-	718	-	-	-	-	718	-
Plant, machinery and equipment									
Installation of CCTV cameras	313	313	-	-	-	-	-	313	-
Peninsula Aquatic Recreation Centre - Solar PV	31	31	-	-	-	-	-	31	-
Office Furniture & Equipment Renewal	51	-	51	-	-	-	-	51	-
Light vehicles Replacement	1,100	-	1,100	-	-	-	-	1,100	-
Plant & Equipment Replacement	1,279	-	1,279	-	-	-	-	1,279	-
Minor Plant & Equipment Replacement	31	-	31	-	-	-	-	31	-
Solar PV inspections, feasibility assessments and detailed design studies for Council facilities	15	15	-	-	-	-	-	15	-
Litter Bin Replacement Programme - Throughout Municipality	26	-	26	-	-	-	-	26	-
Frankston North Community Centre - Solar PV - expansion of existing system	12	12	-	-	-	-	-	12	-
Ebdale Community Hub and Learning Centre - Solar PV	10	10	-	-	-	-	-	10	-
Carrum Downs Recreation Reserve - Solar PV - Carrum Downs Football-Cricket Len Phelps Pavilion	13	13	-	-	-	-	-	13	-
Pines Forest Aquatics Centre Pump upgrades	5	-	2	3	-	-	-	5	-
Solar PV system - Cricket Rugby Pavilion inc. Seaford Little Athletics Riviera Reserve	25	25	-	-	-	-	-	25	-
Total Plant, machinery and equipment	2,911	419	2,489	3	-	-	-	2,911	-
TOTAL PLANT AND EQUIPMENT	6,518	2,545	3,970	3	-	-	-	6,518	-
PROPERTY									
Buildings									
Ebdale Hub - Building - Upgrade	100	-	50	50	-	-	-	100	-
Eric Bell Reserve - Pavilion - Upgrade	100	-	20	80	-	-	-	-	100
Frankston BMX Track - Decommission BMX Track Toilet Block	21	-	21	-	-	-	-	21	-
Public Amenities Renewal Program	51	-	43	8	-	-	-	51	-

Detailed Capital Works Program

For the year ending 30 June 2021

Capital Works Area	Project cost \$000	Asset expenditure type				Summary of funding sources			
		New \$000	Renewal \$000	Upgrade \$000	Expansion \$000	Grants \$000	Contributions \$000	Council cash \$000	Borrowings \$000
Frankston South Community and Recreation Centre - Natural play space	72	-	-	72	-	-	-	72	-
Frankston Arts Centre Precinct - Repaint interior of FAC, Function Centre & Cube 37	15	-	15	-	-	-	-	15	-
Ebdale Community Hub & Learning Centre -Separate entry to commercial kitchen	50	50	-	-	-	-	-	50	-
Peninsula Reserve - New Public toilet	350	350	-	-	-	-	-	350	-
Pines Aquatic Centre Renewal Programme	103	-	103	-	-	-	-	103	-
Communities Facilities Renewal Programme	205	-	174	31	-	-	-	205	-
Civic & Operations Facilities Renewal Programme	1,900	-	1,615	285	-	-	-	1,900	-
Structured Recreation Pavilions Renewal Programme	850	-	723	127	-	350	-	500	-
Family Support & Aged Services Facilities Renewal Programme	250	-	213	37	-	-	-	250	-
Arts and Culture Renewal Programme	210	-	168	42	-	-	-	210	-
Facility Maintenance Contract Renewal Programme	345	-	345	-	-	-	-	345	-
Community Halls Renewal Programme	100	-	100	-	-	-	-	100	-
Storm and Vandalism Renewal Programmeme	103	-	103	-	-	-	-	103	-
Peninsula Aquatic and Recreation Centre - Renewal Programme	519	-	519	-	-	-	-	519	-
Monterey Reserve - Soccer Pavilion	1,430	-	286	572	572	-	-	1,430	-
Upgrade for Frankie's Café, Frankston South Community and Recreation Centre	151	-	-	151	-	-	-	151	-
Development of an Indoor multipurpose Netball Complex at Jubilee Park	4,000	-	200	3,800	-	-	-	4,000	-
New Kevin Collopy Pavilion at Jubilee Park	200	-	40	160	-	-	-	-	200
Upgrade to Centenary Park Tennis Centre	2,800	2,800	-	-	-	-	35	2,765	-
New Langwarrin Child & Family Centre	50	50	-	-	-	-	-	50	-
Building Extension to Belvedere Bowls Club	2,300	-	460	920	920	250	70	-	1,980
Upgrade of Linen House at Belvedere Reserve	250	-	-	250	-	-	-	250	-
New Langwarrin Library	50	50	-	-	-	-	-	50	-
Major Event Trailer	40	40	-	-	-	-	-	40	-
Lighting efficiency upgrade program	67	67	-	-	-	-	-	67	-
Re-purposing Karingal PLACE - Stage 2 - Conversion of storage rooms to meeting room	80	-	40	40	-	-	-	80	-
Community Support Frankston - additional cupboards and benches for food and material sorting and storage	20	-	-	20	-	-	-	20	-
Young Street Toilet	300	300	-	-	-	-	300	-	-
Facilities Painting Programme	256	-	256	-	-	-	-	256	-
Frankston Yacht Club Fitout including New Accomodation for Frankston Coast Guard	1,500	1,500	-	-	-	-	-	1,500	-
Asbestos Eradication Programme for Council facilities	200	-	200	-	-	-	-	200	-

Detailed Capital Works Program

For the year ending 30 June 2021

Capital Works Area	Project cost \$000	Asset expenditure type				Summary of funding sources			
		New \$000	Renewal \$000	Upgrade \$000	Expansion \$000	Grants \$000	Contributions \$000	Council cash \$000	Borrowings \$000
New Pavilion and reconstruction of oval and surrounding precinct at the RF Miles Recreation Reserve.	7,902	5,531	2,371	-	-	4,950	-	2,952	-
Upgrade to the pavilion, lighting and courts at Carrum Downs Tennis Club	50	-	-	50	-	-	-	50	-
Upgrade and DDA improvements to the Ballam Park Athletic Pavilion	50	-	-	50	-	-	-	50	-
Total Buildings	27,040	10,738	8,065	6,745	1,492	5,550	405	18,805	2,280
TOTAL PROPERTY	27,040	10,738	8,065	6,745	1,492	5,550	405	18,805	2,280
TOTAL CAPITAL WORKS 2020-2021	59,940	19,940	24,883	13,250	1,867	7,054	1,534	47,922	3,430

16. 2020-2021 Fees and Charges

Frankston City Council

2020-2021 Fees and Charges

Type of Fees and Charges	Unit Charge Rate	Set by Council	Adopted 2019/20 Fee (GST Incl.)	Adopted 2020/21 Fee (GST Incl.)	Fee Increase \$	Fee Increase %
Waste & Recycling Services						
Frankston Regional Recycling & Recovery						
Hard Waste per cubic metre Resident	PER ITEM	Council	79.00	83.00	4.00	5.06%
Hard Waste per cubic metre Non Resident	PER ITEM	Council	90.00	95.00	5.00	5.56%
Soil/Concrete/Bricks per cubic metre	PER ITEM	Council	66.00	69.00	3.00	4.55%
Green Waste per cubic metre	PER ITEM	Council	38.50	40.00	1.50	3.90%
Tyres Car	PER ITEM	Council	10.00	11.00	1.00	10.00%
Tyres Car with rim	PER ITEM	Council	16.00	17.00	1.00	6.25%
Tyre Light Truck	PER ITEM	Council	16.00	17.00	1.00	6.25%
Tyre Light Truck with rim	PER ITEM	Council	21.00	22.00	1.00	4.76%
Tyre Large Truck	PER ITEM	Council	27.00	28.00	1.00	3.70%
Tractor	PER ITEM	Council	105.00	110.00	5.00	4.76%
Christmas Tree	PER ITEM	Council	6.00	6.00	-	0.00%
Mattresses	PER ITEM	Council	27.00	27.00	-	0.00%
Financial Services						
Rates & Valuations						
Land Information Certificate (Standard 5 days)	PER CERT	Statutory	26.50	27.00	0.50	1.89%
Urgent Land Information Certificate (24 hours)	PER CERT	Council	80.00	80.80	0.80	1.00%
Dishonour Fee	PER ACT	Council	38.00	15.00	-23.00	-60.53%
Governance & Information						
Governance						
Freedom of Information Application Fee	PER APPL	Statutory	28.90	28.90	-	0.00%
Freedom of Information Search Fee	PER HOUR	Statutory	21.70	21.70	-	0.00%
Freedom of Information Inspection Fee	PER HOUR	Statutory	21.70	21.70	-	0.00%
A4 Copy - Black & White	PER COPY	Statutory	0.20	0.20	-	0.00%
A3 Copy - Black & White	PER COPY	Council	0.40	0.40	-	0.00%
A4 Copy - Colour	PER COPY	Council	0.40	0.40	-	0.00%
A3 Copy - Colour	PER COPY	Council	0.80	0.80	-	0.00%
Doc available public inspection A4 + A3 BW / Colour	PER COPY	Council	-	0.20	New	-
Commercial Services						
Property, Leases and Licences						
Boat Shed/Bathing Box Fees	ANNUALCH	Council	900.00	920.00	20.00	2.22%
New Licence (Boat Shed/Bathing Box)	PER ACT	Council	525.00	540.00	15.00	2.86%

Frankston City Council
2020-2021 Fees and Charges

Type of Fees and Charges	Unit Charge Rate	Set by Council	Adopted 2019/20 Fee (GST Incl.)	Adopted 2020/21 Fee (GST Inc.)	Fee Increase \$	Fee Increase %	
Community Relations							
Public & Community Halls							
Mechanics - Main Hall - Hourly Hire - Community	PER HOUR	Council	40.00	40.00	-	0.00%	
Mechanics - Main Hall - Hourly Hire - Commercial	PER HOUR	Council	60.00	60.00	-	0.00%	
Mechanics - Main Hall Weekend Hire - Community (3.00pm Friday to 5.00pm Sunday)	PER BKNG	Council	1,500.00	1,500.00	-	0.00%	
Mechanics - Main Hall Weekend Hire - Commercial (3.00pm Friday to 5.00pm Sunday)	PER BKNG	Council	2,300.00	2,500.00	200.00	8.70%	
Mechanics - Main Hall Block Hire - Community 3.00pm - 12.00am	PER BKNG	Council	410.00	400.00	-	10.00	-2.44%
Mechanics - Main Hall Block Hire - Commercial 3.00pm - 12.00am	PER BKNG	Council	690.00	700.00	10.00		1.45%
Mechanics - Meeting Room - Hourly Hire - Casual - Community	PER HOUR	Council	30.00	33.00	3.00		10.00%
Mechanics - Meeting Room - Hourly Hire - Casual - Commercial	PER HOUR	Council	46.00	50.00	4.00		8.70%
Mechanics - Main Hall - Liquor Surcharge	PER BKNG	Council	120.00	120.00	-		0.00%
Mechanics - Meeting Room - Liquor Surcharge	PER BKNG	Council	120.00	120.00	-		0.00%
Bruce Park - Hourly Hire - Casual - Community	PER HOUR	Council	32.50	33.00	0.50		1.54%
Bruce Park - Hourly Hire - Casual - Commercial	PER HOUR	Council	50.00	50.00	-		0.00%
Bruce Park - Hourly Hire - Permanent - Community	PER HOUR	Council	22.50	22.00	-	0.50	-2.22%
Bruce Park - Hourly Hire - Permanent - Commercial	PER HOUR	Council	35.00	35.00	-		0.00%
Bruce Park - Block Hire - 3.00pm - 12.00am	PER BKNG	Council	320.00	320.00	-		0.00%
Bruce Park - Hourly Hire - Senior Rate	PER HOUR	Council	7.00	8.00	1.00		14.29%
Bruce Park Hall - Liquor surcharge	PER BKNG	Council	80.00	80.00	-		0.00%
Bruce Park - Block Hire Commercial - 3.00pm - 12.00am	PER BKNG	Council	-	550.00	New		-
Seaford Hall - Main Hall - Hourly Hire - Casual - Community	PER HOUR	Council	40.00	40.00	-		0.00%
Seaford Hall - Main Hall - Hourly Hire - Casual - Commercial	PER HOUR	Council	60.00	60.00	-		0.00%
Seaford Hall - Main Hall - Hourly Hire - Permanent - Community	PER HOUR	Council	26.00	26.00	-		0.00%
Seaford Hall - Main Hall - Hourly Hire - Permanent - Commercial	PER HOUR	Council	40.00	40.00	-		0.00%
Seaford Hall - Main Hall - Block hire 3.00pm - 1.00am	PER BKNG	Council	390.00	400.00	10.00		2.56%
Seaford Hall - Hourly Hire - Senior Rate	PER HOUR	Council	8.50	8.00	-	0.50	-5.88%
Seaford Hall - Meeting Room - Hourly Hire - Casual - Community	PER HOUR	Council	30.00	33.00	3.00		10.00%
Seaford Hall - Meeting Room - Hourly Hire - Casual - Commercial	PER HOUR	Council	46.00	50.00	4.00		8.70%
Seaford Hall - Meeting Room - Hourly Hire - Permanent - Community	PER HOUR	Council	21.00	22.00	1.00		4.76%
Seaford Hall - Meeting Room - Hourly Hire - Permanent - Commercial	PER HOUR	Council	32.50	35.00	2.50		7.69%
Seaford Meeting Room - Senior Rate	PER HOUR	Council	8.50	8.00	-	0.50	-5.88%
Seaford Hall - Liquor Surcharge	PER BKNG	Council	80.00	120.00	40.00		50.00%
Seaford Meeting Room - Liquor Surcharge	PER BKNG	Council	80.00	80.00	-		0.00%
Seaford Hall - Main Hall - Block Hire - Commercial 3.00pm - 1.00am	PER BKNG	Council	-	700.00	New		-
Langwarrin Hall - Hourly Hire - Casual - Community	PER HOUR	Council	30.00	33.00	3.00		10.00%
Langwarrin Hall - Hourly hire - Casual - Commercial	PER HOUR	Council	46.00	50.00	4.00		8.70%
Langwarrin Hall - Hourly Hire - Permanent - Community	PER HOUR	Council	20.00	22.00	2.00		10.00%
Langwarrin Hall - Hourly hire - Permanent - Commercial	PER HOUR	Council	30.00	35.00	5.00		16.67%
Langwarrin Hall - Block hire 3.00pm - 1.00am	PER BKNG	Council	310.00	320.00	10.00		3.23%
Langwarrin Hall - Hourly Hire - Senior Rate	PER HOUR	Council	8.00	8.00	-		0.00%
Langwarrin Hall - Block Hire - Senior Rate	PER BKNG	Council	-	550.00	New		-

Frankston City Council
2020-2021 Fees and Charges

Type of Fees and Charges	Unit Charge Rate	Set by Council	Adopted 2019/20 Fee (GST Incl.)	Adopted 2020/21 Fee (GST Inc.)	Fee Increase \$	Fee Increase %
Leawarra House - Hourly Hire - Casual - Community	PER HOUR	Council	31.00	33.00	2.00	6.45%
Leawarra House - Hourly Hire - Casual - Commercial	PER HOUR	Council	48.00	50.00	2.00	4.17%
Leawarra House - Hourly Hire - Permanent - Community	PER HOUR	Council	22.50	22.00	- 0.50	-2.22%
Leawarra House - Hourly Hire - Permanent - Commercial	PER HOUR	Council	35.00	35.00	-	0.00%
Leawarra House - Hourly Hire - Senior Rate	PER HOUR	Council	7.50	8.00	0.50	6.67%
Talbot Hall - Hourly Hire - Casual - Community	PER HOUR	Council	30.00	33.00	3.00	10.00%
Talbot Hall - Hourly Hire - Casual - Commercial	PER HOUR	Council	46.00	50.00	4.00	8.70%
Talbot Hall - Hourly Hire - Permanent - Community	PER HOUR	Council	20.00	22.00	2.00	10.00%
Talbot Hall - Hourly Hire - Permanent - Commercial	PER HOUR	Council	30.00	35.00	5.00	16.67%
Talbot Hall - Hourly Hire - Senior Rate	PER HOUR	Council	7.50	8.00	0.50	6.67%
Langwarrin Hall - Liquor Surcharge	PER BKNG	Council	80.00	80.00	-	0.00%
Leawarra House - Liquor Surcharge	PER BKNG	Council	80.00	80.00	-	0.00%
Talbot Hall - Liquor Surcharge	PER BKNG	Council	80.00	80.00	-	0.00%
Cleaning surcharge - Public Holiday	PER BKNG	Council	35.00	35.00	-	0.00%
Hall Weekend Surcharge - Casual Hire	PER BKNG	Council	48.00	50.00	2.00	4.17%
Rubbish Removal Charge (Penalty after Hire - Major)	PER BKNG	Council	170.00	180.00	10.00	5.88%
Rubbish Removal Charge (Penalty after Hire - Minor)	PER BKNG	Council	60.00	180.00	120.00	200.00%

Type of Fees and Charges	Unit Charge Rate	Set by Council	Adopted 2019/20 Fee (GST Incl.)	Adopted 2020/21 Fee (GST Inc.)	Fee Increase \$	Fee Increase %
Community Strengthening						
Community Development						
Ebdale Hub: Community Groups Community Room Hire - Per Hour	PER HOUR	Council	32.00	32.00	-	0.00%
Ebdale Community Hub: Community Groups Room Hire - Half Day	PER HALF	Council	63.00	65.00	2.00	3.17%
Ebdale Hub: Corporate Group Meeting Room Hire - Full Day	PER BKNG	Council	154.00	160.00	6.00	3.90%
Ebdale Community Hub: Corporate Group Meeting Room Hire	PER HALF	Council	100.00	105.00	5.00	5.00%
Ebdale Community Hub: Community Groups Room Hire - Full Day	PER BKNG	Council	89.00	90.00	1.00	1.12%
Frankston North Community Centre Casual Hire - Jack Verity Hall Weekday inc. Sat before 3pm	PER HOUR	Council	39.00	40.00	1.00	2.56%
Frankston North Community Centre Casual Hire - Meeting Rooms	PER HOUR	Council	29.00	30.00	1.00	3.45%
Frankston North Community Centre Hire - Full Day Community - Computer Room	PER DAY	Council	106.00	110.00	4.00	3.77%
Frankston North Community Centre Casual Hire - Annex	PER HOUR	Council	29.00	30.00	1.00	3.45%
Frankston North Community Centre Casual Hire - Kitchen Sun-Fri, Sat before 3pm	PER HOUR	Council	29.00	30.00	1.00	3.45%
Frankston North Community Centre Permanent Hire - Jack Verity Hall Sun-Fri, Sat before 3pm	PER HOUR	Council	29.00	30.00	1.00	3.45%
Frankston North Community Centre Permanent Hire - Meeting Rooms	PER HOUR	Council	24.00	25.00	1.00	4.17%
Frankston North Community Centre Casual Hire - Computer Room	PER HOUR	Council	21.00	22.00	1.00	4.76%
Frankston North Community Centre Permanent Hire - Annex	PER HOUR	Council	24.00	25.00	1.00	4.17%
Frankston North Community Centre Concession (group) Hire - Jack Verity Hall Sun-Fri, Sat before 3pm	PER HOUR	Council	7.50	7.50	-	0.00%
Frankston North Community Centre Concession (group) Hire - Meeting Rooms	PER HOUR	Council	7.50	7.50	-	0.00%
Frankston South Community & Rec. Centre						
Energise Room Hire Commercial	PER HOUR	Council	28.00	30.00	2.00	7.14%
Energise Room Hire Community	PER HOUR	Council	25.00	25.00	-	0.00%
Meeting Room 1 Hire Commercial	PER HOUR	Council	35.00	36.00	1.00	2.86%
Meeting Room 1 Hire Community	PER HOUR	Council	30.00	32.00	2.00	6.67%
Meeting Room 2 Hire Commercial	PER HOUR	Council	27.00	28.00	1.00	3.70%
Meeting Room 2 Hire Community	PER HOUR	Council	24.00	25.00	1.00	4.17%
Relaxation Room Hire Commercial	PER HOUR	Council	25.00	25.00	-	0.00%
Relaxation Room Hire Community	PER HOUR	Council	23.00	23.00	-	0.00%
Stadium Hire commercial	PER HOUR	Council	39.00	40.00	1.00	2.56%
Stadium Hire Community	PER HOUR	Council	33.00	34.00	1.00	3.03%
Youth Hub - Commercial	PER HOUR	Council	20.00	21.00	1.00	5.00%
Youth Hub - Community	PER HOUR	Council	18.00	18.00	-	0.00%
Family Health Support Services						
Home Personal & Respite Care						
HACC - Home Care Fees & Charges (average)	PER HOUR	Council	7.20	7.50	0.30	4.17%
CHSP - Home Care Fees & Charges (average)	PER HOUR	Council	7.20	7.50	0.30	4.17%
HACC - Personal Care Fees & Charges (average)	PER HOUR	Council	5.50	5.70	0.20	3.64%
CHSP - Personal Care Fees & Charges (average)	PER HOUR	Council	5.50	5.70	0.20	3.64%
HACC - Respite Care Fees & Charges (average)	PER HOUR	Council	3.70	3.80	0.10	2.70%
CHSP - Respite Care Fees & Charges (average)	PER HOUR	Council	3.70	3.80	0.10	2.70%
Home Maintenance						
HACC - Home Maintenance Fees (average)	PER HOUR	Council	12.30	12.80	0.50	4.07%
CHSP - Home Maintenance Fees (average)	PER HOUR	Council	12.30	12.80	0.50	4.07%
CHSP - Home Modification Fees (average)	PER HOUR	Council	12.30	12.80	0.50	4.07%
Planning & Positive Ageing						
Social Inclusion Program - Pot Luck	PER ACT	Council	4.00	4.00	-	0.00%

Frankston City Council
2020-2021 Fees and Charges

Type of Fees and Charges	Unit Charge Rate	Set by Council	Adopted 2019/20 Fee (GST Incl.)	Adopted 2020/21 Fee (GST Inc.)	Fee Increase \$	Fee Increase %
Meals on Wheels						
HACC - Meals on Wheels Fees (average)	PER MEAL	Council	7.40	7.70	0.30	4.05%
CHSP - Meals on Wheels Fees (average)	PER MEAL	Council	7.40	7.70	0.30	4.05%
PAG/ Community Transport						
HACC - PAG Fees & Charges (average)	PER HOUR	Council	3.00	3.10	0.10	3.33%
CHSP - PAG Fees & Charges (average)	PER HOUR	Council	3.00	3.10	0.10	3.33%
Kindergarten Registration						
Pre-school Fees	PER APPL	Council	28.00	28.00	-	0.00%
Mahogany Rise Child and Family Centre						
Mahogany Rise Child Care Daily Fee	PER DAY	Council	110.00	112.00	2.00	1.82%
Community Buses						
Fees for Bus	PER DAY	Council	132.00	137.20	5.20	3.94%
Arts and Culture						
Events						
City Centre - Commercial Filming/Photography - per hour (up to 8 hours)	PER HOUR	Council	85.00	85.00	-	0.00%
City Centre - Commercial Events, Filming/Photography - per day	PER PERM	Council	650.00	650.00	-	0.00%
City Centre - Commercial Events, Fiming/Photography - per week	PER PERM	Council	3,990.00	3,990.00	-	0.00%
City Centre - Community Events, Filming/Photography - per day	PER DAY	Council	162.50	162.50	-	0.00%
City Centre - Community Events, Fiming/Photography - per week	PER WEEK	Council	970.00	970.00	-	0.00%
City Centre - Community Filming/Photography - per hour	PER HOUR	Council	22.00	22.00	-	0.00%
Frankston Waterfront (grassed area) - Commercial Filming/Photography - per hour (up to 8 hours)	PER HOUR	Council	125.00	125.00	-	0.00%
Frankston Waterfront (grassed area) - Commercial Events, Filming/Photography - per day	PER PERM	Council	1,000.00	1,000.00	-	0.00%
Frankston Waterfront (grassed area) - Community Events, Filming/Photography - per day	PER DAY	Council	250.00	250.00	-	0.00%
Frankston Waterfront (grassed area) - Community Filming/Photography - per hour	PER HOUR	Council	31.50	31.50	-	0.00%
Frankston's Christmas Festival of Lights - Beverage and Snack Stall 3m x 3m Site	PER SITE	Council	410.00	410.00	-	0.00%
Frankston's Christmas Festival of Lights - Beverage and Snack Stall 6m x 3m Site	PER SITE	Council	620.00	620.00	-	0.00%
Frankston's Christmas Festival of Lights - Food Stall 3m x 3m Site	PER SITE	Council	590.00	590.00	-	0.00%
Frankston's Christmas Festival of Lights - Food Stall 6m x 3m Site	PER SITE	Council	920.00	920.00	-	0.00%
Frankston's Christmas Festival of Lights - Food Stall 9m x 3m Site	PER SITE	Council	1,080.00	1,080.00	-	0.00%
Frankston's Christmas Festival of Lights - Market Stall 3m x 3m Site	PER SITE	Council	110.00	110.00	-	0.00%
Frankston's Christmas Festival of Lights - Market Stall 6m x 3m Site	PER SITE	Council	190.00	190.00	-	0.00%
Late Lodgement Fee - Commercial Events (4 weeks)	PER APPL	Council	400.00	400.00	-	0.00%
Late Lodgement Fee - Community Events (4 weeks)	PER APPL	Council	250.00	250.00	-	0.00%
Late Lodgement Fee - Filming, Photography (2 weeks)	PER APPL	Council	150.00	150.00	-	0.00%
Parks, Beaches and Reserves - Commercial Events, Filming/Photography - per day	PER PERM	Council	300.00	300.00	-	0.00%
Parks, Beaches and Reserves - Commercial Filming/Photography - per hour (up to 8 hours)	PER HOUR	Council	40.00	40.00	-	0.00%
Parks, Beaches and Reserves - Community Events, Filming/Photography - per day	PER DAY	Council	75.00	75.00	-	0.00%
Parks, Beaches and Reserves - Community Filming/Photography - per hour	PER HOUR	Council	10.00	10.00	-	0.00%
Party in the Park - Beverage and Snack 3m x 3m Site	PER SITE	Council	-	110.00	New	-
Party in the Park - Beverage and Snack 6m x 3m Site	PER SITE	Council	-	220.00	New	-
Party in the Park - Commercial Business 3m x 3m Site	PER SITE	Council	110.00	110.00	-	0.00%
Party in the Park - Commercial Business 6m x 3m Site	PER SITE	Council	220.00	220.00	-	0.00%
Party in the Park - Market Stall 3m x 3m Site	PER SITE	Council	-	70.00	New	-
Party in the Park - Market Stall 6m x 3m Site	PER SITE	Council	-	100.00	New	-

2020-2021 Fees and Charges

Type of Fees and Charges	Unit Charge Rate	Set by Council	Adopted 2019/20 Fee (GST Incl.)	Adopted 2020/21 Fee (GST Inc.)	Fee Increase \$	Fee Increase %
Pets' Day Out - Beverage and Snack Stall 3m x 3m Site	PER SITE	Council	215.00	215.00	-	0.00%
Pets' Day Out - Beverage and Snack Stall 6m x 3m Site	PER SITE	Council	275.00	280.00	5.00	1.82%
Pets' Day Out - Commerical Stallholder 3m x 3m Site	PER SITE	Council	-	140.00	New	-
Pets Day Out - Commerical Stallholder 6m x 3m Site	PER SITE	Council	-	190.00	New	-
Pets' Day Out - Food Stall 3m x 3m Site	PER SITE	Council	270.00	270.00	-	0.00%
Pets' Day Out - Food Stall 6m x 3m Site	PER SITE	Council	355.00	355.00	-	0.00%
Pets' Day Out - Food Stall 9m x 3m Site	PER SITE	Council	475.00	475.00	-	0.00%
Pets' Day Out - Market Stall 3m x 3m Site	PER SITE	Council	140.00	140.00	-	0.00%
Pets' Day Out - Market Stall 6m x 3m Site	PER SITE	Council	190.00	190.00	-	0.00%
Pets' Day Out - Not For Profit Stall 3m x 3m Site	PER SITE	Council	50.00	50.00	-	0.00%
Pets' Day Out - Not For Profit Stall 6m x 3m Site	PER SLID	Council	60.00	60.00	-	0.00%
The Mayor's Family Picnic - Beverage and Snack 3m x 3m Site	PER SITE	Council	110.00	110.00	-	0.00%
The Mayor's Family Picnic - Beverage and Snack 6m x 3m Site	PER SITE	Council	220.00	220.00	-	0.00%
The Mayor's Family Picnic - Commercial Market Stall 3m x 3m Site	PER SITE	Council	220.00	120.00	-100.00	-45.45%
The Mayor's Family Picnic - Commercial Market Stall 3m x 6m Site	PER SITE	Council	260.00	190.00	-70.00	-26.92%
The Mayor's Family Picnic - Community Market Stall 3m x 3m Site	PER SITE	Council	50.00	50.00	-	0.00%
The Mayor's Family Picnic - Community Market Stall 3m x 6m Site	PER SITE	Council	75.00	75.00	-	0.00%
The Mayor's Family Picnic - Market Stall 3m x 3m Site	PER SITE	Council	-	70.00	New	-
The Mayor's Family Picnic - Market Stall 6m x 3m Site	PER SITE	Council	80.00	100.00	20.00	25.00%
The Waterfront Festival - Beverage and Snack Stall 3m x 3m site	PER SITE	Council	410.00	410.00	-	0.00%
The Waterfront Festival - Beverage and Snack Stall 6m x 3m site	PER SITE	Council	620.00	620.00	-	0.00%
The Waterfront Festival - Food Stall 3m x 3m Site	PER SITE	Council	590.00	590.00	-	0.00%
The Waterfront Festival - Food Stall 6m x 3m Site	PER SITE	Council	920.00	920.00	-	0.00%
The Waterfront Festival - Food Stall 9m x 3m Site	PER SITE	Council	1,620.00	1,620.00	-	0.00%
The Waterfront Festival - Licenced Beverage Stall 3m x 3m site	PER SITE	Council	1,340.00	1,410.00	70.00	5.22%
The Waterfront Festival - Market Stall 3m x 3m site	PER SITE	Council	110.00	110.00	-	0.00%
The Waterfront Festival - Market Stall 6m x 3m site	PER SITE	Council	190.00	190.00	-	0.00%

Arts Operations

Fees Theatre Rental - Standard Rate (5hr Performance)	PER BOOK	Council	2,140.00	2,250.00	110.00	5.14%
Fees Theatre Rental - Per hour (Rehearsal)	PER HOUR	Council	188.00	195.00	7.00	3.72%
Fees Theatre Rental - Additional Performance Hours	PER HOUR	Council	376.00	395.00	19.00	5.05%
Fees Theatre Rental - Standard Theatre Rental (5hr Rehearsal)	PER BKNG	Council	1,195.00	1,255.00	60.00	5.02%
Fees Recovery - Casual Labour Technical	PER HOUR	Council	65.00	67.50	2.50	3.85%
Fees Recovery - Casual Labour FOH	PER HOUR	Council	58.00	60.00	2.00	3.45%
Fees Recovery - Permanent Labour Technical	PER HOUR	Council	65.00	67.50	2.50	3.85%
Fees Venue Hire - Main Studios Cube 37	PER BKNG	Council	275.00	285.00	10.00	3.64%
Fees Venue Hire - Labs Cube 37	PER HOUR	Council	35.00	37.50	2.50	7.14%
Fees Venue Hire - Labs Cube 37	PER DAY	Council	160.00	165.00	5.00	3.13%
Fees Venue Hire - Main Studios Cube 37	PER HOUR	Council	60.00	62.50	2.50	4.17%
Fees Venue Hire - Cube 37 Studio (5hr Performance)	PER BKNG	Council	890.00	890.00	-	0.00%
Fees Venue Hire - Cube 37 Studio - Additional Performance Hours	PER HOUR	Council	185.00	185.00	-	0.00%
Fees Venue Hire - Cube 37 Studio - Per Hour (Rehearsal)	PER HOUR	Council	65.00	70.00	5.00	7.69%
Fees Venue Hire - Cube 37 Studio (5hr Rehearsal)	PER BKNG	Council	310.00	310.00	-	0.00%

Ticketing & CRM

Web Fee	PERTICKE	Council	1.50	1.50	-	0.00%
Postage Fee	PERENVEL	Council	3.50	4.00	0.50	14.29%
Reprint of ticket at Box Office	PERTICKE	Council	1.00	1.00	-	0.00%

Frankston City Council
2020-2021 Fees and Charges

Type of Fees and Charges	Unit Charge Rate	Set by Council	Adopted 2019/20 Fee (GST Incl.)	Adopted 2020/21 Fee (GST Inc.)	Fee Increase \$	Fee Increase %
Arts & Culture Management						
Frankston Arts Centre Car Parking - Permanent Quarterly (early birds in before 10am, out by 7pm)	PER QUAR	Council	292.50	292.50	-	0.00%
Frankston Arts Centre Car Parking - Permanent Yearly (early birds in before 10am, out by 7pm)	PER ANN	Council	1,170.00	1,170.00	-	0.00%
Frankston Arts Centre Car Parking - Permanent Quarterly (24 hour access)	PER QUAR	Council	465.00	465.00	-	0.00%
Frankston Arts Centre Car Parking - Permanent Yearly (24 hour access)	PER ANN	Council	1,861.00	1,861.00	-	0.00%
Frankston Arts Centre Car Parking - Casual 0 -1 hour	PER PERM	Council	-	2.00	New Fee Structure	-
Frankston Arts Centre Car Parking - Casual 1.0 - 2.0 hours	PER PERM	Council	-	4.00	New Fee Structure	-
Frankston Arts Centre Car Parking - Casual 2.0 - 4.0 hours	PER PERM	Council	-	6.50	New Fee Structure	-
Frankston Arts Centre Car Parking - Casual 4.0 - 7.0 hours	PER PERM	Council	-	7.00	New Fee Structure	-
Frankston Arts Centre Car Parking - Casual 7.0 - 11.0 hours	PER PERM	Council	-	7.50	New Fee Structure	-
Library - Management						
A4 B&W	PER COPY	Council	0.25	0.25	-	0.00%
A4 Colour	PER COPY	Council	1.20	1.20	-	0.00%
A3 B&W	PER COPY	Council	0.30	0.30	-	0.00%
A3 Colour	PER COPY	Council	2.40	2.40	-	0.00%
Replacement library items - average item cost	PER BOOK	Council	29.00	29.00	-	0.00%
Overdue fees	PER BOOK	Council	0.30	0.30	-	0.00%
Debt Recovery	PER FINE	Council	7.30	7.00	- 0.30	-4.11%
Lost items processing fees / charges for lost parts	PER ITEM	Council	10.00	10.00	-	0.00%
Community Groups Room Hire - One Hour	PER BKNG	Council	33.00	35.00	2.00	6.06%
Community Groups Room Hire - Half Day	PER BKNG	Council	65.00	68.00	3.00	4.62%
Corporate Groups Room Hire - Half Day	PER BKNG	Council	155.00	160.00	5.00	3.23%
Community Groups Room Hire - Full Day	PER BKNG	Council	100.00	105.00	5.00	5.00%
Corporate Groups Room Hire - Full Day	PER BKNG	Council	220.00	230.00	10.00	4.55%
Bookclub Membership	PER MPY	Council	150.00	150.00	-	0.00%
Library - Infrastructure						
Inter-library loans - Set National Library charges	PER BOOK	Statutory	16.50	16.50	-	0.00%
Inter-library loans - Library fee	PER BOOK	Council	3.00	3.00	-	0.00%
Community Safety Compliance & Safety Management						
Short Stay Rental Accommodation Registration	PER PERM	Council	-	150.00	New	-
Health Services						
Food Act - Streatrader - Temporary Class 2	PER PERM	Council	170.00	180.00	10.00	5.88%
Food Act - Streatrader - Temporary Class 3	PER PERM	Council	120.00	130.00	10.00	8.33%
Food Act - Streatrader - Mobile Class 2	PER PERM	Council	430.00	440.00	10.00	2.33%
Food Act - Streatrader - Mobile Class3	PER PERM	Council	315.00	320.00	5.00	1.59%
Health Transfer Express Service Fee	PER PERM	Council	58.00	65.00	7.00	12.07%
Food Transfer Express Service Fee	PER PERM	Council	110.00	115.00	5.00	4.55%
Food Transfer Registration Fee - Standard	PER PERM	Council	315.00	330.00	15.00	4.76%
Caravan Park Registration Fee	PER SITE	Statutory	14.45	14.45	-	0.00%
Septic Tank Permit Fee	PER PERM	Council	460.00	470.00	10.00	2.17%
Septic Tank Permit - New Commercial Installation	PER PERM	Council	540.00	550.00	10.00	1.85%
Septic Tank Permit Alteration Fee	PER PERM	Council	230.00	240.00	10.00	4.35%
PHWA - Transfer Registration Service Fee	PER PERM	Council	-	200.00	New Fee Structure	-
PHWA - On-Reg - One Off Set Up Fee	PER PERM	Council	-	275.00	New Fee Structure	-
PHWA - Initial Registration Fee - Medium Risk	PER PERM	Council	-	495.00	New Fee Structure	-
PHWA - Annual Regustration Fee - Medium Risk	PER PERM	Council	-	295.00	New Fee Structure	-
PHWA - Initial Registration Fee - High Risk	PER PERM	Council	-	510.00	New Fee Structure	-
PHWA - Annual Regustration Fee - High Risk	PER PERM	Council	-	310.00	New Fee Structure	-

Type of Fees and Charges	Unit Charge Rate	Set by Council	Adopted 2019/20 Fee (GST Incl.)	Adopted 2020/21 Fee (GST Inc.)	Fee Increase \$	Fee Increase %
PHWA - Initial Registration Fee - Prescribed Accommodation <20	PER PERM	Council	-	475.00	New Fee Structure	-
PHWA - Annual Registration Fee - Prescribed Accommodation <20	PER PERM	Council	-	275.00	New Fee Structure	-
PHWA - Initial Registration Fee - Prescribed Accommodation >20	PER PERM	Council	-	495.00	New Fee Structure	-
PHWA - Annual Registration Fee - Prescribed Accommodation >20	PER PERM	Council	-	295.00	New Fee Structure	-
PHWA - Initial Registration Fee - Prescribed Accommodation >40	PER PERM	Council	-	510.00	New Fee Structure	-
PHWA - Annual Registration Fee - Prescribed Accommodation >40	PER PERM	Council	-	310.00	New Fee Structure	-
PHWA - Initial Registration Fee - Rooming House 3-5 Rooms	PER PERM	Council	-	800.00	New Fee Structure	-
PHWA - Annual Registration Fee - Rooming House 3-5 Rooms	PER PERM	Council	-	600.00	New Fee Structure	-
PHWA - Initial Registration Fee - Rooming House 6 Rooms	PER PERM	Council	-	900.00	New Fee Structure	-
PHWA - Annual Registration Fee - Rooming House 6 Rooms	PER PERM	Council	-	700.00	New Fee Structure	-
PHWA - Initial Registration Fee - Rooming House 7 Rooms	PER PERM	Council	-	1,020.00	New Fee Structure	-
PHWA - Annual Registration Fee - Rooming House 7 Rooms	PER PERM	Council	-	820.00	New Fee Structure	-
PHWA - Initial Registration Fee - Rooming House 8 Rooms	PER PERM	Council	-	1,140.00	New Fee Structure	-
PHWA - Annual Registration Fee - Rooming House 8 Rooms	PER PERM	Council	-	940.00	New Fee Structure	-
PHWA - Initial Registration Fee - Rooming House 9 Rooms	PER PERM	Council	-	1,240.00	New Fee Structure	-
PHWA - Annual Registration Fee - Rooming House 9 Rooms	PER PERM	Council	-	1,040.00	New Fee Structure	-
PHWA - Initial Registration Fee - Rooming House 10 Rooms	PER PERM	Council	-	1,335.00	New Fee Structure	-
PHWA - Annual Registration Fee - Rooming House 10 Rooms	PER PERM	Council	-	1,135.00	New Fee Structure	-
PHWA - Initial Registration Fee - Rooming House 11 Rooms	PER PERM	Council	-	1,450.00	New Fee Structure	-
PHWA - Annual Registration Fee - Rooming House 11 Rooms	PER PERM	Council	-	1,250.00	New Fee Structure	-
PHWA - Annual Registration - Swimming Pool - 2 or Less BOW	PER PERM	Council	-	320.00	New Fee Structure	-
PHWA - Annual Registration - Swimming Pool - > 2 BOW	PER PERM	Council	-	600.00	New Fee Structure	-
Food Act - Initial Registration Fee - 1A	PER PERM	Council	-	1,840.00	New Fee Structure	-
Food Act - Annual Registration Fee - 1A	PER PERM	Council	-	1,440.00	New Fee Structure	-
Food Act - Initial Registration Fee - 1B	PER PERM	Council	-	940.00	New Fee Structure	-
Food Act - Annual Registration Fee - 1B	PER PERM	Council	-	540.00	New Fee Structure	-
Food Act - Initial Registration Fee - 2A	PER PERM	Council	-	1,450.00	New Fee Structure	-
Food Act - Annual Registration Fee - 2A	PER PERM	Council	-	1,050.00	New Fee Structure	-
Food Act - Initial Registration Fee - 2B	PER PERM	Council	-	1,100.00	New Fee Structure	-
Food Act - Annual Registration Fee - 2B	PER PERM	Council	-	700.00	New Fee Structure	-
Food Act - Initial Registration Fee - 3A	PER PERM	Council	-	1,000.00	New Fee Structure	-
Food Act - Annual Registration Fee - 3A	PER PERM	Council	-	600.00	New Fee Structure	-
Food Act - Initial Registration Fee - 3B	PER PERM	Council	-	615.00	New Fee Structure	-
Food Act - Annual Registration Fee - 3B	PER PERM	Council	-	315.00	New Fee Structure	-
Food Act - Initial Registration - Community Group	PER PERM	Council	-	400.00	New Fee Structure	-
Food Act - Annual Registration - Community Group	PER PERM	Council	-	200.00	New Fee Structure	-
Food Act - Renovation/Internal Plan Approval Fee - 1A/1B/2A/2B/3A	PER PERM	Council	-	400.00	New Fee Structure	-
Food Act - Renovation/Internal Plan Approval Fee - 3B	PER PERM	Council	-	300.00	New Fee Structure	-
Food Act - Renovation/Internal Plan Approval Fee - Community Group	PER PERM	Council	-	200.00	New Fee Structure	-
Food Act - Streatrader - Vending Machine Class 2	PER PERM	Council	-	400.00	New Fee Structure	-
Food Act - Streatrader - Vending Machine Class 3	PER PERM	Council	-	300.00	New Fee Structure	-
Food Act - Streatrader - Ad Hoc Fee	PER PERM	Council	-	500.00	New Fee Structure	-
PHWA - Initial Registration Fee - Rooming House 12+ Rooms (Initial \$1,450) plus per room	PER PERM	Council	-	110.00	New Fee Structure	-
PHWA - Annual Registration Fee - Rooming House 12+ Rooms (Initial \$1,250) plus per room	PER PERM	Council	-	110.00	New Fee Structure	-

Frankston City Council
2020-2021 Fees and Charges

Type of Fees and Charges	Unit Charge Rate	Set by Council	Adopted 2019/20 Fee (GST Incl.)	Adopted 2020/21 Fee (GST Inc.)	Fee Increase \$	Fee Increase %
Fire Safety						
Burning off Permits - Residential	ANNUALCH	Council	70.00	70.00	-	0.00%
Burning off periods - Commercial	ANNUALCH	Council	285.00	290.00	5.00	1.75%
Hazard Removal	PER APPL	Statutory	165.00	170.00	5.00	3.03%
CCTV & Trolleys						
Pound Release Fee - Trolleys & Miscellaneous	PER TROL	Council	70.00	75.00	5.00	7.14%
Impound Fee - Shopping Trolleys	PER TROL	Council	50.00	55.00	5.00	10.00%
Compliance & Enforcement Services						
Pound Release Fee - Dogs	PER ANIM	Council	190.00	190.00	-	0.00%
Pound Release Fee - Cats	PER ANIM	Council	90.00	90.00	-	0.00%
Pet Shop/Domestic Animal Business Registration Fee	PER PERM	Council	350.00	400.00	50.00	14.29%
Pound Release Fee - Livestock	PER ANIM	Council	210.00	210.00	-	0.00%
Pound Release Fee - Small Animals/Birds	PER ANIM	Council	53.00	53.00	-	0.00%
Animal (de-sexed) Registration Fees	PER ANIM	Council	58.00	60.00	2.00	3.45%
Animal (de-sexed) Registration Fees - Concession	PER ANIM	Council	29.00	30.00	1.00	3.45%
Temporary De-sexing Exemption Registration Fee	PER ANIM	Council	200.00	100.00	-100.00	-50.00%
Domestic Animal Business Breeding Dogs Registration Fee	PER ANIM	Council	200.00	300.00	100.00	50.00%
Working Dog Registration Fee	PER ANIM	Council	58.00	60.00	2.00	3.45%
Dogs Over 10 Years of age Registration Fee	PER ANIM	Council	58.00	60.00	2.00	3.45%
Dogs Registered with applicable Organisation Registration Fee	PER ANIM	Council	58.00	60.00	2.00	3.45%
Foster Care Animal Registration Fee	PER ANIM	Council	8.00	8.00	-	0.00%
Annual Excess Animal Permit Fee	PER PERM	Council	-	30.00	New	-
Keast Park Horse Permit Fee	ANNUALCH	Council	395.00	400.00	5.00	1.27%
Excess Animal Fee	PER PERM	Council	125.00	130.00	5.00	4.00%
Restricted, Menacing and Dangerous Dogs Registration Fee	PER ANIM	Council	370.00	400.00	30.00	8.11%
Miscellaneous Vehicle Permit Fee	PER APPL	Council	90.00	95.00	5.00	5.56%
Bulk Bin/Container Annual Permit Fee	ANNUALCH	Council	760.00	790.00	30.00	3.95%
Bulk Bin/Container Weekly Permit Fee	PER WEEK	Council	80.00	110.00	30.00	37.50%
Bulk Bin/Container Daily Permit Fee	PER DAY	Council	35.00	40.00	5.00	14.29%
Recreation Vehicle Application Fee	PER APPL	Council	105.00	110.00	5.00	4.76%
Recreation Vehicle Permit Fee	PER PERM	Council	105.00	110.00	5.00	4.76%
Heavy Vehicle Application Fee	PER APPL	Council	130.00	135.00	5.00	3.85%
Heavy Vehicle Permit Fee	PER PERM	Council	230.00	240.00	10.00	4.35%
Container Placement Permit Fee	PER PERM	Council	245.00	250.00	5.00	2.04%
Pound Release Fee - Motor Vehicles	PER VEHI	Council	395.00	400.00	5.00	1.27%
Daily Storage Fee - Seized Vehicles	PER VEHI	Council	50.00	50.00	-	0.00%
Pound Release Fee - Motor Bikes	PER VEHI	Council	910.00	910.00	-	0.00%
Pound Release Fee - Motor Bikes - 2nd Offence	PER VEHI	Council	1,260.00	1,260.00	-	0.00%
Advertising Signs - Pound Release Fee	PER SIGN	Council	30.00	35.00	5.00	16.67%
Pound Release Fee - Heavy Vehicles (over 4T)	PER VEHI	Council	-	500.00	New	-
Service Request - Compliance	PER REQU	Council	85.00	90.00	5.00	5.88%
Outdoor Dining - Application Fee	PER APPL	Council	115.00	120.00	5.00	4.35%
Outdoor Dining - Tables - Licensed Fee	PER TABL	Council	90.00	95.00	5.00	5.56%
Outdoor Dining - Chairs - Licensed Fee	PER CHAI	Council	50.00	55.00	5.00	10.00%
Outdoor Dining - Tables - Non Licensed Fee	PER TABL	Council	70.00	75.00	5.00	7.14%
Outdoor Dining - Chairs - Non Licensed Fee	PER CHAI	Council	40.00	45.00	5.00	12.50%
Advertising Signage - Application Fee	PER APPL	Council	175.00	180.00	5.00	2.86%
Advertising Signage - A frames Annual Fee	ANNUALCH	Council	160.00	165.00	5.00	3.13%
Advertising Signage - Mobile A frames Annual Fee	ANNUALCH	Council	580.00	600.00	20.00	3.45%
Signage Impound Fee	PER ITEM	Council	225.00	230.00	5.00	2.22%
Display of Goods - Annual Fee	ANNUALCH	Council	350.00	355.00	5.00	1.43%
Display of Goods - Application Fee	PER APPL	Council	120.00	125.00	5.00	4.17%
Advertising Signage - Real Estate Agents - Application Fee	PER APPL	Council	165.00	165.00	-	0.00%
Advertising Signage - Real Estate Agents - Annual Fee	ANNUALCH	Council	155.00	155.00	-	0.00%
Kerbside Trading Fee per square meter licensed	PER SITE	Council	-	350.00	New	-
Kerbside Trading Fee per square meter non licensed	PER SITE	Council	-	250.00	New	-

Frankston City Council
2020-2021 Fees and Charges

Type of Fees and Charges	Unit Charge Rate	Set by Council	Adopted 2019/20 Fee (GST Incl.)	Adopted 2020/21 Fee (GST Inc.)	Fee Increase \$	Fee Increase %
Charged Car Parking						
Parking Fee - Hourly	PER HOUR	Council	2.00	2.00	-	0.00%
Parking Fee - Daily	PER DAY	Council	6.50	6.50	-	0.00%
Foreshore Parking Meters	PER HOUR	Council	3.20	3.20	-	0.00%
Frankston House Car Parking (per Quarter)	PER PERM	Council	370.00	370.00	-	0.00%
Private Parking Agreement Application Fee	PER PERM	Council	250.00	260.00	10.00	4.00%
Leased Parking Bay	PER DAY	Council	-	50.00	New	-
Foreshore Parking Permit - Additional	PER PERM	Council	80.00	80.00	-	0.00%
Residential Parking Permit Replacement Fee	PER PERM	Council	5.00	5.00	-	0.00%
Foreshore Parking Permit - Replacement	PER PERM	Council	60.00	60.00	-	0.00%
Building Services						
Permit - Extension of time < \$50K	PER APPL	Council	360.00	375.00	15.00	4.17%
Consulting Fee	PER HOUR	Council	180.00	190.00	10.00	5.56%
Permit Inspections	PER APPL	Council	270.00	280.00	10.00	3.70%
Permit - Demolition - Residential Basic (single storey)	PER APPL	Council	810.00	840.00	30.00	3.70%
Permit - Demolition - Residential Multi Storey	PER HOUR	Council	180.00	190.00	10.00	5.56%
Permit - Demolition - Commercial Basic (single storey) < 500sq metres	PER APPL	Council	1,350.00	1,410.00	60.00	4.44%
Permit - Above ground & barrier (pools & spas)	PER APPL	Council	900.00	940.00	40.00	4.44%
Permit - Below ground & barrier (pools & spas)	PER HOUR	Council	180.00	190.00	10.00	5.56%
Permit - Barrier/fencing only (pools & spas)	PER APPL	Council	540.00	565.00	25.00	4.63%
Permit - Residential - Major Works - < \$15K	PER APPL	Council	900.00	-	900.00	-100.00%
Permit - Residential - Major Works - \$15K - \$60K	PER APPL	Council	1,440.00	1,500.00	60.00	4.17%
Permit - Residential - Major Works - \$60K - \$200K	PER APPL	Council	1,980.00	2,050.00	70.00	3.54%
Permit - Residential - Major Works > \$200K	PER HOUR	Council	180.00	190.00	10.00	5.56%
Permit - Residential Multi Building/Rooming House (Class 18) on 1 allotment	PERBUILD	Council	180.00	190.00	10.00	5.56%
Permit - Commercial Project - up to \$15K	PER APPL	Council	990.00	1,020.00	30.00	3.03%
Permit - Extension of time > \$50K	PER APPL	Council	540.00	565.00	25.00	4.63%
Certification Fee	PER HOUR	Council	180.00	190.00	10.00	5.56%
Permit - Demolition - Commercial Multi Storey	PER HOUR	Council	180.00	190.00	10.00	5.56%
Minor Variation to Building Permit (Amendment to Certificates/Builders Details)	PER PERM	Council	540.00	560.00	20.00	3.70%
Major Variation to Building Permit (Plans/specifications etc)	PER HOUR	Council	180.00	190.00	10.00	5.56%
Lapsed Permit Inspections within FCC	PER APPL	Council	450.00	470.00	20.00	4.44%
Lapsed Permit Inspections outside FCC	PER HOUR	Council	180.00	190.00	10.00	5.56%
Permit - Demolition - Commercial Basic (Single Storey) >500sq metres	PER APPL	Council	180.00	190.00	10.00	5.56%
Building Lodgement Fee (Administration)	PER APPL	Statutory	118.90	121.90	3.00	2.52%
Building Regulation Siting Dispensations (Part 5)	PER APPL	Statutory	283.40	286.23	2.83	1.00%
Precaution over street alignment (Reg 116, 109 & 134)	PER APPL	Statutory	287.60	294.70	7.10	2.47%
Building over Street Alignment & other (Reg 88 & 89)	PER APPL	Statutory	283.40	-	283.40	-100.00%
Plan Copies - Properties with multiple tenancies - Base Fee	PER APPL	Council	-	250.00	New	-
Plan Copies - Properties with multiple tenancies - Plus Additional per tenancy/unit	PER APPL	Council	-	60.00	New	-
Provision of Information - Building Permit Particulars	PER APPL	Statutory	46.10	47.20	1.10	2.39%
Provision of Information - Building Permit Particulars - 24 hour turnaround	PER APPL	Council	150.00	200.00	50.00	33.33%
Provision of Information - Property Particulars	PER APPL	Statutory	46.10	47.20	1.10	2.39%
Plan Copies - Residential (Digital Copies Only)	PER APPL	Council	180.00	190.00	10.00	5.56%
Plan copies - Industrial & Commercial (Digital Copies Only)	PER APPL	Council	250.00	260.00	10.00	4.00%
Victoria Building Authority BC Levy (per \$1,000 of work in excess of \$10,000)	PERBUILD	Statutory	1.28	1.28	-	0.00%
VBA Cladding Rectification Levy Classes 2 - 8 Buildings (works over \$1.5M)	PERBUILD	Statutory	-	0.82	New	-
VBA Cladding Rectification Levy Classes 2 - 8 Buildings(works over \$1M - \$1.5M)	PERBUILD	Statutory	-	0.26	New	-

Frankston City Council
2020-2021 Fees and Charges

Type of Fees and Charges	Unit Charge Rate	Set by Council	Adopted 2019/20 Fee (GST Incl.)	Adopted 2020/21 Fee (GST Inc.)	Fee Increase \$	Fee Increase %
VBA Cladding Rectification Levy Classes 2 - 8 Buildings (works \$800,000 to \$1M)	PERBUILD	Statutory	-	0.13	New	-
Swimming Pool Audits	PER INSP	Council	900.00	950.00	50.00	5.56%
POPE - Temporary Structure Siting Application Fee (up to 2,500 people)	PER ADMI	Council	540.00	540.00	-	0.00%
POPE - Final Inspection & Occupation Permit	PER APPL	Council	540.00	540.00	-	0.00%
POPE - Weekend Inspection & Occupation Permit	PER HOUR	Council	270.00	270.00	-	0.00%
POPE - Temporary Structure Siting Application Fee (over 2,500 people)	PER APPL	Council	900.00	900.00	-	0.00%

Planning & Environment
Statutory Planning

Preparation of Section 173	PER REQU	Council	1,360.00	1,428.00	68.00	5.00%
Request to end or vary an existing Section 173 Agreement	PER REQU	Statutory	649.40	659.00	9.60	1.48%
Development <\$10,000	PER APPL	Statutory	197.00	199.90	2.90	1.47%
Single Dwelling \$10,000-\$100,000	PER APPL	Statutory	620.25	629.40	9.15	1.48%
Single Dwelling \$100,001 - \$500 000	PER APPL	Statutory	1,269.80	1,288.50	18.70	1.47%
Use Application & any other application not in regs	PER APPL	Statutory	1,299.00	1,318.10	19.10	1.47%
Development<\$100,000	PER APPL	Statutory	1,131.10	1,147.80	16.70	1.48%
Development \$100,001 - \$1,000,000	PER APPL	Statutory	1,525.10	1,547.70	22.60	1.48%
Development \$1,000,001 - \$5,000,000	PER APPL	Statutory	3,364.00	3,413.70	49.70	1.48%
Development \$5,000,001-\$15,000,000	PER APPL	Statutory	8,574.30	8,790.90	216.60	2.53%
Development \$15,000,001-\$50,000,000	PER APPL	Statutory	25,284.00	25,658.30	374.30	1.48%
Development >\$50,000,000	PER APPL	Statutory	56,831.00	57,670.10	839.10	1.48%
Subdivision of an existing building	PER APPL	Statutory	1,299.00	1,318.10	19.10	1.47%
Subdivision (two lots)	PER APPL	Statutory	1,299.00	1,318.10	19.10	1.47%
Subdivision (boundary realignment)	PER APPL	Statutory	1,299.00	1,318.10	19.10	1.47%
Subdivision - up to 100 lots	PER APPL	Statutory	1,299.00	1,318.10	19.10	1.47%
Create vary or remove a restriction	PER APPL	Statutory	1,299.00	1,318.10	19.10	1.47%
Certificate of Compliance	PER APPL	Statutory	321.00	325.80	4.80	1.50%
Satisfaction Matters	PER APPL	Statutory	321.00	325.80	4.80	1.50%
Single Dwelling \$500,001 - \$1,000 000	PER APPL	Statutory	1,371.90	1,392.10	20.20	1.47%
VicSmart <\$10,000	PER APPL	Statutory	197.00	199.90	2.90	1.47%
VicSmart >\$10,001	PER APPL	Statutory	423.30	429.50	6.20	1.46%
VicSmart - To subdivide land	PER APPL	Statutory	197.00	199.90	2.90	1.47%
Single Dwelling \$1,000,001 - \$2,000 000	PER APPL	Statutory	1,474.10	1,495.80	21.70	1.47%
Planning Scheme Amendment Stage 1	PER APPL	Statutory	3,006.50	3,050.90	44.40	1.48%
Planning Scheme Amendment Stage 2 a) i.	PER ACT	Statutory	14,901.00	15,121.00	220.00	1.48%
Planning Scheme Amendment Stage 2 a) ii.	PER ACT	Statutory	29,772.80	30,212.40	439.60	1.48%
Planning Scheme Amendment Stage 2 a) iii.	PER ACT	Statutory	39,799.25	40,386.90	587.65	1.48%
Planning Scheme Amendment Stage 3	PER APPL	Statutory	474.30	481.30	7.00	1.48%
Regulation 8 fee	PER APPL	Statutory	948.70	962.70	14.00	1.48%
Regulation 7 fee	PER APPL	Statutory	3,940.50	3,988.70	48.20	1.22%
Secondary Consent	PER APPL	Council	525.00	550.00	25.00	4.76%
Ext. of Time	PER APPL	Council	525.00	550.00	25.00	4.76%
Copy of Permit and Plans	PER REQU	Council	155.00	160.00	5.00	3.23%
Copy of Permit	PER REQU	Council	35.00	37.00	2.00	5.71%
Written Confirmation	PER APPL	Council	126.00	135.00	9.00	7.14%
Per application	PER APPL	Statutory	172.20	174.80	2.60	1.51%
recertification fee	PER APPL	Statutory	109.50	111.10	1.60	1.46%
Amendment of certified plan	PER APPL	Statutory	138.70	140.70	2.00	1.44%
preparation of advert fee & sign	PER APPL	Council	329.00	350.00	21.00	6.38%
Advertising upto 10 letters - no sign	PER APPL	Council	110.00	115.00	5.00	4.55%
plus sign	PER APPL	Council	50.00	55.00	5.00	10.00%
Advertising additional letters	PER APPL	Council	6.85	7.00	0.15	2.19%
A4 Sheets	PER COPY	Council	1.95	2.00	0.05	2.56%
A3 Sheets	PER COPY	Council	1.95	2.00	0.05	2.56%
A1 Sheets	PER COPY	Council	13.20	14.00	0.80	6.06%
A0 Sheets	PER COPY	Council	18.00	18.00	-	0.00%

Type of Fees and Charges	Unit Charge Rate	Set by Council	Adopted 2019/20 Fee (GST Incl.)	Adopted 2020/21 Fee (GST Inc.)	Fee Increase \$	Fee Increase %
Environmental Planning						
Local Law 22 Removal Application Fee - up to 3 trees	PER APPL	Council	126.00	197.00	71.00	56.35%
Local Law 22 Pruning Application Fee	PER APPL	Council	72.00	75.60	3.60	5.00%
Local Law 22 Works within TPZ Application Fee	PER APPL	Council	72.00	75.60	3.60	5.00%
Local Law 22 Removal Application Fee - additional trees	PER APPL	Council	42.00	65.00	23.00	54.76%
Guidelines for street tree removal - small	PER APPL	Council	1,188.15	1,300.00	111.85	9.41%
Guidelines for street tree removal - medium	PER APPL	Council	2,000.00	2,500.00	500.00	25.00%
Guidelines for street tree removal - large	PER APPL	Council	4,750.00	4,000.00	-750.00	-15.79%
Guidelines for street tree removal - indigenous self sown - small	PER APPL	Council	1,750.00	1,900.00	150.00	8.57%
Guidelines for street tree removal - indigenous self sown - medium	PER APPL	Council	3,295.00	3,630.00	335.00	10.17%
Guidelines for street tree removal - indigenous self sown - large	PER APPL	Council	8,220.00	6,760.00	-1,460.00	-17.76%
Guidelines for ST removal- replanting only	PER APPL	Council	-	360.00	New	-
Guidelines for ST removal - pruning	PER APPL	Council	-	360.00	New	-

Type of Fees and Charges	Unit Charge Rate	Set by Council	Adopted 2019/20 Fee (GST Incl.)	Adopted 2020/21 Fee (GST Inc.)	Fee Increase \$	Fee Increase %
Operations						
Sporting Reserves Maintenance						
Sports Ground Fees FCC Schools	PER HOUR	Council	41.00	43.00	2.00	4.88%
Sports Ground Fees Commercial Fees	PER HOUR	Council	108.00	112.00	4.00	3.70%
Commercial Fitness Provider - Passive Open Space	PER HOUR	Council	6.50	6.50	-	0.00%
Sports Ground Fees FCC Schools Half Day 9-12 / 12-3	PER BKNG	Council	104.00	109.00	5.00	4.81%
Sports Ground Fees FCC Schools Full Day 9-3	PER BKNG	Council	172.00	180.00	8.00	4.65%
Sports Ground Fees - Community Group outside FCC Half Day	PER HALF	Council	168.00	175.00	7.00	4.17%
Sports Ground Fees - Community Group outside FCC Full Day	PER DAY	Council	274.00	287.00	13.00	4.74%
Sports Ground Fees - Community Group outside FCC Bond if required	PER FUNC	Council	1,100.00	1,100.00	-	0.00%
Sports Ground Fees - Commercial Half Day	PER HALF	Council	390.00	410.00	20.00	5.13%
Sports Ground Fees - Commercial Full Day	PER DAY	Council	800.00	840.00	40.00	5.00%
Sports Ground Fees - Commercial Bond if required	PER FUNC	Council	1,100.00	1,100.00	-	0.00%
CAA - Minor event fees Full Day	PER DAY	Council	175.00	180.00	5.00	2.86%
CAA - Minor event fees - Bond	PER BKNG	Council	1,050.00	1,050.00	-	0.00%
Carrum Downs Synthetic Field - Private & Commercial Groups - Full Pitch	PER HOUR	Council	-	178.90	New	-
Carrum Downs Synthetic Field - Local Sports Clubs and Schools - Full Pitch	PER DAY	Council	-	444.60	New	-
Carrum Downs Synthetic Field - Non-Local Sports Clubs and Schools - Full Pitch	PER DAY	Council	-	495.00	New	-
Carrum Downs Synthetic Field - Private & Commercial Groups - Full Pitch	PER DAY	Council	-	518.85	New	-
Carrum Downs Synthetic Field - Local Sports Clubs and Schools - Full Oval/Ground	PER HOUR	Council	-	93.50	New	-
Carrum Downs Synthetic Field - Non-Local Sports Clubs and Schools - Full Oval/Ground	PER HOUR	Council	-	140.90	New	-
Carrum Downs Synthetic Field - Private & Commercial Groups - Full Oval/Ground	PER HOUR	Council	-	195.05	New	-
Carrum Downs Synthetic Field - Local Sports Clubs and Schools - Full Oval/Ground	PER DAY	Council	-	484.60	New	-
Carrum Downs Synthetic Field - Non-Local Sports Clubs and Schools - Full Oval/Ground	PER DAY	Council	-	539.55	New	-
Carrum Downs Synthetic Field - Private & Commercial Groups - Full Oval/Ground	PER DAY	Council	-	565.55	New	-
Carrum Downs Synthetic Field - Private & Commercial Groups - Half Pitch	PER HOUR	Council	-	85.30	New	-
Carrum Downs Synthetic Field - Local Sports Clubs and Schools - Half Pitch	PER DAY	Council	-	228.85	New	-
Carrum Downs Synthetic Field - Non-Local Sports Clubs and Schools - Half Pitch	PER DAY	Council	-	288.35	New	-
Carrum Downs Synthetic Field - Private & Commercial Groups - Half Pitch	PER DAY	Council	-	383.10	New	-
Carrum Downs Synthetic Field - Local Sports Clubs and Schools - Full Pitch	PER HOUR	Council	-	85.80	New	-
Carrum Downs Synthetic Field - Non-Local Sports Clubs and Schools - Full Pitch	PER HOUR	Council	-	129.30	New	-
Carrum Downs Synthetic Field - Local Sports Clubs and Schools - Half Pitch	PER HOUR	Council	-	46.55	New	-
Carrum Downs Synthetic Field - Non-Local Sports Clubs and Schools - Half Pitch	PER HOUR	Council	-	68.40	New	-
Carrum Downs Synthetic Field - All Users - Sports Lighting - Training	PER HOUR	Council	-	25.00	New	-
Carrum Downs Synthetic Field - All Users - Sports Lighting - Match	PER HOUR	Council	-	30.00	New	-
Carrum Downs Synthetic Field - All Users - Change Rooms (Mon-Fri)	PER SESS	Council	-	125.85	New	-
Carrum Downs Synthetic Field - All Users - Change Rooms (Sat-Sun)	PER SESS	Council	-	188.76	New	-

Frankston City Council
2020-2021 Fees and Charges

Type of Fees and Charges	Unit Charge Rate	Set by Council	Adopted 2019/20 Fee (GST Incl.)	Adopted 2020/21 Fee (GST Inc.)	Fee Increase \$	Fee Increase %
Centenary Park Golf Course						
18 holes- Mid week	18 HOLES	Council	29.00	30.00	1.00	3.45%
9 holes- Mid week	9 HOLES	Council	23.70	24.50	0.80	3.38%
18 holes- Mid week Concession	18 HOLES	Council	23.70	24.50	0.80	3.38%
9 holes- Mid week Concession	18 HOLES	Council	19.60	20.00	0.40	2.04%
18 holes- Weekend	18 HOLES	Council	35.00	36.00	1.00	2.86%
9 holes- Weekend	9 HOLES	Council	25.75	26.50	0.75	2.91%
18 holes- Weekend Junior	18 HOLES	Council	24.75	25.50	0.75	3.03%
9 holes- Weekend Junior	9 HOLES	Council	21.60	22.00	0.40	1.85%
Off Peak - Unlimited Golf	PER ADMI	Council	18.50	19.00	0.50	2.70%
Season Tickets- Adult (play Saturday or Sunday)	SEASON T	Council	1,100.00	1,175.00	75.00	6.82%
Season Tickets- Pensioner (Weekdays)	SEASON T	Council	750.00	780.00	30.00	4.00%
Season Tickets- Junior/Student	SEASON T	Council	390.00	400.00	10.00	2.56%
Season Tickets - Senior Resident	SEASON T	Council	830.00	875.00	45.00	5.42%
Season Tickets - Twilight pass (Access only after 2pm)	SEASON T	Council	-	495.00	New	-

Infrastructure

Infrastructure Developments

Drainage Tappings (Roads & Easements)	PER APPL	Council	235.00	245.00	10.00	4.26%
Flood Plain Building Approval	PER APPL	Council	147.00	155.00	8.00	5.44%
Fees - Building Over Easements	PER APPL	Council	90.00	95.00	5.00	5.56%
Occupation of Council Land Fees - within FMAC (per m2 per week)	PER SITE	Council	6.00	6.00	-	0.00%
Occupation of Council Land Fees - outside FMAC (per m2 per week)	PER SITE	Council	4.00	4.00	-	0.00%
Occupation of Road - Other - Application	PER APPL	Council	58.00	60.00	2.00	3.45%
Occupation of Road - Other - Location	PER SITE	Council	116.00	120.00	4.00	3.45%
Hoarding/Fencing & Awnings	PER APPL	Council	95.00	100.00	5.00	5.26%
Mobile Crane/Travel Tower - Under 10 Tonne	PER APPL	Council	58.00	60.00	2.00	3.45%
Mobile Crane/Travel Tower - Over 10 Tonne	PER APPL	Council	116.00	120.00	4.00	3.45%
RMA Fees - VC, Naturestrips, Road Openings	PER APPL	Statutory	146.00	153.00	7.00	4.79%
Asset Protection Permit	PER APPL	Council	230.00	240.00	10.00	4.35%
Legal Point Of Discharge	PER APPL	Statutory	66.98	144.70	77.72	116.03%

Traffic & Transport

Dispensation Corner Fencing	PER APPL	Council	131.00	137.00	6.00	4.58%
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